## EMPLOYEE POST-TRAVEL DISCLOSURE FORM

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001 .

1. Name of Traveler: Valerie Chicola
2. a. Name of Accompanying Relative: $\qquad$ OR None $\square$
b. Relationship to Traveler: $\square$ Spouse $\square$ Child $\square$ Other (specify): $\qquad$
3. a. Dates: Departure: 10/13/21 Return: 10/15/21
b. Dates at Personal Expense, if any: $\qquad$ OR None $\square$
4. Departure City: Washington D.C. Destination: Williamsburg, VA Return City: Washington D.C.
5. Sponsor(s), Who Paid for the Trip: Congressional Institute
6. Describe Meetings and Events Attended:

Several panels and dinners related to communications strategies in the House of Representatives.
7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
a. $\square$ a completed Sponsor Post-Travel Disclosure Form;
b. $\square$ the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
c. $\square$ page 2 of the completed Traveler Form submitted by the employee; and
d. $\square$ the letter from the Committee on Ethics approving my participation on this trip.
8. a. $\square$ I represent that I participated in each of the activities reflected in the attached sponsor's agenda.

Signify statement is true by checking the box.
b. If not, explain:

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.
Signature of Traveler: $\qquad$ Date: 11/1/2021

I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.
Name of Supervising Member: Congresswoman Maria Salazar_Date: 11/1/2021
Signature of Supervising Member: $\qquad$

TRAVELER FORM

1. Name of Traveler: Valerie Chicola
2. Sponsors) who will be paying or providing in-kind support for the trip:

## Congressional Institute

3. City and State OR Foreign Country of Travel : Williamsburg, VA
4. a. Date of Departure: 10/13/2021 Date of Return: 10/15/2021
b. Yes $\square$ No Will you be extending the trip at your personal expense?

If yes, list dates at personal expense: $\qquad$
5. a. Yes $\square$ No $\square$ Will you be accompanied by a family member at the sponsor's expense? If yes:
(1) Name of Accompanying Family Member: $\qquad$
(2) Relationship to Traveler: $\square$ spouse $\square$ Child $\square$ Other (specify): $\qquad$
(3) Yes $\square$ No $\square$ Accompanying Family Member is at least 18 years of age:
6. a. Yes $\square$ No $\square$ Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (ie., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7. Yes $\square$ No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.
This is a retreat for Congressional Communications Director and Legislative Directors. I currently serve as the Senior Communications Advisor (similar to a Comps Director) for Representative Maria Salazar.
9. Yes $\square$ No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10. For staff travelers, to be completed by your employing Member:

## ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.


Date


## TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privatelysponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

## Name of Traveler: Valerie Chicola

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001 .
I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature:


Name of Signatory (if other than traveler): $\qquad$
For Staff (name of employing Member or Committee): Rep. Maria Salazar
Office Address: 1616 Longworth House Office Building, Washington, D.C., 20515
Telephone Number: 202-225-3931
Email Address of Contact Person: valerie.chicola@mail.house.gov
$\square$ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation $\$ 404(\mathrm{~d})$ also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.

## PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. $\$ 1001$. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip:

## Congressional Institute

2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3. Check only one. I represent that:
a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
b. $\square$ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
If " $c$ " is checked, list the names of the additional sponsors:
4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
See addendum \& attached invitation list
5. Yes $\square$ No $\square$ Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of departure: October 13, 2021 Date of return: October 15, 2021
7. a. City of departure: Washington, DC
b. Destination(s): Williamsburg, VA
c. City of return: Washington, DC
8. Check only one. I represent that:
a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
b. $\square$ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
c. $\square$ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations.
9. Check only one of the following:
a. $\square$ I checked 8(a) or (b) above; OR
b. $\square$ I checked 8(c) above but am not offering any lodging; OR
c. $\square$ I checked 8(c) above and am offering lodging and meals for one night; OR
d. $\square$ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:
10. $\square$ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). Indicate agenda is attached by checking box.
11. Check only one of the following:
a. $\square$ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify that the statement is true by checking box; OR
b. $\square$ Not Applicable. Trip sponsor is a U.S. institution of higher education.
12. For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:
See addendum
13. Answer parts $a$ and $b$. Answer part c if necessary:
a. Mode of travel: Air $\square$ Rail $\square$ Bus $\square$ Car $\square$ Other $\square$ (specify: $\square$
b. Class of travel: Coach $\square$ Business $\square$ First $\square$ Charter $\square$ Other $\square$ (specify: $\quad$ )
c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking the box.
15. Check only one. I represent that either:
a. $\square$ The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; OR
b. The trip involves events that are arranged specifically with regard to congressional participation.

If "b" is checked:

1) Detail the cost per day of meals (approximate cost may be provided):

Day 1- \$46, Day 2-\$84, Day 3-\$22
2) Provide the reason for selecting the location of the event or trip:

Relative proximity to DC and capacity to handle a large event
16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: Kingsmill City: Williamsburg, VA Cost Per Night: $\$ 102+$ taxes Reason(s) for Selecting:proximity to DC, availability, security \& facility size Hotel Name: Double Tree City: Williamsburg, VA Cost Per Night: $\underline{\$ 149+\text { taxes }}$
Reason(s) for Selecting:proximity to Kingsmill
Hotel Name: Courtyard Marriott City: Williamsburg, VA Cost Per Night: $\$ 99$ +taxes Reason(s) for Selecting:proximity to Kingsmill
17. $\square$ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.
18. Total Expenses for each Participant:

$\left.$| $\square$ | Actual Amounts <br> Good Faith Estimates | Total Transportation <br> Expenses per Participant | Total Lodging Expenses <br> per Participant |
| :--- | :---: | :---: | :---: | | Total Meal Expenses |
| :--- |
| per Participant | \right\rvert\, | $\square$ | $\$ 82$ | $\$ 227-\$ 340$ |
| :--- | :---: | :---: |
| For each Member, <br> Officer, or Employee | $\$ 82$ | $\$ 227-\$ 340$ |
| For each Accompanying <br> Family Member | $\$ 153$ |  |


|  | Other Expenses <br> (dollar amount per item) | Identify Specific Nature of "Other" Expenses <br> (e.g., taxi, parking, registration fee, etc.) |
| :--- | :---: | :--- |
| For each Member, <br> Officer, or Employee | $\$ 323$ | Room Rental |
| For each Accompanying <br> Family Member | $\$ 323$ | Room Rental |

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001 .
19. Check only one:
a. $\square$ I certify that I am an officer of the organization listed below; OR
b. $\square$ Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.
20. I certify by my signature that
a. I read and understand the Committee's Travel Regulations;
b. I am not a registered federal lobbyist or registered foreign agent; and
c. The informption on thipform is true, complete, and correct to the best of my knowledge.


Name:
Mark Strand Date:

President
Congressional Institute
Organization:
Address:
1700 Diagonal Road \#300, Alexandria, VA 22314

Email:
$\qquad$ Title: $\qquad$ strand@conginst.org Telephone: 703-837-8812

## INSTRUCTIONS

Complete the Primary Trip Sponsor Form and submit the agenda, invitation list, any attachments, and any Additional Trip Sponsor Forms directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.
Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. $\$ 1001$. Signatures must comply with section 104(bb) of the Travel Regulations.

## For questions, please contact the Committee on Ethics at:

## PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:
The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

## Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be $\$ 323$.

# Legislative and Communication Directors Conference 

October 13-15, 2021
The Kingsmill, Williamsburg, Virginia

## Wednesday, October 13, 2021

| 11:30 AM | Buses Depart |
| :--- | :--- |
| 3:00 PM | Check-In |
| 4:00 PM | Welcome <br> Mark Strand, Congressional Institute |

4:10-5:15 PM Americans' Views on Today's Topics
Rob Autry, Meeting Street
Dave Sackett, Tarrance Group

## 5:15-6:25 PM

GOP Outreach to Hispanic Comm
David Winston, The Winston Group
Myra Miller, The Winston Group
Daniel Garza, The Libre Initiative

6:30-9:00 PM Reception \& Dinner
Kim Strassel, Wall Street Journal

Thursday, October 14, 2021

## Breakfast

## 9:00-10:00 AM House Leadership Presentation

Moderator: Mark Strand, Congressional Institute Will Dunham, Office of GOP Leader Kevin McCarthy Matt Sparks, Office of GOP Leader Kevin McCarthy
**All invitees are subject to change**

Marty Reiser, Office of GOP Whip Steve Scalise Lauren Fine, Office of GOP Whip Steve Scalise


7:00-9:00 PM<br>Reception and Dinner<br>Josh Holmes, Ruthless podcast

Friday, October 15, 2021

**All invitees are subject to change**

2021 Legislative and Communication Directors Conference<br>Wednesday, October 13, 2021 -<br>Friday, October 15, 2021<br>Kingsmill

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, SEPTEMBER 13, 2021 !!!

Dear */fname/*,
The Congressional Institute is once again honored to host the annual 2021 Legislative and Communication Directors Conference, from Wednesday, October 13, 2021, through Friday, October 15, 2021, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

Please note that this conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:
Step 1: Submit Ethics Packet by Monday, September 13, 2021
To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's Private Sponsor Travel Certification Form and submit the whole package with your completed Traveler Form by Monday, September 13, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202) 225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

## Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

To Register:
Email Address:
Access Code:

Register for 2021 Legislative and
Communication Directors Conference
*/email/*
*/other_id/*

If you are unable to attend, please use the following link to decline this invitation.
We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!
Best wishes,
Mark Strand, President
The Congressional Institute
(703) 837-8812 - Office
strand@conginst.org
Sign up for the Congressional Institute's e-newsletter!
If you are not the correct contact for this office, please reply to this email with the updated contact information instead of unsubscribing.


| James |
| :--- |
| Rob |
| Jake |
| Preston |
| Andrea |
| Hunter |
| Keenan |
| Matt |
| Christian |
| Ryan |
| James |
| Houson |
| Kelsey |
| Michael |
| Rebekah |
| Stephen |
| Andrew |
| Jordan |
| Maggie |
| Lou |
| Rachel |
| Garrett |
| Allie |
| Claire |
| Alex |
| Alex |
| Josh |
| Res |


| Legislative Director | Office of Rep. Miller-Meeks |
| :--- | :--- |
| Communications Director | Office of Rep. Gimenez |
| Communications Director | Office of Rep. Moore |
| Legislative Director/Deputy Chief of Staff | Office of Rep. Bergman |
| Communications Director | Office of Rep. Garcia |
| Communications Director | Office of Rep. Bacon |
| Legislative Director | Office of Rep. Moore |
| Legislative Director | Office of Rep. Williams |
| Deputy Chief of Staff/Legislative Director | Office of Rep. Timmons |
| Deputy Director of Education and Senior | House Committee on Education and Labor |
| Counsel | Office of Rep. Guest |
| Policy Director | Office of the Leader |
| Deputy Chief of Staff for Member Services | Of Rep. Jacobs |
| Legislative Director | Office of Rep. Budd |
| Communications Director | Office of Rep. Kustoff |
| Communications Director/Press Secretary |  |
| Press Secretary | Office of Rep. Johnson (SD) |
| Legislative Director | Office of Rep. Wilson |
| Legislative Director | Office of Rep. Tenney |
| Communications Director | Office of Rep. Massie |
| Communications Director | Office of Rep. Miller-Meeks |
| Communications Director | Office of Rep. Moolenaar |
| Legislative Director | Office of Rep. McClain |
| Legislative Director | House Committee on Homeland Security |
| Policy Director | Office of Rep. Hartzler |
| Communications Director/Press Secretary | Office of Rep. Salazar |
| Legislative Director | Office of Rep. Mast |
| Legislative Director | Office of Rep. Walberg |
| Communications Director |  |

Office of Rep. Long
Office of Rep. Katko
Office of Rep. Bacon
Office of Rep. Wenstrup
Office of Rep. Green
Office of Rep. Emmer
Office of Rep. Stefanik
Office of Rep. Greene
Office of Rep. Rutherford
House Committee on Intelligence
Office of Rep. Schweikert
Office of Rep. Scott
Office of Rep. Hartzler
Office of the Leader
Office of Rep. Brady
Office of Rep. Fitzgerald
Office of Rep. Gonzales
Office of Rep. Letlow
Office of Rep. Norman
Office of the Leader
Office of Rep. Ferguson
Office of Rep. Scalise
Office of Rep. Fischbach
Office of Rep. Webster
Office of Rep. Roy
Office of Rep. Hinson
Office of Rep. Stewart
Office of Rep. Gonzales
Communications Director
Communications Director
Legislative Director
Communications Director
Legislative Director
Legislative Director
Legislative Director
Legislative Director
Press Secretary
Communications Director
Legislative Director
Press Secretary
Legislative Director
Director of Floor Operations
Legislative Director and Deputy Chief of
Staff
Communications Director/Press Secretary
Communications Director
Legislative Director
Communications Director
Senior Policy Advisor
Communications Director
Press Secretary
Legislative Director
Legislative Director
Communications Director
Deputy Chief of Staff/Legislative Director
Legislative Director
Legislative Director




Communications Director/Press Secretary Office of Rep. Smucker Office of Rep. Babin

Office of Rep. Weber Office of Rep. LaHood Office of Rep. Allen Office of Rep. Emmer Office of Rep. Crawford Office of Rep. Wagner
 uosdmous day !o әэ!⿰㇒ Office of Rep. Fulcher

 Office of Rep. Moolenaar Office of Rep. Bishop

Office of Rep. Smith ( NJ )
 House Committee on Armed Office of Rep. Cammack Office of Rep. Perry Office of Rep. Luetkemeyer Office of the Whip Office of Rep. Hill Office of Rep. Fischbach House Committee on Budget Office of Rep. Walorski Office of Rep. Bice Communications Director/Press Secretary
Press Secretary Press Secretary

Communications Director/Press Secretary Legislative Director Legislative Director Press Secretary

Communications Director Legislative Director Segislative Director Legislative Director Communications Director Deputy Chief of Staff/Communications Director

## Legislative Director

Communications Director
Legislative Director
Communications Director/District Director
 Communications Director Communications Director Legislative Director Legislative Director Coalitions Coordinator
 Communications Director Communications Director Legislative Director

Communications Director

| Communications Director | Office of Rep. Joyce (OH) |
| :--- | :--- |
| Communications Director | Office of Rep. Hinson |
| Communications Director | Office of Rep. Hice |
| Legislative Director | Office of Rep. Joyce (OH) |
| Communications Director | House Committee on Foreign Affairs |
| Legislative Director | Office of Rep. Crawford |
| Communications Director | House Committee on Energy and |
| Commerce |  |


| Senior Advisor <br> Deputy Chief of Staff/Communications <br> Director | Office of Rep. Palazzo |
| :--- | :--- |
| Office of Rep. Steel |  |
| Communications Director/Press Secretary | Office of Rep. Thompson |
| Press Secretary | Office of Rep. Cole |
| Communications Director | Office of Rep. Boebert |
| Communications Director | Office of Rep. Kim |
| Legislative Director | Office of Rep. Rutherford |
| Communications Director/Press Secretary | Office of Rep. Luetkemeyer |
| Senior Policy Advisor | Office of Rep. Cole |
| Press Secretary | Office of Rep. Grothman |
| Communications Director | Office of Rep. Armstrong |
| Legislative Director | Office of Rep. Diaz-Balart |
| Communications Director/Press Secretary | Office of Rep. DesJarlais |
| Communications Director | Office of Rep. Johnson (OH) |
| Policy Director | House Committee on Energy and |
| Communications Director | Commerce |
| Communications Director | Office of Rep. Meijer |
| Communications Director | Office of Rep. Bucshon |
| Communications Director | Office of Rep. Reschenthaler |
| Legislative Director | Office of Rep. McHenry |
| Communications Director | Office of Rep. Lamborn |
| Press Secretary | Office of Rep. Walorski |
| Legislative Director | Office of Rep. Rice |
| Communications Director | Office of Rep. Fleischmann |
| Legislative Director/Deputy Chief of Staff | Office of Rep. Mann |
| Legislative Director | Office of Rep. Armstrong |
| Legislative Director | Office of Rep. Cawthorn |


| Trokey |
| :--- |
| Truxal |
| Tucker |
| Tucker |
| Turner |
| Valdez |
| Valenta |
| Vander Voort |
| VanderToll |
| Vaughan |
| Veale |
| Vecchi |
| Verhelst |
| Vissex |
| Vojack |
| Von Stein |
| VonEnde |
| Voyles |
| Wagener |
| Walker |
| Wallace |
| Wallace |
| Wallwork |
| Warbinton |
| Wear |
| Weber |
| Wehagen |
| Weidlich |


| Claire |
| :--- |
| Charlie |
| Matt |
| Caroline |
| Will |
| Joel |
| Valentina |
| Faith |
| Hunt |
| Heather |
| John |
| Jonathan |
| Noelle |
| Rachel |
| Patricia |
| Jesse |
| Kyle |
| Sarah Anne |
| Rob |
| Rachel |
| Tatum |
| Nikki |
| Luke |
| Tanner |
| Brandon |
| John |
| Robby |
| Zachary |


| Office of Rep. Taylor |
| :---: |
| Office of Rep. Herrera Beutler |
| Office of Rep. Ferguson |
| Office of Rep. Davidson |
| Office of Rep. Bryan Steil |
| House Committee on Science, Space and Technology |
| Office of the Whip |
| Office of Rep. Issa |
| Office of Rep. Rogers (AL) |
| Office of Rep. Johnson (OH) |
| Office of Rep. Murphy |
| Office of Rep. McKinley |
| Office of Rep. Burchett |
| Office of Rep. Gooden |
| Office of Rep. Duncan |
| Office of Rep. Meijer |
| Office of Rep. Cammack |
| Office of Rep. Hagedorn |
| House Committee on Small Business |
| Office of Rep. Lesko |
| Office of Rep. Hern |
| Office of Rep. Sessions |
| Office of Rep. Babin |
| Office of Rep. Tiffany |
| Office of Rep. Balderson |

Laura
Craig
Allie
Connor
Grace
Jenn
Jeff
Jonathan
Haley
Laura
John
Kirsten
Kelsey
Jordan
Emily
Maggie
Joshua
Noah
Rob
Ebbie
Dominique
Ryan
Lauren
Mac
Nate

# PRIMARY TRIP SPONSOR FORM ADDENDUM 

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:
The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

## Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be $\$ 323$.

# Legislative and Communication Directors Conference 

October 13-15, 2021
The Kingsmill, Williamsburg, Virginia

## Wednesday, October 13, 2021

| 11:30 AM | Buses Depart |
| :--- | :--- |
| 3:00 PM | Check-In |
| 4:00 PM | Welcome <br> Mark Strand, Congressional Institute |

4:10-5:15 PM $\quad$| Americans' Views on Today's Topics |
| :--- |
|  |
| Rob Autry, Meeting Street |

Dave Sackett, Tarrance Group

5:15-6:25 PM GOP Outreach to Hispanic Communities
David Winston, The Winston Group
Myra Miller, The Winston Group
Danjel Garza, The Libre Initiative

6:30-9:00 PM Reception \& Dinner
Kim Strassel, Wall Street Journal

Thursday, October 14, 2021

8:00-8:45 AM

9:00-10:00 AM House Leadership Presentation
Moderator: Mark Strand, Congressional Institute Will Dunham, Office of GOP Leader Kevin McCarthy
Matt Sparks, Office of GOP Leader Kevin McCarthy
**All invitees are subject to change**

Marty Reiser, Office of GOP Whip Steve Scalise Lauren Fine, Office of GOP Whip Steve Scalise

| 10:00-11:00 AM | Congressional Ethics: A Primer |
| :--- | :--- |
|  | Elliot Berke, Berke Farah LLP |
|  | Erin Clark, NRCC |


| 11:00-12:00 PM | Constituent Communications: Strategies and Standards |
| :--- | :--- |
|  | Moderator: Mark Strand |
|  | Elisabeth Conklin, House Communications, Standards Commission |
|  | Max Engling, Office of GOP Leader Kevin McCarthy |

12:00-1:15 PM Lunch: How Adam Smith Can Change Your Life Russ Roberts, Hoover Institution

## Legislative Directors

1:15-2:30 The Economy, Inflation and the Debt
Michael Strain, AEI
Scott Hodge, Tax Foundation Maya MacGuineas, Committee for a Responsible Federal Budget

2:45-4:15 American Security
Moderator: Mark Strand
Senator Jim Talent, AEI
Rob Greenway, Hudson Institute Mackenzie Eaglen, AEI

## 4:30-6:00 Healthcare

Marie Fishpaw, Heritage Foundation
Brian Blase, Galen Institute
Chris Pope, Manhattan Institute

Communication Directors
1:15-2:45 Communicating with a Hostile Press/Communicating in the Minority
Michael Steel, Hamilton Place
Strategies
3:00-4:30 How to Pitch to the Media
Jessica Towhey, 2e Communications Charyssa Parent, House Republican Conference

## 4:45-6:15 The Latest on Digital Media Best

 PracticesMatt Lira, Hangar Capital
Katlyn Karnes, Former White House

Digital Director
Steve Johnston, FlexPoint Media

7:00-9:00 PM Reception and Dinner
Josh Holmes, Ruthless podcast

Friday, October 15, 2021
8:00 AM Breakfast
**All invitees are subject to change**

## 2021 Legislative and Communication Directors Conference

Wednesday, October 13, 2021 -
Friday, October 15, 2021
Kingsmill


PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON
MONDAY, SEPTEMBER $13,2021!!!$
Dear */fname/*,
The Congressional Institute is once again honored to host the annual 2021 Legislative and Communication Directors Conference, from Wednesday, October 13, 2021, through Friday, October 15, 2021, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

Please note that this conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:
Step 1: Submit Ethics Packet by Monday, September 13, 2021
To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's Private Sponsor Travel Certification Form and submit the whole package with your completed Traveler Form by Monday, September 13, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202) 225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

## Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

To Register:
Email Address:
Access Code:

Register for 2021 Legislative and
Communication Directors Conference
*/email/*
*/other_id/*

If you are unable to attend, please use the following link to decline this invitation.
We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!
Best wishes, Mark Strand, President
The Congressional Institute
(703) 837-8812 - Office
strand@conginst.org
Sign up for the Congressional Institute's e-newsletter!
If you are not the correct contact for this office, please reply to this email with the updated contact information instead of unsubscribing.

| Job Title | Institution <br> Legislative Director |
| :--- | :--- |
| Office of Rep. Fulcher |  |
| Deputy Chief of Staff/Legislative Director | Office of Rep. Reschenthaler |
| Communications Director | Office of Rep. Cheney |
| Legislative Director | Office of Rep. Boebert |
| Legislative Director and Military Legislative | Office of Rep. Scott |
| Assistant |  |
| Communications Director/Press Secretary | Office of Rep. Stewart |
| Communications Director | Office of Rep. Latta |
| Legislative Director | Office of Rep. Graves (LA) |
| Communications Director | Office of Rep. Griffith |
| Legislative Director | Office of Rep. Grothman |
| Communications Director | Office of Rep. Malliotakis |
| Legislative Director | Office of Rep. Davis |
| Legislative Director | Office of Rep. Ellzey |
| Legislative Director | Office of Rep. Bost |
| Communications Director | Office of Rep. Keller |
| Legislative Director | Office of Rep. Waltz |
| Legislative Director | Office of Rep. Good |
| Scheduler | Office of the Whip |
| Communications Director | Office of Rep. Biggs |
| Director of Strategic Communications | Office of the Leader |
| Legislative Director | Office of Rep. Gaetz |
| Communications Director | Office of Rep. Pfluger |
| Communications Director | Office of Rep. Barr |
| Legislative Director | Office of Rep. Burchett |
| Communications Director |  |

Communications Director/Press Secretary Office of Rep. Gohmert Office of the Leader Office of Rep. Buchanan Office of Rep. Miller Office of Rep. Stauber Office of Rep. Dunn u!!inw dəy !o әכ!!
 Office of Rep. Mooney Office of Rep. Spartz Office of the Leader Office of Rep. Lucas Office of Rep. Curtis Office of Rep. Carter (TX) Office of Rep. Guthrie Office of Rep. Moore House Republican Conference Office of Rep. Stefanik Office of Rep. Rosendale Office of Rep. Feenstra Office of Rep. Amodei Office of the Whip Office of Rep. Walberg Office of Rep. Young Office of Rep. Van Drew Office of Rep. Wagner su!66!! dәy ңo әכ!⿰丬 Communications Director/Press Secretary
Communications Director Press Secretary

Office of Rep. Comer
Office of Rep. Van Duyne
House Committee on Oversight and
Government Reform
Office of the Whip
Committee on House Administration
Office of Rep. Rouzer
Office of Rep. Clyde
House Committee on Rules
Office of Rep. Higgins
Office of the Leader
Office of Rep. Clyde
Office of Rep. Dunn
Office of the Leader
Office of Rep. Massie
Office of Rep. McClintock
Office of Rep. Fortenberry
Office of Rep. Murphy
Office of Rep. Hern
Office of Rep. Steel
Office of Rep. Harris
Office of Rep. McClain
Office of Rep. Latta
House Committee on Appropriations
Office of Rep. Aderholt
Office of Rep. Meuser
Office of Rep. Malliotakis
Office of Rep. Davis
Ot
Ot
Office of Rep. Green
House Republican Conference
Office of Rep. Palazzo
Office of Rep. González-Colón
House Committee on Rules

$$
\begin{aligned}
& \text { Office of Rep. Jordan } \\
& \text { Office of Rep. Van Duyne }
\end{aligned}
$$

$$
\begin{aligned}
& \text { Office of Rep. Crenshaw } \\
& \text { Office of Rep. Williams }
\end{aligned}
$$

Office of Rep. Crenshaw
Office of Rep. Fleischmann

$$
\begin{aligned}
& \text { Office of the Leader } \\
& \text { Office of the Leader }
\end{aligned}
$$

$$
\begin{aligned}
& \text { Office of Rep. Gallagher } \\
& \text { Office of Rep. Hice }
\end{aligned}
$$

House Committee on Judiciary
Office of Rep. Greene

$$
\begin{aligned}
& \text { Office of Rep. Gohmert } \\
& \text { Office of Rep. Kelly (PA) } \\
& \text { Office of Rep. Long }
\end{aligned}
$$

Office of Rep. Tenney
Office of the Leader

$$
\begin{aligned}
& \text { Oftice of Rep. Herrera Beutler } \\
& \text { Office of the Leader }
\end{aligned}
$$

$$
\begin{aligned}
& \text { Office of the Leader } \\
& \text { Office of Rep. Herrera Beutler }
\end{aligned}
$$

Office of Rep. Donalds
Republican Study Committee Office of Rep. Donalds

| Rachel |
| :--- |
| Sophie |
| Mason |
| Britney |
| Ross |
| Matt |
| Jared |
| Ryan |
| Justin |
| Halee |
| Justin |
| Emily |
| WIII |
| Jordan |
| Kaitlyn |
| Russell |
| Nick |
| Suanne |
| Andrew |
| Ben |
| Jaryn |
| Haim |
| Max |
| Jordan |
| Michele |
| Adam |
| Alan |
| Jay |
| Harrison |


| Communications Director | Office of the Whip |
| :---: | :---: |
| Legislative Director | Office of Rep. Van Drew |
| Communications Director/Press Secretary | Office of Rep. Newhouse |
| Communications Director | House Committee on Appropriations |
| Legislative Director | Office of Rep. Nunes |
| Communications Director | Office of Rep. Rosendale |
| Communications Director | Office of Rep. Gosar |
| Communications Director | Office of Rep. Cloud |
| Communications Director | House Committee on Ways and Means |
| Legislative Director | Office of Rep. Hill |
| Communications Director | Office of Rep. Upton |
| Legislative Director | Office of Rep. Johnson (LA) |
| Legislative Director | Office of Rep. Pence |
| Legislative Director and Defense Policy Advisor | Office of Rep. Rogers (KY) |
| Legislative Director/Communications Director | Office of Rep. Rose |
| Communications Director | Office of Rep. Gibbs |
| Senior Policy Advisor and Counsel | Office of the Leader |
| Digital/Press Assistant | House Republican Conference |
| Communications Director | Office of Rep. Ellzey |
| Communications Director | Office of Rep. Kinzinger |
| Deputy Spokesman | Office of the Leader |
| Communications Director/Press Secretary | Office of Rep. Buchanan |
| Legislative Director | Office of Rep. Steil |
| Legislative Director | Office of Rep. Harshbarger |
| Legislative Director | Office of Rep. Kustoff |
| Director of Operations | Office of the Whip |
| Communications Director | Office of Rep. Mast |

Committee on Education and Workforce Office of Rep. Nehls Office of Rep. Brooks Office of Rep. Chabot House Committee on Ju Office of Rep. Smith (NJ)
Office of Rep. Duncan
Office of Rep. Hudson
Republican Study Committee Office of Rep. Kelly (MS) Office of Rep. Valadao Office of Rep. Owens Office of Rep. Palmer Office of Rep. Roy Office of Rep. Mace Office of Rep. Radewagen Office of Rep. Cline Office of Rep. Graves (MO) Office of Rep. Lamborn Office of Rep. Owens Office of Rep. Baird Office of Rep. Chabot Office of Rep. Lesko House Committee on Small Business Office of Rep. Amodei Offie of Rep. Johnson (OH) Office of Rep. Johnson (LA) Office of Rep. Issa

Office of Rep. Budd
Office of Rep. Graves (MO) Office of Rep. Diaz-Balart Office of Rep. Waltz Office of Rep. Obernolte Office of Rep. Norman

House Committee on Veterans Affairs Office of the Leader

House Republican Conference Office of Rep. Palmer

Office of Rep. Crenshaw House Committee on Oversight and Government Reform

House Republican Conference Office of Rep. Bergman

House Republican Conference Office of Rep. Pfluger House Committee on Natural Resources Office of Rep. Gonzalez (OH) House Committee on Intelligence Office of Rep. Carl Office of Rep. LaTurner Office of the Leader House Committee on Climate Crisis
 Office of Rep. Mooney

Office of the Leader
dnısuәм dәу до әо!но

| Legislative Director |
| :--- |
| Deputy Legislative Director |
| Communications Director |
| Communications Director |
| Legislative Director |
| Legislative Director |
| Deputy Staff Director/Chief Counsel |
| Policy Advisor |
| Deputy Press Secretary |
| Legislative Director |
| Digital Communications Aide |
| Legislative Director |
| Policy Director |
| Policy Advisor |
| Communications Director |
| Operations Director |
| Legislative Director |
| Communications Director |
| Legislative Director |
| Policy Director |
| Legislative Director |
| Communication Director |
| Graphic Designer |
| Policy Director |
| Legislative Director |
| Communications Director |
| Member Services Coordinator |
| Legislative Director |


| Communications Director/Press Secretary | Office of Rep. Foxx |
| :--- | :--- |
| Legislative Director | Office of Rep. Smith (NE) |
| Legislative Director | Office of Rep. Miller-Meeks |
| Communications Director | Office of Rep. Gimenez |
| Communications Director | Office of Rep. Moore |
| Legislative Director/Deputy Chief of Staff | Office of Rep. Bergman |
| Communications Director | Office of Rep. Garcia |
| Communications Director | Office of Rep. Bacon |
| Legislative Director | Office of Rep. Moore |
| Legislative Director | Office of Rep. Williams |
| Deputy Chief of Staff/Legislative Director | Office of Rep. Timmons |
| Deputy Director of Education and Senior | House Committee on Education and Labor |
| Counsel | Office of Rep. Guest |
| Policy Director | Office of the Leader |
| Deputy Chief of Staff for Member Services | Office of Rep. Jacobs |
| Legislative Director | Office of Rep. Budd |
| Communications Director | Office of Rep. Kustoff |
| Communications Director/Press Secretary |  |
| Press Secretary | Office of Rep. Johnson (SD) |
| Legislative Director | Office of Rep. Herrell |
| Legislative Director | Office of Rep. Wilson |
| Communications Director | Office of Rep. Tenney |
| Communications Director | Office of Rep. Massie |
| Communications Director | Office of Rep. Miller-Meeks |
| Legislative Director | Office of Rep. Moolenaar |
| Legislative Director | Office of Rep. McClain |
| Policy Director | House Committee on Homeland Security |
| Communications Director/Press Secretary | Office of Rep. Hartzler |
| Legislative Director | Office of Rep. Salazar |


| Legislative Director | Office of Rep. Mast |
| :---: | :---: |
| Communications Director | Office of Rep. Walberg |
| Communications Director | Office of Rep. Long |
| Communications Director | Office of Rep. Katko |
| Legislative Director | Office of Rep. Bacon |
| Communications Director | Office of Rep. Wenstrup |
| Legislative Director | Office of Rep. Green |
| Legislative Director | Office of Rep. Emmer |
| Legislative Director | Office of Rep. Stefanik |
| Legislative Director | Office of Rep. Greene |
| Press Secretary | Office of Rep. Rutherford |
| Communications Director | House Committee on Intelligence |
| Legislative Director | Office of Rep. Schweikert |
| Press Secretary | Office of Rep. Scott |
| Legislative Director | Office of Rep. Hartzler |
| Director of Floor Operations | Office of the Leader |
| Legislative Director and Deputy Chief of Staff | Office of Rep. Brady |
| Communications Director/Press Secretary | Office of Rep. Fitzgerald |
| Communications Director | Office of Rep. Gonzales |
| Legislative Director | Office of Rep. Letlow |
| Communications Director | Office of Rep. Norman |
| Senior Policy Advisor | Office of the Leader |
| Communications Director | Office of Rep. Ferguson |
| Press Secretary | Office of Rep. Scalise |
| Press Secretary | Office of Rep. González-Colón |
| Legislative Director | Office of Rep. Fischbach |
| Legislative Director | Office of Rep. Webster |
| Communications Director | Office of Rep. Roy |


| Deputy Chief of Staff/Legislative Director | Office of Rep. Hinson |
| :--- | :--- |
| Legislative Director | Office of Rep. Stewart |
| Legislative Director | Office of Rep. Gonzales |
| Legislative Director | Office of Rep. Cline |
| Legislative Director | Office of Rep. Kinzinger |
| Communications Director | Office of Rep. Harshbarger |
| Deputy Staff Director | House Committee on Natural Resources |
| Deputy Chief of Staff \& Legislative Director | Office of Rep. Jackson |
| Legislative Director | Office of Rep. Newhouse |
| Press Secretary | Office of the Leader |
| Communications Director | House Committee on Climate Crisis |
| Policy Director | House Committee on Agriculture |
| Communications Director | Office of Rep. Rouzer |
| Press Secretary | House Committee on Veterans Affairs |
| Communications Director | House Committee on Agriculture |
| Communications Director | House Committee on Education and Labor |
| Deputy Chief of Staff/Legislative Director | Office of Rep. Cloud |
| Communications Director | Office of Rep. Arrington |
| Legislative Director | Office of Rep. Foxx |
| Legislative Director | Office of Rep. Feenstra |
| Legislative Director | Office of Rep. Cheney |
| Chief of Staff | Office of the Leader |
| Legislative Director and Counsel | Office of Rep. Griffith |
| Legislative Director | Office of Rep. LaTurner |
| Communications Director | Office of Rep. Brooks |
| Communications Director | Office of Rep. Baird the Leader |
| Deputy Chief of Staff \& Counsel |  |
| Deputy Floor Director | Offip |
| Legislative Director | Ollingsworth |


| Communications Director | Office of Rep. Stauber |
| :--- | :--- |
| Communications Director | Office of Rep. Hollingsworth |
| Communications Director/Senior Advisor | Office of Rep. Brady |
| Legislative Director | Office of Rep. Bucshon |
| Communications Director | Office of Rep. Turner |
| Legislative Director | Office of Rep. Gallagher |
| Member Services and Operations Assistant | House Republican Conference |
| Press Assistant/Secretary | Office of Rep. Joyce (PA) |
| Communications Director | Office of Rep. Zeldin |
| Communications Director | Office of Rep. Sessions |
| Communications Advisor | Office of the Whip |
| Floor Assistant | Office of the Whip |
| Communications Director/Press Secretary | Office of Rep. Westerman |
| Director of Floor Operations | Office of the Whip |
| Legislative Director | Office of Rep. McHenry |
| Press Secretary | Office of Rep. Bost |
| Communications Director/Press Secretary | Office of Rep. Tiffany |
| Communications Director/Press Secretary | Office of Rep. Jackson |
| Communications Director | Office of Rep. Graves (MO) |
| Communications Director | Office of Rep. Good |
| Communications Director | Office of Rep. Smith (NE) |
| Policy Advisor | House Republican Conference |
| Legislative Director | Office of Rep. Estes |
| Legislative Director | Office of Rep. Calvert |
| Communications Director | Office of Rep. Miller |
| Legislative Director | Office of Rep. Keller |
| Communications Director | Office of Rep. Fitzpatrick |
| Communications Director | Office of Rep. Pence |
| Communications Director/District Director | Office of Rep. Perry |


| Mix |
| :--- |
| Moelk |
| Montesi |
| Moore |
| Morales |
| Morrison |
| Mount |
| Mullany |
| Murphy |
| Myers |
| Naft |
| Nalls |
| Nance |
| Napier |
| Nation |
| Naughton |
| Nealon |
| Nelson |
| Nichols |
| Nicholson |
| Nolan |
| Nyce |
| O'Boyle |
| O'Connell |
| O'Malley |
| O'Keefe |
| Offenberg |
| Osantowske |
| Ostrich |
| Ma |


| Kelsey |
| :--- |
| Carter |
| Janet |
| Dylan |
| Mackenzie |
| Chas |
| Elizabeth |
| Ben |
| Jake |
| Nicole |
| Jeff |
| Dennis |
| Claire |
| Ben |
| Doug |
| Alex |
| Brigid |
| Casey |
| Bryan |
| Mattie |
| Kylie |
| Ben |
| Nick |
| Richie |
| Erin |
| Kevin |
| Lauren |
| Hannah |
| Jay |

Communications Director/Press Secretary Office of Rep. Meuser
Office of Rep. Mann
Office of Rep. Hagedorn Office of Rep. Carter (GA) House Republican Conference Office of Rep. Kelly (MS) Office of Rep. Steube Office of Rep. Huizenga Office of Rep. Bentz Office of Rep. McMorris Rodgers House Committee on Financial Services House Committee on Administration Office of Rep. Guest

Office of Rep. Spartz
Office of Rep. Smith (MO) House Committee on Foreign Affairs Office of Rep. Allen Office of Rep. McCaul чэешом dәу !o әэ!но
 Office of Rep. Letlow Office of Rep. Miller
 Office of Rep. Banks Office of Rep. Upton

Office of Rep. LaHood

 Communications Director

$$
\begin{array}{ll}
\text { Communications Director } & \text { Office of Rep. Franklin } \\
\text { Communications Director/Press Secretary } & \text { Office of Rep. Smucker } \\
\text { Press Secretary } & \text { Office of Rep. Babin } \\
\text { Director of Member Services } & \text { Office of the Whip } \\
\text { Communications Director/Press Secretary } & \text { Office of Rep. Weber } \\
\text { Legislative Director } & \text { Office of Rep. LaHood } \\
\text { Legislative Director } & \text { Office of Rep. Allen } \\
\text { Press Secretary } & \text { Office of Rep. Emmer } \\
\text { Communications Director } & \text { Office of Rep. Crawford } \\
\text { Legislative Director } & \text { Office of Rep. Wagner } \\
\text { Senior Legislative Assistant } & \text { Office of Rep. Wittman } \\
\text { Legislative Director } & \text { Office of Rep. Thompson } \\
\text { Communications Director } & \text { Office of Rep. Estes } \\
\text { Communications Director } & \text { Office of Rep. Fulcher } \\
\hline \text { Deputy Chief of Staff/Communications } & \text { Office of Rep. Graves (LA) } \\
\text { Director } & \\
\text { Legislative Director } & \text { Office of Rep. Westerman } \\
\text { Communications Director } & \text { Office of Rep. Moolenaar } \\
\text { Legislative Director } & \text { Office of Rep. Bishop } \\
\text { Communications Director/District Director } & \text { Office of Rep. Smith (NJ) } \\
\text { Communications DirectorPress Secretary } & \text { Office of Rep. Rogers (AL) } \\
\hline \text { Communications Director } & \text { House Committee on Armed S } \\
\text { Communications Director } & \text { Office of Rep. Cammack } \\
\text { Legislative Director } & \text { Office of Rep. Perry } \\
\text { Legislative Director } & \text { Office of Rep. Luetkemeyer } \\
\text { Coalitions Coordinator } & \text { Office of the Whip } \\
\text { Communications Director } & \text { Office of Rep. Hill } \\
\text { Communications Director } & \text { Office of Rep. Fischbach } \\
\text { Communications Director } & \text { House Committee on Budget }
\end{array}
$$

Office of Rep. Walorski
Office of Rep. Bice
Office of Rep. Joyce (OH)
Office of Rep. Hinson
Office of Rep. Hice
Office of Rep. Joyce (OH)
Office of Rep. Crawford
House Committee on Energy and
Commerce
Office of Rep. Bishop
Office of Rep. Balderson
Office of Rep. Womack
Office of Rep. Reed
Office of Rep. Mullin
Office of Rep. McCarthy
Office of Rep. Comer
Office of Rep. Timmons
Office of the Leader
Office of Rep. Harris
Office of Rep. Rogers (KY)
Office of Rep. Wilson
Office of the Chief Deputy Whip
Office of Rep. Katko
Office of the Leader
Office of the Leader
House Committee on Budget
Office of the Leader
Office of Rep. Radewagen
Office of Rep. Hudson
Ore

# Office of Rep. Steel 

Office of Rep. Thompson
Office of Rep. Cole
Office of Rep. Boebert
Committee on Ethics
Office of Rep. Kim
Office of Rep. Rutherford
Office of Rep. Luetkemeyer Office of Rep. Cole Office of Rep. Grothman Office of Rep. Armstrong Office of Rep. Diaz-Balart Office of Rep. DesJarlais Office of Rep. Johnson (OH) House Committee on Energy and Commerce

$$
\begin{aligned}
& \text { Office of Rep. Meijer } \\
& \text { Office of Rep. Bucshon } \\
& \text { Office of Rep. Carter (TX) } \\
& \text { Office of Rep. Reschenthaler } \\
& \text { Office of Rep. McHenry } \\
& \text { Office of Rep. Lamborn } \\
& \text { Office of Rep. Walorski } \\
& \text { Office of Rep. Rice } \\
& \text { Office of Rep. Fleischmann } \\
& \text { Office of Rep. Mann }
\end{aligned}
$$

| Legislative Director/Deputy Chief of Staff | Office of Rep. Armstrong |
| :--- | :--- |
| Legislative Director | Office of Rep. Guthrie |
| Legislative Director | Office of Rep. Cawthorn |
| Legislative Director | Office of Rep. Scalise |
| Legislative Director | Office of Rep. Franklin |
| Matt Tucker | Office of Rep. Joyce (PA) |
| Press Secretary | Office of Rep. Moore |
| Legislative Director | Office of Rep. Garcia |
| Communications Director/Press Secretary | Office of Rep. Gaetz |
| Legislative Director | Office of Rep. Posey |
| Communications Director | Office of Rep. Valadao |
| Legislative Director | Office of Rep. Barr |
| Communications Director | House Committee on Science, Space and |
|  | Technology |
| Legislative Director | Office of Rep. LaMalfa |
| Legislative Director/Deputy Chief of Staff | Office of Rep. Bilirakis |
| Legislative Director | Office of Rep. Smucker |
| Legislative Director | Office of Rep. Buck |
| Legislative Director | Office of Rep. Fallon |
| Legislative Director | Office of Rep. Young |
| Communications Director | Office of Rep. McMorris Rodgers |
| Communications Director/Press Secretary | Office of Rep. Burgess |
| Legislative Director | Office of Rep. Fitzgerald |
| Communication Director | Office of Rep. Nunes |
| Communications Director/Press Secretary | Office of Rep. McCaul |
| Communications Director | Office of Rep. Miller |
| Communications Director/District Director | Office of Rep. Simpson |
| Legislative Director | Office of Rep. Reed |
| Communications Director | Office of Rep. Wittman |


| Legislative Director | Office of Rep. Johnson (SD) |
| :--- | :--- |
| Legislative Director | Office of Rep. Carter (GA) |
| Communications Director | Office of Rep. Carl |
| Legislative Director | Office of Rep. Taylor |
| Communications Director/Press Secretary | Office of Rep. Herrera Beutler |
| Legislative Director | Office of Rep. Ferguson |
| Legislative Director | Office of Rep. Davidson |
| Communications Director | Office of Rep. Bryan Steil |
| Policy Director | House Committee on Science, Space and |
| Counsel | Technology |
| Communications Director of the Whip |  |
| Legislative Director | Office of Rep. Issa |
| Senior Policy Advisor | Office of Rep. Rogers (AL) |
| Legislative Director | Office of Rep. Johnson (OH) |
| Legislative Director | Office of Rep. Murphy |
| Senior Legislative Assistant | Office of Rep. McKinley |
| Senior Policy Advisor | Office of Rep. Burchett |
| Communications Director | Office of Rep. Gooden |
| Legislative Director | Office of Rep. Duncan |
| Legislative Director | Office of Rep. Meijer |
| Legislative Director | Office of Rep. Cammack |
| Policy Director | Office of Rep. Hagedorn |
| Legislative Director | House Committee on Small Business |
| Legislative Director | Office of Rep. Lesko |
| Legislative Director | Office of Rep. Hern |



# Legislative and Communication Directors Conference 

October 13-15, 2021
The Kingsmill, Williamsburg, Virginia
Wednesday, October 13, 2021

| 4:00 PM | Welcome | Burwell Ballroom |
| :--- | :--- | :--- |
|  | Mark Strand, Congressional Institute |  |


| 4:10-5:45 PM | Americans' Views on Today's Topics | Burwell Ballroom |
| :---: | :---: | :---: |
|  | David Winston, The Winston Group |  |
|  | Myra Miller, The Winston Group |  |
|  | Dave Sackett, Tarrance Group |  |

6:00-9:00 PM | Reception \& Dinner |
| :--- | :--- |
| Janis Shinwari, No One Left Behind |$\quad$ James River Grand Ballroom

Thursday, October 14, 2021
8:00-8:45 AM Breakfast James River Grand Ballroom

| 9:00-10:00 AM | House Leadership Presentation | Burwell Ballroom |
| :--- | :--- | :--- |
|  | Moderator: Mark Strand, Congressional Institute |  |
|  | Will Dunham, Office of GOP Leader Kevin McCarthy |  |
|  | Matt Sparks, Office of GOP Leader Kevin McCarthy |  |
|  | Francis Brooke, Office of GOP Whip Steve Scalise |  |
|  | Michael Comer, Office of GOP Whip Steve Scalise |  |
|  | Charyssa Parent, House Republican Conference |  |


| 10:00-11:00 AM | Congressional Ethics: A Primer | Burwell Ballroom |
| :--- | :--- | :--- |
|  | Moderator: Kelle Strickland, House Ethics Committee |  |
|  | Elliot Berke, Berke Farah LLP |  |
|  | Erin Clark, NRCC |  |


| 11:00-12:00 PM | Constituent Communications: Strategies and Standards | Burwell Ballroom |
| :--- | :--- | :--- |
|  | Moderator: Mark Strand |  |
|  | Elisabeth Conklin, House Communications Standards Commission |  |
|  | Max Engling, Office of GOP Leader Kevin McCarthy |  |

## Legislative Directors

Tazewell
1:15-2:15 The Economy, Inflation and the Debt Scott Hodge, Tax Foundation Douglas Holtz-Eakin

2:15-3:15 American Security
Senator Jim Talent, Ronald Reagan
Presidential Foundation
Rachel Hoff, Reagan Presidential
Foundation
3:15-4:15 Crime and Policing
Sheriff Scott Jenkins, Culpeper County Hannah Meyers, Manhattan Institute

## Communication Directors

Burwell Ballroom
1:15-2:15 Developing a Strategic Communications Plan
Colin Reed, South \& Hill Strategies
2:15-3:15 Using New Technology to Reach the Public
Steve Johnston, FlexPoint Media
Kate Karnes, Former White House
Digital Director
Alex Kouts, IndiGov

## 3:15-4:15 Communicating with Hispanic

 ConstituentsDaniel Garza, LIBRE Initiative David Winston, The Winston Group
Myra Miller, The Winston Group

| 6:00-9:00 PM | Reception and Dinner <br>  <br>  <br> Kristen Soltis Anderson, Echelon Insights$\quad$ James River Grand Ballroom |
| :--- | :--- |

## Friday, October 15, 2021

8:00 AM
Breakfast
James River Grand Ballroom

9:00-10:00 AM
The 2021-2022 Supreme Court Term
Burwell Ballroom
Carrie Severino, Judicial Crisis Network

10:00-11:00 AM Getting to Yes: How to Negotiate and Have Difficult Conversations
Bruce Patton, Harvard Negotiation Project
Burwell Ballroom

11:00-12:00 PM
A Guide to Redistricting
Burwell Ballroom
Kylie Bongaardt, National Republican Redistricting Trust

| 12:00 PM | End of Retreat |
| :--- | :--- |
| Buses Depart |  |


| Report name: | Attendance Report (House Staff) |
| :--- | :--- |
| Report date: | 10/19/2021 |
| Event name: | 2021 Legislative and Communication Directors Conference |


| First Name | Last Name | Institution | Job Title |
| :---: | :---: | :---: | :---: |
| Emily | Ackerman | Office of Rep. Reschenthaler | Deputy Chief of Staff/Legislative Director |
| Craig | Anderson | Office of Rep. Scott | Legislative Director |
| Rebecca | Angelson | Office of Rep. Latta | Deputy Chief of Staff |
| Maggie | Ayrea | Office of Rep. Graves (LA) | Legislative Director |
| Kevin | Baird | Office of Rep. Griffith | Communications Director |
| Samantha | Baker | Office of Rep. Grothman | Legislative Director |
| Jimmy | Ballard | Office of Rep. Davis | Legislative Director |
| Don | Barber | Office of Rep. Ellzey | Legislative Director |
| Noah | Barger | Office of Rep. Bost | Legislative Director |
| Walker | Barrett | Office of Rep. Waltz | Legislative Director |
| Joe | Barry | Office of Rep. Good | Legislative Director |
| Hilton | Beckham | Office of Rep. Biggs | Communications Director |
| Alex | Bellizzi | Office of Rep. Barr | Communications Director |
| William | Bensur | Office of Rep. Burchett | Communications Director |
| Chris | Bien | Office of the Leader | Deputy Director of Floor Operations |
| Jeff | Bishop | Office of Rep. Stauber | Legislative Director |
| Summer | Blevins | Office of Rep. Bilirakis | Communication Director |
| Curt | Bliamptis | Office of Rep. Mooney | Acting Legislative Director |
| Micah | Bock | Office of Rep. Spartz | Communications Director |
| Hanna | Bogorowski | Office of the Leader | Communications Advisor |
| Sara "S.K." | Bowen | Office of Rep. Guthrie | Communications Director |
| Joshua | Bradley | Office of Rep. Moore (AL) | Legislative Director |
| Francis | Brennan | House Republican Conference | Rapid Response Director |
| Palmer | Brigham | Office of Rep. Stefanik | Communications Director |
| Francis | Brooke | Office of the Whip | Policy Director |
| Ken | Brooke | Office of Rep. Amodei | Legislative Director |
| Joanna | Brown | Office of Rep. Walberg | Legislative Director |
| Arthur | Bryant | Office of Rep. Wagner | Communications Director |
| Laynee | Buckels | Office of Rep. Higgins | Deputy Press Secretary |
| Courtney | Butcher | House Republican Conference | Member Services Director |
| Aaron | Calkins | Office of Rep. Biggs | Legislative Director |
| Christina | Cameron | Office of the Leader | Media Affairs and Operations Advisor |
| Heather | Campbell | Office of Rep. Granger | Legislative Director |
| Emily | Carlin | Office of Rep. Obernolte | Communications Director, Senior Advisor |
| Colin | Carr | Office of Rep. Loudermilk | Deputy Chief of Staff/ Legislative |


|  |  |  | Director |
| :---: | :---: | :---: | :---: |
| Dylan | Chandler | Office of Rep. Gooden | Communications Director |
| Valerie | Chicola | Office of Rep. Salazar | Communications Director |
| William | Christian | Office of Rep. Weber | Legislative Director |
| Kristen | Cianci | Office of Rep. Garbarino | Communications Director |
| Carson | Clark | Office of Rep. Aderholt | Communications Director |
| Philipp | Clarke | Office of Rep. Rice | Legislative Director |
| Adam | Cloch | Office of Rep. Curtis | Communications Director |
| Sarah | Coffman | Office of Rep. Comer | Legislative Director |
| Andrea | Coker | Office of Rep. Van Duyne | Communication Director |
| Michael | Comer | Office of the Whip | Digital Director |
| Elisabeth | Conklin | Committee on House Administration | Director, Communication Standards Commission |
| Laney | Copeland | Office of Rep. Clyde | Legislative Director |
| Sarah | Corley | House Committee on Rules | Director of Strategic Communications |
| Madeline | Corso | Office of Rep. Clyde | Communications Director |
| Stacey | Daniels | Office of Rep. McClain | Communications Director |
| Mike | Davin | Office of Rep. Latta | Legislative Director |
| Michael | DeFilippis | Office of Rep. Malliotakis | Legislative Director |
| Aaron | DeGroot | Office of Rep. Davis | Communications Director |
| Sophie | Delquie | House Republican Conference | Creative Director |
| Mason | Di Palma | Office of Rep. Gonzalez [OH] | Communications Director |
| Britney | Dickerson | Office of Rep. Palazzo | Communications Director/Press Secretary |
| Ross | Dietrich | Office of Rep. González-Colón | Legislative Director |
| Matt | Diller | House Committee on Rules | Policy Director |
| Ryan | Dilworth | Office of Rep. Van Duyne | Legislative Director |
| Will | Dunham | Office of the Leader |  |
| Jordan | Dunn | Office of Rep. Gallagher | Communications Director |
| Kaitlyn | Dwyer | Office of Rep. Hice | Legislative Director |
| Suanne | Edmiston | Office of Rep. Gohmert | Legislative Director |
| Ben | Elleson | Office of Rep. Long | Legislative Director |
| Max | Engling | Office of the Leader | Deputy Member Services Director |
| Michele | Exner | Office of the Leader | Communications Director |
| Amanda | Fitzmorris | Office of Rep. Newhouse | Communications Director/Press Secretary |
| Ian | Foley | Office of Rep. Nunes | Legislative Director |
| Harry | Fones | Office of Rep. Rosendale | Communications Director |
| J.P. | Freire | House Committee on Ways and Means | Communications Director |
| Dylan | Frost | Office of Rep. Hill | Legislative Director |
| Steven | Giaier | Office of the Leader | Senior Policy Advisor and Counsel |
| Joel | Gibbons | Office of Rep. Nehls | Digital/Press Assistant |
| Scott | Gilfillan | Office of Rep. Ellzey | Communications Director |
| David | Goldfarb | Office of Rep. Steil | Legislative Director |
| Joe | Gollinger | Office of Rep. Harshbarger | Legislative Assistant |
| AnnMarie | Graham | Office of Rep. Mast | Communications Director |


| Sean | Griffin | Office of Rep. Brooks | Legislative Counsel/Legislative Director |
| :---: | :---: | :---: | :---: |
| Elliott | Guffin | Office of Rep. Hudson | Legislative Director |
| Amanda | Hall | Office of Rep. Valadao | Legislative Director |
| Emma | Hall | Office of Rep. Owens | Communications Director/Press Secretary |
| Joel | Hannahs | Office of Rep. Radewagen | Director of Communications |
| Matt | Hanrahan | Office of Rep. Cline | Communications Director |
| Jon | Harder | Office of Rep. Graves (MO) | Digital Director |
| Wesley | Harkins | Office of Rep. Lamborn | Communications Director |
| Miriam | Harmer | Office of Rep. Owens | Legislative Director |
| Erick | Harris | Office of Rep. Chabot | Legislative Director |
| Lynn | Hatcher | Office of Rep. Amodei | Communications Director |
| Emily | Henn | Office of Rep. Graves (MO) | Deputy Legislative Director |
| James | Hewitt | Office of Rep. Waltz | Communications Director |
| Rob | Hicks | Office of Rep. Obernolte | Legislative Director |
| Christine | Hill | House Committee on Veterans Affairs | Republican Health Staff Director |
| Preston | Hill | Office of the Leader | Policy Advisor |
| Andrea | Hitt | House Republican Conference | Deputy Press Secretary |
| Ryan | Hofmann | House Republican Conference | Policy Advisor |
| Houson | Holdren | House Republican Conference | Operations Director |
| Michael | Horder | Office of Rep. Pfluger | Legislative Director |
| Louis | Hrkman | House Committee on Climate Crisis | Senior Policy Advisor |
| Rachel | Huggins | Office of Rep. Burgess | Legislative Director |
| Allie | Humes | Office of the Leader | Member Services Coordinator |
| Alex | Igleheart | Office of Rep. Wenstrup | Legislative Director |
| Alex | Ives | Office of Rep. Foxx | Communications Director |
| Bradley | Jaye | Office of Rep. Moore | Communications Director |
| Molly | Jenkins | Office of Rep. Mike Garcia | Communications Director |
| Danielle | Jensen | Office of Rep. Bacon | Communications Director |
| Paul | Johnson | Office of Rep. Moore | Legislative Director |
| AT | Johnston | Office of Rep. Timmons | Deputy Chief of Staff/Senior Advisor |
| Elizabeth | Joseph | Office of Rep. Guest | Policy Director |
| Derek | Judd | Office of Rep. Jacobs | Legislative Director |
| Jazmine | Kemp | Office of Rep. Johnson (SD) | Communications Director |
| Colleen | Kennedy | Office of Rep. Tenney | Communications Director |
| Will | Kiley | Office of Rep. Miller-Meeks | Communications Director |
| Ed | Kim | Office of Rep. Moolenaar | Legislative Director |
| Erik | Kinney | Office of Rep. McClain | Legislative Director |
| John Mark | Kolb | Office of Rep. Salazar | Legislative Director |
| Steve | Koncar | Office of Rep. Mast | Legislative Director |
| Michael | Kotsovos | Office of Rep. Long | Communications Director |
| Christopher | Krepich | Office of Rep. Wenstrup | Communications Director |
| Jay | Kronzer | Office of Rep. Green (TN) | Legislative Director |
| Jeffrey | Kuckuck | Office of Rep. Emmer | Legislative Director |
| Alex | Lanfranconi | Office of Rep. Rutherford | Communications Director |


| Rachel | Ledbetter | Office of Rep. Scott | Communications Director |
| :---: | :---: | :---: | :---: |
| Chrissi | Lee | Office of Rep. Hartzler | Legislative Director |
| Kelli | Liegel | Office of Rep. Fitzgerald | Press Secretary |
| Lindsay | Linhares | Office of Rep. Letlow | Legislative Director |
| Nadgey | Louis-Charles | Office of Rep. Ferguson | Communications Director |
| Linoshka | Luna | Office of Rep. González-Colón | Press Secretary |
| Nick | Lunneborg | Office of Rep. Fischbach | Legislative Director |
| Brittany | Madni | Office of Rep. Hinson | Deputy Chief of Staff/Legislative Director |
| Cameron | Madsen | Office of Rep. Stewart | Legislative Director |
| Nicole | Manley | Office of Rep. Cline | Legislative Director |
| Eli | Mansour | Office of Rep. Harshbarger | Communications Director |
| Chris | Marklund | House Committee on Natural Resources | Deputy Staff Director |
| Michael | Martin | Office of Rep. Jackson | Deputy Chief of Staff $\&$ Legislative Director |
| Travis | Martinez | Office of Rep. Newhouse | Legislative Director |
| Erin | McBride | Office of Rep. Rouzer | Communications Director |
| Kathleen | McCarthy | House Committee on Veterans Affairs | Press Secretary |
| Bryan | McVae | Office of Rep. Foxx | Legislative Director |
| Andrew | Meyer | Office of Rep. Cheney | Legislative Director |
| Emily | Michael | Office of Rep. Griffith | Legislative Director |
| Jake | Middlebrooks | Office of Rep. LaTurner | Legislative Director |
| Clay | Mills | Office of Rep. Brooks | Communications Director |
| Maddie | Mitchell | Office of Rep. Hollingsworth | Legislative Director |
| Kelsey | Mix | Office of Rep. Stauber | Communications Director |
| Carter | Moelk | Office of Rep. Hollingsworth | Communications Director |
| Dylan | Moore | Office of Rep. Bucshon | Deputy Chief of Staff and Legislative Director |
| Mackenzie | Morales | Office of Rep. Turner | Communications Director |
| Chas | Morrison | Office of Rep. Gallagher | Legislative Director |
| Elizabeth | Mount | House Republican Conference | Member Services and Operations Assistant |
| Jeff | Naft | Office of the Whip | Communications Advisor |
| Dennis | Nalls | Office of the Whip | Floor Assistant |
| Claire | Nance | Office of Rep. Westerman | Communications Director/Press Secretary |
| Ben | Napier | Office of the Whip | Director of Floor Operations |
| Alex | Naughton | Office of Rep. Bost | Press Secretary |
| Casey | Nelson | Office of Rep. Jackson | Press Secretary |
| Bryan | Nichols | Office of Rep. Graves (MO) | Communications Director |
| Mattie | Nicholson | Office of Rep. Good | Communications Director |
| Ben | Nyce | House Republican Conference | Policy Advisor |
| Richie | O'Connell | Office of Rep. Calvert | Legislative Director |
| Erin | O'Malley | Office of Rep. Miller | Communications Director |
| Lauren | Offenberg | Office of Rep. Fitzpatrick | Press Secretary |
| Lia Mary | Palazzo | Office of Rep. Hagedorn | Communications Director |


| Charyssa | Parent | House Republican Conference | Media Affairs |
| :---: | :---: | :---: | :---: |
| Rob | Pillow | Office of Rep. Guest | Communications Director |
| McLaurine | Pinover | House Committee on Foreign Affairs | Press Secretary |
| Andrea | Porwoll | Office of Rep. Allen | Communications Director |
| Jessica | Powell | Office of Rep. Womack | Legislative Director |
| Mitch | Rabalais | Office of Rep. Letlow | Communications Director |
| Chrissy | Rabuse | Office of Rep. Miller | Legislative Director |
| John | Rauber | Office of Rep. LaHood | Communications Director |
| Scott | Rausch | Office of Rep. Garbarino | Deputy Chief of Staff \& Legislative Director |
| Russ | Read | Office of Rep. Franklin | Communications Director |
| Lisa | Reynolds | Office of Rep. Weber | Communications Director/Press Secretary |
| Mary Ellen | Richardson | Office of Rep. LaHood | Legislative Director |
| Mary Christina | Riley | Office of Rep. Allen | Legislative Director |
| Abby | Rime | Office of Rep. Emmer | Communications Director |
| Sara | Robertson | Office of Rep. Crawford | Communications Director |
| Nick | Rockwell | Office of Rep. Thompson | Legislative Director |
| Roman | Rodriguez | Office of Rep. Estes | Communications Director |
| David | Russell | Office of Rep. Moolenaar | Communications Director |
| Adeline | Sandridge | Office of Rep. Cammack | Communications Director |
| Dan | Schneider | Office of Rep. Hill | Communications Director |
| Katherine | Sears | Office of Rep. Joyce [OH] | Communications Director |
| Sarah | Selip | Office of Rep. Hice | Communications Director |
| Ashley | Shelton | Office of Rep. Crawford | Legislative Director |
| Clark | Siddle | Office of Rep. Balderson | Communications Director |
| Kaitlynn | Skoog | Office of Rep. Mullin | Legislative Director |
| Caleb | Smith | Office of the Leader | Digital Communications Director |
| Heather | Smith | Office of Rep. Timmons | Communications Director |
| Matt | Smith | Office of Rep. Comer | Communications Director |
| Trevor | Smith | Office of Rep. McCarthy | Legislative Director |
| Joseph | Snider | Office of Rep. Wilson | Communications Director |
| Matt | Sparks | Office of the Leader |  |
| Brittan | Specht | Office of the Leader | Senior Policy Advisor |
| Greg | Steele | Office of Rep. Hudson | Communications Director |
| Rachel | Stephens | House Committee on Transportation and Infrastructure | Press Secretary |
| Maddison | Stone | Office of Rep. Thompson | Communications Director/Press Secretary |
| Kelle | Strickland | Committee on Ethics | Counsel to the Ranking Member |
| Callie | Strock | Office of Rep. Kim | Communications Director |
| Hannah | Strub | Office of Rep. Rutherford | Legislative Director |
| Michael | Tadeo | Office of Rep. Johnson [OH] | Senior Advisor |
| Charlotte | Taylor | Office of Rep. Bucshon | Communications Director |
| Claire | Trokey | Office of Rep. Scalise | Legislative Director |


| Charlie | Truxal | Office of Rep. Franklin | Legislative Director |
| :--- | :--- | :--- | :--- |
| Caroline | Tucker | Office of Rep. Moore | Communications Director |
| Matt | Tucker | Office of Rep. Joyce (PA] | Legislative Director |
| Will | Turner | Office of Rep. Garcia | Legislative Director |
| Faith | Vander Voort | Office of Rep. Valadao | Communications Director |
| Hunt | VanderToll | Office of Rep. Barr | Legislative Director |
| Jesse | Von Stein | Office of Rep. Young | Legislative Director |
| Sarah Anne Voyles | Office of Rep. Burgess | Communications Director/Press |  |
|  |  |  | Secretary |
| Robert | Wagener | Office of Rep. Fitzgerald | Legislative Director |
| Mattheus | Wagner | Office of Rep. Nunes | Communication Director |
| Rachel | Walker | Office of Rep. McCaul | Communications Director |
| John | Weber | Office of Rep. Johnson [SD] | Legislative Director |
| Craig | Wheeler | Office of Rep. Jaime Herrera Beutler | Communications Director/Press |
|  |  |  | Secretary |
| Grace | White | Office of Rep. Bryan Steil | Communications Director |
| Laura | Wilson | Office of Rep. Johnson [OH] | Senior Policy Advisor |
| Kelsey | Wolfgram | Office of Rep. Burchett | Legislative Director |
| Emily | Wood | Office of Rep. Jeff Duncan | Press Secretary |
| Jordan | Wood | Office of Rep. Gooden | Senior Policy Advisor |
| Joshua | Woodward | Office of Rep. Cammack | Legislative Director |
| Noah | Yantis | Office of Rep. Hagedorn | Legislative Director |
| Lauren | Ziegler | Office of Rep. Babin | Legislative Director |
| Nate | Zimpher | Office of Rep. Balderson | Legislative Director |

