EMPLOYEE POST-TRAVEL DISCLOSURE FORM

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Dylan Chandler

2. a. Name of Accompanying Relative: 
   b. Relationship to Traveler: [ ] Spouse [ ] Child [ ] Other (specify): [ ]

   b. Dates at Personal Expense, if any: 


5. Sponsor(s), Who Paid for the Trip: Congressional Institute

6. Describe Meetings and Events Attended:
The Congressional Institute hosted Communications directors and each day there were various seminars on best practices and how to perform our role for our constituents to the best of our ability.

7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
   a. [ ] a completed Sponsor Post-Travel Disclosure Form;
   b. [ ] the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
   c. [ ] page 2 of the completed Traveler Form submitted by the employee; and
   d. [ ] the letter from the Committee on Ethics approving my participation on this trip.

8. a. [ ] I represent that I participated in each of the activities reflected in the attached sponsor’s agenda.
   Signify statement is true by checking the box.

b. If not, explain:

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: ___________________________ Date: 10/27/2021

I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Lance Gooden Date: 10/27/2021

Signature of Supervising Member: ___________________________
SPONSOR POST-TRAVEL DISCLOSURE FORM

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid for the trip: Congressional Institute

2. Travel Destination(s): Williamsburg, VA

3. Date of Departure: October 13, 2021 Date of Return: October 15, 2021

4. Name(s) of Traveler(s): see attached list

Note: You may list more than one traveler on a form only if all information is identical for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

<table>
<thead>
<tr>
<th>Traveler</th>
<th>Total Transportation Expenses</th>
<th>Total Lodging Expenses</th>
<th>Total Meal Expenses</th>
<th>Total Other Expenses (dollar amount per item and description)</th>
</tr>
</thead>
<tbody>
<tr>
<td>n/a</td>
<td>$211.28</td>
<td>$156.76</td>
<td></td>
<td>$356.46 - Room Rental</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Accompanying Family Member</th>
<th>Total Transportation Expenses</th>
<th>Total Lodging Expenses</th>
<th>Total Meal Expenses</th>
<th>Total Other Expenses (dollar amount per item and description)</th>
</tr>
</thead>
<tbody>
<tr>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
</tr>
</tbody>
</table>

6. [ ] All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand

Date: October 20, 2021

Name: Mark Strand

Title: President

Organization: Congressional Institute

[ ] I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org

Telephone: 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Version date 3/2021 by Committee on Ethics
TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Dylan Chandler

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: [Signature]

Name of Sponsor (if other than traveler): [Name]

For Staff (name of employing Member or Committee): Rep. Lance Gooden

Office Address: 1722 Longworth House Office Building

Telephone Number: 202-225-3484

Email Address of Contact Person: dylan.chandler@mail.house.gov

☐ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.

Version date 3/2021 by Committee on Ethics
TRAVELER FORM

1. Name of Traveler: **Dylan Chandler**

2. Sponsor(s) who will be paying or providing in-kind support for the trip:
   Congressional Institute

3. City and State OR Foreign Country of Travel: ____________________________

4. a. Date of Departure: **October 13, 2021**  Date of Return: **October 15, 2021**
b. Yes ☐ No ☐ Will you be extending the trip at your personal expense?
   If yes, list dates at personal expense: ____________________________

5. a. Yes ☐ No ☐ Will you be accompanied by a family member at the sponsor’s expense? If yes:
   (1) Name of Accompanying Family Member: ____________________________
   (2) Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): ____________________________
   (3) Yes ☐ No ☐ Accompanying Family Member is at least 18 years of age:

6. a. Yes ☐ No ☐ Did the trip sponsor answer “Yes” to Question 8(c) on the Primary Trip Sponsor Form
   (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes ☐ No ☐ Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments
   and Additional Sponsor Forms.

   NOTE: The agenda should show the traveler’s individual schedule, including departure and arrival times and identify
   the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler’s individual official or representational duties.
   Staff should include their job title and how the activities on the itinerary relate to their duties.
   This is the Communications Directors retreat hosted by the Congressional Institute and will provide rewarding
   information to assist my work.

   *I am the communications director and will learn a lot in this group environment.*

9. Yes ☐ No ☐ Is the traveler aware of any registered federal lobbyists or foreign agents involved planning,
   organizing, requesting, or arranging the trip?

10. For staff travelers, to be completed by your employing Member:

    ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

    I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my
    direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described
    travel is in connection with my employee’s official duties and that acceptance of these expenses will not create the
    appearance that the employee is using public office for private gain.

    Signature of Employing Member ____________________________  Date 9/2/2021  ____________________________
PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee’s Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip:
   Congressional Institute

2. ☐ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. 
   Signify that the statement is true by checking box.

3. Check only one. I represent that:
   a. [ ] The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
   b. [ ] The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
   c. [ ] The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
   If "c" is checked, list the names of the additional sponsors:

4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
   See addendum & attached invitation list

5. Yes ☐ No ☐ Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of departure: October 13, 2021 Date of return: October 15, 2021

7. a. City of departure: Washington, DC
   b. Destination(s): Williamsburg, VA
   c. City of return: Washington, DC

8. Check only one. I represent that:
   a. [ ] The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
   b. [ ] The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
   c. [ ] The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee’s travel regulations.

9. Check only one of the following:
   a. [ ] I checked 8(a) or (b) above; OR
   b. [ ] I checked 8(c) above but am not offering any lodging; OR
   c. [ ] I checked 8(c) above and am offering lodging and meals for one night; OR
   d. [ ] I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

Version date 3/2021 by Committee on Ethics
10. □ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). Indicate agenda is attached by checking box.

11. Check only one of the following:
   a. □ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify that the statement is true by checking box; OR
   b. □ Not Applicable. Trip sponsor is a U.S. institution of higher education.

12. For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:
See addendum

13. Answer parts a and b. Answer part c if necessary:
   a. Mode of travel: Air □ Rail □ Bus □ Car □ Other □ (specify: __________________________)
   b. Class of travel: Coach □ Business □ First □ Charter □ Other □ (specify: __________________________)
   c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. □ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking the box.

15. Check only one. I represent that either:
   a. □ The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; OR
   b. □ The trip involves events that are arranged specifically with regard to congressional participation.
      If "b" is checked:
      1) Detail the cost per day of meals (approximate cost may be provided):
         Day 1 - $46, Day 2 - $84, Day 3 - $22
      2) Provide the reason for selecting the location of the event or trip:
      Relative proximity to DC and capacity to handle a large event

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

<table>
<thead>
<tr>
<th>Hotel Name</th>
<th>City</th>
<th>Reason(s) for Selecting</th>
<th>Cost Per Night</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kingsmill</td>
<td>Williamsburg, VA</td>
<td>proximity to DC, availability, security &amp; facility size</td>
<td>$102 + taxes</td>
</tr>
<tr>
<td>Double Tree</td>
<td>Williamsburg, VA</td>
<td>proximity to Kingsmill</td>
<td>$149 + taxes</td>
</tr>
<tr>
<td>Courtyard Marriott</td>
<td>Williamsburg, VA</td>
<td>proximity to Kingsmill</td>
<td>$99 + taxes</td>
</tr>
</tbody>
</table>

17. □ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.
18. **Total Expenses for each Participant:**

<table>
<thead>
<tr>
<th></th>
<th>Total Transportation Expenses per Participant</th>
<th>Total Lodging Expenses per Participant</th>
<th>Total Meal Expenses per Participant</th>
</tr>
</thead>
<tbody>
<tr>
<td>For each Member, Officer, or Employee</td>
<td>$82</td>
<td>$227-$340</td>
<td>$153</td>
</tr>
<tr>
<td>For each Accompanying Family Member</td>
<td>$82</td>
<td>$227-$340</td>
<td>$153</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Other Expenses (dollar amount per item)</th>
<th>Identify Specific Nature of &quot;Other&quot; Expenses (e.g., taxi, parking, registration fee, etc.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>For each Member, Officer, or Employee</td>
<td>$323</td>
<td>Room Rental</td>
</tr>
<tr>
<td>For each Accompanying Family Member</td>
<td>$323</td>
<td>Room Rental</td>
</tr>
</tbody>
</table>

**NOTE:** Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. **Check only one:**
   a. [ ] I certify that I am an officer of the organization listed below; **OR**
   b. [ ] Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that
   a. I read and understand the Committee's Travel Regulations;
   b. I am not a registered federal lobbyist or registered foreign agent; and
   c. The information on this form is true, complete, and correct to the best of my knowledge.

   **Signature:** [Signature]
   **Date:** [Date]
   **Name:** Mark Strand
   **Title:** President
   **Organization:** Congressional Institute
   **Address:** 1700 Diagonal Road #300, Alexandria, VA 22314
   **Email:** strand@conginst.org
   **Telephone:** 703-837-8812

**INSTRUCTIONS**

Complete the Primary Trip Sponsor Form and submit the agenda, invitation list, any attachments, and any Additional Trip Sponsor Forms directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building
Washington, D.C. 20515

ethicscommittee@mail.house.gov | 202-225-7103

More information and forms available at ethics.house.gov
October 12, 2021

Mr. Dylan Chandler
Office of the Honorable Lance Gooden
1722 Longworth House Office Building
Washington, DC 20515

Dear Mr. Chandler:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for October 13 to 15, 2021, sponsored by Congressional Institute.

This approval represents the Committee’s determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than $415 from a single source on the “Travel” schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.
If you have any further questions, please contact the Committee’s Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch
Chairman

Jackie Walorski
Ranking Member

TED/JW:adw
PRIMARY TRIP SPONSOR FORM

ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:
The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:
The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be $323.
# Legislative and Communication Directors Conference

October 13-15, 2021
The Kingsmill, Williamsburg, Virginia

**Wednesday, October 13, 2021**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event Description</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>11:30 AM</td>
<td>Buses Depart</td>
<td>Rayburn Horseshoe</td>
</tr>
<tr>
<td>3:00 PM</td>
<td>Check-In</td>
<td></td>
</tr>
<tr>
<td>4:00 PM</td>
<td>Welcome</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Mark Strand, Congressional Institute</td>
<td></td>
</tr>
<tr>
<td>4:10 - 5:15 PM</td>
<td>Americans’ Views on Today’s Topics</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Rob Autry, Meeting Street</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Dave Sackett, Tarrance Group</td>
<td></td>
</tr>
<tr>
<td>5:15 - 6:25 PM</td>
<td>GOP Outreach to Hispanic Communities</td>
<td></td>
</tr>
<tr>
<td></td>
<td>David Winston, The Winston Group</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Myra Miller, The Winston Group</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Daniel Garza, The Libre Initiative</td>
<td></td>
</tr>
<tr>
<td>6:30 - 9:00 PM</td>
<td>Reception &amp; Dinner</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Kim Strassel, <em>Wall Street Journal</em></td>
<td></td>
</tr>
</tbody>
</table>

**Thursday, October 14, 2021**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>8:00 - 8:45 AM</td>
<td>Breakfast</td>
</tr>
<tr>
<td>9:00 - 10:00 AM</td>
<td>House Leadership Presentation</td>
</tr>
<tr>
<td></td>
<td>Moderator: Mark Strand, Congressional Institute</td>
</tr>
<tr>
<td></td>
<td>Will Dunham, Office of GOP Leader Kevin McCarthy</td>
</tr>
<tr>
<td></td>
<td>Matt Sparks, Office of GOP Leader Kevin McCarthy</td>
</tr>
</tbody>
</table>

**All invitees are subject to change**
Marty Reiser, Office of GOP Whip Steve Scalise  
Lauren Fine, Office of GOP Whip Steve Scalise

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Speaker(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>10:00 - 11:00 AM</td>
<td>Congressional Ethics: A Primer</td>
<td>Elliot Berke, Berke Farah LLP, Erin Clark, NRCC</td>
</tr>
<tr>
<td>11:00 - 12:00 PM</td>
<td>Constituent Communications: Strategies and Standards</td>
<td>Mark Strand, Elisabeth Conklin, House Communications Standards Commission, Max Engling, Office of GOP Leader Kevin McCarthy</td>
</tr>
<tr>
<td>12:00 - 1:15 PM</td>
<td>Lunch: How Adam Smith Can Change Your Life</td>
<td>Russ Roberts, Hoover Institution</td>
</tr>
</tbody>
</table>

**Legislative Directors**

**1:15-2:30 The Economy, Inflation and the Debt**
- Michael Strain, AEI
- Scott Hodge, Tax Foundation
- Maya MacGuineas, Committee for a Responsible Federal Budget

**2:45-4:15 American Security**
- Moderator: Mark Strand
- Senator Jim Talent, AEI
- Rob Greenway, Hudson Institute
- Mackenzie Eaglen, AEI

**4:30-6:00 Healthcare**
- Marie Fishpaw, Heritage Foundation
- Brian Blase, Galen Institute
- Chris Pope, Manhattan Institute

**Communication Directors**

**1:15-2:45 Communicating with a Hostile Press/Communicating in the Minority**
- Michael Steel, Hamilton Place Strategies

**3:00-4:30 How to Pitch to the Media**
- Jessica Towhey, 2e Communications
- Charyssa Parent, House Republican Conference

**4:45-6:15 The Latest on Digital Media Best Practices**
- Matt Lira, Hangar Capital
- Katlyn Karnes, Former White House Digital Director
- Steve Johnston, FlexPoint Media

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Speaker(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>7:00 - 9:00 PM</td>
<td>Reception and Dinner</td>
<td>Josh Holmes, Ruthless podcast</td>
</tr>
</tbody>
</table>

**Friday, October 15, 2021**

**8:00 AM**  
Breakfast

**All invitees are subject to change**