



U.S. House of Representatives COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM [X] Original [ ] Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

- 1. Name of Traveler: Mitch Rabalais
2. a. Name of Accompanying Relative: OR None
b. Relationship to Traveler: Spouse Child Other (specify)
3. a. Dates: Departure: 10-13-2021 Return: 10-15-2021
b. Dates at Personal Expense, if any: OR None
4. Departure City: Washington, D.C. Destination: Williamsburg, VA Return City: Washington, D.C.
5. Sponsor(s), Who Paid for the Trip: Congressional Institute
6. Describe Meetings and Events Attended: Congressional Institute's annual conference for Communications and Legislative Directors for professional development purposes.
7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
a. a completed Sponsor Post-Travel Disclosure Form;
b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
c. page 2 of the completed Traveler Form submitted by the employee; and
d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box.
b. If not, explain:

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: [Signature] Date: November 1, 2021

I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Julia Letlow Date: November 1, 2021

Signature of Supervising Member: [Signature]



U.S. House of Representatives

# COMMITTEE ON ETHICS

## SPONSOR POST-TRAVEL DISCLOSURE FORM

Original  Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Sponsor(s) who paid for the trip: Congressional Institute
2. Travel Destination(s): Williamsburg, VA
3. Date of Departure: October 13, 2021 Date of Return: October 15, 2021
4. Name(s) of Traveler(s): see attached list

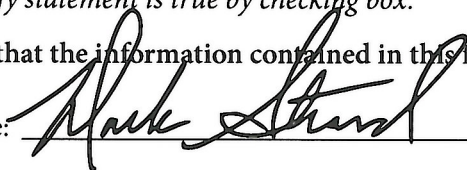
*Note:* You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	n/a	\$211.28	\$156.76	\$356.46 - Room Rental
Accompanying Family Member	n/a	n/a	n/a	n/a

6.  All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: October 20, 2021

Name: Mark Strand Title: President

Organization: Congressional Institute

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

*Committee staff may contact the above-named individual if additional information is required.*

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.





U.S. House of Representatives

# COMMITTEE ON ETHICS

## TRAVELER FORM

1. Name of Traveler: Mitchell Rabalais
2. Sponsor(s) who will be paying or providing in-kind support for the trip:  
Congressional Institute
3. City and State **OR** Foreign Country of Travel : Williamsburg, Virginia
4. a. Date of Departure: 10-13-21 Date of Return: 10-15-21  
b. Yes  No  Will you be extending the trip at your personal expense?  
If yes, list dates at personal expense: \_\_\_\_\_
5. a. Yes  No  Will you be accompanied by a family member at the sponsor's expense? **If yes:**  
(1) Name of Accompanying Family Member: \_\_\_\_\_  
(2) Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_  
(3) Yes  No  Accompanying Family Member is at least 18 years of age:
6. a. Yes  No  Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?  
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes  No  *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

*NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.*

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**  
As the Communications Director for Congresswoman Julia Letlow, this conference will provide numerous professional development opportunities.

9. Yes  No  **Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?**

10. For staff travelers, to be completed by your employing Member:

### ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member *Julia Letlow* Date 09-12-21



## PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website ([ethics.house.gov](http://ethics.house.gov)) provides detailed instructions for filling out the form.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.**

1. Sponsor who will be paying for the trip:  
Congressional Institute
2.  I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3. **Check only one.** I represent that:
  - a.  The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
  - b.  The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
  - c.  The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.  
If "c" is checked, list the names of the additional sponsors:
4. Provide names and titles of ALL House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary):  
See addendum & attached invitation list
5. Yes  No  Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of departure: October 13, 2021 Date of return: October 15, 2021
7. a. City of departure: Washington, DC  
b. Destination(s): Williamsburg, VA  
c. City of return: Washington, DC
8. **Check only one.** I represent that:
  - a.  The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR**
  - b.  The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: **OR**
  - c.  The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. **Check only one of the following:**
  - a.  I checked 8(a) or (b) above; **OR**
  - b.  I checked 8(c) above but am not offering any lodging; **OR**
  - c.  I checked 8(c) above and am offering lodging and meals for one night; **OR**
  - d.  I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:





U.S. House of Representatives

# COMMITTEE ON ETHICS

10.  Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*
11. **Check only one of the following:**
- a.  I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box; OR*
- b.  *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:  
See addendum
13. **Answer parts a and b. Answer part c if necessary:**
- a. Mode of travel: Air  Rail  Bus  Car  Other  (specify: \_\_\_\_\_)
- b. Class of travel: Coach  Business  First  Charter  Other  (specify: \_\_\_\_\_)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
14.  I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.*
15. **Check only one.** I represent that either:
- a.  The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
- b.  The trip involves events that are arranged specifically *with regard* to congressional participation.  
If "b" is checked:
- 1) Detail the cost *per day* of meals (approximate cost may be provided):  
Day 1 - \$46, Day 2 - \$84, Day 3 - \$22
- 2) Provide the reason for selecting the location of the event or trip:  
Relative proximity to DC and capacity to handle a large event
16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel Name: Kingsmill City: Williamsburg, VA Cost Per Night: \$102 +taxes  
Reason(s) for Selecting: proximity to DC, availability, security & facility size
- Hotel Name: Double Tree City: Williamsburg, VA Cost Per Night: \$149 +taxes  
Reason(s) for Selecting: proximity to Kingsmill
- Hotel Name: Courtyard Marriott City: Williamsburg, VA Cost Per Night: \$99 +taxes  
Reason(s) for Selecting: proximity to Kingsmill
17.  I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*



U.S. House of Representatives

# COMMITTEE ON ETHICS

### 18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$82	\$227-\$340	\$153
For each Accompanying Family Member	\$82	\$227-\$340	\$153

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$323	Room Rental
For each Accompanying Family Member	\$323	Room Rental

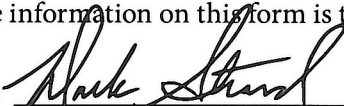
**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

### 19. Check only one:

- a.  I certify that I am an officer of the organization listed below; **OR**
- b.  *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

### 20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: \_\_\_\_\_  
 Name: Mark Strand Title: President  
 Organization: Congressional Institute  
 Address: 1700 Diagonal Road #300, Alexandria, VA 22314  
 Email: strand@conginst.org Telephone: 703-837-8812

## INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

**Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.**

**For questions, please contact the Committee on Ethics at:**

1015 Longworth House Office Building  
Washington, D.C. 20515

[ethicscommittee@mail.house.gov](mailto:ethicscommittee@mail.house.gov) | 202-225-7103  
More information and forms available at [ethics.house.gov](http://ethics.house.gov)



Theodore E. Deutch, Florida  
*Chairman*  
Jackie Walorski, Indiana  
*Ranking Member*  
  
Susan Wild, Pennsylvania  
Dean Phillips, Minnesota  
Veronica Escobar, Texas  
Mondaire Jones, New York  
  
Michael Guest, Mississippi  
Dave Joyce, Ohio  
John H. Rutherford, Florida  
Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

**U.S. House of Representatives**  
COMMITTEE ON ETHICS

Thomas A. Rust  
*Staff Director and Chief Counsel*

David W. Arrojo  
*Counsel to the Chairman*

Kelle A. Strickland  
*Counsel to the Ranking Member*

1015 Longworth House Office Building  
Washington, D.C. 20515-6328  
Telephone: (202) 225-7103  
Facsimile: (202) 225-7392

October 12, 2021

Mr. Mitchell Rabalais  
Office of the Honorable Julia Letlow  
1408 Longworth House Office Building  
Washington, DC 20515

Dear Mr. Rabalais:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for October 13 to 15, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,



Theodore E. Deutch  
Chairman



Jackie Walorski  
Ranking Member

TED/JW:adw



## **PRIMARY TRIP SPONSOR FORM ADDENDUM**

**Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):**

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

**Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:**

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

**Question 18: Total expenses for each participant:**

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$323.



## Legislative and Communication Directors Conference

October 13-15, 2021

The Kingsmill, Williamsburg, Virginia

### Wednesday, October 13, 2021

**11:30 AM**      **Buses Depart**      **Rayburn Horseshoe**

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**3:00 PM**      **Check-In**

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**4:00 PM**      **Welcome**  
Mark Strand, Congressional Institute

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**4:10 - 5:15 PM**      **Americans' Views on Today's Topics**  
Rob Autry, Meeting Street  
Dave Sackett, Tarrance Group

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**5:15 - 6:25 PM**      **GOP Outreach to Hispanic Communities**  
David Winston, The Winston Group  
Myra Miller, The Winston Group  
Daniel Garza, The Libre Initiative

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**6:30 - 9:00 PM**      **Reception & Dinner**  
Kim Strassel, *Wall Street Journal*

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### Thursday, October 14, 2021

**8:00 - 8:45 AM**      **Breakfast**

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**9:00 - 10:00 AM**      **House Leadership Presentation**  
Moderator: Mark Strand, Congressional Institute  
Will Dunham, Office of GOP Leader Kevin McCarthy  
Matt Sparks, Office of GOP Leader Kevin McCarthy

**\*\*All invitees are subject to change\*\***



Marty Reiser, Office of GOP Whip Steve Scalise  
Lauren Fine, Office of GOP Whip Steve Scalise

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**10:00 - 11:00 AM**      **Congressional Ethics: A Primer**  
Elliot Berke, Berke Farah LLP  
Erin Clark, NRCC

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**11:00 - 12:00 PM**      **Constituent Communications: Strategies and Standards**  
Moderator: Mark Strand  
Elisabeth Conklin, House Communications Standards Commission  
Max Engling, Office of GOP Leader Kevin McCarthy

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**12:00 - 1:15 PM**      **Lunch: How Adam Smith Can Change Your Life**  
Russ Roberts, Hoover Institution

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**Legislative Directors**

**1:15-2:30** **The Economy, Inflation and the Debt**  
Michael Strain, AEI  
Scott Hodge, Tax Foundation  
Maya MacGuineas, Committee for a  
Responsible Federal Budget

**2:45-4:15** **American Security**  
Moderator: Mark Strand  
Senator Jim Talent, AEI  
Rob Greenway, Hudson Institute  
Mackenzie Eaglen, AEI

**4:30-6:00** **Healthcare**  
Marie Fishpaw, Heritage Foundation  
Brian Blase, Galen Institute  
Chris Pope, Manhattan Institute

**Communication Directors**

**1:15-2:45** **Communicating with a Hostile  
Press/Communicating in the Minority**  
Michael Steel, Hamilton Place  
Strategies

**3:00-4:30** **How to Pitch to the Media**  
Jessica Towhey, 2e Communications  
Charyssa Parent, House Republican  
Conference

**4:45-6:15** **The Latest on Digital Media Best  
Practices**  
Matt Lira, Hangar Capital  
Katlyn Karnes, Former White House

Digital Director  
Steve Johnston, FlexPoint Media

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**7:00 - 9:00 PM**      **Reception and Dinner**  
Josh Holmes, *Ruthless* podcast

**Friday, October 15, 2021**

**8:00 AM**      **Breakfast**

**\*\*All invitees are subject to change\*\***

**From:** Congressional Institute [rsvp@conginst.org](mailto:rsvp@conginst.org)  
**Subject:** Test - Legislative and Communication Directors Conference: Registration  
**Date:** August 17, 2021 at 5:34 PM  
**To:** [amym@conginst.org](mailto:amym@conginst.org)

RC

## 2021 Legislative and Communication Directors Conference

Wednesday, October 13, 2021 -  
Friday, October 15, 2021  
Kingsmill



**PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON  
MONDAY, SEPTEMBER 13, 2021!!!**

Dear *\*/fname/\**,

The Congressional Institute is once again honored to host the annual 2021 Legislative and Communication Directors Conference, from Wednesday, October 13, 2021, through Friday, October 15, 2021, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

Please note that this conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

### **Step 1: Submit Ethics Packet by Monday, September 13, 2021**

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's [Private Sponsor Travel Certification Form](#) and submit the whole package with your completed Traveler Form by Monday, September 13, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202) 225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov).

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

### **Step 2: Register with the Congressional Institute's website**

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.



To Register:

[Register for 2021 Legislative and  
Communication Directors Conference](#)

Email Address:

\*/email/\*

Access Code:

\*/other\_id/\*

If you are unable to attend, please use the following link to [decline this invitation](#).

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email [rsvp@conginst.org](mailto:rsvp@conginst.org). We look forward to seeing you in Williamsburg!

Best wishes,  
Mark Strand, President  
The Congressional Institute  
(703) 837-8812 - Office  
[strand@conginst.org](mailto:strand@conginst.org)

[Sign up for the Congressional Institute's e-newsletter!](#)

If you are not the correct contact for this office, please [reply to this email](#) with the updated contact information instead of [unsubscribing](#).

## House Staff

Last Name	Job Title	Institution
Ackerman	Legislative Director	Office of Rep. Fulcher
Ackerman	Deputy Chief of Staff/Legislative Director	Office of Rep. Reschenthaler
Adler	Communications Director	Office of Rep. Cheney
Agostin	Legislative Director	Office of Rep. Boebert
Anderson	Legislative Director and Military Legislative Assistant	Office of Rep. Scott
Anderson	Communications Director/Press Secretary	Office of Rep. Stewart
Angelson (Card)	Communications Director	Office of Rep. Latta
Ayrea	Legislative Director	Office of Rep. Graves (LA)
Baird	Communications Director	Office of Rep. Griffith
Baker	Legislative Director	Office of Rep. Grothman
Baldassarre	Communications Director	Office of Rep. Malliotakis
Ballard	Legislative Director	Office of Rep. Davis
Barber	Legislative Director	Office of Rep. Ellzey
Barger	Legislative Director	Office of Rep. Bost
Barley	Communications Director	Office of Rep. Keller
Barrett	Legislative Director	Office of Rep. Waltz
Barry	Legislative Director	Office of Rep. Good
Battaglia	Scheduler	Office of the Whip
Beckham	Communications Director	Office of Rep. Biggs
Bednar	Director of Strategic Communications	Office of the Leader
Belchior	Legislative Director	Office of Rep. Gaetz
Bell	Communications Director	Office of Rep. Pfluger
Bellizzi	Communications Director	Office of Rep. Barr
Bender	Legislative Director	Office of Rep. Nehls
Bensur	Communications Director	Office of Rep. Burchett



Berardi	Communications Director/Press Secretary	Office of Rep. McKinley
Berube	Communications Director/Press Secretary	Office of Rep. Gohmert
Bien	Deputy Director of Floor Operations	Office of the Leader
Bill	Legislative Director	Office of Rep. Buchanan
Billman	Legislative Director	Office of Rep. Miller
Bishop	Legislative Director	Office of Rep. Stauber
Blackwell	Legislative Director	Office of Rep. Dunn
Blanford	Communications Director/Press Secretary	Office of Rep. Mullin
Blevins	Communication Director	Office of Rep. Bilirakis
Bliamptis	Legislative Director	Office of Rep. Mooney
Bock	Communications Director	Office of Rep. Spartz
Bogorowski	Communications Aide	Office of the Leader
Bond	Communications Director	Office of Rep. Lucas
Bornstein	Legislative Director	Office of Rep. Curtis
Bourn	Legislative Director	Office of Rep. Carter (TX)
Bowen	Communications Director	Office of Rep. Guthrie
Bradley	Legislative Director	Office of Rep. Moore
Brennan	Rapid Response Director	House Republican Conference
Brigham	Communications Director	Office of Rep. Stefanik
Briggs	Legislative Director	Office of Rep. Gibbs
Brislin	Legislative Director	Office of Rep. Rosendale
Britt	Communications Director	Office of Rep. Feenstra
Brooke	Legislative Director	Office of Rep. Amodei
Brooke	Policy Director	Office of the Whip
Brown	Legislative Director	Office of Rep. Walberg
Brown	Press Secretary	Office of Rep. Young
Brown	Communications Director/Press Secretary	Office of Rep. Van Drew
Bryant	Communications Director	Office of Rep. Wagner
Buckels	Press Secretary	Office of Rep. Higgins

Burke	Legislative Director	Office of Rep. Gosar
Butcher	Member Services Director	House Republican Conference
Butler	Member Services Director	House Republican Conference
Byers	Communications Director	House Committee on Homeland Security
Calcagni	Legislative Director	Office of Rep. Turner
Calkins	Legislative Director	Office of Rep. Biggs
Cameron	Media Affairs Advisor	Office of the Leader
Campbell	Legislative Director	Office of Rep. Granger
Cannon	Legislative Director	Office of Rep. Simpson
Carlin	Communications Director/Press Secretary	Office of Rep. Obernolte
Carlson	Communications Director	Office of Rep. Banks
Carney	Legislative Director	Office of Rep. Zeldin
Carr	Deputy Chief of Staff/Legislative Director	Office of Rep. Loudermilk
Carr	General Counsel	Office of the Leader
Cecala	Communications Director	Office of Rep. Posey
Champion	Legislative Director	Office of Rep. Arrington
Chandler	Communications Director/Press Secretary	Office of Rep. Gooden
Chase	Communications Director	Office of Rep. Jacobs
Chicola	Communications Director	Office of Rep. Salazar
Childress	Legislative Director	Office of Rep. Bice
Christian	Legislative Director	Office of Rep. Weber
Cianci	Communications Director	Office of Rep. Garbarino
Cisneros	Legislative Director	Office of Rep. Kim
Clanahan	Legislative Director	Office of Rep. Gimenez
Clark	Press Secretary	Office of Rep. Aderholt
Clarke	Legislative Director	Office of Rep. Rice
Clemens	Communications Director	Office of Rep. Bentz
Cloch	Communications Director	Office of Rep. Curtis
Cockerham	Communications Director	Office of Rep. Loudermilk



Coffman	Legislative Director	Office of Rep. Comer
Coker	Communication Director	Office of Rep. Van Duyne
Collins	Communications Director	House Committee on Oversight and Government Reform
Comer	Digital Director	Office of the Whip
Conklin	Director, Communication Standards Commission	Committee on House Administration
Cooke	Legislative Director	Office of Rep. Rouzer
Copeland	Legislative Director	Office of Rep. Clyde
Corley	Press Secretary	House Committee on Rules
Cormier	Legislative Director	Office of Rep. Higgins
Correll	Speechwriter	Office of the Leader
Corso	Communications Director	Office of Rep. Clyde
Courtney	Communications Director	Office of Rep. Dunn
Coyle	Cloakroom Floor Director	Office of the Leader
Cranston	Deputy Chief of Staff/Legislative Director	Office of Rep. Massie
Cressy	Communications Director	Office of Rep. McClintock
Crotty	Communications Director	Office of Rep. Fortenberry
Currie	Communications Director	Office of Rep. Murphy
Dabney	Press Secretary	Office of Rep. Hern
Dana	Legislative Director	Office of Rep. Steel
Daniels	Legislative Director	Office of Rep. Harris
Daniels	Communications Director	Office of Rep. McClain
Davin	Legislative Director	Office of Rep. Latta
Davis	Policy Director	House Committee on Appropriations
Dawson	Legislative Director	Office of Rep. Aderholt
Deeley	Legislative Director	Office of Rep. Meuser
Defilippis	Legislative Director	Office of Rep. Malliotakis
Degroot	Communications Director	Office of Rep. Davis

del Guidice	Communications Director	Office of Rep. Green
Delquie	Creative Director	House Republican Conference
Di Palma	Communications Director	Office of Rep. Gonzalez (OH)
Dickerson	Communications Director/Press Secretary	Office of Rep. Palazzo
Dietrich	Legislative Director	Office of Rep. González-Colón
Diller	Matt Diller	House Committee on Rules
Dilley	Legislative Director	Office of Rep. Jordan
Dilworth	Legislative Director	Office of Rep. Van Duyne
Discigil	Communications Director/Press Secretary	Office of Rep. Crenshaw
Dobbins	Communications Director/Press Secretary	Office of Rep. Williams
Doil	Communications Director/Press Secretary	Office of Rep. Fleischmann
Domenech	Senior Policy Advisor	Office of the Leader
Dunham	Deputy Chief of Staff for Policy	Office of the Leader
Dunn	Press Secretary	Office of Rep. Gallagher
Dwyer	Legislative Director	Office of Rep. Hice
Dye	Communications Director	House Committee on Judiciary
Dyer	Communications Director	Office of Rep. Greene
Edmiston	Legislative Director	Office of Rep. Gohmert
Eisenberger	Communications Director	Office of Rep. Kelly (PA)
Elleson	Legislative Director	Office of Rep. Long
Emhof	Chief of Staff/Communications Director	Office of Rep. Webster
Engelman	Deputy Chief of Staff & Legislative Director	Office of Rep. Tenney
Engling	Deputy Member Services Director	Office of the Leader
Evich	Deputy Chief of Staff/Legislative Director	Office of Rep. Herrera Beutler
Exner	Communications Director	Office of the Leader
Farris	Legislative Director	Office of Rep. Donalds
Feyerherm	Deputy Chief of Staff/Legislative Director	Office of Rep. Fortenberry
Fields	Policy Director	Republican Study Committee
Fields	Communications Director	Office of Rep. Donalds

Fine	Communications Director	Office of the Whip
Fischer	Legislative Director	Office of Rep. Van Drew
Fitzmorris	Communications Director/Press Secretary	Office of Rep. Newhouse
Flaim	Communications Director	House Committee on Appropriations
Foley	Legislative Director	Office of Rep. Nunes
Fones	Communications Director	Office of Rep. Rosendale
Foti	Communications Director	Office of Rep. Gosar
Frasier	Communications Director	Office of Rep. Cloud
Freire	Communications Director	House Committee on Ways and Means
Frost	Legislative Director	Office of Rep. Hill
Fuerst	Communications Director	Office of Rep. Upton
Fultz	Legislative Director	Office of Rep. Johnson (LA)
Furman	Legislative Director	Office of Rep. Pence
Gage	Legislative Director and Defense Policy Advisor	Office of Rep. Rogers (KY)
Gayle	Legislative Director/Communications Director	Office of Rep. Rose
Gerber	Communications Director	Office of Rep. Gibbs
Giaier	Senior Policy Advisor and Counsel	Office of the Leader
Gibbons	Digital/Press Assistant	House Republican Conference
Giffilan	Communications Director	Office of Rep. Eilzey
Gillespie	Communications Director	Office of Rep. Kinzinger
Gilmartin	Deputy Spokesman	Office of the Leader
Glasgow	Communications Director/Press Secretary	Office of Rep. Buchanan
Goldfarb	Legislative Director	Office of Rep. Steil
Gollinger	Legislative Director	Office of Rep. Harshbarger
Goodman	Legislative Director	Office of Rep. Kustoff
Gosnell	Director of Operations	Office of the Whip
Graham	Communications Director	Office of Rep. Mast



Green	Workforce Policy Director	Committee on Education and Workforce
Gribble	Communications Director	Office of Rep. Nehls
Griffin	Legislative Counsel/Legislative Director	Office of Rep. Brooks
Griffith	Communications Director	Office of Rep. Chabot
Grimm	Policy Director	House Committee on Judiciary
Griswold	Legislative Director	Office of Rep. Smith (NJ)
Gross	Legislative Director/Comms Director/Press Secretary	Office of Rep. Duncan
Guffin	Legislative Director	Office of Rep. Hudson
Hailstone	Communications Director	Republican Study Committee
Hall	Legislative Director	Office of Rep. Kelly (MS)
Hall	Legislative Director	Office of Rep. Valadao
Hall	Communications Director/Press Secretary	Office of Rep. Owens
Hance	Press Secretary	Office of Rep. Palmer
Hancock	Legislative Director	Office of Rep. Roy
Hanlon	Deputy Chief of Staff/Legislative Director	Office of Rep. Mace
Hannahs	Director of Communications	Office of Rep. Radewagen
Hanrahan	Communications Director	Office of Rep. Cline
Harder	Digital Director	Office of Rep. Graves (MO)
Harkins	Communications Director/Press Secretary	Office of Rep. Lamborn
Harmer	Legislative Director	Office of Rep. Owens
Harris	Legislative Director	Office of Rep. Baird
Harris	Legislative Director	Office of Rep. Chabot
Harris	Communications Director	Office of Rep. Lesko
Hasse	Communications Director	House Committee on Small Business
Hatcher	Communications Director/Press Secretary	Office of Rep. Amodei
Hattrup	Senior Policy Advisor	Office of Rep. Johnson (OH)
Haulsee	Communications Director	Office of Rep. Johnson (LA)
Haynes	Legislative Director	Office of Rep. Issa

Heigis	Legislative Director	Office of Rep. Budd
Henn	Deputy Legislative Director	Office of Rep. Graves (MO)
Hernandez	Communications Director	Office of Rep. Diaz-Balart
Hewitt	Communications Director	Office of Rep. Waltz
Hicks	Legislative Director	Office of Rep. Obernolte
Hilkin	Legislative Director	Office of Rep. Norman
Hill	Deputy Staff Director/Chief Counsel	House Committee on Veterans Affairs
Hill	Policy Advisor	Office of the Leader
Hitt	Deputy Press Secretary	House Republican Conference
Hobart	Legislative Director	Office of Rep. Palmer
Hochschild	Digital Communications Aide	Office of the Leader
Hodge	Legislative Director	Office of Rep. Crenshaw
Hoehner	Policy Director	House Committee on Oversight and Government Reform
Hofmann	Policy Advisor	House Republican Conference
Hogge	Communications Director	Office of Rep. Bergman
Holdren	Operations Director	House Republican Conference
Horder	Legislative Director	Office of Rep. Pfluger
Hoshiko	Communications Director	House Committee on Natural Resources
Hostelley	Legislative Director	Office of Rep. Gonzalez (OH)
House	Policy Director	House Committee on Intelligence
Howard	Legislative Director	Office of Rep. Carl
Howard	Communication Director	Office of Rep. LaTurner
Howell	Graphic Designer	Office of the Leader
Hrkman	Policy Director	House Committee on Climate Crisis
Huggins	Legislative Director	Office of Rep. Burgess
Huizenga	Communications Director	Office of Rep. Mooney
Humes	Member Services Coordinator	Office of the Leader
Igleheart	Legislative Director	Office of Rep. Wenstrup

Ives	Communications Director/Press Secretary	Office of Rep. Foxx
Jackson	Legislative Director	Office of Rep. Smith (NE)
Jacobs	Legislative Director	Office of Rep. Miller-Meeks
Jativa	Communications Director	Office of Rep. Gimenez
Jaye	Communications Director	Office of Rep. Moore
Jelnicky	Legislative Director/Deputy Chief of Staff	Office of Rep. Bergman
Jenkins	Communications Director	Office of Rep. Garcia
Jensen	Communications Director	Office of Rep. Bacon
Johnson	Legislative Director	Office of Rep. Moore
Johnson	Legislative Director	Office of Rep. Williams
Johnston	Deputy Chief of Staff/Legislative Director	Office of Rep. Timmons
Jones	Deputy Director of Education and Senior Counsel	House Committee on Education and Labor
Joseph	Policy Director	Office of Rep. Guest
Joyce	Deputy Chief of Staff for Member Services	Office of the Leader
Judd	Legislative Director	Office of Rep. Jacobs
Kalin	Communications Director	Office of Rep. Budd
Kelly	Communications Director/Press Secretary	Office of Rep. Kustoff
Kemp	Press Secretary	Office of Rep. Johnson (SD)
Kennedy	Legislative Director	Office of Rep. Herrell
Kennedy	Legislative Director	Office of Rep. Wilson
Kennedy	Communications Director	Office of Rep. Tenney
Kennedy	Communications Director	Office of Rep. Massie
Kiley	Communications Director	Office of Rep. Miller-Meeks
Kim	Legislative Director	Office of Rep. Moolenaar
Kinney	Legislative Director	Office of Rep. McClain
Klein	Policy Director	House Committee on Homeland Security
Knoth	Communications Director/Press Secretary	Office of Rep. Hartzler
Kolb	Legislative Director	Office of Rep. Salazar

Koncar	Legislative Director	Office of Rep. Mast
Kotman	Communications Director	Office of Rep. Walberg
Kotsovos	Communications Director	Office of Rep. Long
Kranz	Communications Director	Office of Rep. Katko
Kratz	Legislative Director	Office of Rep. Bacon
Krepich	Communications Director	Office of Rep. Wenstrup
Kronzer	Legislative Director	Office of Rep. Green
Kuckuck	Legislative Director	Office of Rep. Emmer
Laco	Legislative Director	Office of Rep. Stefanik
Lajoie	Legislative Director	Office of Rep. Greene
Lanfranconi	Press Secretary	Office of Rep. Rutherford
Langer	Communications Director	House Committee on Intelligence
Laven	Legislative Director	Office of Rep. Schweikert
Ledbetter	Press Secretary	Office of Rep. Scott
Lee	Legislative Director	Office of Rep. Hartzler
Leganski	Director of Floor Operations	Office of the Leader
Lepire	Legislative Director and Deputy Chief of Staff	Office of Rep. Brady
Liegel	Communications Director/Press Secretary	Office of Rep. Fitzgerald
Lindgren	Communications Director	Office of Rep. Gonzales
Linhares	Legislative Director	Office of Rep. Letlow
Livingston	Communications Director	Office of Rep. Norman
Long	Senior Policy Advisor	Office of the Leader
Louis-Charles	Communications Director	Office of Rep. Ferguson
Lovell	Press Secretary	Office of Rep. Scalise
Luna	Press Secretary	Office of Rep. González-Colón
Lunneborg	Legislative Director	Office of Rep. Fischbach
Mackenzie	Legislative Director	Office of Rep. Webster
Madden	Communications Director	Office of Rep. Roy



Madni	Deputy Chief of Staff/Legislative Director	Office of Rep. Hinson
Madsen	Legislative Director	Office of Rep. Stewart
Malen	Legislative Director	Office of Rep. Gonzales
Manley	Legislative Director	Office of Rep. Cline
Mansour	Legislative Director	Office of Rep. Kinzinger
Mansour	Communications Director	Office of Rep. Harshbarger
Marklund	Deputy Staff Director	House Committee on Natural Resources
Martin	Deputy Chief of Staff & Legislative Director	Office of Rep. Jackson
Martinez	Legislative Director	Office of Rep. Newhouse
Martinez	Press Secretary	Office of the Leader
Matthews	Communications Director	House Committee on Climate Crisis
Maxwell	Policy Director	House Committee on Agriculture
McBride	Communications Director	Office of Rep. Rouzer
McCarthy	Press Secretary	House Committee on Veterans Affairs
McCarthy	Communications Director	House Committee on Agriculture
McGeorge	Communications Director	House Committee on Education and Labor
McHan	Deputy Chief of Staff/Legislative Director	Office of Rep. Cloud
McMullen	Communications Director	Office of Rep. Arrington
McVae	Legislative Director	Office of Rep. Foxx
Medeiros	Legislative Director	Office of Rep. Feenstra
Meyer	Legislative Director	Office of Rep. Cheney
Meyer	Chief of Staff	Office of the Leader
Michael	Legislative Director and Counsel	Office of Rep. Griffith
Middlebrooks	Legislative Director	Office of Rep. LaTurner
Mills	Communications Director	Office of Rep. Brooks
Milner	Communications Director	Office of Rep. Baird
Min	Deputy Chief of Staff & Counsel	Office of the Leader
Minkler	Deputy Floor Director	Office of the Whip
Mitchell	Legislative Director	Office of Rep. Hollingsworth

Mix	Communications Director	Office of Rep. Stauber
Moelk	Communications Director	Office of Rep. Hollingsworth
Montesi	Communications Director/Senior Advisor	Office of Rep. Brady
Moore	Legislative Director	Office of Rep. Bucshon
Morales	Communications Director	Office of Rep. Turner
Morrison	Legislative Director	Office of Rep. Gallagher
Mount	Member Services and Operations Assistant	House Republican Conference
Mullany	Press Assistant/Secretary	Office of Rep. Joyce (PA)
Murphy	Communications Director	Office of Rep. Zeldin
Myers	Communications Director	Office of Rep. Sessions
Naft	Communications Advisor	Office of the Whip
Nalls	Floor Assistant	Office of the Whip
Nance	Communications Director/Press Secretary	Office of Rep. Westerman
Napier	Director of Floor Operations	Office of the Whip
Nation	Legislative Director	Office of Rep. McHenry
Naughton	Press Secretary	Office of Rep. Bost
Nealon	Communications Director/Press Secretary	Office of Rep. Tiffany
Nelson	Communications Director/Press Secretary	Office of Rep. Jackson
Nichols	Communications Director	Office of Rep. Graves (MO)
Nicholson	Communications Director	Office of Rep. Good
Nolan	Communications Director	Office of Rep. Smith (NE)
Nyce	Policy Advisor	House Republican Conference
O'Boyle	Legislative Director	Office of Rep. Estes
O'Connell	Legislative Director	Office of Rep. Calvert
O'Malley	Communications Director	Office of Rep. Miller
O'Keefe	Legislative Director	Office of Rep. Keller
Offenberg	Communications Director	Office of Rep. Fitzpatrick
Osantowski	Communications Director	Office of Rep. Pence
Ostirich	Communications Director/District Director	Office of Rep. Perry

1

	Owens	Communications Director/Press Secretary	Office of Rep. Meuser
	Pagett	Legislative Director	Office of Rep. Mann
Y	Palazzo	Communications Director	Office of Rep. Hagedorn
	Papakonstantinou	Communications Director	Office of Rep. Carter (GA)
sa	Parent	Media Affairs	House Republican Conference
	Parker	Communications Director	Office of Rep. Kelly (MS)
3	Patel	Legislative Director	Office of Rep. Steube
	Patrick	Communications Director	Office of Rep. Huizenga
1	Pay	Legislative Director	Office of Rep. Bentz
	Payne	Legislative Director	Office of Rep. McMorris Rodgers
	Peavey	Press Secretary	House Committee on Financial Services
	Phelps	Communications Director	House Committee on Administration
	Pillow	Communications Director	Office of Rep. Guest
	Pinegar	Legislative Director	Office of Rep. Spartz
	Pinegar	Legislative Director	Office of Rep. Smith (MO)
ine	Pinover	Communications Director	House Committee on Foreign Affairs
	Porwoll	Communications Director	Office of Rep. Allen
on	Poursoltan	Legislative Director	Office of Rep. McCaul
1	Powell	Legislative Director	Office of Rep. Womack
	Prater	Legislative Director	Office of Rep. Kelly (PA)
	Rabalais	Communications Director	Office of Rep. Letlow
	Rabuse	Legislative Director	Office of Rep. Miller
	Rafferty	Legislative Director	Office of Rep. Huizenga
/	Ratliff	Legislative Director	Office of Rep. Barks
	Ratner	Deputy Chief of Staff and Legislative Director	Office of Rep. Upton
	Rauber	Communications Director	Office of Rep. LaHood
	Rausch	Deputy Chief of Staff & Legislative Director	Office of Rep. Garbarino
ie	Ravold	Communications Director	Office of Rep. Davidson

Read	Communications Director	Office of Rep. Franklin
Reath	Communications Director/Press Secretary	Office of Rep. Smucker
Reese	Press Secretary	Office of Rep. Babin
Reising	Director of Member Services	Office of the Whip
Reynolds	Communications Director/Press Secretary	Office of Rep. Weber
Richardson	Legislative Director	Office of Rep. LaHood
Riley	Legislative Director	Office of Rep. Allen
Rime	Press Secretary	Office of Rep. Emmer
Robertson	Communications Director	Office of Rep. Crawford
Robinette	Legislative Director	Office of Rep. Wagner
Robinson	Senior Legislative Assistant	Office of Rep. Witman
Rockwell	Legislative Director	Office of Rep. Thompson
Rodriguez	Communications Director	Office of Rep. Estes
Rogge	Communications Director	Office of Rep. Fulcher
Roig	Deputy Chief of Staff/Communications Director	Office of Rep. Graves (LA)
Rossi	Legislative Director	Office of Rep. Westerman
Russell	Communications Director	Office of Rep. Moolenaar
Rusthoven	Legislative Director	Office of Rep. Bishop
Sagnip	Communications Director/District Director	Office of Rep. Smith (NJ)
Sanders	Communications Director/Press Secretary	Office of Rep. Rogers (AL)
Sanders	Communications Director	House Committee on Armed Services
Sandridge	Communications Director	Office of Rep. Carmack
Schilling	Legislative Director	Office of Rep. Perry
Schmidlein	Legislative Director	Office of Rep. Luetkemeyer
Schnitz	Coalitions Coordinator	Office of the Whip
Schneider	Communications Director	Office of Rep. Hill
Schneider	Communications Director	Office of Rep. Fischbach
Schuck	Communications Director	House Committee on Budget



ne	Schultz	Legislative Director	Office of Rep. Walorski
	Seale	Communications Director	Office of Rep. Bice
	Sears	Communications Director	Office of Rep. Joyce (OH)
	Seid	Communications Director	Office of Rep. Hinson
	Selip	Communications Director	Office of Rep. Hice
a	Shaw Kain	Legislative Director	Office of Rep. Joyce (OH)
	Shelton	Legislative Director	Office of Rep. Crawford
	Shields	Communications Director	House Committee on Energy and Commerce
	Shoemaker	Communications Director	Office of Rep. Bishop
	Siddle	Communications Director	Office of Rep. Balderson
	Sikora	Communications Director/Press Secretary	Office of Rep. Womack
iel	Sizemore	Communications Director	Office of Rep. Reed
1	Skoog	Legislative Director	Office of Rep. Mullin
	Smith	Legislative Director	Office of Rep. McCarthy
	Smith	Communications Director	Office of Rep. Corner
r	Smith	Communications Director/Press Secretary	Office of Rep. Timmons
	Smith	Digital Communications Director	Office of the Leader
	Smolowski	Press Secretary	Office of Rep. Harris
3	Smoot	Communications Director	Office of Rep. Rogers (KY)
	Snider	Communications Director	Office of Rep. Wilson
	Sours	Chief of Staff	Office of the Chief Deputy Whip
	Southard	Legislative Director	Office of Rep. Katko
	Souza	Senior Policy Advisor	Office of the Leader
	Sparks	Head of Communications	Office of the Leader
	Spealman	Policy Director	House Committee on Budget
	Specht	Senior Policy Advisor	Office of the Leader
1	Stanton	Legislative Director	Office of Rep. Radewagen
	Steele	Communications Director	Office of Rep. Hudson

	Stephens	Press Secretary	House Committee on Transportation and Infrastructure
3y	Stevens	Senior Advisor	Office of Rep. Palazzo
3	Stewart	Deputy Chief of Staff/Communications Director	Office of Rep. Steel
on	Stone	Communications Director/Press Secretary	Office of Rep. Thompson
1	Stooksbury	Press Secretary	Office of Rep. Cole
	Stout	Communications Director	Office of Rep. Boebert
	Strickland	Counsel to the Ranking Member	Committee on Ethics
	Strock	Communications Director	Office of Rep. Kim
1	Strub	Legislative Director	Office of Rep. Rutherford
	Sullivan	Communications Director/Press Secretary	Office of Rep. Luetkemeyer
anna	Sullivan	Senior Policy Advisor	Office of Rep. Cole
	Svoboda	Press Secretary	Office of Rep. Grothman
	Swanson	Communications Director	Office of Rep. Armstrong
	Sweet	Legislative Director	Office of Rep. Diaz-Balart
1	Swisher	Communications Director/Press Secretary	Office of Rep. DesJarlais
1	Tadeo	Communications Director	Office of Rep. Johnson (OH)
1	Taggart	Policy Director	House Committee on Energy and Commerce
	Taylor	Communications Director	Office of Rep. Meijer
te	Taylor	Communications Director	Office of Rep. Bucshon
	Taylor	Communications Director	Office of Rep. Carter (TX)
	Tennent	Communications Director	Office of Rep. Reschenthaler
	Theodossiou	Communications Director	Office of Rep. McHenry
	Thomas	Legislative Director	Office of Rep. Lamborn
	Thomson	Communications Director	Office of Rep. Walorski
	Thorman	Press Secretary	Office of Rep. Rice
	Tidwell	Legislative Director	Office of Rep. Fleischmann
la	Todd	Communications Director	Office of Rep. Mann

is	Tortorici	Legislative Director/Deputy Chief of Staff	Office of Rep. Armstrong
	Trainor	Legislative Director	Office of Rep. Guthrie
ne	Treadwell	Legislative Director	Office of Rep. Cawthorn
	Trokey	Legislative Director	Office of Rep. Scalise
	Truxal	Legislative Director	Office of Rep. Franklin
e	Tucker	Matt Tucker	Office of Rep. Joyce (PA)
	Tucker	Press Secretary	Office of Rep. Moore
	Turner	Legislative Director	Office of Rep. Garcia
	Valdez	Communications Director/Press Secretary	Office of Rep. Gaetz
ra	Valenta	Legislative Director	Office of Rep. Posey
	Vander Voort	Communications Director	Office of Rep. Valadao
	VanderToll	Legislative Director	Office of Rep. Barr
r	Vaughan	Communications Director	House Committee on Science, Space and Technology
	Veale	Legislative Director	Office of Rep. LaMalfa
an	Vecchi	Legislative Director/Deputy Chief of Staff	Office of Rep. Bilirakis
	Verhelst	Legislative Director	Office of Rep. Smucker
	Vissex	Legislative Director	Office of Rep. Buck
l	Vojack	Legislative Director	Office of Rep. Fallon
	Von Stein	Legislative Director	Office of Rep. Young
	VonEnde	Communications Director	Office of Rep. McMorris Rodgers
Anne	Voyles	Communications Director/Press Secretary	Office of Rep. Burgess
	Wagner	Legislative Director	Office of Rep. Fitzgerald
us	Wagner	Communication Director	Office of Rep. Nunes
	Walker	Communications Director/Press Secretary	Office of Rep. McCaul
	Wallace	Communications Director	Office of Rep. Miller
	Wallace	Communications Director/District Director	Office of Rep. Simpson
	Wallwork	Legislative Director	Office of Rep. Reed
n	Wear	Communications Director	Office of Rep. Wittman

Y	Weber	Legislative Director	Office of Rep. Johnson (SD)
	Wehagen	Legislative Director	Office of Rep. Carter (GA)
	Weidlich	Communications Director	Office of Rep. Carl
	Weldon	Legislative Director	Office of Rep. Taylor
	Wheeler	Communications Director/Press Secretary	Office of Rep. Herrera Beutler
	White	Legislative Director	Office of Rep. Ferguson
	White	Legislative Director	Office of Rep. Davidson
	White	Communications Director	Office of Rep. Bryan Steil
	Wickre	Policy Director	House Committee on Science, Space and Technology
	Wieand	Counsel	Office of the Whip
an	Wilcox	Communications Director	Office of Rep. Issa
	Wilson	Legislative Director	Office of Rep. Rogers (AL)
	Wilson	Senior Policy Advisor	Office of Rep. Johnson (OH)
	Wilson	Legislative Director	Office of Rep. Murphy
	Wing	Legislative Director	Office of Rep. McKinley
	Wolgram	Senior Legislative Assistant	Office of Rep. Burchett
	Wood	Senior Policy Advisor	Office of Rep. Gooden
	Wood	Communications Director	Office of Rep. Duncan
	Woodin	Legislative Director	Office of Rep. Meijer
	Woodward	Legislative Director	Office of Rep. Carmack
	Yantis	Legislative Director	Office of Rep. Hagedorn
	Yavor	Policy Director	House Committee on Small Business
	Yazdani	Legislative Director	Office of Rep. Lesko
que	Yelinski	Legislative Director	Office of Rep. Herr
	Young	Legislative Director	Office of Rep. Sessions





**Legislative and Communication Directors Conference**  
 October 13-15, 2021  
 The Kingsmill, Williamsburg, Virginia

**Wednesday, October 13, 2021**

**4:00 PM Welcome** Burwell Ballroom  
 Mark Strand, Congressional Institute

**4:10 - 5:45 PM Americans' Views on Today's Topics** Burwell Ballroom  
 David Winston, The Winston Group  
 Myra Miller, The Winston Group  
 Dave Sackett, Tarrance Group

**6:00 - 9:00 PM Reception & Dinner** James River Grand Ballroom  
 Janis Shinwari, No One Left Behind

**Thursday, October 14, 2021**

**8:00 - 8:45 AM Breakfast** James River Grand Ballroom

**9:00 - 10:00 AM House Leadership Presentation** Burwell Ballroom  
 Moderator: Mark Strand, Congressional Institute  
 Will Dunham, Office of GOP Leader Kevin McCarthy  
 Matt Sparks, Office of GOP Leader Kevin McCarthy  
 Francis Brooke, Office of GOP Whip Steve Scalise  
 Michael Comer, Office of GOP Whip Steve Scalise  
 Charyssa Parent, House Republican Conference

**10:00 - 11:00 AM Congressional Ethics: A Primer** Burwell Ballroom  
 Moderator: Kelle Strickland, House Ethics Committee  
 Elliot Berke, Berke Farah LLP  
 Erin Clark, NRCC

**11:00 - 12:00 PM Constituent Communications: Strategies and Standards** Burwell Ballroom  
 Moderator: Mark Strand  
 Elisabeth Conklin, House Communications Standards Commission  
 Max Engling, Office of GOP Leader Kevin McCarthy

12:00 - 1:15 PM Lunch: Communicating with the Press Ari Fleischer, Ari Fleischer Communications

Legislative Directors

Tazewell

1:15-2:15 The Economy, Inflation and the Debt

Scott Hodge, Tax Foundation

Douglas Holtz-Eakin

2:15-3:15 American Security

Senator Jim Talent, Ronald Reagan

Presidential Foundation

Rachel Hoff, Reagan Presidential

Foundation

3:15-4:15 Crime and Policing

Sheriff Scott Jenkins, Culpeper County

Hannah Meyers, Manhattan Institute

3:15-4:15 Communicating with Hispanic

Constituents

Daniel Garza, LIBRE Initiative

David Winston, The Winston Group

Myra Miller, The Winston Group

1:15-2:15 Developing a Strategic

Communications Plan

Colin Reed, South & Hill Strategies

2:15-3:15 Using New Technology to Reach the

Public

Steve Johnston, FlexPoint Media

Kate Karnes, Former White House

Digital Director

Alex Kouts, IndigoV

6:00 - 9:00 PM Reception and Dinner Kristen Soltis Anderson, Echelon Insights

8:00 AM Breakfast James River Grand Ballroom

9:00-10:00 AM The 2021-2022 Supreme Court Term Carrie Severino, Judicial Crisis Network

10:00-11:00 AM Getting to Yes: How to Negotiate and Have Difficult Conversations Bruce Patton, Harvard Negotiation Project

11:00-12:00 PM A Guide to Redistricting Kylie Bongardt, National Republican Redistricting Trust

12:00 PM End of Retreat Buses Depart

Friday, October 15, 2021

James River Grand Ballroom

Report name: Attendance Report (House Staff)  
 Report date: 10/19/2021  
 Event name: 2021 Legislative and Communication Directors Conference

First Name	Last Name	Institution	Job Title
Emily	Ackerman	Office of Rep. Reschenthaler	Deputy Chief of Staff/Legislative Director
Craig	Anderson	Office of Rep. Scott	Legislative Director
Rebecca	Angelson	Office of Rep. Latta	Deputy Chief of Staff
Maggie	Ayrea	Office of Rep. Graves (LA)	Legislative Director
Kevin	Baird	Office of Rep. Griffith	Communications Director
Samantha	Baker	Office of Rep. Grothman	Legislative Director
Jimmy	Ballard	Office of Rep. Davis	Legislative Director
Don	Barber	Office of Rep. Ellzey	Legislative Director
Noah	Barger	Office of Rep. Bost	Legislative Director
Walker	Barrett	Office of Rep. Waltz	Legislative Director
Joe	Barry	Office of Rep. Good	Legislative Director
Hilton	Beckham	Office of Rep. Biggs	Communications Director
Alex	Bellizzi	Office of Rep. Barr	Communications Director
William	Bensur	Office of Rep. Burchett	Communications Director
Chris	Bien	Office of the Leader	Deputy Director of Floor Operations
Jeff	Bishop	Office of Rep. Stuber	Legislative Director
Summer	Blevins	Office of Rep. Billirakis	Communication Director
Curt	Bliamptis	Office of Rep. Mooney	Acting Legislative Director
Micah	Bock	Office of Rep. Spartz	Communications Director
Hanna	Bogorowski	Office of the Leader	Communications Advisor
Sara "S.K."	Bowen	Office of Rep. Guthrie	Communications Director
Joshua	Bradley	Office of Rep. Moore (AL)	Legislative Director
Francis	Brennan	House Republican Conference	Rapid Response Director
Palmer	Brigham	Office of Rep. Stanik	Communications Director
Francis	Brooke	Office of the Whip	Policy Director
Ken	Brooke	Office of Rep. Amodei	Legislative Director
Joanna	Brown	Office of Rep. Walberg	Legislative Director
Arthur	Bryant	Office of Rep. Wagner	Communications Director
Layne	Buckels	Office of Rep. Higgins	Deputy Press Secretary
Courtney	Butcher	House Republican Conference	Member Services Director
Aaron	Callins	Office of Rep. Biggs	Legislative Director
Christina	Cameron	Office of the Leader	Media Affairs and Operations Advisor
Heather	Campbell	Office of Rep. Granger	Legislative Director
Emily	Carlin	Office of Rep. Obernolte	Communications Director, Senior Advisor
Colin	Carr	Office of Rep. Loudermilk	Deputy Chief of Staff/ Legislative

Director	Office of Rep. Gooden	Chandler	Dylan
Communications Director	Office of Rep. Salazar	Chicola	Valerie
Communications Director	Office of Rep. Weber	Christian	William
Legislative Director	Office of Rep. Garbarino	Cianci	Kristen
Communications Director	Office of Rep. Aderholt	Clark	Carson
Legislative Director	Office of Rep. Rice	Clarke	Phillip
Communications Director	Office of Rep. Curtis	Cloch	Adam
Communications Director	Office of Rep. Comer	Coffman	Sarah
Legislative Director	Office of Rep. Van Duyn	Coker	Andrea
Communication Director	Office of the Whip	Comer	Michael
Digital Director	Committee on House Administration	Conklin	Elisabeth
Commission			
Legislative Director	Office of Rep. Clyde	Copeland	Laney
Director of Strategic Communications	House Committee on Rules	Corley	Sarah
Communications Director	Office of Rep. Clyde	Corso	Madeline
Communications Director	Office of Rep. McClain	Daniels	Stacey
Legislative Director	Office of Rep. Latta	Davin	Mike
Legislative Director	Office of Rep. Maliotakis	DeFillippis	Michael
Legislative Director	Office of Rep. Davis	DeGroot	Aaron
Creative Director	House Republican Conference	Delquie	Sophie
Communications Director	Office of Rep. Gonzalez (OH)	Di Palma	Mason
Communications Director	Office of Rep. Palazzo	Dickerson	Britney
Secretary	Office of Rep. Gonzalez-Colon	Diller	Ross
Legislative Director	House Committee on Rules	Dilworth	Matt
Policy Director	Office of Rep. Van Duyn	Dunham	Ryan
Legislative Director	Office of the Leader	Dunn	Will
Communications Director	Office of Rep. Gallagher	Dwyer	Jordan
Communications Director	Office of Rep. Hice	Edmiston	Kaitlyn
Legislative Director	Office of Rep. Gohmert	Elleson	Suanne
Legislative Director	Office of Rep. Long	Engling	Ben
Deputy Member Services Director	Office of the Leader	Exner	Max
Communications Director	Office of the Leader	Fitzmorris	Michele
Communications Director/Press	Office of Rep. Newhouse	Foley	Amanda
Secretary	Office of Rep. Nunes	Fones	Ian
Legislative Director	Office of Rep. Rosendale	Freire	Harry
Communications Director	House Committee on Ways and Means	Frost	J.P.
Communications Director	Office of Rep. Hill	Gaijer	Dylan
Legislative Director	Office of the Leader	Gibbons	Steven
Senior Policy Advisor and Counsel	Office of Rep. Nehls	Gillilan	Joel
Digital/Press Assistant	Office of Rep. Elizey	Goldfarb	Scott
Communications Director	Office of Rep. Steil	Gollinger	David
Legislative Assistant	Office of Rep. Harshbarger	Graham	Joe
Communications Director	Office of Rep. Mast		AnnMarie



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Elliott	Guffin	Office of Rep. Hudson	Legislative Director
Amanda	Hall	Office of Rep. Valadao	Legislative Director
Emma	Hall	Office of Rep. Owens	Communications Director/Press Secretary
Joel	Hannahs	Office of Rep. Radewagen	Director of Communications
Matt	Hanrahan	Office of Rep. Cline	Communications Director
Jon	Harder	Office of Rep. Graves (MO)	Digital Director
Wesley	Harkins	Office of Rep. Lamborn	Communications Director
Miriam	Harmer	Office of Rep. Owens	Communications Director
Erick	Harris	Office of Rep. Chabot	Legislative Director
Lynn	Hatcher	Office of Rep. Amodel	Legislative Director
Emily	Henn	Office of Rep. Graves (MO)	Communications Director
James	Hewitt	Office of Rep. Waltz	Deputy Legislative Director
Rob	Hicks	Office of Rep. Obernolte	Communications Director
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Ryan	Hofmann	House Republican Conference	Deputy Press Secretary
Houson	Holdren	House Republican Conference	Policy Advisor
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Louis	Hrkman	House Committee on Climate Crisis	Legislative Director
Rachel	Huggins	Office of Rep. Burgess	Senior Policy Advisor
Allie	Humes	Office of the Leader	Legislative Director
Alex	Igleheart	Office of Rep. Wenstrup	Member Services Coordinator
Alex	Ives	Office of Rep. Wenstrup	Legislative Director
Bradley	Jaye	Office of Rep. Foxx	Communications Director
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Danielle	Jensen	Office of Rep. Mike Garcia	Communications Director
Paul	Johnson	Office of Rep. Bacon	Communications Director
AT	Johnston	Office of Rep. Timmons	Legislative Director
Elizabeth	Joseph	Office of Rep. Guest	Deputy Chief of Staff/Senior Advisor
Derek	Judd	Office of Rep. Jacobs	Policy Director
Jasmine	Kemp	Office of Rep. Johnson (SD)	Legislative Director
Colleen	Kennedy	Office of Rep. Tenney	Communications Director
Willi	Kiley	Office of Rep. Miller-Meeks	Communications Director
Ed	Kim	Office of Rep. Moolenaar	Communications Director
Erik	Kinney	Office of Rep. McClain	Legislative Director
John Mark	Kolb	Office of Rep. Salazar	Legislative Director
Steve	Koncar	Office of Rep. Mast	Legislative Director
Michael	Kotsovos	Office of Rep. Long	Legislative Director
Christopher	Krepich	Office of Rep. Wenstrup	Communications Director
Jay	Kronzer	Office of Rep. Green (TN)	Communications Director
Jeffrey	Kuckuck	Office of Rep. Emmer	Legislative Director
Alex	Lanfranconi	Office of Rep. Rutherford	Legislative Director

Rachel	Ledbetter	Office of Rep. Scott	Communications Director
Chrissi	Lee	Office of Rep. Hartzler	Legislative Director
Kelli	Liegel	Office of Rep. Fitzgerald	Press Secretary
Lindsay	Linhares	Office of Rep. Letlow	Legislative Director
Nadgely	Louis-Charles	Office of Rep. Ferguson	Communications Director
Linoshka	Luna	Office of Rep. Gonzalez-Colon	Press Secretary
Nick	Lunneborg	Office of Rep. Fischbach	Legislative Director
Brittany	Madni	Office of Rep. Hinson	Deputy Chief of Staff/Legislative Director
Cameron	Madsen	Office of Rep. Stewart	Legislative Director
Nicole	Manley	Office of Rep. Cline	Legislative Director
Eli	Mansour	Office of Rep. Harshbarger	Communications Director
Chris	Marklund	House Committee on Natural Resources	Deputy Staff Director
Michael	Martin	Office of Rep. Jackson	Deputy Chief of Staff & Legislative Director
Travis	Martinez	Office of Rep. Newhouse	Legislative Director
Erin	McBride	Office of Rep. Rouzer	Communications Director
Kathleen	McCarthy	House Committee on Veterans Affairs	Press Secretary
Bryan	McVae	Office of Rep. Foxx	Legislative Director
Andrew	Meyer	Office of Rep. Cheney	Legislative Director
Emily	Michael	Office of Rep. Griffith	Legislative Director
Jake	Middlebrooks	Office of Rep. LaTurner	Legislative Director
Clay	Mills	Office of Rep. Brooks	Communications Director
Maddie	Mitchell	Office of Rep. Hollingsworth	Legislative Director
Keisey	Mix	Office of Rep. Stauder	Communications Director
Carter	Moelk	Office of Rep. Hollingsworth	Communications Director
Dylan	Moore	Office of Rep. Bucshon	Deputy Chief of Staff and Legislative Director
Mackenzie	Morales	Office of Rep. Turner	Communications Director
Chas	Morrison	Office of Rep. Gallagher	Legislative Director
Elizabeth	Mount	House Republican Conference	Member Services and Operations Assistant
Jeff	Naft	Office of the Whip	Communications Advisor
Dennis	Nalls	Office of the Whip	Floor Assistant
Claire	Nance	Office of Rep. Westerman	Communications Director/Press Secretary
Ben	Napier	Office of the Whip	Director of Floor Operations
Alex	Naughton	Office of Rep. Bost	Press Secretary
Casey	Nelson	Office of Rep. Jackson	Press Secretary
Bryan	Nichols	Office of Rep. Graves (MO)	Communications Director
Mattie	Nicholson	Office of Rep. Good	Communications Director
Ben	Nyce	House Republican Conference	Policy Advisor
Richie	O'Connell	Office of Rep. Calvert	Legislative Director
Erin	O'Malley	Office of Rep. Miller	Communications Director
Lauren	Offenberg	Office of Rep. Fitzpatrick	Press Secretary
Lia Mary	Palazzo	Office of Rep. Hagedorn	Communications Director

Charyssa	Parent	House Republican Conference	Media Affairs
Rob	Pillow	Office of Rep. Guest	Communications Director
McLaurine	Pinover	House Committee on Foreign Affairs	Press Secretary
Andrea	Porwoll	Office of Rep. Allen	Communications Director
Jessica	Powell	Office of Rep. Womack	Legislative Director
Mitch	Rabalais	Office of Rep. Letlow	Communications Director
Chrissy	Rabuse	Office of Rep. Miller	Legislative Director
John	Rauber	Office of Rep. LaHood	Communications Director
Scott	Rausch	Office of Rep. Garbarino	Deputy Chief of Staff & Legislative Director
Russ	Read	Office of Rep. Franklin	Communications Director
Lisa	Reynolds	Office of Rep. Weber	Communications Director/Press Secretary
Mary Ellen	Richardson	Office of Rep. LaHood	Legislative Director
Mary	Riley	Office of Rep. Allen	Legislative Director
Christina			
Abby	Rime	Office of Rep. Emmer	Communications Director
Sara	Robertson	Office of Rep. Crawford	Communications Director
Nick	Rockwell	Office of Rep. Thompson	Legislative Director
Roman	Rodriguez	Office of Rep. Estes	Communications Director
David	Russell	Office of Rep. Moolenaar	Communications Director
Adeline	Sandridge	Office of Rep. Cammack	Communications Director
Dan	Schneider	Office of Rep. Hill	Communications Director
Katherine	Sears	Office of Rep. Joyce (OH)	Communications Director
Sarah	Selip	Office of Rep. Hice	Communications Director
Ashley	Shelton	Office of Rep. Crawford	Legislative Director
Clark	Siddle	Office of Rep. Balderson	Communications Director
Kaitlynn	Skooq	Office of Rep. Mullin	Legislative Director
Caleb	Smith	Office of the Leader	Digital Communications Director
Heather	Smith	Office of Rep. Timmons	Communications Director
Matt	Smith	Office of Rep. Comer	Communications Director
Trevor	Smith	Office of Rep. McCarthy	Legislative Director
Joseph	Snider	Office of Rep. Wilson	Communications Director
Matt	Sparks	Office of the Leader	
Brittan	Specht	Office of the Leader	Senior Policy Advisor
Greg	Steele	Office of Rep. Hudson	Communications Director
Rachel	Stephens	House Committee on Transportation and Infrastructure	Press Secretary
Maddison	Stone	Office of Rep. Thompson	Communications Director/Press Secretary
Kelle	Strickland	Committee on Ethics	Counsel to the Ranking Member
Callie	Strock	Office of Rep. Kim	Communications Director
Hannah	Strub	Office of Rep. Rutherford	Legislative Director
Michael	Tadeo	Office of Rep. Johnson (OH)	Senior Advisor
Charlotte	Taylor	Office of Rep. Bucshon	Communications Director
Claire	Trokey	Office of Rep. Scalise	Legislative Director

Charlie	Truxal	Office of Rep. Franklin	Legislative Director
Caroline	Tucker	Office of Rep. Moore	Communications Director
Matt	Tucker	Office of Rep. Joyce (PA)	Legislative Director
Will	Turner	Office of Rep. Garcia	Legislative Director
Faith	Vander Voort	Office of Rep. Valadao	Communications Director
Hunt	VanderToll	Office of Rep. Barr	Legislative Director
Jesse	Von Stein	Office of Rep. Young	Legislative Director
Sarah Anne	Voyles	Office of Rep. Burgess	Communications Director/Press Secretary
Robert	Wagener	Office of Rep. Fitzgerald	Legislative Director
Mathews	Wagner	Office of Rep. Nunes	Communication Director
Rachel	Walker	Office of Rep. McCaul	Communications Director
John	Weber	Office of Rep. Johnson (SD)	Legislative Director
Craig	Wheeler	Office of Rep. Jaime Herrera Beutler	Communications Director/Press Secretary
Grace	White	Office of Rep. Bryan Steil	Communications Director
Laura	Wilson	Office of Rep. Johnson (OH)	Senior Policy Advisor
Keelsey	Wolfgram	Office of Rep. Burchett	Legislative Director
Emily	Wood	Office of Rep. Jeff Duncan	Press Secretary
Jordan	Wood	Office of Rep. Gooden	Senior Policy Advisor
Joshua	Woodward	Office of Rep. Cammack	Legislative Director
Noah	Yantis	Office of Rep. Hagedorn	Legislative Director
Lauren	Ziegler	Office of Rep. Babin	Legislative Director
Nate	Zimpher	Office of Rep. Balderson	Legislative Director