EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics. NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. 1. Name of Traveler: Rachel Walker 2. a. Name of Accompanying Relative: ___ OR None b. Relationship to Traveler: Spouse Child Other (specify): Return: Oct. 15 3. a. Dates: Departure: Oct. 13 b. Dates at Personal Expense, if any: 4. Departure City: Washington, D.C. Destination: Williamsburg, VA Return City: Washington, DC 5. Sponsor(s), Who Paid for the Trip: Congressional Institute 6. Describe Meetings and Events Attended: I attended several speaker sessions where I learned new communication strategies. 7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box: a. a completed Sponsor Post-Travel Disclosure Form; b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s); c. page 2 of the completed *Traveler Form* submitted by the employee; and d. the letter from the Committee on Ethics approving my participation on this trip. 8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box. b. If not, explain: I certify that the information contained on this form is true, complete, and correct to the best of my knowledge. Date: 11/1/21 Signature of Traveler: I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel

Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not

Michael McCaul

Signature of Supervising Member:

Version date 3/2021 by Committee on Ethics

Name of Supervising Member:

create the appearance that the employee is using public office for private gain.

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original	Amendmen
----------	----------

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

repay	the trip expense	s.			
NOTE	E: Willful or know	ing misrepresentations on t	his form may be subje	ct to criminal pros	ecution pursuant to 18 U.S.C. § 1001.
1. S	ponsor(s) who pa	aid for the trip: Congres	sional Institute		
2. T	ravel Destination	n(s): Williamsburg, VA			
3. E	Date of Departure	October 13, 2021	Date o	f Return: Octobe	er 15, 2021
		er(s): see attached list			
			n a form only if <i>all</i> i	nformation is ide	ntical for each person listed.
		expenses paid on behalf o			-
		Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
	Traveler	n/a	\$211.28	\$156.76	\$356.46 - Room Rental
	Accompanying Family Member	n/a	n/a	n/a	n/a
I cert	ignify statement	is true by checking box. rmation contained in this		lete, and correct	to the best of my knowledge. te: October 20, 2021
Nam	e: Mark Strand			Tit	le: President
Orga	nization: Congr	ressional Institute			
	am an officer of	the above-named organiz	zation. Signify state	ment is true by ch	ecking box.
Addr	ess: 1700 Diag	onal Road #300, Alex	candria, VA 2231	4	
Emai	l: strand@con	ginst.org		Telephon	e: 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

SEE SEE

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel of reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Rachel Walker
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001
I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge. Signature:
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee): Rep. Michael McCaul
Office Address: 2001 Rayburn House Office Building
Telephone Number: 202-225-2401
Email Address of Contact Person: rachel@mail.house.gov
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by tha entity, <i>and</i> these forms are being submitted to the Committee less than 30 days before the trip departure date.
NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional

disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.

information is required.

TRAVELER FORM

1.	Name of Traveler: Rachel Walker
2.	Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
3.	City and State OR Foreign Country of Travel : Williamsburg, VA
4.	a. Date of Departure: Oct. 13, 2021 Date of Return: Oct .15, 2021
	b. Yes No Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
	(1) Name of Accompanying Family Member:
	(2) Relationship to Traveler: Spouse Child Other (specify):
	(3) Yes No Accompanying Family Member is at least 18 years of age:
6.	a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7	Vac Na Na Na Na Na Na Na Na Na
1.	Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.
	NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8.	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. This retreat will provide opportunities speak with and learn from other communication staffers and includes breakout sessions that will be helpful in my role as Communications Director. This includes improving operations and new strategies for media pitching, social media and content creation.
9.	organizing, requesting, or arranging the trip?
10). For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
di tra ap	nereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my rect supervision, to accept expenses for the trip described in this request. I have determined that the above-described avel is in connection with my employee's official duties and that acceptance of these expenses will not create the opearance that the employee is using public office for private gain. Date 09/10/21
OI	grature or Employing Member 20 W W Date

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

F	ailure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip: Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3.	
	a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee , provide an explanation of why the individual was invited (include additional pages if necessary): See addendum & attached invitation list
5.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
6.	Date of departure: October 13, 2021 Date of return: October 15, 2021
7.	a. City of departure: Washington, DC
•	b. Destination(s): Williamsburg, VA
	Washington DC
	c. City of return: Washington, DC
8.	Check only one. I represent that:
	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following:
	a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

10. [Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). <i>Indicate agenda is attached by checking box.</i>
	Check only one of the following: a. ■ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify that the statement is true by checking box; OR
	Not Applicable Trip sponsor is a U.S. institution of higher education.
12	For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the
12.	trip and its role in organizing and/or conducting the trip:
	See addendum
13.	Answer parts a and b. Answer part c if necessary:
	a Mode of travel: Air Rail Bus Car Other (specify:)
	b Class of travel: Coach Business First Charter Other (specify:
	c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
	the second or
	I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking the box.
15.	Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; OR
	b. The trip involves events that are arranged specifically with regard to congressional participation.
	If "b" is checked:
	1) Detail the cost <i>per day</i> of meals (approximate cost may be provided):
	Day 1- \$46, Day 2 - \$84, Day 3 - \$22
	 Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event
16	Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: Kingsmill City: Williamsburg, VA Cost Per Night: \$102 +taxes
	Percental for Selecting proximity to DC, availability, security & facility size
	Hotel Name: Double Tree City: Williamsburg, VA Cost Per Night:
	Reason(s) for Selecting: proximity to Kingsmill
	Hotel Name: Courtyard Marrioll City: William Starg, VY Cost Per Night.
	Reason(s) for Selecting proximity to Kingsmill
17	to the trip will be for actual costs incurred and not a per diem of fump sun

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$82	\$227-\$340	\$153
For each Accompanying Family Member	\$82	\$227-\$340	\$153

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$323	Room Rental
For each Accompanying Family Member	\$323	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand	Date:
Mark Strand Name:	President
Organization: Congressional Institute	Title:
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
strand@conginst.org _{Email:}	703-837-8812 Telephone:
	* *** *** *** *** *** *** *** *** ***

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

PRIMARY TRIP SPONSOR FORM **ADDENDUM**

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$323.



Legislative and Communication Directors Conference

October 13-15, 2021 The Kingsmill, Williamsburg, Virginia

Wednesday, October 13, 2021

11:30 AM	Buses Depart	Rayburn Horseshoe
3:00 PM	Check-In	- 1997 €
4:00 PM	Welcome	
5	Mark Strand, Congressional Institute	
4:10 - 5:15 PM	Americans' Views on Today's Topics Rob Autry, Meeting Street Dave Sackett, Tarrance Group	
5:15 - 6:25 PM	GOP Outreach to Hispanic Communities David Winston, The Winston Group Myra Miller, The Winston Group Daniel Garza, The Libre Initiative	
6:30 - 9:00 PM	Reception & Dinner Kim Strassel, Wall Street Journal	
	Thursday, October 14, 2021	
8:00 - 8:45 AM	Breakfast	

8:00 - 8:45 AM Breakfast

9:00 - 10:00 AM House Leadership Presentation

Moderator: Mark Strand, Congressional Institute Will Dunham, Office of GOP Leader Kevin McCarthy Matt Sparks, Office of GOP Leader Kevin McCarthy Marty Reiser, Office of GOP Whip Steve Scalise Lauren Fine, Office of GOP Whip Steve Scalise

10:00 - 11:00 AM

Congressional Ethics: A Primer

Elliot Berke, Berke Farah LLP

Erin Clark, NRCC

11:00 - 12:00 PM

Constituent Communications: Strategies and Standards

Moderator: Mark Strand

Elisabeth Conklin, House Communications Standards Commission

Max Engling, Office of GOP Leader Kevin McCarthy

12:00 - 1:15 PM

Lunch: How Adam Smith Can Change Your Life

Russ Roberts, Hoover Institution

Legislative Directors

1:15-2:30 The Economy, Inflation and the Debt

Michael Strain, AEI Scott Hodge, Tax Foundation Maya MacGuineas, Committee for a Responsible Federal Budget

2:45-4:15 American Security

Moderator: Mark Strand Senator Jim Talent, AEI Rob Greenway, Hudson Institute Mackenzie Eaglen, AEI

4:30-6:00 Healthcare

Marie Fishpaw, Heritage Foundation Brian Blase, Galen Institute Chris Pope, Manhattan Institute **Communication Directors**

1:15-2:45 Communicating with a Hostile
Press/Communicating in the Minority

Michael Steel, Hamilton Place Strategies

3:00-4:30 How to Pitch to the Media

Jessica Towhey, 2e Communications Charyssa Parent, House Republican Conference

4:45-6:15 The Latest on Digital Media Best Practices

> Matt Lira, Hangar Capital Katlyn Karnes, Former White House

Digital Director Steve Johnston, FlexPoint Media

7:00 - 9:00 PM

Reception and Dinner

Josh Holmes, Ruthless podcast

Friday, October 15, 2021

8:00 AM

Breakfast

All invitees are subject to change

9:00-10:00 AM

The Budget Process 101

Bill Hoagland, Bipartisan Policy Center Douglas Holtz-Eakin, American Action Forum James C. Capretta, American Enterprise Institute

10:00-11:00 AM

How to Negotiate

Moderator: Mark Strand Alex Kouts, Indigov

11:00-12:00 PM

A Guide to Redistricting

Adam Kincaid, National Republican Redistricting Trust

12:00 PM

End of Retreat Buses Depart From: Congressional Institute rsvp@conginst.org

Subject: Test - Legislative and Communication Directors Conference: Registration

Date: August 17, 2021 at 5:34 PM To: amym@conginst.org

2021 Legislative and Communication Directors Conference

Wednesday, October 13, 2021 -Friday, October 15, 2021 Kingsmill



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, SEPTEMBER 13, 2021!!!

Dear */fname/*,

The Congressional Institute is once again honored to host the annual 2021 Legislative and Communication Directors Conference, from Wednesday, October 13, 2021, through Friday, October 15, 2021, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

Please note that this conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

Step 1: Submit Ethics Packet by Monday, September 13, 2021

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Private Sponsor Travel Certification Form</u> and submit the whole package with your completed Traveler Form by Monday, September 13, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202) 225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to <u>travel.requests@mail.house.gov</u>.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

To Register:

Register for 2021 Legislative and Communication Directors Conference

Email Address:

/email/

Access Code:

/other id/

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsyp@conginst.org. We look forward to seeing you in Williamsburg!

Best wishes, Mark Strand, President The Congressional Institute (703) 837-8812 - Office strand@conginst.org

Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

From: <u>Travel Requests</u>

Cc: Travel Requests; Wambold, Adam; Cohan, Melanie

Subject: Ethics Travel Approval - Congressional Institute; Williamsburg; 10/13/21

Date: Tuesday, October 12, 2021 8:50:23 AM

Good Morning,

This email is to confirm that the Committee on Ethics has approved your request to accept privately-sponsored, officially connected travel to Williamsburg, Virginia, scheduled to begin on October 13, 2021, sponsored by the Congressional Institute.

If your plans change and you do not actually accept this trip, please let us know at your earliest convenience by emailing travel.requests@mail.house.gov. You must notify the Committee if you withdraw from the trip.

Due to the large size of this trip, this is a blanket email to inform all approved travelers that they may accept this trip. This email does not contain the official, personalized approval letter that each traveler will need for post-travel filing. The official letter, signed by the Chairman and Ranking Member, will be forthcoming by email in the coming days. You will need that letter, not this email, to properly file post-travel paperwork with the Clerk's office.

If you have not received the personalized approval letter by the time you need to file post-travel paperwork, please travel.requests@mail.house.gov and we will re-send you an electronic copy.

Thank you,

Adam Wambold

Professional Staff
Committee on Ethics
U.S. House of Representatives
Work Cell: 202-725-8877

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

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Question 18: Total expenses for each participant:

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Legislative and Communication Directors Conference

October 13-15, 2021 The Kingsmill, Williamsburg, Virginia

Wednesday, October 13, 2021

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3:00 PM	Check-In	
4:00 PM	Welcome Mark Strand, Congressional Institute	
4:10 - 5:15 PM	Americans' Views on Today's Topics Rob Autry, Meeting Street Dave Sackett, Tarrance Group	
5:15 - 6:25 PM	GOP Outreach to Hispanic Communities David Winston, The Winston Group Myra Miller, The Winston Group Daniel Garza, The Libre Initiative	
6:30 - 9:00 PM	Reception & Dinner Kim Strassel, Wall Street Journal	
	Thursday, October 14, 2021	
8:00 - 8:45 AM	Breakfast	
9:00 - 10:00 AM	House Leadership Presentation Moderator: Mark Strand, Congressional Institute Will Dunham, Office of GOP Leader Kevin McCarthy Matt Sparks, Office of GOP Leader Kevin McCarthy	

^{**}All invitees are subject to change**

Marty Reiser, Office of GOP Whip Steve Scalise Lauren Fine, Office of GOP Whip Steve Scalise

10:00 - 11:00 AM Congressional Ethics: A Primer

Elliot Berke, Berke Farah LLP

Erin Clark, NRCC

11:00 - 12:00 PM Constituent Communications: Strategies and Standards

Moderator: Mark Strand

Elisabeth Conklin, House Communications Standards Commission

Max Engling, Office of GOP Leader Kevin McCarthy

12:00 - 1:15 PM Lunch: How Adam Smith Can Change Your Life

Russ Roberts, Hoover Institution

Legislative Directors

1:15-2:30 The Economy, Inflation and the Debt

Michael Strain, AEI

Scott Hodge, Tax Foundation

Maya MacGuineas, Committee for a

Responsible Federal Budget

2:45-4:15 American Security

Moderator: Mark Strand Senator Jim Talent, AEI

Rob Greenway, Hudson Institute

Mackenzie Eaglen, AEI

4:30-6:00 Healthcare

Marie Fishpaw, Heritage Foundation

Brian Blase, Galen Institute

Chris Pope, Manhattan Institute

Communication Directors

1:15-2:45 Communicating with a Hostile

Press/Communicating in the Minority

Michael Steel, Hamilton Place

Strategies

3:00-4:30 How to Pitch to the Media

Jessica Towhey, 2e Communications

Charyssa Parent, House Republican

Conference

4:45-6:15 The Latest on Digital Media Best

Practices

Matt Lira, Hangar Capital

Katlyn Karnes, Former White House

Digital Director

Steve Johnston, FlexPoint Media

7:00 - 9:00 PM Reception and Dinner

Josh Holmes, Ruthless podcast

Friday, October 15, 2021

8:00 AM Breakfast

From: Congressional Institute rsvp@conginst.org

Subject: Test - Legislative and Communication Directors Conference: Registration

Date: August 17, 2021 at 5:34 PM

To: amym@conginst.org

2021 Legislative and **Communication Directors** Conference

Wednesday, October 13, 2021 -Friday, October 15, 2021

Kingsmill



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON **MONDAY, SEPTEMBER 13, 2021!!!**

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Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse, You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

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Register for 2021 Legislative and
Communication Directors Conference

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If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Best wishes, Mark Strand, President The Congressional Institute (703) 837-8812 - Office strand@conginst.org

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Koncar	Kotman	Kotsovos	Kranz	Kratz	Krepich	Kronzer	Kuckuck	Laco	LaJoie	Lanfranconi	Langer	Laven	Ledbetter	Pe	Leganski	Lepire	Liegel	Lindgren	Linhares	Livingston	Long	Louis-Charles	Lovell	Luna	Lunneborg	Mackenzie	Madden

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Communications Director	Communications Director	Communications Director/Senior Advisor	Legislative Director	Communications Director	Legislative Director	Member Services and Operations Assistant	Press Assistant/Secretary	Communications Director	Communications Director	Communications Advisor	Floor Assistant	Communications Director/Press Secretary	Director of Floor Operations	Legislative Director	Press Secretary	Communications Director/Press Secretary	Communications Director/Press Secretary	Communications Director	Communications Director	Communications Director	Policy Advisor	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Communications Director/District Director
Mix	Moelk	Montesi	Moore	Morales	Morrison	Mount	Mullany	Murphy	Myers	Naft	Nalls	Nance	Napier	Nation	Naughton	Nealon	Nelson	Nichols	Nicholson	Nolan	Nyce	O'Boyle	O'Connell	O'Malley	O'Keefe	Offenberg	Osantowske	Ostrich
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Communications Director/Press Secretary	Legislative Director	Communications Director	Communications Director	Media Affairs	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Communications Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Deputy Chief of Staff and Legislative Director	Communications Director	Deputy Chief of Staff & Legislative Director	Communications Director	
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Read	Reath	Reese	Reising	Reynolds	Richardson	Riley	Rime	Roberston	Robinette	Robinson	Rockwell	Rodriguez	Rogge	Roig	Rossi	Russell	Rusthoven	Sagnip	Sanders	Sanders	Sandridge	Schilling	Schmidtlein	Schmitz	Schneider	Schneider	Schuck
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Stephens	Stevens	Stewart	Stone	Stooksbury	Stout	Strickland	Strock	Strub	Sullivan	Sullivan	Svoboda	Swanson	Sweet	Swisher	Tadeo	Taggart	Taylor	Taylor	Taylor	Tennent	Theodossiou	Thomas	Thomson	Thorman	Tidwell	Todd
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Legislative Director/Deputy Chief of Staff	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Matt Tucker	Press Secretary	Legislative Director	Communications Director/Press Secretary	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director/Deputy Chief of Staff	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director/Press Secretary	Legislative Director	Communication Director	Communications Director/Press Secretary	Communications Director	Communications Director/District Director	Legislative Director	Communications Director
Tortorici	Trainor	Treadwell	Trokey	Truxal	Tucker	Tucker	Turner	Valdez	Valenta	Vander Voort	VanderToll	Vaughan	Veale	Vecchi	Verhelst	Vissex	Vojack	Von Stein	VonEnde	Voyles	Wagener	Wagner	Walker	Wallace	Wallace	Wallwork	Wear
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Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director/Press Secretary	Legislative Director	Legislative Director	Communications Director	Policy Director	Counsel	Communications Director	Legislative Director	Senior Policy Advisor	Legislative Director	Legislative Director	Senior Legislative Assistant	Senior Policy Advisor	Communications Director	Legislative Director	Legislative Director	Legislative Director	Policy Director	Legislative Director	Legislative Director	Legislative Director
Weber	Wehagen	Weidlich	Weldon	Wheeler	White	White	White	Wickre	Wieand	Wilcox	Wilson	Wilson	Wilson	Wing	Wolfgram	Wood	Wood	Woodin	Woodward	Yantis	Yavor	Yazdani	Yelinski	Young
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Legislative and Communication Directors Conference

October 13-15, 2021 The Kingsmill, Williamsburg, Virginia

Wednesday, October 13, 2021

	wednesday, October 13, 2021		
4:00 PM	Welcome Mark Strand, Congressional Institute	Bur	well Ballroom
4:10 - 5:45 PM	Americans' Views on Today's Topics	Bur	well Ballroom
	David Winston, The Winston Group		
	Myra Miller, The Winston Group		
	Dave Sackett, Tarrance Group		
6:00 - 9:00 PM	Reception & Dinner	James River G	rand Ballroom
	Janis Shinwari, No One Left Behind		
	Thursday, October 14, 2021		
8:00 - 8:45 AM	Breakfast	James River G	rand Ballroom
9:00 - 10:00 AM	House Leadership Presentation	Bur	well Ballroom
	Moderator: Mark Strand, Congressional Institute		
	Will Dunham, Office of GOP Leader Kevin McCarthy		
	Matt Sparks, Office of GOP Leader Kevin McCarthy		
	Francis Brooke, Office of GOP Whip Steve Scalise		
	Michael Comer, Office of GOP Whip Steve Scalise		
	Charyssa Parent, House Republican Conference		
.0:00 - 11:00 AM	Congressional Ethics: A Primer	. Bur	well Ballroom
	Moderator: Kelle Strickland, House Ethics Committee		
	Elliot Berke, Berke Farah LLP		
	Erin Clark, NRCC		
11:00 - 12:00 PM	Constituent Communications: Strategies and Standa	ırds Bur	well Ballroom
	Moderator: Mark Strand		
	Elisabeth Conklin, House Communications Standards C	ommission	
	Max Engling, Office of GOP Leader Kevin McCarthy		

Lunch: Communicating with the Press

Ari Fleischer, Ari Fleischer Communications

Legislative Directors
Tazewell

1:15-2:15 The Economy, Inflation and the Debt

Scott Hodge, Tax Foundation Douglas Holtz-Eakin

2:15-3:15 American Security

Senator Jim Talent, Ronald Reagan Presidential Foundation Rachel Hoff, Reagan Presidential Foundation

3:15-4:15 Crime and Policing

Sheriff Scott Jenkins, Culpeper County Hannah Meyers, Manhattan Institute

Buses Depart

Communication Directors Burwell Ballroom

1:15-2:15 Developing a Strategic Communications Plan

Colin Reed, South & Hill Strategies

2:15-3:15 Using New Technology to Reach the Public

Steve Johnston, FlexPoint Media Kate Karnes, Former White House Digital Director Alex Kouts, IndiGov

3:15-4:15 Communicating with Hispanic Constituents

Daniel Garza, LIBRE Initiative David Winston, The Winston Group Myra Miller, The Winston Group

6:00 - 9:00 PM Reception and Dinner

Kristen Soltis Anderson, Echelon Insights

James River Grand Ballroom

Friday, October 15, 2021

8:00 AM	Breakfast	James River Grand Ballroom
9:00-10:00 AM	The 2021-2022 Supreme Court Term Carrie Severino, Judicial Crisis Network	Burwell Ballroom
10:00-11:00 AM	Getting to Yes: How to Negotiate and Have Difficult C Bruce Patton, Harvard Negotiation Project	onversations Burwell Ballroom
11:00-12:00 PM	A Guide to Redistricting Kylie Bongaardt, National Republican Redistricting Trus	Burwell Ballroom t
12:00 PM	End of Retreat	

Report name: Attendance Report (House Staff)

Report date: 10/19/2021

Event name: 2021 Legislative and Communication Directors Conference

First Name	Last Name	Institution	Job Title
Emily	Ackerman	Office of Rep. Reschenthaler	Deputy Chief of Staff/Legislative Director
Craig	Anderson	Office of Rep. Scott	Legislative Director
Rebecca	Angelson	Office of Rep. Latta	Deputy Chief of Staff
Maggie	Ayrea	Office of Rep. Graves (LA)	Legislative Director
Kevin	Baird	Office of Rep. Griffith	Communications Director
Samantha	Baker	Office of Rep. Grothman	Legislative Director
Jimmy	Ballard	Office of Rep. Davis	Legislative Director
Don	Barber	Office of Rep. Ellzey	Legislative Director
Noah	Barger	Office of Rep. Bost	Legislative Director
Walker	Barrett	Office of Rep. Waltz	Legislative Director
Joe	Barry	Office of Rep. Good	Legislative Director
Hilton	Beckham	Office of Rep. Biggs	Communications Director
Alex	Bellizzi	Office of Rep. Barr	Communications Director
William	Bensur	Office of Rep. Burchett	Communications Director
Chris	Bien	Office of the Leader	Deputy Director of Floor Operations
Jeff	Bishop	Office of Rep. Stauber	Legislative Director
Summer	Blevins	Office of Rep. Bilirakis	Communication Director
Curt	Bliamptis	Office of Rep. Mooney	Acting Legislative Director
Micah	Bock	Office of Rep. Spartz	Communications Director
Hanna	Bogorowski	Office of the Leader	Communications Advisor
Sara "S.K."	Bowen	Office of Rep. Guthrie	Communications Director
Joshua	Bradley	Office of Rep. Moore (AL)	Legislative Director
Francis	Brennan	House Republican Conference	Rapid Response Director
Palmer	Brigham	Office of Rep. Stefanik	Communications Director
Francis	Brooke	Office of the Whip	Policy Director
Ken	Brooke	Office of Rep. Amodei	Legislative Director
Joanna	Brown	Office of Rep. Walberg	Legislative Director
Arthur	Bryant	Office of Rep. Wagner	Communications Director
Laynee	Buckels	Office of Rep. Higgins	Deputy Press Secretary
Courtney	Butcher	House Republican Conference	Member Services Director
Aaron	Calkins	Office of Rep. Biggs	Legislative Director
Christina	Cameron	Office of the Leader	Media Affairs and Operations Advisor
Heather	Campbell	Office of Rep. Granger	Legislative Director
Emily	Carlin	Office of Rep. Obernolte	Communications Director, Senior Advisor
Colin	Carr	Office of Rep. Loudermilk	Deputy Chief of Staff/ Legislative

			Director
Dylan	Chandler	Office of Rep. Gooden	Communications Director
Valerie	Chicola	Office of Rep. Salazar	Communications Director
William	Christian	Office of Rep. Weber	Legislative Director
Kristen	Cianci	Office of Rep. Garbarino	Communications Director
Carson	Clark	Office of Rep. Aderholt	Communications Director
Philipp	Clarke	Office of Rep. Rice	Legislative Director
Adam	Cloch	Office of Rep. Curtis	Communications Director
Sarah	Coffman	Office of Rep. Comer	Legislative Director
Andrea	Coker	Office of Rep. Van Duyne	Communication Director
Michael	Comer	Office of the Whip	Digital Director
Elisabeth	Conklin	Committee on House Administration	Director, Communication Standards Commission
Laney	Copeland	Office of Rep. Clyde	Legislative Director
Sarah	Corley	House Committee on Rules	Director of Strategic Communications
Madeline	Corso	Office of Rep. Clyde	Communications Director
Stacey	Daniels	Office of Rep. McClain	Communications Director
Mike	Davin	Office of Rep. Latta	Legislative Director
Michael	DeFilippis	Office of Rep. Malliotakis	Legislative Director
Aaron	DeGroot	Office of Rep. Davis	Communications Director
Sophie	Delquie	House Republican Conference	Creative Director
Mason	Di Palma	Office of Rep. Gonzalez (OH)	Communications Director
Britney	Dickerson	Office of Rep. Palazzo	Communications Director/Press Secretary
Ross	Dietrich	Office of Rep. González-Colón	Legislative Director
Matt	Diller	House Committee on Rules	Policy Director
Ryan	Dilworth	Office of Rep. Van Duyne	Legislative Director
Will	Dunham	Office of the Leader	
Jordan	Dunn	Office of Rep. Gallagher	Communications Director
Kaitlyn	Dwyer	Office of Rep. Hice	Legislative Director
Suanne	Edmiston	Office of Rep. Gohmert	Legislative Director
Ben	Elleson	Office of Rep. Long	Legislative Director
Max	Engling	Office of the Leader	Deputy Member Services Director
Michele	Exner	Office of the Leader	Communications Director
Amanda	Fitzmorris	Office of Rep. Newhouse	Communications Director/Press Secretary
lan	Foley	Office of Rep. Nunes	Legislative Director
Harry	Fones	Office of Rep. Rosendale	Communications Director
J.P.	Freire	House Committee on Ways and Means	Communications Director
Dylan	Frost	Office of Rep. Hill	Legislative Director
Steven	Giaier	Office of the Leader	Senior Policy Advisor and Counsel
Joel	Gibbons	Office of Rep. Nehls	Digital/Press Assistant
Scott	Gilfillan	Office of Rep. Elizey	Communications Director
David	Goldfarb	Office of Rep. Steil	Legislative Director
Joe	Gollinger	Office of Rep. Harshbarger	Legislative Assistant
AnnMarie	Graham	Office of Rep. Mast	Communications Director

Sean	Griffin	Office of Rep. Brooks	Legislative Counsel/Legislative Director
Elliott	Guffin	Office of Rep. Hudson	Legislative Director
Amanda	Hall	Office of Rep. Valadao	Legislative Director
Emma	Hall	Office of Rep. Owens	Communications Director/Press Secretary
Joel	Hannahs	Office of Rep. Radewagen	Director of Communications
Matt	Hanrahan	Office of Rep. Cline	Communications Director
Jon	Harder	Office of Rep. Graves (MO)	Digital Director
Wesley	Harkins	Office of Rep. Lamborn	Communications Director
Miriam	Harmer	Office of Rep. Owens	Legislative Director
Erick	Harris	Office of Rep. Chabot	Legislative Director
Lynn	Hatcher	Office of Rep. Amodei	Communications Director
Emily	Henn	Office of Rep. Graves (MO)	Deputy Legislative Director
James	Hewitt	Office of Rep. Waltz	Communications Director
Rob	Hicks	Office of Rep. Obernolte	Legislative Director
Christine	Hill	House Committee on Veterans Affairs	Republican Health Staff Director
Preston	Hill	Office of the Leader	Policy Advisor
Andrea	Hitt	House Republican Conference	Deputy Press Secretary
Ryan	Hofmann	House Republican Conference	Policy Advisor
Houson	Holdren	House Republican Conference	Operations Director
Michael	Horder	Office of Rep. Pfluger	Legislative Director
Louis	Hrkman	House Committee on Climate Crisis	Senior Policy Advisor
Rachel	Huggins	Office of Rep. Burgess	Legislative Director
Allie	Humes	Office of the Leader	Member Services Coordinator
Alex	Igleheart	Office of Rep. Wenstrup	Legislative Director
Alex	lves	Office of Rep. Foxx	Communications Director
Bradley	Jaye	Office of Rep. Moore	Communications Director
Molly	Jenkins	Office of Rep. Mike Garcia	Communications Director
Danielle	Jensen	Office of Rep. Bacon	Communications Director
Paul	Johnson	Office of Rep. Moore	Legislative Director
AT	Johnston	Office of Rep. Timmons	Deputy Chief of Staff/Senior Advisor
Elizabeth	Joseph	Office of Rep. Guest	Policy Director
Derek	Judd	Office of Rep. Jacobs	Legislative Director
Jazmine	Kemp	Office of Rep. Johnson (SD)	Communications Director
Colleen	Kennedy	Office of Rep. Tenney	Communications Director
Will	Kiley	Office of Rep. Miller-Meeks	Communications Director
Ed	Kim	Office of Rep. Moolenaar	Legislative Director
Erik	Kinney	Office of Rep. McClain	Legislative Director
John Mark	Kolb	Office of Rep. Salazar	Legislative Director
Steve	Koncar	Office of Rep. Mast	Legislative Director
Michael	Kotsovos	Office of Rep. Long	Communications Director
Christophe		Office of Rep. Wenstrup	Communications Director
Jay	Kronzer	Office of Rep. Green (TN)	Legislative Director
Jeffrey	Kuckuck	Office of Rep. Emmer	Legislative Director
Alex	Lanfranconi	Office of Rep. Rutherford	Communications Director

	Ledbetter	Office of Rep. Scott	Communications Director
	Lee	Office of Rep. Hartzler	Legislative Director
Kelli L	Liegel	Office of Rep. Fitzgerald	Press Secretary
Lindsay L	Linhares	Office of Rep. Letlow	Legislative Director
Nadgey L	Louis-Charles	Office of Rep. Ferguson	Communications Director
Linoshka L	Luna	Office of Rep. González-Colón	Press Secretary
Nick L	Lunneborg	Office of Rep. Fischbach	Legislative Director
Brittany N	Madni	Office of Rep. Hinson	Deputy Chief of Staff/Legislative Director
Cameron N	Madsen	Office of Rep. Stewart	Legislative Director
Nicole N	Manley	Office of Rep. Cline	Legislative Director
Eli N	Mansour	Office of Rep. Harshbarger	Communications Director
Chris N	Marklund	House Committee on Natural Resources	Deputy Staff Director
Michael N	Martin	Office of Rep. Jackson	Deputy Chief of Staff & Legislative Director
Travis N	Martinez	Office of Rep. Newhouse	Legislative Director
Erin 1	McBride	Office of Rep. Rouzer	Communications Director
Kathleen N	McCarthy	House Committee on Veterans Affairs	Press Secretary
Bryan N	McVae	Office of Rep. Foxx	Legislative Director
Andrew N	Meyer	Office of Rep. Cheney	Legislative Director
Emily N	Michael	Office of Rep. Griffith	Legislative Director
Jake N	Middlebrooks	Office of Rep. LaTurner	Legislative Director
Clay N	Mills	Office of Rep. Brooks	Communications Director
Maddie N	Mitchell	Office of Rep. Hollingsworth	Legislative Director
Kelsey N	Mix	Office of Rep. Stauber	Communications Director
Carter N	Moelk	Office of Rep. Hollingsworth	Communications Director
Dylan N	Moore	Office of Rep. Bucshon	Deputy Chief of Staff and Legislative Director
Mackenzie N	Morales	Office of Rep. Turner	Communications Director
Chas N	Morrison	Office of Rep. Gallagher	Legislative Director
Elizabeth N	Mount	House Republican Conference	Member Services and Operations Assistant
Jeff N	Naft	Office of the Whip	Communications Advisor
Dennis N	Nalls	Office of the Whip	Floor Assistant
Claire N	Nance	Office of Rep. Westerman	Communications Director/Press Secretary
Ben N	Napier	Office of the Whip	Director of Floor Operations
Alex N	Naughton	Office of Rep. Bost	Press Secretary
Casey N	Nelson	Office of Rep. Jackson	Press Secretary
Bryan N	Nichols	Office of Rep. Graves (MO)	Communications Director
	Nicholson		Communications Director
Ben N	Nyce		Policy Advisor
	O'Connell	Office of Rep. Calvert	-
Erin (O'Malley	Office of Rep. Miller	Communications Director
	Offenberg	Office of Rep. Fitzpatrick	
	Palazzo	· · · · · · · · · · · · · · · · · · ·	Communications Director
Chas Elizabeth Jeff Dennis Claire Ben Alex Casey Bryan Mattie Ben Richie Erin Lauren	Morrison Mount Naft Nalls Nance Napier Naughton Nelson Nichols Nicholson Nyce O'Connell O'Mailey Offenberg	Office of Rep. Gallagher House Republican Conference Office of the Whip Office of the Whip Office of Rep. Westerman Office of Rep. Bost Office of Rep. Jackson Office of Rep. Graves (MO) Office of Rep. Good House Republican Conference Office of Rep. Calvert Office of Rep. Miller	Legislative Director Member Services and Operation Assistant Communications Advisor Floor Assistant Communications Director/Press Secretary Director of Floor Operations Press Secretary Press Secretary Communications Director Communications Director Policy Advisor Legislative Director Communications Director Press Secretary

Rob	Parent Pillow Pinover	House Republican Conference Office of Rep. Guest	Media Affairs Communications Director
			COMMINICATIONS DIFECTOR
McLaurine	LILIOVEL	House Committee on Foreign Affairs	Press Secretary
Andrea	Porwoll	Office of Rep. Allen	Communications Director
Jessica	Powell	Office of Rep. Womack	Legislative Director
Mitch	Rabalais	Office of Rep. Letlow	Communications Director
Chrissy	Rabuse	Office of Rep. Miller	Legislative Director
John	Rauber	Office of Rep. LaHood	Communications Director
Scott	Rausch	Office of Rep. Garbarino	Deputy Chief of Staff & Legislative
Dura	Dood	Office of Don Franklin	Director
Russ	Read	Office of Rep. Franklin	Communications Director
Lisa	Reynolds	Office of Rep. Weber	Communications Director/Press Secretary
Mary Ellen	Richardson	Office of Rep. LaHood	Legislative Director
Mary Christina	Riley	Office of Rep. Allen	Legislative Director
Abby	Rime	Office of Rep. Emmer	Communications Director
Sara	Robertson	Office of Rep. Crawford	Communications Director
Nick	Rockwell	Office of Rep. Thompson	Legislative Director
Roman	Rodriguez	Office of Rep. Estes	Communications Director
David	Russell	Office of Rep. Moolenaar	Communications Director
Adeline	Sandridge	Office of Rep. Cammack	Communications Director
Dan	Schneider	Office of Rep. Hill	Communications Director
Katherine	Sears	Office of Rep. Joyce (OH)	Communications Director
Sarah	Selip	Office of Rep. Hice	Communications Director
Ashley	Shelton	Office of Rep. Crawford	Legislative Director
Clark	Siddle	Office of Rep. Balderson	Communications Director
Kaitlynn	Skoog	Office of Rep. Mullin	Legislative Director
Caleb	Smith	Office of the Leader	Digital Communications Director
Heather	Smith	Office of Rep. Timmons	Communications Director
Matt	Smith	Office of Rep. Comer	Communications Director
Trevor	Smith	Office of Rep. McCarthy	Legislative Director
Joseph	Snider	Office of Rep. Wilson	Communications Director
Matt	Sparks	Office of the Leader	Communications proctor
Brittan	Specht	Office of the Leader	Senior Policy Advisor
Greg	Steele	Office of Rep. Hudson	Communications Director
Rachel	Stephens	House Committee on Transportation and Infrastructure	Press Secretary
Maddison	Stone	Office of Rep. Thompson	Communications Director/Press Secretary
Kelle	Strickland	Committee on Ethics	Counsel to the Ranking Member
Callie	Strock	Office of Rep. Kim	Communications Director
Hannah	Strub	Office of Rep. Rutherford	Legislative Director
Michael	Tadeo	Office of Rep. Johnson (OH)	Senior Advisor
Charlotte		•	
	Taylor	Office of Rep. Service	Communications Director
Claire	Trokey	Office of Rep. Scalise	Legislative Director

Charlie	Truxal	Office of Rep. Franklin	Legislative Director
Caroline	Tucker	Office of Rep. Moore	Communications Director
Matt	Tucker	Office of Rep. Joyce (PA)	Legislative Director
Will	Turner	Office of Rep. Garcia	Legislative Director
Faith	Vander Voort	Office of Rep. Valadao	Communications Director
Hunt	VanderToll	Office of Rep. Barr	Legislative Director
Jesse	Von Stein	Office of Rep. Young	Legislative Director
Sarah Anne	Voyles	Office of Rep. Burgess	Communications Director/Press Secretary
Robert	Wagener	Office of Rep. Fitzgerald	Legislative Director
Mattheus	Wagner	Office of Rep. Nunes	Communication Director
Rachel	Walker	Office of Rep. McCaul	Communications Director
John	Weber	Office of Rep. Johnson (SD)	Legislative Director
Craig	Wheeler	Office of Rep. Jaime Herrera Beutler	Communications Director/Press Secretary
Grace	White	Office of Rep. Bryan Steil	Communications Director
Laura	Wilson	Office of Rep. Johnson (OH)	Senior Policy Advisor
Kelsey	Wolfgram	Office of Rep. Burchett	Legislative Director
Emily	Wood	Office of Rep. Jeff Duncan	Press Secretary
Jordan	Wood	Office of Rep. Gooden	Senior Policy Advisor
Joshua	Woodward	Office of Rep. Cammack	Legislative Director
Noah	Yantis	Office of Rep. Hagedorn	Legislative Director
Lauren	Ziegler	Office of Rep. Babin	Legislative Director
Nate	Zimpher	Office of Rep. Balderson	Legislative Director