EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is

completed. Please do not file this form with the Committee on Ethics. NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. I. Name of Traveler: Emily Michael 2. a. Name of Accompanying Relative: Adam Buckalew b. Relationship to Traveler: Spouse Child Other (specify): 3. a. Dates: Departure: 10/13/21 Return: 10/15/21 b. Dates at Personal Expense, if any: ___ 4. Departure City: Washington, DC Destination: Williamsburg, VA Return City: Washington, DC 5. Sponsor(s), Who Paid for the Trip: Congressional Institute 6. Describe Meetings and Events Attended: Events that I attended during this retreat educated me on policy issues and best practices and encouraged the exchange of ideas with policy and communications colleagues. Sessions varied from economics, social issues, healthcare, ethics, communcating, etc. 7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box: a. a completed Sponsor Post-Travel Disclosure Form; b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s); c. page 2 of the completed Traveler Form submitted by the employee; and d. the letter from the Committee on Ethics approving my participation on this trip. 8. a. I I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box. b. If not, explain: I certify that the information contained on this form is true, complete, and correct to the best of my knowledge. Date: 10/29/2021 Signature of Traveler: I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain. ____ Date: 10/29/2021 Name of Supervising Member:

Signature of Supervising Member: Version date 3/2021 by Committee on Ethics

SPONSOR POST-TRAVEL DISCLOSURE FORM Original Amendment This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses. NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Sponsor(s) who paid for the trip: Congressional Institute Travel Destination(s): Williamsburg, VA Date of Return: October 15, 2021 3. Date of Departure: October 13, 2021 4. Name(s) of Traveler(s): see attached list Note: You may list more than one traveler on a form only if all information is identical for each person listed. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4: Total Other Expenses Total Transportation Total Lodging Total Meal (dollar amount per item Expenses Expenses Expenses and description) n/a \$156.76 \$356.46 - Room Rental \$211.28 Traveler \$0.00 \$156.76 \$356.46 - Room Rental n/a Accompanying Family Member 6. All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box. I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. Date: October 20, 2021 Name: Mark Strand Title: President Organization: Congressional Institute I am an officer of the above-named organization. Signify statement is true by checking box.

Committee staff may contact the above-named individual if additional information is required. If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Telephone: 703-837-8812

Email: strand@conginst.org

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

	,
	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. ilure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip: Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3.	Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
•	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See addendum & attached invitation list
5. 6.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)? Date of departure: October 13, 2021 Date of return: October 15, 2021
7.	a. City of departure: Washington, DC
	b. Destination(s): Williamsburg, VA
	c. City of return: Washington, DC
8.	Check only one. I represent that: a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following: a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities House invitees will be participatin hourly description of planned activities for trip invitees). <i>Indicate agenda is attach</i>	
11.	Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompa on any segment of the trip. Signify that the statement is true by checking box; OR	ny House Members or employees
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education.	
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest trip <i>and</i> its role in organizing and/or conducting the trip: See addendum	in the subject matter of the
13.	Answer parts a and b. Answer part c if necessary: a. Mode of travel: Air Rail Bus Car Other (specify:	
	b. Class of travel: Coach Business First Charter Other (specify)	necify:
	c. If travel will be first class, or by chartered or private aircraft, explain why such tra	•
	or an armiting of the state of	·
14.	I represent that the expenditures related to local area travel during the trip will be recreational activities of the invitee(s). Signify that the statement is true by checking	
15.	Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to cong meals provided to congressional participants are similar to those provided to or p event attendees; OR	
	b. The trip involves events that are arranged specifically with regard to congression If "b" is checked;	onal participation.
	 Detail the cost per day of meals (approximate cost may be provided): Day 1-\$46, Day 2 - \$84, Day 3 - \$22 	
	 Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event 	
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: Kingsmill City: Williamsburg, VA	Cost Per Night: \$102 +taxes
	Reason(s) for Selecting: proximity to DC, availability, security & facility size	
	Hotel Name: Double Tree City: Williamsburg, VA	Cost Per Night: \$149 +taxes
	Reason(s) for Selecting: proximity to Kingsmill	·
	Hotel Name: Courtyard Marriott City: Williamsburg, VA	Cost Per Night: \$99 +taxes
	Reason(s) for Selecting: proximity to Kingsmill	
ļ 7.	I represent that all expenses connected to the trip will be for actual costs incurred payment. Signify that the statement is true by checking the box.	l and not a per diem or lump sun

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$82	\$227-\$340	\$153
For each Accompanying Family Member	\$82	\$227-\$340	\$153

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$323	Room Rental
For each Accompanying Family Member	\$323	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19.	Check	k only	one:
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b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this/form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand	Date:	_
Mark Strand Name:	President Title:	
Organization: Congressional Institute 1700 Diagonal Road #300, Alexandria, VA 22314		_
Address:		_
strand@conginst.org Email:	703-837-8812 Telephone:	_

INSTRUCTIONS

Complete the Primary Trip Sponsor Form and submit the agenda, invitation list, any attachments, and any Additional Trip Sponsor Forms directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

Theodore E. Deutch, Florida *Chairman* Jackie Walorski, Indiana *Ranking Member*

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

David W. Arrojo

Counsel to the Chairman

Kelle A. Strickland
Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

October 12, 2021

Ms. Emily Michael Office of the Honorable H. Morgan Griffith 2202 Rayburn House Office Building Washington, DC 20515

Dear Ms. Michael:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for October 13 to 15, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman

Jackie Walorski Ranking Member

TED/JW:adw

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$323.



Legislative and Communication Directors Conference

October 13-15, 2021 The Kingsmill, Williamsburg, Virginia

Wednesday, October 13, 2021

11:30 AM **Buses Depart** rn Horseshoe 3:00 PM Check-In Welcome 4:00 PM Mark Strand, Congressional Institute Americans' Views on Today's Topics 4:10 - 5:15 PM Rob Aut Meting Street Dave Sackett Harrance Group GOP Quireach to Hispanic Communities 5:15 - 6:25 PM David Whaten, The Winston Group Myra Miller, the Winston Croup Daniel Garza, the bibre initiative

6:30 9:00 RM Reception & Dinner

Kim Street Wall Street Vournal

Thursday, October 14, 2021

8:00 - 8:45 AM Breakta

9:00 - 10:00 AM House Leadership Presentation

Moderator: Mark Strand, Congressional Institute
Will Dunham, Office of GOP Leader Kevin McCarthy
Matt Sparks, Office of GOP Leader Kevin McCarthy

^{**}All invitees are subject to change**

Marty Reiser, Office of GOP Whip Steve Scalise Lauren Fine, Office of GOP Whip Steve Scalise

10:00 - 11:00 AM

Congressional Ethics: A Primer

Elliot Berke, Berke Farah LLP

Erin Clark, NRCC

11:00 - 12:00 PM

Constituent Communications: Strategies and Standards

Moderator: Mark Strand

Elisabeth Conklin, House Communications, Standards Communication

Max Engling, Office of GOP Leader Kevin McCarthy

12:00 - 1:15 PM

Lunch: How Adam Smith Can Change Your Life

Russ Roberts, Hoover Institution

Legislative Directors

1:15-2:30 The Economy, Inflation and the Debt

Michael Strain, AEI

Scott Hodge, Tax Foundation
Maya MacGuingas, Committee for a

Responsible receral Budget

2:45-4:15 American Security

Moderator: Mark Strang

Senator III Talent, ACI

Rob Graenway, Hudson hisriture

Mackenzie Laglen AEI

4:30-6:00 Healthcare

Marie Phpaw, Heritage Foundation

Brian Blase Galen Institute

Chris Pope Manhattan Institute

Communication Directors

1.115-2:45 Communicating with a Hostile

Press/Communicating in the Minority

Michael Weel, Hamilton Place

Strategies

3:00-4:30 How to Pitch to the Media

Jessica Towhey, 2e Communications

Charyssa Parent, House Republican

Conference

4:45-6:15 The Latest on Digital Media Best

Practices

Matt Lira, Hangar Capital

Katlyn Karnes, Former White House

Digital Director

Steve Johnston, FlexPoint Media

7:00 - 9:00 PM

Reception and Dinner

Josh Holmes, *Ruthless* podcast

Friday, October 15, 2021

8:00 AM

Breakfast

From: Congressional Institute rsvp@conginst.org

Subject: Test - Legislative and Communication Directors Conference: Registration

Date: August 17, 2021 at 5:34 PM To: amym@conginst.org



2021 Legislative and Communication Directors Conference Wednesday, October 13, 2021 -Friday, October 15, 2021 Kingsmill



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, SEPTEMBER 13, 2021!!!

Dear */fname/*,

The Congressional Institute is once again honored to host the annual 2021 Legislative and Communication Directors Conference, from Wednesday, October 13, 2021, through Friday, October 15, 2021, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

Please note that this conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

Step 1: Submit Ethics Packet by Monday, September 13, 2021

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Private Sponsor Travel Certification Form</u> and submit the whole package with your completed Traveler Form by Monday, September 13, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202) 225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

To Register:

Register for 2021 Legislative and Communication Directors Conference

Email Address:

/email/

Access Code:

/other_id/

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email revp@conginst.org. We look forward to seeing you in Williamsburg!

Best wishes, Mark Strand, President The Congressional Institute (703) 837-8812 - Office strand@conginst.org

Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

LCD House Staff

Job Title Institution	Legislative Director Office of Rep. Fulcher	Deputy Chief of Staff/Legislative Director Office of Rep. Reschenthaler	Communications Director Office of Rep. Cheney	Legislative Director Office of Rep. Boebert	Legislative Director and Military Legislative Office of Rep. Scott Assistant	Communications Director/Press Secretary Office of Rep. Stewart	Communications Director Office of Rep. Latta	Legislative Director Office of Rep. Graves (LA)	Communications Director Office of Rep. Griffith	Legislative Director Office of Rep. Grothman	Communications Director Office of Rep. Malliotakis	Legislative Director Office of Rep. Davis	Legislative Director Office of Rep. Ellzey	Legislative Director Office of Rep. Bost	Communications Director Office of Rep. Keller	Legislative Director Office of Rep. Waltz	Legislative Director Office of Rep. Good	Scheduler Office of the Whip	Communications Director.	Director of Strategic Communications Office of the Leader	Legislative Director Office of Rep. Gaetz	Communications Director Office of Rep. Pfluger	Communications Director Office of Rep. Barr	Legislative Director Office of Rep. Nehls	Communications Director Office of Rep. Burchett
Last Name	Ackerman	Ackerman	Adler	Agostin	Anderson	Anderson	Angelson (Card)	Ayrea	Baird	Baker	Baldassarre	Ballard	Barber	Barger	Barley	Barrett	Barry	Battaglia	Beckham	Bednar	Belchior	Bell	Bellizzi	Bender	Bensur
First Name	Steve	Emily	Jeremy	Paige	Craig	Liam	Rebecca	Maggie	Kevin	Samantha	Natalie	Jimmy	Don	Noah	Nick	Walker	Joe	Jacqueline	Hilton	Mark	Isabela	Lyssa	Alex	Evan	William

Chris	Berardi	Communications Director/Press Secretary	Office of Rep. McKinley
Madison	Berube	Communications Director/Press Secretary	Office of Rep. Gohmert
Chris	Bien	Deputy Director of Floor Operations	Office of the Leader
Aaron	Bill	Legislative Director	Office of Rep. Buchanan
Lauren	Billman	Legislative Director	Office of Rep. Miller
Jeff	Bishop	Legislative Director	Office of Rep. Stauber
Matt	Blackwell	Legislative Director	Office of Rep. Dunn
Meredith	Blanford	Communications Director/Press Secretary	Office of Rep. Mullin
Summer	Blevins	Communication Director	Office of Rep. Bilirakis
Our	Bliamptis	Legislative Director	Office of Rep. Mooney
Micah	Bock	Communications Director	Office of Rep. Spartz
Hanna	Bogorowski	Communications Aide	Office of the Leader
Patrick	Bond	Communications Director	Office of Rep. Lucas
Jake	Bornstein	Legislative Director	Office of Rep. Curtis
Grady	Bourn	Legislative Director	Office of Rep. Carter (TX)
Sara "S.K."	Bowen	Communications Director	Office of Rep. Guthrie
Joshua	Bradley	Legislative Director	Office of Rep. Moore
Francis	Brennan	Rapid Response Director	House Republican Conference
Palmer	Brgham	Communications Director	Office of Rep. Stefanik
Alex	Briggs	Legislative Director	Office of Rep. Gibbs
Sean	Brislin	Legislative Director	Office of Rep. Rosendale
Aaron	Britt	Communications Director	Office of Rep. Feenstra
Ken	Brooke	Legislative Director	Office of Rep. Amodei
Frances	Brooke	Policy Director	Office of the Whip
Joanna	Brown	Legislative Director	Office of Rep. Walberg
Zack	Brown	Press Secretary	Office of Rep. Young
Ashley	Brown	Communications Director/Press Secretary	Office of Rep. Van Drew
Arthur	Bryant	Communications Director	Office of Rep. Wagner
Laynee	Buckels	Press Secretary	Office of Rep. Higgins

Legislative Director Office of Rep. Comer	Communication Director Office of Rep. Van Duyne	Communications Director House Committee on Oversight and Government Reform	Digital Director Office of the Whip	Director, Communication Standards Committee on House Administration	Legislative Director Office of Rep. Rouzer	Legislative Director	Press Secretary House Committee on Rules	Legislative Director Office of Rep. Higgins	Speechwriter Office of the Leader	Communications Director Office of Rep. Clyde	Communications Director Office of Rep. Dunn	Cloakroom Floor Director Office of the Leader	Deputy Chief of Staff/Legislative Director Office of Rep. Massie	Communications Director Office of Rep. McClintock	Communications Director Office of Rep. Fortenberry	Communications Director Office of Rep. Murphy	Press Secretary Office of Rep. Hern	Legislative Director Office of Rep. Steel	Legislative Director Office of Rep. Harris	Communications Director Office of Rep. McClain	Legislative Director Office of Rep. Latta	Policy Director House Committee on Appropriations	Legislative Director Office of Rep. Aderholt	Legislative Director Office of Rep. Meuser		
Coffman	Coker	Collins	Comer	Conklin	Cooke	Copeland	Corley	Cormier	Correll	Corso	Courtney	Coyle	Cranston	Cressy	Crotty	Currie	Dabney	Dana	Daniels	Daniels	Davin	Davis	Dawson	Deeley	Deflippis	•
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del Guidice Delquie Di Palma Diokerson Diokerson Dilley Dilley Dilley Dilley Dilley Dilley Dilley Dilley Dobbins Douil Dowyer Dunn Dwyer Camiston Elsenberger Elleson Engelman Engelman Engling Evich Exner Farris

Office of the Whip	Office of Rep. Van Drew	Office of Rep. Newhouse	House Committee on Appropriations	Office of Rep. Nunes	Office of Rep. Rosendale	Office of Rep. Gosar	Office of Rep. Cloud	House Committee on Ways and Means	Office of Rep. Hill	Office of Rep. Upton	Office of Rep. Johnson (LA)	Office of Rep. Pence	Office of Rep. Rogers (KY)	Office of Rep. Rose	Office of Rep. Gibbs	Office of the Leader	House Republican Conference	Office of Rep. Elizey	Office of Rep. Kinzinger	Office of the Leader	Office of Rep. Buchanan	Office of Rep. Steil	Office of Rep. Harshbarger	Office of Rep. Kustoff	Office of the Whip	Office of Rep. Mast
Communications Director	Legislative Director	Communications Director/Press Secretary	Communications Director	Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director and Defense Policy Advisor	Legislative Director/Communications Director	Communications Director	Senior Policy Advisor and Counsel	Digital/Press Assistant	Communications Director	Communications Director	Deputy Spokesman	Communications Director/Press Secretary	Legislative Director	Legislative Director	Legislative Director	Director of Operations	Communications Director
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Fine	Fischer	Fitzmorris	Flaim	Foley	Fones	Foti	Frasier	Freire	Frost	Fuerst	Fultz	Furman	Gage	Gayle	Gerber	Giaier	Gibbons	Gilfillan	Gillespie	Gilmartin	Glasgow	Goldfarb	Gollinger	Goodmar	Gosnell	Graham
Lauren	Scott	Amanda	Sarah	lan	Harry	Anthony	Savannah	٦. ٩.	Dylan	Billy	Garrett	Andrew	Austin	Kathleen	Dallas	Steven	Joel	Scott	Maura	Chad	Savannah	David	Joe	Eliana	Ellen	AnnMarie

Workforce Policy Director Committee on Education and Workforce	Communications Director Office of Rep. Nehls	lative Director		Policy Director House Committee on Judiciary	Legislative Director Office of Rep. Smith (NJ)	Legislative Director/Comms Director/Press Office of Rep. Duncan Secretary	Legislative Director Office of Rep. Hudson	Communications Director Republican Study Committee	Legislative Director Office of Rep. Kelly (MS)	Legislative Director Office of Rep. Valadao	Communications Director/Press Secretary Office of Rep. Owens	Press Secretary Office of Rep. Palmer	Legislative Director Office of Rep. Roy	Deputy Chief of Staff/Legislative Director Office of Rep. Mace	Director of Communications Office of Rep. Radewagen	Communications Director Office of Rep. Cline	Digital Director Office of Rep. Graves (MO)	Communications Director/Press Secretary Office of Rep. Lamborn	Legislative Director Office of Rep. Owens	Legislative Director Office of Rep. Baird	Legislative Director Office of Rep. Chabot	Communications Director Office of Rep. Lesko	Communications Director House Committee on Small Business	Communications Director/Press Secretary Office of Rep. Amodei	Senior Policy Advisor Offie of Rep. Johnson (OH)	Communications Director Office of Rep. Johnson (LA)	
Green	Gribble	Griffin	Griffith	Grimm	Griswold	Gross	Guffin	Hailstone	Hall	Hall	Hall	Hance	Hancock	Hanlon	Hannahs	Hairrahan	Harder	Harkins	Harmer	Harris	Harris	Harris	Hasse	Hatcher	Hattrup	Haulsee	

Office of Rep. Budd	Office of Rep. Graves (MO)	Office of Rep. Diaz-Balart	Office of Rep. Waltz	Office of Rep. Obernolte	Office of Rep. Norman	House Committee on Veterans Affairs	Office of the Leader	House Republican Conference	Office of Rep. Palmer	Office of the Leader	Office of Rep. Crenshaw	House Committee on Oversight and Government Reform	House Republican Conference	Office of Rep. Bergman	House Republican Conference	Office of Rep. Pfluger	House Committee on Natural Resources	Office of Rep. Gonzalez (OH)	House Committee on Intelligence	Office of Rep. Carl	Office of Rep. LaTurner	Office of the Leader	House Committee on Climate Crisis	Office of Rep. Burgess	Office of Rep. Mooney	Office of the Leader	Office of Rep. Wenstrup
Legislative Director	Deputy Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Deputy Staff Director/Chief Counsel	Policy Advisor	Deputy Press Secretary	Legislative Director	Digital Communications Aide	Legislative Director	Policy Director	Policy Advisor	Communications Director	Operations Director	Legislative Director	Communications Director	Legislative Director	Policy Director	Legislative Director	Communication Director	Graphic Designer	Policy Director	Legislative Director	Communications Director	Member Services Coordinator	Legislative Director
Heigis	Henn	Hernandez	Hewitt	Hicks	Hilkin	EE	ΞΞ	艺	Hobart	Hochschild	Hodge	Hoehner	Hofmann	Нодде	Holdren	Horder	Hoshiko	Hostelley	House	Howard	Howard	Howell	Hrkman	Huggins	Huizenga	Humes	Igleheart
Eric	Emily	Laura	James	Rob	Jake	Christine	Preston	Andrea	Hunter	Keenan	Matt	Christian	Ryan	James	Houson	Michael	Rebekah	Stephen	Andrew	Jordan	Mike	Maggie	Lou	Rachel	Garrett	Allie	Alex

Communications Director/Press Secretary Office of Rep. Foxx	Legislative Director Office of Rep. Smith (NE)	Legislative Director Office of Rep. Miller-Meeks	Communications Director Office of Rep. Gimenez	Communications Director Office of Rep. Moore	Legislative Director/Deputy Chief of Staff Office of Rep. Bergman	Communications Director Office of Rep. Garcia	Communications Director Office of Rep. Bacon	Legislative Director Office of Rep. Moore	Legislative Director Office of Rep. Williams	Deputy Chief of Staff/Legislative Director Office of Rep. Timmons	Deputy Director of Education and Senior House Committee on Education and Labor Counsel	Policy Director Office of Rep. Guest	Deputy Chief of Staff for Member Services Office of the Leader	Legislative Director Office of Rep. Jacobs	Communications Director Office of Rep. Budd	Communications Director/Press Secretary Office of Rep. Kustoff	Press Secretary Office of Rep. Johnson (SD)	Legislative Director Office of Rep. Herrell	Legislative Director Office of Rep. Wilson	Communications Director Office of Rep. Tenney	Communications Director Office of Rep. Massie	Communications Director Office of Rep. Miller-Meeks	Legislative Director Office of Rep. Moolenaar	Legislative Director Office of Rep. McClain	Policy Director House Committee on Homeland Security	Communications Director/Press Secretary Office of Rep. Hartzler	Legislative Director Office of Rep. Salazar
Ives	Jackson	Jacobs	Jativa	Jaye	Jelnicky	Jenkins	Jensen	nosuhol	Johnson	Johnston	Jones	ydesop	Joyce	Judd	Kalin	Kelly	Kemp	Kennedy	Kennedy	Kennedy	Kennedy	Kiley	Kim	Kinney	Klein	Knoth	Kolb
Alex	hsol	Kyle	Danny	Bradley	Michelle	Molly	Danielle	Paul	Ben	AT	Amy	Elizabeth	Natalie	Derek	Curtis	Kate	Jazmine	Brian	Drew	Colleen	John	Will	P	崇	Kyle	Kevin	John

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Steve	Koncar	Legislative Director	Office of Rep. Mast
Dan	Kotman	Communications Director	Office of Rep. Walberg
Michael	Kotsovos	Communications Director	Office of Rep. Long
Dan	Kranz	Communications Director	Office of Rep. Katko
Jeff	Kratz	Legislative Director	Office of Rep. Bacon
Chris	Krepich	Communications Director	Office of Rep. Wenstrup
Jay	Kronzer	Legislative Director	Office of Rep. Green
Jeffrey	Kuckuck	Legislative Director	Office of Rep. Emmer
Marek	Laco	Legislative Director	Office of Rep. Stefanik
Taylor	LaJoie	Legislative Director	Office of Rep. Greene
Alex	Lanfranconi	Press Secretary	Office of Rep. Rutherford
Jack	Langer	Communications Director	House Committee on Intelligence
Zack	Laven	Legislative Director	Office of Rep. Schweikert
Rachel	Ledbetter	Press Secretary	Office of Rep. Scott
Chrissi	Гее	Legislative Director	Office of Rep. Hartzler
John	Leganski	Director of Floor Operations	Office of the Leader
Cami	Lepire	Legislative Director and Deputy Chief of Staff	Office of Rep. Brady
Kelli	Liegel	Communications Director/Press Secretary	Office of Rep. Fitzgerald
Paige	Lindgren	Communications Director	Office of Rep. Gonzales
Lindsay	Linhares	Legislative Director	Office of Rep. Letlow
Austin	Livingston	Communications Director	Office of Rep. Norman
Ryan	Long	Senior Policy Advisor	Office of the Leader
Nadgey	Louis-Charles	Communications Director	Office of Rep. Ferguson
Hunter	Lovell	Press Secretary	Office of Rep. Scalise
Linoshka	Luna	Press Secretary	Office of Rep. González-Colón
Nick	Lunneborg	Legislative Director	Office of Rep. Fischbach
Scott	Mackenzie	Legislative Director	Office of Rep. Webster
Nate	Madden	Communications Director	Office of Rep. Rov

	Legislative Director Communications Director Deputy Staff Director Deputy Staff Director Deputy Chief of Staff & Legislative Director Press Secretary Communications Director Press Secretary Communications Director Communications Director Communications Director Communications Director Communications Director Legislative Director Legislative Director Legislative Director Chief of Staff Legislative Director Legislative Director Chief of Staff	Mansour Marklund Martinez Martinez Matthews Maxwell McBride McCarty McCarty McGeorge McHan McWae Meyer Meyer Michael
Office of Rep. Brook	Communications Director	Middlebrooks Mills Miner
Office of Rep. Brooks	Communications Director	Middlebrooks Mills
		Middlebrooks
Office of Rep. LaTurner	I edislative Director	
Office of Rep. Griffith	Legislative Director and Counsel	Michael
Office of the Leader	Chief of Staff	Meyer
Office of Rep. Cheney	Legislative Director	Meyer
Office of Rep. Feenstra	Legislative Director	, Medeiros
Office of Rep. Foxx	Legislative Director	McVae
Office of Rep. Arrington	Communications Director	McMullen
Office of Rep. Cloud	Deputy Chief of Staff/Legislative Director	McHan
House Committee on Edu	Communications Director	McGeorge
House Committee on Agri	Communications Director	McCarty
House Committee on Vete	Press Secretary	McCarthy
Office of Rep. Rouzer	Communications Director	McBride
House Committee on Agri	Policy Director	Maxwell
House Committee on Clin	Communications Director	Matthews
Office of the Leader	Press Secretary	Martinez
Office of Rep. Newhouse	Legislative Director	Martinez
	Deputy Chief of Staff & Legislative Director	Martin
House Committee on Natu	Deputy Staff Director	Marklund
Office of Rep. Harshbarge	Communications Director	Mansour
Office of Rep. Kinzinger	Legislative Director	
		Mansour
Office of Rep. Cline	Legislative Director	Manley Mansour
Office of Rep. Gonzales Office of Rep. Cline	Legislative Director Legislative Director	Manley Mansour
Office of Rep. Stewart Office of Rep. Gonzales Office of Rep. Cline	Legislative Director Legislative Director Legislative Director	Madsen Malen Manley Mansour
Office of Rep. Hinson Office of Rep. Stewart Office of Rep. Gonzales Office of Rep. Cline	Deputy Chief of Staff/Legislative Director Legislative Director Legislative Director Legislative Director	Madsen Malen Manley Mansour

Kelsey	Mix	Communications Director	Office of Rep. Stauber
Carter	Moelk	Communications Director	Office of Rep. Hollingsworth
Janet	Montesi	Communications Director/Senior Advisor	Office of Rep. Brady
Dylan	Moore	Legislative Director	Office of Rep. Bucshon
Mackenzie	Morales	Communications Director	Office of Rep. Turner
Chas	Morrison	Legislative Director	Office of Rep. Gallagher
Elizabeth	Mount	Member Services and Operations Assistant	House Republican Conference
Ben	Muliany	Press Assistant/Secretary	Office of Rep. Joyce (PA)
Лаке	Murphy	Communications Director	Office of Rep. Zeldin
Nicole	Myers	Communications Director	Office of Rep. Sessions
Jeff	Naft	Communications Advisor	Office of the Whip
Dennis	Nalls	Floor Assistant	Office of the Whip
Claire	Nance ·	Communications Director/Press Secretary	Office of Rep. Westerman
Ben	Napier	Director of Floor Operations	Office of the Whip
Doug	Nation	Legislative Director	Office of Rep. McHenry
Alex	Naughton	Press Secretary	Office of Rep. Bost
Brigid	Nealon	Communications Director/Press Secretary	Office of Rep. Tiffany
Casey	Nelson	Communications Director/Press Secretary	Office of Rep. Jackson
Bryan	Nichols	Communications Director	Office of Rep. Graves (MO)
Mattie	Nicholson	Communications Director	Office of Rep. Good
Kylie	Nolan	Communications Director	Office of Rep. Smith (NE)
Ben	Nyce	Policy Advisor	House Republican Conference
Nick	O'Boyle	Legislative Director	Office of Rep. Estes
Richie	O'Conneil	Legislative Director	Office of Rep. Calvert
Erin	O'Mailey	Communications Director	Office of Rep. Miller
Kevin	O'Keefe	Legislative Director	Office of Rep. Keller
Lauren	Offenberg	Communications Director	Office of Rep. Fitzpatrick
Hannah	Osantowske	Communications Director	Office of Rep. Pence
Jay	Ostrich	Communications Director/District Director	Office of Rep. Perry

Communications Director/Press Secretary Office of Rep. Meuser	Legislative Director	Communications Director Office of Rep. Hagedorn	Communications Director Office of Rep. Carter (GA)	Media Affairs House Republican Conference	Communications Director Office of Rep. Kelly (MS)	Legislative Director Office of Rep. Steube	Communications Director Office of Rep. Huizenga	Legislative Director Office of Rep. Bentz	Legislative Director Office of Rep. McMorris Rodgers	Press Secretary House Committee on Financial Services	Communications Director House Committee on Administration	Communications Director Office of Rep. Guest	Legislative Director Office of Rep. Spartz	Legislative Director Office of Rep. Smith (MO)	Communications Director House Committee on Foreign Affairs	Communications Director Office of Rep. Allen	Legislative Director Office of Rep. McCaul	Legislative Director Office of Rep. Womack	Legislative Director Office of Rep. Kelly (PA)	Communications Director Office of Rep. Lettow	Legislative Director Office of Rep. Miller	Legislative Director Office of Rep. Huizenga	Legislative Director Office of Rep. Banks	Deputy Chief of Staff and Legislative Office of Rep. Upton Director	Communications Director Office of Rep. LaHood	Deputy Chief of Staff & Legislative Director Office of Rep. Garbarino	Communications Director Office of Rep. Davidson
Owens	Pagett	Palazzo	Papakonstantinou	Parent	Parker	Patel	Patrick	Pay	Payne	Peavey	Phelps	Pillow	Pinegar	Pinegar	Pinover	Porwall	Poursoltan	Powell	Prater	Rabalais	Rabuse	Rafferty	Ratliff	Ratner	Rauber	Rausch	Ravold
Mary	Riley	Lia Mary	Maria	Charyssa	Susan	Twinkle	Brian	Katelyn	Liz	Laura	Ashley	장	Phillip	Hilary	McLaurine	Andrea	Cameron	Jessica		Mitch	Chrissy	Palmer	Lindsay	Mark	John	Scott	Christine

Office of Rep. Franklin	s Secretary Office of Rep. Smucker	Office of Rep. Babin	Office of the Whip	s Secretary Office of Rep. Weber	Office of Rep. LaHood	Office of Rep. Allen	Office of Rep. Emmer	Office of Rep. Crawford	Office of Rep. Wagner	Office of Rep. Wittman	Office of Rep. Thompson	Office of Rep. Estes	Office of Rep. Fulcher	:	Office of Rep. Westerman	Office of Rep. Moolenaar	Office of Rep. Bishop	ct Director Office of Rep. Smith (NJ)	Secretary Office of Rep. Rogers (AL)	House Committee on Armed Services	Office of Rep. Cammack	Office of Rep. Perry	Office of Rep. Luetkemeyer	Office of the Whip	Office of Rep. Hill	Office of Rep. Fischbach	House Committee on Budget
Communications Director	Communications Director/Press Secretary	Press Secretary	Director of Member Services	Communications Director/Press Secretary	Legislative Director	Legislative Director	Press Secretary	Communications Director	Legislative Director	Senior Legislative Assistant	Legislative Director	Communications Director	Communications Director	Deputy Chief of Staff/Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director/District Director	Communications DirectorPress Secretary	Communications Director	Communications Director	Legislative Director	Legislative Director	Coalitions Coordinator	Communications Director	Communications Director	Communications Director
Russ	Eric Reath	Sarah	Bart	Lisa Reynolds	Mary Ellen	Mary Christina Riley	Abby	Sara Roberston	Jamie	Brent	Nick	Roman	Alexah	Kevin	Janet	Dave	Mark	Jeff Sagnip	Justine		Adeline	Patrick	Meghan	Eric Schmitz	Dan Schneider	Jake	Matt Schuck

Martin	Schultz	l egislative Director	Office of Box Welorcki
Penny	Seale	Comminications Director	Office of Ren Bice
Katherine	Sign		Office of right Dice
			Office of Rep. Joyce (OH)
en l'inc	Seid	Communications Director	Office of Rep. Hinson
Sarah	Selip	Communications Director	Office of Rep. Hice
Amanda	Shaw Kain	Legislative Director	Office of Rep. Joyce (OH)
Ashley	Shelton	Legislative Director	Office of Rep. Crawford
Olivia	Shields	Communications Director	House Committee on Energy and
			Commerce
Clay	Shoemaker	Communications Director	Office of Rep. Bishop
Clark	Siddle	Communications Director	Office of Rep. Balderson
Alexia	Sikora	Communications Director/Press Secretary	Office of Rep. Womack
Nathaniel	Sizemore	Communications Director	Office of Rep. Reed
Kaitlynn	Skoog	Legislative Director	Office of Rep. Mullin
Trevor	Smith	Legislative Director	Office of Rep. McCarthy
Matt	Smith	Communications Director	Office of Rep. Comer
Heather	Smith.	Communications Director/Press Secretary	Office of Rep. Timmons
Caleb	Smith	Digital Communications Director	Office of the Leader
Walt	Smoloski	Press Secretary	Office of Rep. Harris
Danielle	Smoot	Communications Director	Office of Rep. Rogers (KY)
David	Snider	Communications Director	Office of Rep. Wilson
David	Sours	Chief of Staff	Office of the Chief Deputy Whip
Tristan	Southard	Legislative Director	Office of Rep. Katko
Allen	Souza	Senior Policy Advisor	Office of the Leader
Matt	Sparks	Head of Communications	Office of the Leader
Jenna	Spealman	Policy Director	House Committee on Budget
Brittan	Specht	Senior Policy Advisor	Office of the Leader
Richard	Stanton	Legislative Director	Office of Rep. Radewagen
Greg	Steele	Communications Director	Office of Rep. Hudson

Rachel	Stephens	Press Secretary	House Committee on Transportation and Infrastructure
Courtney	Stevens	Senior Advisor	Office of Rep. Palazzo
Danielle	Stewart	Deputy Chief of Staff/Communications Director	Office of Rep. Steel
Maddison	Stone	Communications Director/Press Secretary	Office of Rep. Thompson
Melissa	Stooksbury	Press Secretary	Office of Rep. Cole
Вел	Stout	Communications Director	Office of Rep. Boebert
Kelle	Strickland	Counsel to the Ranking Member	Committee on Ethics
Callie	Strock	Communications Director	Office of Rep. Kim
Hannah	Strub	Legislative Director	Office of Rep. Rutherford
Georgeanna	Sullivan	Communications Director/Press Secretary	Office of Rep. Luetkemeyer
Adam	Sullivan	Senior Policy Advisor	Office of Rep. Cole
Tim	Svoboda	Press Secretary	Office of Rep. Grothman
Conner	Swanson	Communications Director	Office of Rep. Armstrong
Chris	Sweet	Legislative Director	Office of Rep. Diaz-Balart
Alex	Swisher	Communications Director/Press Secretary	Office of Rep. DesJarlais
Michael	Tadeo	Communications Director	Office of Rep. Johnson (OH)
Michael	Taggart	Policy Director	House Committee on Energy and Commerce
Emily.	Taylor	Communications Director	Office of Rep. Meijer
Charlotte	Taylor	Communications Director	Office of Rep. Bucshon
Emily	Taylor	Communications Director	Office of Rep. Carter (TX)
David	Tennent	Communications Director	Office of Rep. Reschenthaler
Taylor	Theodossiou	Communications Director	Office of Rep. McHenry
James	Thomas	Legislative Director	Office of Rep. Lamborn
Emma	Thomson	Communications Director	Office of Rep. Walorski
Sadie	Thorman	Press Secretary	Office of Rep. Rice
Daniel	Tidwell	Legislative Director	Office of Rep. Fleischmann
Michaela	Todd	Communications Director	Office of Rep. Mann

Legislative Director/Deputy Chief of Staff Office of Rep. Armstrong	Legislative Director Office of Rep. Guthrie	Legislative Director Office of Rep. Cawthorn	Legislative Director Office of Rep. Scalise	Legislative Director Office of Rep. Franklin	Matt Tucker Office of Rep. Joyce (PA)	Press Secretary Office of Rep. Moore	Legislative Director Office of Rep. Garcia	Communications Director/Press Secretary Office of Rep. Gaetz	Legislative Director Office of Rep. Posey	Communications Director Office of Rep. Valadao	Legislative Director Office of Rep. Barr	Communications Director House Committee on Science, Space and Technology	Legislative Director Office of Rep. LaMalfa	Legislative Director/Deputy Chief of Staff Office of Rep. Bilirakis	Legislative Director Office of Rep. Smucker	Legislative Director Office of Rep. Buck	Legislative Director Office of Rep. Fallon	Legislative Director Office of Rep. Young	Communications Director Office of Rep. McMorris Rodgers	Communications Director/Press Secretary Office of Rep. Burgess	Legislative Director Office of Rep. Fitzgerald	Communication Director Office of Rep. Nunes	Communications Director/Press Secretary Office of Rep. McCaul	Communications Director Office of Rep. Miller	Communications Director/District Director Office of Rep. Simpson	Legislative Director Office of Rep. Reed	Communications Director Office of Rep. Wittman
Tortorici	Trainor	Treadwell	Trokey	Truxal	Tucker	Tucker	Turner	Valdez	Valenta	Vander Voort	VanderToll	Vaughan	Veale	Vecchi	Verhelst	Vissex	Vojack	Von Stein	VonEnde	Voyles	Wagener	Wagner	Walker	Wallace	Wallace	Wallwork	Wear
Nicholas	Sophie	Catherine	Claire	Charlie	Matt	Caroline	Will	leop	Valentina	Faith	Hunt	Heather	nhol	Jonathan	Noelle	Rachel	Patricia	Jesse	Kyle	Sarah Anne	Rob	Matthens	Rachel	Tatum	Nikki	Luke	Brandon

John	Weber	Legislative Director	Office of Rep. Johnson (SD)
Robby	Wehagen	Legislative Director	Office of Rep. Carter (GA)
Zachary	Weidlich	Communications Director	Office of Rep. Carl
Laura	Weldon	Legislative Director	Office of Rep. Taylor
Craig	Wheeler	Communications Director/Press Secretary	
Allie	White	Legislative Director	Office of Rep. Ferguson
Connor	White	Legislative Director	Office of Rep. Davidson
Grace	White	Communications Director	Office of Rep. Bryan Steil
Jenn	Wickre	Policy Director	House Committee on Science, Space and
			l echnology
Jett	Wieand	Counsel	Office of the Whip
Jonathan	Wilcox	Communications Director	Office of Rep. Issa
Haley	Wilson	Legislative Director	Office of Rep. Rogers (AL)
Laura	Wilson	Senior Policy Advisor	Office of Rep. Johnson (OH)
John	Wilson	Legislative Director	Office of Rep. Murphy
Kirsten	Wing	Legislative Director	Office of Rep. McKinley
Kelsey	Wolfgram	Senior Legislative Assistant	Office of Rep. Burchett
Jordan	Wood	Senior Policy Advisor	Office of Rep. Gooden
Emily	Wood	Communications Director	Office of Rep. Duncan
Maggie	Woodin	Legislative Director	Office of Rep. Meijer
Joshua	Woodward	Legislative Director	Office of Rep. Cammack
Noah	Yantis	Legislative Director	Office of Rep. Hagedorn
Rob	Yavor	Policy Director	House Committee on Small Business
Ebbie	Yazdani	Legislative Director	Office of Rep. Lesko
Dominique	Yelinski	Legislative Director	Office of Rep. Hern
Ryan	Young	Legislative Director	Office of Rep. Sessions



Legislative and Communication Directors Conference

October 13-15, 2021 The Kingsmill, Williamsburg, Virginia

Wednesday, October 13, 2021

	<u>weanesday, October 13, 2021</u>	•
4:00 PM	Burwell Ballroom	
	Mark Strand, Congressional Institute	
4:10 - 5:45 PM	Americans' Views on Today's Topics	Burwell Ballroom
	David Winston, The Winston Group	
	Myra Miller, The Winston Group	
	Dave Sackett, Tarrance Group	
6:00 - 9:00 PM	Reception & Dinner	James River Grand Ballroom
	Janis Shinwari, No One Left Behind	
	Thursday, October 14, 2021	
8:00 - 8:45 AM	Breakfast	James River Grand Ballroom
0.00 - 0.45 AW		
9:00 - 10:00 AM	House Leadership Presentation	Burwell Ballroom
	Moderator: Mark Strand, Congressional Institute	
	Will Dunham, Office of GOP Leader Kevin McCarthy	
	Matt Sparks, Office of GOP Leader Kevin McCarthy	
	Francis Brooke, Office of GOP Whip Steve Scalise	
	Michael Comer, Office of GOP Whip Steve Scalise	
· .	Charyssa Parent, House Republican Conference	· .
10:00 - 11:00 AM	Congressional Ethics: A Primer	Burwell Ballroom
	Moderator: Kelle Strickland, House Ethics Committee	
	Elliot Berke, Berke Farah LLP	
	Erin Clark, NRCC	
11:00 - 12:00 PM	Constituent Communications: Strategies and Standa	ards Burwell Ballroom
	Moderator: Mark Strand	
	Elisabeth Conklin, House Communications Standards C	Commission
	Max Engling, Office of GOP Leader Kevin McCarthy	

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Lunch: Communicating with the Press

Ari Fleischer, Ari Fleischer Communications

<u>Legislative Directors</u> Tazewell

1:15-2:15 The Economy, Inflation and the Debt

Scott Hodge, Tax Foundation Douglas Holtz-Eakin

2:15-3:15 American Security

Senator Jim Talent, Ronald Reagan Presidential Foundation Rachel Hoff, Reagan Presidential Foundation

3:15-4:15 Crime and Policing

Sheriff Scott Jenkins, Culpeper County Hannah Meyers, Manhattan Institute

Communication Directors Burwell Ballroom

1:15-2:15 Developing a Strategic Communications Plan

Colin Reed, South & Hill Strategies

2:15-3:15 Using New Technology to Reach the Public

Steve Johnston, FlexPoint Media Kate Karnes, Former White House Digital Director Alex Kouts, IndiGov

3:15-4:15 Communicating with Hispanic Constituents

Daniel Garza, LIBRE Initiative David Winston, The Winston Group Myra Miller, The Winston Group

6:00 - 9:00 PM

Reception and Dinner

Buses Depart

Kristen Soltis Anderson, Echelon Insights

James River Grand Ballroom

Friday, October 15, 2021

8:00 AM	Breakfast	James River Grand Ballroom
9:00-10:00 AM	The 2021-2022 Supreme Court Term Carrie Severino, Judicial Crisis Network	Burwell Ballroom
10:00-11:00 AM	Getting to Yes: How to Negotiate and Have Difficult C	onversations
	Bruce Patton, Harvard Negotiation Project	Burwell Ballroom
11:00-12:00 PM	A Guide to Redistricting	Burwell Ballroom
	Kylie Bongaardt, National Republican Redistricting Trus	t
12:00 PM	End of Retreat	(

Report name:

Attendance Report (House Staff)

Report date:

10/19/2021

Event name:

2021 Legislative and Communication Directors Conference

First Name	Last Name	Institution	Job Title
Emily	Ackerman	Office of Rep. Reschenthaler	Deputy Chief of Staff/Legislative Director
Craig	Anderson	Office of Rep. Scott	Legislative Director
Rebecca	Angelson	Office of Rep. Latta	Deputy Chief of Staff
Maggie	Ayrea	Office of Rep. Graves (LA)	Legislative Director
Kevin	Baird	Office of Rep. Griffith	Communications Director
Samantha	Baker	Office of Rep. Grothman	Legislative Director
Jimmy	Ballard	Office of Rep. Davis	Legislative Director
Don	Barber	Office of Rep. Ellzey	Legislative Director
Noah	Barger	Office of Rep. Bost	Legislative Director
Walker	Barrett	Office of Rep. Waltz	Legislative Director
Joe	Barry	Office of Rep. Good	Legislative Director
Hilton	Beckham	Office of Rep. Biggs	Communications Director
Alex	Bellizzi	Office of Rep. Barr	Communications Director
William	Bensur	Office of Rep. Burchett	Communications Director
Chris	Bien	Office of the Leader	Deputy Director of Floor Operations
Jeff	Bishop	Office of Rep. Stauber	Legislative Director
Summer	Blevins	Office of Rep. Bilirakis	Communication Director
Curt	Bliamptis	Office of Rep. Mooney	Acting Legislative Director
Micah	Bock	Office of Rep. Spartz	Communications Director
Hanna	Bogorowski	Office of the Leader	Communications Advisor
Sara "S.K."	Bowen	Office of Rep. Guthrie	Communications Director
Joshua	Bradley	Office of Rep. Moore (AL)	Legislative Director
Francis	Brennan	House Republican Conference	Rapid Response Director
Palmer	Brigham	Office of Rep. Stefanik	Communications Director
Francis	Brooke	Office of the Whip	Policy Director
Ken	Brooke	Office of Rep. Amodei	Legislative Director
Joanna	Brown	Office of Rep. Walberg	Legislative Director
Arthur	Bryant	Office of Rep. Wagner	Communications Director
Laynee	Buckels	Office of Rep. Higgins	Deputy Press Secretary
Courtney	Butcher	House Republican Conference	Member Services Director
Aaron	Calkins	Office of Rep. Biggs	Legislative Director
Christina	Cameron	Office of the Leader	Media Affairs and Operations Advisor
Heather	Campbell	Office of Rep. Granger	Legislative Director
Emily	Carlin	Office of Rep. Obernolte	Communications Director, Senior Advisor
Colin	Carr	Office of Rep. Loudermilk	Deputy Chief of Staff/ Legislative

			·
	•		Director
Dylan	Chandler	Office of Rep. Gooden	Communications Director
Valerie	Chicola	Office of Rep. Salazar	Communications Director
William	Christian	Office of Rep. Weber	Legislative Director
Kristen	Cianci	Office of Rep. Garbarino	Communications Director
Carson	Clark	Office of Rep. Aderholt	Communications Director
Philipp	Clarke	Office of Rep. Rice	Legislative Director
Adam	Cloch	Office of Rep. Curtis	Communications Director
Sarah	Coffman	Office of Rep. Comer	Legislative Director
Andrea	Coker	Office of Rep. Van Duyne	Communication Director
Michael	Comer	Office of the Whip	Digital Director
Elisabeth	Conklin	Committee on House Administration	Director, Communication Standards Commission
Laney	Copeland	Office of Rep. Clyde	Legislative Director
Sarah	Corley	House Committee on Rules	Director of Strategic Communications
Madeline	Corso	Office of Rep. Clyde	Communications Director
Stacey	Daniels	Office of Rep. McClain	Communications Director
Mike	Davin	Office of Rep. Latta	Legislative Director
Michael	DeFilippis	Office of Rep. Malliotakis	Legislative Director
Aaron	DeGroot	Office of Rep. Davis	Communications Director
Sophie	Delquie	House Republican Conference	Creative Director
Mason	Di Palma	Office of Rep. Gonzalez (OH)	Communications Director
Britney	Dickerson	Office of Rep. Palazzo	Communications Director/Press Secretary
Ross	Dietrich	Office of Rep. González-Colón	Legislative Director
Matt	Diller	House Committee on Rules	Policy Director
Ryan	Dilworth	Office of Rep. Van Duyne	Legislative Director
Will	Dunham	Office of the Leader	
Jordan	Dunn	Office of Rep. Gallagher	Communications Director
Kaitlyn	Dwyer	Office of Rep. Hice	Legislative Director
Suanne	Edmiston	Office of Rep. Gohmert	Legislative Director
Ben	Elleson	Office of Rep. Long	Legislative Director
Max	Engling	Office of the Leader	Deputy Member Services Director
Michele	Exner	Office of the Leader	Communications Director
Amanda	Fitzmorris	Office of Rep. Newhouse	Communications Director/Press Secretary
lan	Foley	Office of Rep. Nunes	Legislative Director
Harry	Fones	Office of Rep. Rosendale	Communications Director
J.P.	Freire	House Committee on Ways and Means	Communications Director
Dylan	Frost	Office of Rep. Hill	Legislative Director
Steven	Giaier	Office of the Leader	Senior Policy Advisor and Counsel
Joel	Gibbons	Office of Rep. Nehls	Digital/Press Assistant
Scott	Gilfillan	Office of Rep. Ellzey	Communications Director
David	Goldfarb	Office of Rep. Steil	Legislative Director
Joe	Gollinger	Office of Rep. Harshbarger	Legislative Assistant
AnnMarie	Graham	Office of Rep. Mast	Communications Director

Sean	Griffin	Office of Rep. Brooks	Legislative Counsel/Legislative Director
Elliott	Guffin	Office of Rep. Hudson	Legislative Director
Amanda	Hall	Office of Rep. Valadao	Legislative Director
Emma	Hall	Office of Rep. Owens	Communications Director/Press Secretary
Joel	Hannahs	Office of Rep. Radewagen	Director of Communications
Matt	Hanrahan	Office of Rep. Cline	Communications Director
Jon	Harder	Office of Rep. Graves (MO)	Digital Director
Wesley	Harkins	Office of Rep. Lamborn	Communications Director
Miriam	Harmer	Office of Rep. Owens	Legislative Director
Erick	Harris	Office of Rep. Chabot	Legislative Director
Lynn	Hatcher	Office of Rep. Amodei	Communications Director
Emily	Henn	Office of Rep. Graves (MO)	Deputy Legislative Director
James	Hewitt	Office of Rep. Waltz	Communications Director
Rob	Hicks	Office of Rep. Obernolte	Legislative Director
Christine	Hill	House Committee on Veterans Affairs	Republican Health Staff Director
Preston	Hill	Office of the Leader	Policy Advisor
Andrea	Hitt	House Republican Conference	Deputy Press Secretary
Ryan	Hofmann	House Republican Conference	Policy Advisor
Houson	Holdren	House Republican Conference	Operations Director
Michael	Horder	Office of Rep. Pfluger	Legislative Director
Louis	Hrkman	House Committee on Climate Crisis	Senior Policy Advisor
Rachel	Huggins	Office of Rep. Burgess	Legislative Director
Allie	Humes	Office of the Leader	Member Services Coordinator
Alex	lgleheart -	Office of Rep. Wenstrup	Legislative Director
Alex	lves	Office of Rep. Foxx	Communications Director
Bradley	Jaye	Office of Rep. Moore	Communications Director
Molly	Jenkins	Office of Rep. Mike Garcia	Communications Director
Danielle	Jensen	Office of Rep. Bacon	Communications Director
Paul	Johnson	Office of Rep. Moore	Legislative Director
AT	Johnston	Office of Rep. Timmons	Deputy Chief of Staff/Senior Advisor
Elizabeth	Joseph	Office of Rep. Guest	Policy Director
Derek	Judd	Office of Rep. Jacobs	Legislative Director
Jazmine	Kemp	Office of Rep. Johnson (SD)	Communications Director
Colleen	Kennedy	Office of Rep. Tenney	Communications Director
Will	Kiley	Office of Rep. Miller-Meeks	Communications Director
Ed	Kim	Office of Rep. Moolenaar	Legislative Director
Erik	Kinney	Office of Rep. McClain	Legislative Director
John Mark	Kolb	Office of Rep. Salazar	Legislative Director
Steve	Koncar	Office of Rep. Mast	Legislative Director
Michael	Kotsovos	Office of Rep. Long	Communications Director
Christophe	r Krepich	Office of Rep. Wenstrup	Communications Director
Jay	Kronzer	Office of Rep. Green (TN)	Legislative Director
Jeffrey	Kuckuck	Office of Rep. Emmer	Legislative Director
Alex	Lanfranconi	Office of Rep. Rutherford	Communications Director

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Rachel	Ledbetter	Office of Rep. Scott	Communications Director
Chrissi	Lee	Office of Rep. Hartzler	Legislative Director
Kelli	Liegel	Office of Rep. Fitzgerald	Press Secretary
Lindsay	Linhares	Office of Rep. Letlow	Legislative Director
Nadgey	Louis-Charles	Office of Rep. Ferguson	Communications Director
Linoshka	Luna	Office of Rep. González-Colón	Press Secretary
Nick	Lunneborg	Office of Rep. Fischbach	Legislative Director
Brittany	Madni	Office of Rep. Hinson	Deputy Chief of Staff/Legislative Director
Cameron	Madsen	Office of Rep. Stewart	Legislative Director
Nicole	Manley	Office of Rep. Cline	Legislative Director
Eli	Mansour	Office of Rep. Harshbarger	Communications Director
Chris	Marklund	House Committee on Natural Resources	Deputy Staff Director
Michael	Martin	Office of Rep. Jackson	Deputy Chief of Staff & Legislative Director
Travis	Martinez	Office of Rep. Newhouse	Legislative Director
Erin	McBride	Office of Rep. Rouzer	Communications Director
Kathleen	McCarthy	House Committee on Veterans Affairs	Press Secretary
Bryan	McVae	Office of Rep. Foxx	Legislative Director
Andrew	Meyer	Office of Rep. Cheney	Legislative Director
Emily	Michael	Office of Rep. Griffith	Legislative Director
Jake	Middlebrooks	Office of Rep. LaTurner	Legislative Director
Clay	Mills	Office of Rep. Brooks	Communications Director
Maddie	Mitchell	Office of Rep. Hollingsworth	Legislative Director
Kelsey	Mix	Office of Rep. Stauber	Communications Director
Carter	Moelk	Office of Rep. Hollingsworth	Communications Director
Dylan	Moore	Office of Rep. Bucshon	Deputy Chief of Staff and Legislative Director
Mackenzie	Morales	Office of Rep. Turner	Communications Director
Chas	Morrison	Office of Rep. Gallagher	Legislative Director
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Dennis	Nalls	Office of the Whip	Floor Assistant
Claire	Nance	Office of Rep. Westerman	Communications Director/Press Secretary
Ben	Napier	Office of the Whip	Director of Floor Operations
Alex	Naughton	Office of Rep. Bost	Press Secretary
Casey	Nelson	Office of Rep. Jackson	Press Secretary
Bryan	Nichols	Office of Rep. Graves (MO)	Communications Director
Mattie	Nicholson	Office of Rep. Good	Communications Director
Ben	Nyce	House Republican Conference	Policy Advisor
Richie		Office of Rep. Calvert	Legislative Director
Erin		Office of Rep. Miller	Communications Director
Lauren	_	Office of Rep. Fitzpatrick	Press Secretary
Lia Mary	Palazzo	Office of Rep. Hagedorn	Communications Director

Charyssa	Parent	House Republican Conference	Media Affairs
Rob	Pillow	Office of Rep. Guest	Communications Director
McLaurine	Pinover	House Committee on Foreign Affairs	Press Secretary
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Jessica	Powell	Office of Rep. Womack	Legislative Director
Mitch	Rabalais	Office of Rep. Letlow	Communications Director
Chrissy	Rabuse	Office of Rep. Miller	Legislative Director
John	Rauber	Office of Rep. LaHood	Communications Director
Scott	Rausch	Office of Rep. Garbarino	Deputy Chief of Staff & Legislative Director
Russ	Read	Office of Rep. Franklin	Communications Director
Lisa	Reynolds	Office of Rep. Weber	Communications Director/Press Secretary
Mary Ellen	Richardson	Office of Rep. LaHood	Legislative Director
Mary Christina	Riley	Office of Rep. Allen	Legislative Director
Abby	Rime	Office of Rep. Emmer	Communications Director
Sara	Robertson	Office of Rep. Crawford	Communications Director
Nick	Rockwell	Office of Rep. Thompson	Legislative Director
Roman	Rodriguez	Office of Rep. Estes	Communications Director
David	Russell	Office of Rep. Moolenaar	Communications Director
Adeline	Sandridge	Office of Rep. Cammack	Communications Director
Dan	Schneider	Office of Rep. Hill	Communications Director
Katherine	Sears	Office of Rep. Joyce (OH)	Communications Director
Sarah	Selip	Office of Rep. Hice	Communications Director
Ashley	Shelton	Office of Rep. Crawford	Legislative Director
Clark	Siddle	Office of Rep. Balderson	Communications Director
Kaitlynn	Skoog	Office of Rep. Mullin	Legislative Director
Caleb	Smith	Office of the Leader	Digital Communications Director
Heather	Smith	Office of Rep. Timmons	Communications Director
Matt	Smith	Office of Rep. Comer	Communications Director
Trevor	Smith	Office of Rep. McCarthy	Legislative Director
Joseph	Snider	Office of Rep. Wilson	Communications Director
Matt	Sparks	Office of the Leader	
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Hannah	Strub	Office of Rep. Rutherford	Legislative Director
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Charlotte	Taylor	Office of Rep. Bucshon	Communications Director
Claire	Trokey	Office of Rep. Scalise	Legislative Director
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Charlie	Truxal	Office of Rep. Franklin	Legislative Director
Caroline	Tucker	Office of Rep. Moore	Communications Director
Matt	Tucker	Office of Rep. Joyce (PA)	Legislative Director
Will	Turner	Office of Rep. Garcia	Legislative Director
Faith	Vander Voort	Office of Rep. Valadao	Communications Director
Hunt	VanderToll	Office of Rep. Barr	Legislative Director
Jesse	Von Stein	Office of Rep. Young	Legislative Director
Sarah Anne	Voyles	Office of Rep. Burgess	Communications Director/Press Secretary
Robert	Wagener	Office of Rep. Fitzgerald	Legislative Director
Mattheus	Wagner	Office of Rep. Nunes	Communication Director
Rachel	Walker	Office of Rep. McCaul	Communications Director
John	Weber	Office of Rep. Johnson (SD)	Legislative Director
Craig	Wheeler	Office of Rep. Jaime Herrera Beutler	Communications Director/Press Secretary
Grace	White	Office of Rep. Bryan Steil	Communications Director
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Kelsey	Wolfgram	Office of Rep. Burchett	Legislative Director
Emily	Wood	Office of Rep. Jeff Duncan	Press Secretary
Jordan	Wood	Office of Rep. Gooden	Senior Policy Advisor
Joshua	Woodward	Office of Rep. Cammack	Legislative Director
Noah	Yantis	Office of Rep. Hagedorn	Legislative Director
Lauren	Ziegler	Office of Rep. Babin	Legislative Director
Nate .	Zimpher	Office of Rep. Balderson	Legislative Director

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