EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

NO'	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
1.	Name of Traveler: David Goldfarb
2.	a. Name of Accompanying Relative: OR None
	b. Relationship to Traveler: Spouse Child Other (specify):
3.	a. Dates: Departure: October 13, 2021 Return: October 15, 2021
	b. Dates at Personal Expense, if any:OR None
4.	Departure City: Washington, D.C. Destination: Williamsburg, VA Return City: Washington, D.C.
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute
6.	Describe Meetings and Events Attended: I attended meetings on policy and messaging-related topics, including seminars on the public's views on the economy, an ethics refresher, and a discussion on the economy.
7.	Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
	a. a completed Sponsor Post-Travel Disclosure Form;
	b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
	c. page 2 of the completed <i>Traveler Form</i> submitted by the employee; and
	d. the letter from the Committee on Ethics approving my participation on this trip.
8.	a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box.
	b. If not, explain:
I ce	ertify that the information contained on this form is true, complete, and correct to the best of my knowledge.
Sig	nature of Traveler: Date: 11/3/2021
Dis	athorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel closure Form were necessary and that the travel was in connection with the employee's official duties and would not ate the appearance that the employee is using public office for private gain.
Na	me of Supervising Member: Date: 11/3/2021
Sig	nature of Supervising Member:
V.	sion data 1/2021 by Committee on Ethios

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original	Amendmen
----------	----------

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

the	denial of future rec	quests to sponsor trips and	- U	1 /	with this requirement may result plinary action or a requirement t	
•	ay the trip expense					
NO	TE: Willful or knowi	ing misrepresentations on th	iis form may be subjec	t to criminal prosec	ution pursuant to 18 U.S.C. § 1001.	
1.	Sponsor(s) who pa	id for the trip: Congress	sional institute			
2.	Travel Destination	n(s): Williamsburg, VA				
3.	Date of Departure	October 13, 2021	Date of	Return: October	15, 2021	_
4.	Name(s) of Travele	er(s): see attached list				
			a a form only if <i>all</i> in	formation is <i>ident</i>	ical for each person listed.	
5.	Actual amount of	expenses paid on behalf o	f, or reimbursed to,	each individual nai	med in Question 4:	
		Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)	
	Traveler	\$39.05	\$211.28	\$156.76	\$356.46 - Room Rental	
	Accompanying Family Member	n/a	n/a	n/a	n/a	
I ce	Signify statement i	s true by checking box. mation contained in this		ete, and correct to	diem or lump sum payment. the best of my knowledge. October 20, 2021	
Na	me: Mark Strand			Title:	President	
or _i	ganization: Congr	essional Institute				
	I am an officer of	the above-named organiz	ation. Signify staten	ient is true by chec	king box.	
Ad	dress: 1700 Diag	onal Road #300, Alex	andria, VA 22314	,		
Em	strand@con	ainst.ora		Telephone	703-837-8812	

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: David Goldfarb
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge. Signature:
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee): Rep. Bryan Steil
Office Address: 1526 Longworth House Office Building
Telephone Number: 202-225-3031
Email Address of Contact Person: david.goldfarb@mail.house.gov
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.
NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.

	I KAY ELEK FOKM
1.	Name of Traveler: David Goldfarb
2.	Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
3.	City and State OR Foreign Country of Travel: Williamsburg, Virginia
4.	a. Date of Departure: October 13, 2021 Date of Return: October 15, 2021
	b. Yes No Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
	(1) Name of Accompanying Family Member:
	(2) Relationship to Traveler: Spouse Child Other (specify):
	(3) Yes No Accompanying Family Member is at least 18 years of age:
6.	a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7.	Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms. NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify
	the specific events in which the traveler will be participating.
8.	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. As the Legislative Director for my office, it would be beneficial to attend sessions on upcoming legislative topics and best practices for professional development. I will also interact with other Legislative Directors at the conference to expand my network.
9.	Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10). For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
di tr	hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my frect supervision, to accept expenses for the trip described in this request. I have determined that the above-described avel is in connection with my employee's official duties and that acceptance of these expenses will not create the opearance that the employee is using public office for private gain.
Si	gnature of Employing Member 12 Date 8/26/31

Signature of Employing Member

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NO Fai	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. lure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3.	Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See addendum & attached invitation list
5.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
6.	Date of departure: October 13, 2021 Date of return: October 15, 2021
7.	a. City of departure: Washington, DC
	b. Destination(s): Williamsburg, VA
	c. City of return: Washington, DC
8.	Check only one. I represent that:
	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations.
9.	Check only one of the following:
	a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities House invitees will be participating hourly description of planned activities for trip invitees). Indicate agenda is attached		
11.	Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompan on any segment of the trip. Signify that the statement is true by checking box; OR	y House Member	s or employees
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education.		
12.	For each sponsor required to submit a sponsor form, describe the sponsor's interest is trip and its role in organizing and/or conducting the trip: See addendum	n the subject mat	ter of the
9			
13.	Answer parts a and b. Answer part c if necessary:		
	a. Mode of travel: Air Rail Bus Car Other (specify:)
	b. Class of travel: Coach Business First Charter Other (sp	ecify:	
	c. If travel will be first class, or by chartered or private aircraft, explain why such trav		
14.	I represent that the expenditures related to local area travel during the trip will be recreational activities of the invitee(s). Signify that the statement is true by checking		sonal or
15.	Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to cong meals provided to congressional participants are similar to those provided to or prevent attendees; OR		
	b. The trip involves events that are arranged specifically with regard to congression if "b" is checked:	nal participation.	
	 Detail the cost per day of meals (approximate cost may be provided): Day 1- \$46, Day 2 - \$84, Day 3 - \$22 		
	 Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event 		
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:		
	Hotel Name: Kingsmill City: Williamsburg, VA	Cost Per Night:	\$102 +taxes
	Reason(s) for Selecting: proximity to DC, availability, security & facility size		
	Hotel Name: Double Tree City: Williamsburg, VA	Cost Per Night:	\$149 +taxes
	Reason(s) for Selecting: proximity to Kingsmill		
	Hotel Name: Courtyard Marriott City: Williamsburg, VA	Cost Per Night:	\$99 +taxes
	Reason(s) for Selecting: proximity to Kingsmill		
17.		and not a per die	m or lump sum

payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$82 \$227-\$340		\$153
For each Accompanying Family Member	\$82	\$227-\$340	\$153

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$323	Room Rental
For each Accompanying Family Member	\$323	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

	-				
19.	Ci	heck	oni	ν (one:

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and

c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand	Date:	
Name:	President Title:	
Organization: Congressional Institute		
1700 Diagonal Road #300, Alexandria, VA 22314 Address:		
strand@conginst.org Email:	703-837-8812 Telephone:	

INSTRUCTIONS

Complete the Primary Trip Sponsor Form and submit the agenda, invitation list, any attachments, and any Additional Trip Sponsor Forms directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

	lure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip: Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent Signify that the statement is true by checking box.
3.	a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See addendum & attached invitation list
_	
5. 6.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)? Date of departure: October 13, 2021 Date of return: October 15, 2021
7.	a. City of departure: Washington, DC
	b. Destination(s): Williamsburg, VA
	c. City of return: Washington, DC
8.	Check only one. I represent that:
	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following:
	a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities House invitees will be participating hourly description of planned activities for trip invitees). <i>Indicate agenda is attach</i>	
11.	Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompant on any segment of the trip. Signify that the statement is true by checking box; OR	ny House Members or employees
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education.	
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest i trip <i>and</i> its role in organizing and/or conducting the trip:	in the subject matter of the
	See addendum	
13.	Answer parts a and b. Answer part c if necessary:	
	a. Mode of travel: Air Rail Bus Car Other (specify:)
	b. Class of travel: Coach Business First Charter Other (sp	
	c. If travel will be first class, or by chartered or private aircraft, explain why such trav	vel is warranted:
14.	I represent that the expenditures related to local area travel during the trip will be recreational activities of the invitee(s). Signify that the statement is true by checking	
15.	Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to cong meals provided to congressional participants are similar to those provided to or prevent attendees; OR	
	b. The trip involves events that are arranged specifically with regard to congression If "b" is checked:	onal participation.
	1) Detail the cost per day of meals (approximate cost may be provided): Day 1- \$46, Day 2 - \$84, Day 3 - \$22	
	 Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event 	
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: Kingsmill City: Williamsburg, VA	Cost Per Night: \$102 +taxes
	Reason(s) for Selecting: proximity to DC, availability, security & facility size	
	Hotel Name: Double Tree City: Williamsburg, VA	Cost Per Night: \$149 +taxes
	Reason(s) for Selecting: proximity to Kingsmill	
	Hotel Name: Courtyard Marriott City: Williamsburg, VA	Cost Per Night: \$99 +taxes
	Reason(s) for Selecting: proximity to Kingsmill	
17.	I represent that all expenses connected to the trip will be for actual costs incurred	l and not a per diem or lump sum

payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$82	\$227-\$340	\$153
For each Accompanying Family Member	\$82	\$227-\$340	\$153

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$323	Room Rental
For each Accompanying Family Member	\$323	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19.	Ch	eck	onl	v 1	me:
4/.	~~		VIII		JII L.

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand	Date:	
Mark Strand	Title: President	
Organization: Congressional Institute		
Address: 1700 Diagonal Road #300, Alexandria, VA 22314		
strand@conginst.org Email:	703-837-8812 Telephone:	

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

Theodore E. Deutch, Florida Chairman Jackie Walorski, Indiana Ranking Member

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

David W. Arrojo Counsel to the Chairman

Kelle A. Strickland Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515-6328 Telephone (202) 225-7103 Facsimile: (202) 225-7392

October 12, 2021

Mr. David Goldfarb Office of the Honorable Bryan Steil 1408 Longworth House Office Building Washington, DC 20515

Dear Mr. Goldfarb:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for October 13 to 15, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman Jackie Walorski Ranking Member

TED/JW:adw

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$323.



Legislative and Communication Directors Conference

October 13-15, 2021 The Kingsmill, Williamsburg, Virginia

Wednesday, October 13, 2021

11:30 AM	Buses Depart	Rayburn Horseshoe
3:00 PM	Check-In	
4:00 PM	Welcome Mark Strand, Congressional Institute	
4:10 - 5:15 PM	Americans' Views on Today's Topics Rob Autry, Meeting Street Dave Sackett, Tarrance Group	
5:15 - 6:25 PM	GOP Outreach to Hispanic Communities David Winston, The Winston Group Myra Miller, The Winston Group Daniel Garza, The Libre Initiative	
6:30 - 9:00 PM	Reception & Dinner Kim Strassel, Wall Street Journal	
	Thursday, October 14, 2021	
8:00 - 8:45 AM	Breakfast	
9:00 - 10:00 AM	House Leadership Presentation Moderator: Mark Strand, Congressional Institute Will Dunham, Office of GOP Leader Kevin McCarthy Matt Sparks, Office of GOP Leader Kevin McCarthy	1/3

^{**}All invitees are subject to change**

Marty Reiser, Office of GOP Whip Steve Scalise Lauren Fine, Office of GOP Whip Steve Scalise

10:00 - 11:00 AM Congressional Ethics: A Primer

Elliot Berke, Berke Farah LLP

Erin Clark, NRCC

11:00 - 12:00 PM Constituent Communications: Strategies and Standards

Moderator: Mark Strand

Elisabeth Conklin, House Communications Standards Commission

Max Engling, Office of GOP Leader Kevin McCarthy

12:00 - 1:15 PM Lunch: How Adam Smith Can Change Your Life

Russ Roberts, Hoover Institution

Legislative Directors

1:15-2:30 The Economy, Inflation and the Debt

Michael Strain, AEI

Scott Hodge, Tax Foundation Maya MacGuineas, Committee for a

Responsible Federal Budget

2:45-4:15 American Security

Moderator: Mark Strand Senator Jim Talent, AEI

Rob Greenway, Hudson Institute

Mackenzie Eaglen, AEI

4:30-6:00 Healthcare

Marie Fishpaw, Heritage Foundation Brian Blase, Galen Institute

Chris Pope, Manhattan Institute

Communication Directors

1:15-2:45 Communicating with a Hostile

Press/Communicating in the Minority

Michael Steel, Hamilton Place Strategies

3:00-4:30 How to Pitch to the Media

Jessica Towhey, 2e Communications Charyssa Parent, House Republican

Conference

4:45-6:15 The Latest on Digital Media Best

Practices

Matt Lira, Hangar Capital

Katlyn Karnes, Former White House

Digital Director

Steve Johnston, FlexPoint Media

7:00 - 9:00 PM

Reception and Dinner

Josh Holmes, Ruthless podcast

Friday, October 15, 2021

8:00 AM

Breakfast

From: Congressional Institute rsvp@conginst.org

Subject: Test - Legislative and Communication Directors Conference: Registration

Date: August 17, 2021 at 5:34 PM To: amym@conginst.org

2021 Legislative and Communication Directors Conference Wednesday, October 13, 2021 -Friday, October 15, 2021 Kingsmill



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, SEPTEMBER 13, 2021!!!

Dear */fname/*,

The Congressional Institute is once again honored to host the annual 2021 Legislative and Communication Directors Conference, from Wednesday, October 13, 2021, through Friday, October 15, 2021, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

Please note that this conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

Step 1: Submit Ethics Packet by Monday, September 13, 2021

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Private Sponsor Travel Certification Form</u> and submit the whole package with your completed Traveler Form by Monday, September 13, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202) 225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to <u>travel.requests@mail.house.gov</u>.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

Register for 2021 Legislative and To Register:

Communication Directors Conference

Email Address: */email/*

Access Code: */other_id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Best wishes, Mark Strand, President The Congressional Institute (703) 837-8812 - Office strand@conginst.org

Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please reply to this email with the updated contact information instead of unsubscribing.

House Staff

Institution Office of Rep. Fulcher		Office of Rep. Cheney	Office of Rep. Boebert	ative Office of Rep. Scott	tary Office of Rep. Stewart	Office of Rep. Latta	Office of Rep. Graves (LA)	Office of Rep. Griffith	Office of Rep. Grothman	Office of Rep. Malliotakis	Office of Rep. Davis	Office of Rep. Ellzey	Office of Rep. Bost	Office of Rep. Keller	Office of Rep. Waltz	Office of Rep. Good	Office of the Whip	Office of Rep. Biggs	Office of the Leader	Office of Rep. Gaetz	Office of Rep. Pfluger	Office of Rep. Barr	Office of Rep. Nehls	Office of Rep. Burchett
Job Title Legislative Director	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Legislative Director and Military Legislative Assistant	Communications Director/Press Secretary	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Scheduler	Communications Director	Director of Strategic Communications	Legislative Director	Communications Director	Communications Director	Legislative Director	Communications Director
Last Name Ackerman	Ackerman	Adler	Agostin	Anderson	Anderson	Angelson (Card)	Ayrea	Baird	Baker	Baldassarre	Ballard	Barber	Barger	Barley	Barrett	Barry	Battaglia	Beckham	Bednar	Belchior	Belt	Bellizzi	Bender	Bensur
ате						Ġ			tha								line							

Office of Rep. McKinley	Office of Rep. Gohmert	Office of the Leader	Office of Rep. Buchanan	Office of Rep. Miller	Office of Rep. Stauber	Office of Rep. Dunn	Office of Rep. Mullin	Office of Rep. Bilirakis	Office of Rep. Mooney	Office of Rep. Spartz	Office of the Leader	Office of Rep. Lucas	Office of Rep. Curtis	Office of Rep. Carter (TX)	Office of Rep. Guthrie	Office of Rep. Moore	House Republican Conference	Office of Rep. Stefanik	Office of Rep. Gibbs	Office of Rep. Rosendale	Office of Rep. Feenstra	Office of Rep. Amodei	Office of the Whip	Office of Rep. Walberg	Office of Rep. Young	Office of Rep. Van Drew	Office of Rep. Wagner	Office of Rep. Higgins	
Communications Director/Press Secretary	Communications Director/Press Secretary	Deputy Director of Floor Operations	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director/Press Secretary	Communication Director	Legislative Director	Communications Director	Communications Aide	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Rapid Response Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Policy Director	Legislative Director	Press Secretary	Communications Director/Press Secretary	Communications Director	Press Secretary	
Berardi	Berube	Bien	Bill	Billman	Bishop	Blackweil	Blanford	Blevins	Bliamptis	Bock	Bogorowski	Bond	Bornstein	Bourn	Bowen	Bradley	Brennan	Brgham	Briggs	Brislin	Britt	Brooke	Brooke	Brown	Brown	Brown	Bryant	Buckels	
	С	The state of the s					4	k							K."								10						

Office of Rep. Gosar	House Republican Conference	House Republican Conference	House Committee on Homeland Security	Office of Rep. Turner	Office of Rep. Biggs	Office of the Leader	Office of Rep. Granger	Office of Rep. Simpson	etary Office of Rep. Obernolte	Office of Rep. Banks	Office of Rep. Zeldin		Office of the Leader	Office of Rep. Posey	Office of Rep. Arrington		Office of Rep. Jacobs	Office of Rep. Salazar	Office of Rep. Bice	Office of Rep. Weber	Office of Rep. Garbarino	Office of Rep. Kim	Office of Rep. Gimenez	Office of Rep. Aderholt	Office of Rep. Rice	Office of Rep. Bentz	Office of Rep. Curtis	Office of Rep. Loudermilk
Legislative Director	Member Services Director	Member Services Director	Communications Director	Legislative Director	Legislative Director	Media Affairs Advisor	Legislative Director	Legislative Director	Communications Director/Press Secretary	Communications Director	Legislative Director	Deputy Chief of Staff/Legislative Director	General Counsel	Communications Director	Legislative Director	Communications Director/Press Secretary	Communications Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Legislative Director	Communications Director	Communications Director	Communications Director
Burke	Butcher	Butler	Byers	Calcagni	Calkins	Cameron	Campbell	Cannon	Carlin	Carlson	Carney	Carr	Carr	Cecala	Champion	Chandler	Chase	Chicola	Childress	Christian	Cianci	Cisneros	Clanahan	Clark	Clarke	Clemens	Cloch	Cockerham

⊑

Office of Rep. Comer	Office of Rep. Van Duyne	House Committee on Oversight and Government Reform	Office of the Whip	Committee on House Administration	Office of Rep. Rouzer	Office of Rep. Clyde	House Committee on Rules	Office of Rep. Higgins	Office of the Leader	Office of Rep. Clyde	Office of Rep. Dunn	Office of the Leader	Office of Rep. Massie	Office of Rep. McClintock	Office of Rep. Fortenberry	Office of Rep. Murphy	Office of Rep. Hern	Office of Rep. Steel	Office of Rep. Harris	Office of Rep. McClain	Office of Rep. Latta	House Committee on Appropriations	Office of Rep. Aderholt	Office of Rep. Meuser	Office of Rep. Malliotakis	Office of Rep. Davis
Legislative Director	Communication Director	Communications Director	Digital Director	Director, Communication Standards Commission	Legislative Director	Legislative Director	Press Secretary	Legislative Director	Speechwriter	Communications Director	Communications Director	Cloakroom Floor Director	Deputy Chief of Staff/Legislative Director	Communications Director	Communications Director	Communications Director	Press Secretary	Legislative Director	Legislative Director	Communications Director	Legislative Director	Policy Director	Legislative Director	Legislative Director	Legislative Director	Communications Director
Coffman	Coker	Collins	Comer	Conklin	Cooke	Copeland	Corley	Cormier	Correll	Corso	Courtney	Coyle	Cranston	Cressy	Crotty	Currie	Dabney	Dana	Daniels	Daniels	Davin	Davis	Dawson	Deeley	Defilippis	Degroot
			_	#					**	91							н									

Office of Rep. Green	House Republican Conference	Office of Rep. Gonzalez (OH)	Office of Rep. Palazzo	Office of Rep. González-Colón	House Committee on Rules	Office of Rep. Jordan	Office of Rep. Van Duyne	Office of Rep. Crenshaw	Office of Rep. Williams	Office of Rep. Fleischmann	Office of the Leader	Office of the Leader	Office of Rep. Gallagher	Office of Rep. Hice	House Committee on Judiciary	Office of Rep. Greene	Office of Rep. Gohmert	Office of Rep. Kelly (PA)	Office of Rep. Long	Office of Rep. Webster	Office of Rep. Tenney	Office of the Leader	Office of Rep. Herrera Beutler	Office of the Leader	Office of Rep. Donalds	Office of Rep. Fortenberry	Republican Study Committee	Office of Rep. Donalds
Communications Director	Creative Director	Communications Director	Communications Director/Press Secretary	Legislative Director	Matt Diller	Legislative Director	Legislative Director	Communications Director/Press Secretary	Communications Director/Press Secretary	Communications Director/Press Secretary	Senior Policy Advisor	Deputy Chief of Staff for Policy	Press Secretary	Legislative Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Chief of Staff/Communications Director	Deputy Chief of Staff & Legislative Director	Deputy Member Services Director	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Deputy Chief of Staff/Legislative Director	Policy Director	Communications Director
del Guidice	Delquie	Di Palma	Dickerson	Dietrich	Diller	Dilley	Dilworth	Discigil	Dobbins	Doil	Domenech	Dunham	Dunn	Dwyer	Dye	Dyer	Edmiston	Eisenberger	Elleson	Emhoí	Engelman	Engling	Evich	Exner	Farris	Feyerherm	Fields	Fields
																	-	,										c

Office of the Whip	Office of Rep. Van Drew	Office of Rep. Newhouse	House Committee on Appropriations	Office of Rep. Nunes	Office of Rep. Rosendale	Office of Rep. Gosar	Office of Rep. Cloud	House Committee on Ways and Means	Office of Rep. Hill	Office of Rep. Upton	Office of Rep. Johnson (LA)	Office of Rep. Pence	Office of Rep. Rogers (KY)	Office of Rep. Rose	Office of Rep. Gibbs	Office of the Leader	House Republican Conference	Office of Rep. Ellzey	Office of Rep. Kinzinger	Office of the Leader	Office of Rep. Buchanan	Office of Rep. Steil	Office of Rep. Harshbarger	Office of Rep. Kustoff	Office of the Whip	Office of Rep. Mast
Communications Director	Legislative Director	Communications Director/Press Secretary	Communications Director	Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director and Defense Policy Advisor	Legislative Director/Communications Director	Communications Director	Senior Policy Advisor and Counsel	Digital/Press Assistant	Communications Director	Communications Director	Deputy Spokesman	Communications Director/Press Secretary	Legislative Director	Legislative Director	Legislative Director	Director of Operations	Communications Director
Fine	Fischer	Fitzmorris	Flaim	Foley	Fones	Foti	Frasier	Freire	Frost	Fuerst	Fultz	Furman	Gage	Gayle	Gerber	Gialer	Gibbons	Gilfillan	Gillespie	Gilmartin	Glasgow	Goldfarb	Gollinger	Goodman	Gosnell	Graham
		es				,	ah							¢		A					ah					ie.

Committee on Education and Workforce	Office of Rep. Nehls	Office of Rep. Brooks	Office of Rep. Chabot	House Committee on Judiciary	Office of Rep. Smith (NJ)	Office of Rep. Duncan	Office of Rep. Hudson	Republican Study Committee	Office of Rep. Kelly (MS)	Office of Rep. Valadao	Office of Rep. Owens	Office of Rep. Palmer	Office of Rep. Roy	Office of Rep. Mace	Office of Rep. Radewagen	Office of Rep. Cline	Office of Rep. Graves (MO)	Office of Rep. Lamborn	Office of Rep. Owens	Office of Rep. Baird	Office of Rep. Chabot	Office of Rep. Lesko	House Committee on Small Business	Office of Rep. Amodei	Offie of Rep. Johnson (OH)	Office of Rep. Johnson (LA)	Office of Rep. Issa
Workforce Policy Director	Communications Director	Legislative Counsel/Legislative Director	Communications Director	Policy Director	Legislative Director	Legislative Director/Comms Director/Press Secretary	Legislative Director	Communications Director	Legislative Director	Legislative Director	Communications Director/Press Secretary	Press Secretary	Legislative Director	Deputy Chief of Staff/Legislative Director	Director of Communications	Communications Director	Digital Director	Communications Director/Press Secretary	Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Communications Director/Press Secretary	Senior Policy Advisor	Communications Director	Legislative Director
Green	Gribble	Griffin	Griffith	Grimm	Griswold	Gross	Guffin	Hailstone	Hall	Hail	Hall	Hance	Hancock	Hanlon	Hannahs	Hanrahan	Harder	Harkins	Harmer	Harris	Harris	Harris	Hasse	Hatcher	Hattrup	Haulsee	Haynes
		34																									

Office of Rep. Foxx Office of Rep. Smith (NE) Office of Rep. Smith (NE) Office of Rep. Miller-Meeks Office of Rep. Moore Office of Rep. Bargman Office of Rep. Bargman Office of Rep. Bargman Office of Rep. Williams Office of Rep. Williams Office of Rep. Tirmmons House Committee on Education and Labor Office of Rep. Guest Office of Rep. Guest Office of Rep. Jacobs Office of Rep. Jacobs Office of Rep. Budd Office of Rep. Austoff Office of Rep. Jacobs	Office of Rep. Herrell Office of Rep. Wilson Office of Rep. Tenney Office of Rep. Massie Office of Rep. Miller-Meeks Office of Rep. Moolenaar Office of Rep. McClain House Committee on Homeland Security Office of Rep. Hartzler
Communications Director/Press Secretary Legislative Director Communications Director Legislative Director Deputy Chief of Staff/Legislative Director Deputy Director of Education and Senior Counsel Policy Director Counsel Communications Director Communications Director Communications Director Communications Director	Legislative Director Legislative Director Communications Director Communications Director Communications Director Legislative Director Legislative Director Communications Director/Press Secretary Legislative Director
Jackson Jacobs Jativa Jativa Jehnicky Jenkins Johnson Johnson Johnston Johnston Joseph Joseph Joyce Judd Kalin Kelly	Kennedy Kennedy Kennedy Kiley Kiley Kinney Kinney Klein Knoth Kolb

두

0

Office of Rep. Mast	Office of Rep. Walberg	Office of Rep. Long	Office of Rep. Katko	Office of Rep. Bacon	Office of Rep. Wenstrup	Office of Rep. Green	Office of Rep. Emmer	Office of Rep. Stefanik	Office of Rep. Greene	Office of Rep. Rutherford	House Committee on Intelligence	Office of Rep. Schweikert	Office of Rep. Scott	Office of Rep. Hartzler	Office of the Leader	Office of Rep. Brady	Office of Rep. Fitzgerald	Office of Rep. Gonzales	Office of Rep. Letlow	Office of Rep. Norman	Office of the Leader	Office of Rep. Ferguson	Office of Rep. Scalise	Office of Rep. González-Colón	Office of Rep. Fischbach	Office of Rep. Webster	Office of Rep. Roy
Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Press Secretary	Communications Director	Legislative Director	Press Secretary	Legislative Director	Director of Floor Operations	Legislative Director and Deputy Chief of Staff	Communications Director/Press Secretary	Communications Director	Legislative Director	Communications Director	Senior Policy Advisor	Communications Director	Press Secretary	Press Secretary	Legislative Director	Legislative Director	Communications Director
Koncar	Kotman	Kotsovos	Kranz	Kratz	Krepich	Kronzer	Kuckuck	Laco	LaJoie	Lanfranconi	Langer	Laven	Ledbetter	Lee	Leganski	Lepire	Liegel	Lindgren	Linhares	Livingston	Long	Louis-Charles	Lovell	Luna	Lunneborg	Mackenzie	Madden
		_																				,		e)			

Office of Rep. Hinson	Office of Rep. Stewart	Office of Rep. Gonzales	Office of Rep. Cline	Office of Rep. Kinzinger	Office of Rep. Harshbarger	House Committee on Natural Resources	Office of Rep. Jackson	Office of Rep. Newhouse	Office of the Leader	House Committee on Climate Crisis	House Committee on Agriculture	Office of Rep. Rouzer	House Committee on Veterans Affairs	House Committee on Agriculture	House Committee on Education and Labor	Office of Rep. Cloud	Office of Rep. Arrington	Office of Rep. Foxx	Office of Rep. Feenstra	Office of Rep. Cheney	Office of the Leader	Office of Rep. Griffith	Office of Rep. LaTurner	Office of Rep. Brooks	Office of Rep. Baird	Office of the Leader	Office of the Whip	Office of Rep. Hollingsworth
Deputy Chief of Staff/Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Deputy Staff Director	Deputy Chief of Staff & Legislative Director	Legislative Director	· Press Secretary	Communications Director	Policy Director	Communications Director	Press Secretary	Communications Director	Communications Director	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Chief of Staff	Legislative Director and Counsel	Legislative Director	Communications Director	Communications Director	Deputy Chief of Staff & Counsel	Deputy Floor Director	Legislative Director
Madni	Madsen	Malen	Manley	Mansour	Mansour	Marklund	Martin	Martinez	Martinez	Matthews	Maxwell	McBride	McCarthy	McCarty	McGeorge	McHan	McMullen	McVae	Medeiros	Meyer	Meyer	Michael	Middlebrooks	Mills	Milner	Min	Minkler	Mitchell

5

Office of Rep. Stauber	Office of Rep. Hollingsworth	Office of Rep. Brady	Office of Rep. Bucshon	Office of Rep. Turner	Office of Rep. Gallagher	House Republican Conference	Office of Rep. Joyce (PA)	Office of Rep. Zeldin	Office of Rep. Sessions	Office of the Whip	Office of the Whip	Office of Rep. Westerman	Office of the Whip	Office of Rep. McHenry	Office of Rep. Bost	Office of Rep. Tiffany	Office of Rep. Jackson	Office of Rep. Graves (MO)	Office of Rep. Good	Office of Rep. Smith (NE)	House Republican Conference	Office of Rep. Estes	Office of Rep. Calvert	Office of Rep. Miller	Office of Rep. Keller	Office of Rep. Fitzpatrick	Office of Rep. Pence	Office of Rep. Perry
Communications Director	Communications Director	Communications Director/Senior Advisor	Legislative Director	Communications Director	Legislative Director	Member Services and Operations Assistant	Press Assistant/Secretary	Communications Director	Communications Director	Communications Advisor	Floor Assistant	Communications Director/Press Secretary	Director of Floor Operations	Legislative Director	Press Secretary	Communications Director/Press Secretary	Communications Director/Press Secretary	Communications Director	Communications Director	Communications Director	Policy Advisor	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Communications Director/District Director
Mix	Moelk	Montesi	Moore	Morales	Morrison	Mount	Mullany	Murphy	Myers	Naft	Nalls	Nance	Napier	Nation	Naughton	Nealon	Nelson	Nichols	Nicholson	Nolan	Nyce	O'Boyle	O'Connell	O'Malley	O'Keefe	Offenberg	Osantowske	Ostrich
				zie		#																						

nstantinou tan	Communications Director/Press Secretary Office of Rep. Meuser	ector Office of Rep. Mann	ns Director Office of Rep. Hagedorn	ns Director Office of Rep. Carter (GA)	House Republican Conference	ns Director Office of Rep. Kelly (MS)	octor Office of Rep. Steube		ector Office of Rep. Bentz	Office of Rep. McMorris Rodgers	y House Committee on Financial Services	ns Director House Committee on Administration	ns Director Office of Rep. Guest	ector Office of Rep. Spartz	octor Office of Rep. Smith (MO)	ns Director House Committee on Foreign Affairs	ns Director Office of Rep. Allen	octor Office of Rep. McCaul			ns Director Office of Rep. Letlow		ector Office of Rep. Huizenga	octor Office of Rep. Banks	Deputy Chief of Staff and Legislative Office of Rep. Upton Director	ns Director Office of Rep. LaHood	Deputy Chief of Staff & Legislative Director Office of Ren Garbarino	
		Pagett Legislative Director	Palazzo Communications Director	Papakonstantinou Communications Director	Parent Media Affairs	Parker Communications Director	Patel Legislative Director	Patrick Communications Director	Pay Legislative Director	Payne Legislative Director	Peavey Press Secretary	Phelps Communications Director	Pillow Communications Director	Pinegar Legislative Director	Pinegar Legislative Director	Pinover Communications Director	Porwoll Communications Director	Poursoltan Legislative Director	Powell Legislative Director	Prater Legislative Director	Rabalais Communications Director	Rabuse Legislative Director	Rafferty Legislative Director	Ratliff Legislative Director	Ratner Deputy Chief of S Director	Rauber Communications Director	Rausch Deputy Chief of S	

ıklin	ıcker	ii		ber .	poo		ner	wford	Iner	man	mpson	S	her	/es (LA)	terman	lenaar	do	(LNJ)	ers (AL)	House Committee on Armed Services	ımack	>	kemeyer			hbach	
Office of Rep. Franklin	Office of Rep. Smucker	Office of Rep. Babin	Office of the Whip	Office of Rep. Weber	Office of Rep. LaHood	Office of Rep. Allen	Office of Rep. Emmer	Office of Rep. Crawford	Office of Rep. Wagner	Office of Rep. Wittman	Office of Rep. Thompson	Office of Rep. Estes	Office of Rep. Fulcher	Office of Rep. Graves (LA)	Office of Rep. Westerman	Office of Rep. Moolenaar	Office of Rep. Bishop	Office of Rep. Smith (NJ)	Office of Rep. Rogers (AL)	House Committee	Office of Rep. Cammack	Office of Rep. Perry	Office of Rep. Luetkemeyer	Office of the Whip	Office of Rep. Hill	Office of Rep. Fischbach	The second secon
Communications Director	Communications Director/Press Secretary	Press Secretary	Director of Member Services	Communications Director/Press Secretary	Legislative Director	Legislative Director	Press Secretary	Communications Director	Legislative Director	Senior Legislative Assistant	Legislative Director	Communications Director	Communications Director	Deputy Chief of Staff/Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director/District Director	Communications DirectorPress Secretary	Communications Director	Communications Director	Legislative Director	Legislative Director	Coalitions Coordinator	Communications Director	Communications Director	
Read	Reath	Reese	Reising	Reynolds	Richardson	Riley	Rime	Roberston	Robinette	Robinson	Rockwell	Rodriguez	Rogge	Roig	Rossi	Russell	Rusthoven	Sagnip	Sanders	Sanders	Sandridge	Schilling	Schmidtlein	Schmitz	Schneider	Schneider	Journal
					llen	hristina																	,				

Office of Rep. Walorski	Office of Rep. Bice	Office of Rep. Joyce (OH)	Office of Rep. Hinson	Office of Rep. Hice	Office of Rep. Joyce (OH)	Office of Rep. Crawford	House Committee on Energy and Commerce	Office of Rep. Bishop	Office of Rep. Balderson	Office of Rep. Womack	Office of Rep. Reed	Office of Rep. Mullin	Office of Rep. McCarthy	Office of Rep. Comer	Office of Rep. Timmons	Office of the Leader	Office of Rep. Harris	Office of Rep. Rogers (KY)	Office of Rep. Wilson	Office of the Chief Deputy Whip	Office of Rep. Katko	Office of the Leader	Office of the Leader	House Committee on Budget	Office of the Leader	Office of Rep. Radewagen	Office of Rep. Hudson
Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director/Press Secretary	Communications Director	Legislative Director	Legislative Director	Communications Director	Communications Director/Press Secretary	Digital Communications Director	Press Secretary	Communications Director	Communications Director	Chief of Staff	Legislative Director	Senior Policy Advisor	Head of Communications	Policy Director	Senior Policy Advisor	Legislative Director	Communications Director
Schultz	Seale	Sears	Seid	Selip	Shaw Kain	Shelton	Shields	Shoemaker	Siddle	Sikora	Sizemore	Skoog	Smith	Smith	Smith	Smith	Smoloskí	Smoot	Snider	Sours	Southard	Souza	Sparks	Spealman	Specht	Stanton	Steele
		ne			æ						ie	-						as.								-	

House Committee on Transportation and Infrastructure	Office of Rep. Palazzo	Office of Rep. Steel	Office of Rep. Thompson	Office of Rep. Cole	Office of Rep. Boebert	Committee on Ethics	Office of Rep. Kim	Office of Rep. Rutherford	Office of Rep. Luetkerneyer	Office of Rep. Cole	Office of Rep. Grothman	Office of Rep. Armstrong	Office of Rep. Diaz-Balart	Office of Rep. DesJarlais	Office of Rep. Johnson (OH)	House Committee on Energy and Commerce	Office of Rep. Meijer	Office of Rep. Bucshon	Office of Rep. Carter (TX)	Office of Rep. Reschenthaler	Office of Rep. McHenry	Office of Rep. Lamborn	Office of Rep. Walorski	Office of Rep. Rice	Office of Rep. Fleischmann	Office of Rep. Mann
Press Secretary	Senior Advisor	Deputy Chief of Staff/Communications Director	Communications Director/Press Secretary	Press Secretary	Communications Director	Counsel to the Ranking Member	Communications Director	Legislative Director	Communications Director/Press Secretary	Senior Policy Advisor	Press Secretary	Communications Director	Legislative Director	Communications Director/Press Secretary	Communications Director	Policy Director	Communications Director	Communications Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Press Secretary	Legislative Director	Communications Director
Stephens	Stevens	Stewart	Stone	Stooksbury	Stout	Strickland	Strock	Strub	Sullivan	Sullivan	Svoboda	Swanson	Sweet	Swisher -	Tadeo	Taggart	Taylor	Taylor	Taylor	Tennent	Theodossiou	Thomas	Thomson	Thorman	Tidwell	Todd
	λέ	0	uo	_				-	anna		TO SELECTION OF THE PERSON OF					_		te								B

Office of Rep. Armstrong	Office of Rep. Guthrie	Office of Rep. Cawthorn	Office of Rep. Scalise	Office of Rep. Franklin	Office of Rep. Joyce (PA)	Office of Rep. Moore	Office of Rep. Garcia	Office of Rep. Gaetz	Office of Rep. Posey	Office of Rep. Valadao	Office of Rep. Barr	House Committee on Science, Space and Technology	Office of Rep. LaMalfa	Office of Rep. Bilirakis	Office of Rep. Smucker	Office of Rep. Buck	Office of Rep. Fallon	Office of Rep. Young	Office of Rep. McMorris Rodgers	Office of Rep. Burgess	Office of Rep. Fitzgerald	Office of Rep. Nunes	Office of Rep. McCaul	Office of Rep. Miller	Office of Rep. Simpson	Office of Rep. Reed	Office of Rep. Wittman
Legislative Director/Deputy Chief of Staff	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Matt Tucker	Press Secretary	Legislative Director	Communications Director/Press Secretary	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director/Deputy Chief of Staff	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director/Press Secretary	Legislative Director	Communication Director	Communications Director/Press Secretary	Communications Director	Communications Director/District Director	Legislative Director	Communications Director
Tortorici	Trainor	Treadwell	Trokey	Truxal	Tucker	Tucker	Turner	Valdez	Valenta	Vander Voort	VanderToll	Vaughan	Veale	Vecchi	Verhelst	Vissex	Vojack	Von Stein	VonEnde	Voyles	Wagener	Wagner	Walker	Wallace	Wallace	Wallwork	Wear
S		ne				Φ			Ja					JU.			_			Anne		SI					u

Office of Rep. Johnson (SD)	Office of Rep. Carter (GA)	Office of Rep. Carl	Office of Rep. Taylor	Office of Rep. Herrera Beutler	Office of Rep. Ferguson	Office of Rep. Davidson	Office of Rep. Bryan Steil	House Committee on Science, Space and Technology	Office of the Whip	Office of Rep. Issa	Office of Rep. Rogers (AL)	Office of Rep. Johnson (OH)	Office of Rep. Murphy	Office of Rep. McKinley	Office of Rep. Burchett	Office of Rep. Gooden	Office of Rep. Duncan	Office of Rep. Meijer	Office of Rep. Cammack	Office of Rep. Hagedorn	House Committee on Small Business	Office of Rep. Lesko	Office of Rep. Hern	Office of Rep. Sessions
Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director/Press Secretary	Legislative Director	Legislative Director	Communications Director	Policy Director	Counsel	Communications Director	Legislative Director	Senior Policy Advisor	Legislative Director	Legislative Director	Senior Legislative Assistant	Senior Policy Advisor	Communications Director	Legislative Director	Legislative Director	Legislative Director	Policy Director	Legislative Director	Legislative Director	Legislative Director
Weber	Wehagen	Weidlich	Weldon	Wheeler	White	White	White	Wickre	Wieand	Wilcox	Wilson	Wilson	Wilson	Wing	Wolfgram	Wood	Wood	Woodin	Woodward	Yantis	Yavor	Yazdani	Yelinski	Young
		٨								an an													ent	



Legislative and Communication Directors Conference

October 13-15, 2021 The Kingsmill, Williamsburg, Virginia

Wednesday, October 13, 2021

	wednesday, October 13, 2021	
Burwell Ballroom	Welcome Mark Strand, Congressional Institute	1:00 PM
Burwell Baliroom	Americans' Views on Today's Topics	l:10 - 5:45 PM
	David Winston, The Winston Group	
	Myra Miller, The Winston Group	
	Dave Sackett, Tarrance Group	
er Grand Ballroom	Reception & Dinner James Ri	5:00 - 9:00 PM
	Janis Shinwari, No One Left Behind	
	Thursday, October 14, 2021	
er Grand Ballroom	Breakfast James Ri	3:00 - 8:45 AM
Burwell Ballroom	House Leadership Presentation	9:00 - 10:00 AM
	Moderator: Mark Strand, Congressional Institute	
	Will Dunham, Office of GOP Leader Kevin McCarthy	
	Matt Sparks, Office of GOP Leader Kevin McCarthy	
	Francis Brooke, Office of GOP Whip Steve Scalise	
	Michael Comer, Office of GOP Whip Steve Scalise	
	Charyssa Parent, House Republican Conference	
Burwell Ballroom	Congressional Ethics: A Primer	0:00 - 11:00 AM
	Moderator: Kelle Strickland, House Ethics Committee	
	Elliot Berke, Berke Farah LLP	
	Erin Clark, NRCC	
Burwell Ballroom	Constituent Communications: Strategies and Standards	l1:00 - 12:00 PM
	Moderator: Mark Strand	
	Elisabeth Conklin, House Communications Standards Commission Max Engling, Office of GOP Leader Kevin McCarthy	

4	2	- 1	n	n		4	- 1	5	D	M
ш	Z.	21	U	u	-	- 4	Ι.	13		M

Lunch: Communicating with the Press

Ari Fleischer, Ari Fleischer Communications

<u>Legislative Directors</u> Tazewell

1:15-2:15 The Economy, Inflation and the Debt

Scott Hodge, Tax Foundation Douglas Holtz-Eakin

2:15-3:15 American Security

Senator Jim Talent, Ronald Reagan Presidential Foundation Rachel Hoff, Reagan Presidential Foundation

3:15-4:15 Crime and Policing

Sheriff Scott Jenkins, Culpeper County Hannah Meyers, Manhattan Institute

Communication Directors Burwell Ballroom

1:15-2:15 Developing a Strategic Communications Plan

Colin Reed, South & Hill Strategies

2:15-3:15 Using New Technology to Reach the Public

Steve Johnston, FlexPoint Media Kate Karnes, Former White House Digital Director Alex Kouts, IndiGov

3:15-4:15 Communicating with Hispanic Constituents

Daniel Garza, LIBRE Initiative David Winston, The Winston Group Myra Miller, The Winston Group

6:00 - 9:00 PM

Reception and Dinner

Kristen Soltis Anderson, Echelon Insights

James River Grand Ballroom

Friday, October 15, 2021

8:00 AM	Breakfast	James River Grand Ballroom
9:00-10:00 AM	The 2021-2022 Supreme Court Term Carrie Severino, Judicial Crisis Network	Burwell Ballroom
10:00-11:00 AM	Getting to Yes: How to Negotiate and Have Difficult C Bruce Patton, Harvard Negotiation Project	onversations Burwell Ballroom
11:00-12:00 PM	A Guide to Redistricting Kylie Bongaardt, National Republican Redistricting Trus	Burwell Baliroom t
12:00 PM	End of Retreat Buses Depart	ORB 15 - 2 11 3 0 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3

Report name:

Attendance Report (House Staff)

Report date:

10/19/2021

Event name:

2021 Legislative and Communication Directors Conference

First Name	Last Name	Institution	Job Title
Emily	Ackerman	Office of Rep. Reschenthaler	Deputy Chief of Staff/Legislative Director
Craig	Anderson	Office of Rep. Scott	Legislative Director
Rebecca	Angelson	Office of Rep. Latta	Deputy Chief of Staff
Maggie	Ayrea	Office of Rep. Graves (LA)	Legislative Director
Kevin	Baird	Office of Rep. Griffith	Communications Director
Samantha	Baker	Office of Rep. Grothman	Legislative Director
Jimmy	Ballard	Office of Rep. Davis	Legislative Director
Don	Barber	Office of Rep. Ellzey	Legislative Director
Noah	Barger	Office of Rep. Bost	Legislative Director
Walker	Barrett	Office of Rep. Waltz	Legislative Director
Joe	Barry	Office of Rep. Good	Legislative Director
Hilton	Beckham	Office of Rep. Biggs	Communications Director
Alex	Bellizzi	Office of Rep. Barr	Communications Director
William	Bensur	Office of Rep. Burchett	Communications Director
Chris	Bien	Office of the Leader	Deputy Director of Floor Operations
Jeff	Bishop	Office of Rep. Stauber	Legislative Director
Summer	Blevins	Office of Rep. Bilirakis	Communication Director
Curt	Bliamptis	Office of Rep. Mooney	Acting Legislative Director
Micah	Bock	Office of Rep. Spartz	Communications Director
Hanna	Bogorowski	Office of the Leader	Communications Advisor
Sara "S.K."	Bowen	Office of Rep. Guthrie	Communications Director
Joshua	Bradley	Office of Rep. Moore (AL)	Legislative Director
Francis	Brennan	House Republican Conference	Rapid Response Director
Palmer	Brigham	Office of Rep. Stefanik	Communications Director
Francis	Brooke	Office of the Whip	Policy Director
Ken	Brooke	Office of Rep. Amodei	Legislative Director
Joanna	Brown	Office of Rep. Walberg	Legislative Director
Arthur	Bryant	Office of Rep. Wagner	Communications Director
Laynee	Buckels	Office of Rep. Higgins	Deputy Press Secretary
Courtney	Butcher	House Republican Conference	Member Services Director
Aaron	Calkins	Office of Rep. Biggs	Legislative Director
Christina	Cameron	Office of the Leader	Media Affairs and Operations Advisor
Heather	Campbell	Office of Rep. Granger	Legislative Director
Emily	Carlin	Office of Rep. Obernolte	Communications Director, Senior Advisor
Colin	Carr	Office of Rep. Loudermilk	Deputy Chief of Staff/ Legislative

			Director
Dylan	Chandler	Office of Rep. Gooden	Communications Director
Valerie	Chicola	Office of Rep. Salazar	Communications Director
William	Christian	Office of Rep. Weber	Legislative Director
Kristen	Cianci	Office of Rep. Garbarino	Communications Director
Carson	Clark	Office of Rep. Aderholt	Communications Director
Philipp	Clarke	Office of Rep. Rice	Legislative Director
Adam	Cloch	Office of Rep. Curtis	Communications Director
Sarah	Coffman	Office of Rep. Comer	Legislative Director
Andrea	Coker	Office of Rep. Van Duyne	Communication Director
Michael	Comer	Office of the Whip	Digital Director
Elisabeth	Conklin	Committee on House Administration	Director, Communication Standards Commission
Laney	Copeland	Office of Rep. Clyde	Legislative Director
Sarah	Corley	House Committee on Rules	Director of Strategic Communications
Madeline	Corso	Office of Rep. Clyde	Communications Director
Stacey	Daniels	Office of Rep. McClain	Communications Director
Mike	Davin	Office of Rep. Latta	Legislative Director
Michael	DeFilippis	Office of Rep. Malliotakis	Legislative Director
Aaron	DeGroot	Office of Rep. Davis	Communications Director
Sophie	Delquie	House Republican Conference	Creative Director
Mason	Di Palma	Office of Rep. Gonzalez (OH)	Communications Director
Britney	Dickerson	Office of Rep. Palazzo	Communications Director/Press Secretary
Ross	Dietrich	Office of Rep. González-Colón	Legislative Director
Matt	Diller	House Committee on Rules	Policy Director
Ryan	Dilworth	Office of Rep. Van Duyne	Legislative Director
Will	Dunham	Office of the Leader	
Jordan	Dunn	Office of Rep. Gallagher	Communications Director
Kaitlyn	Dwyer	Office of Rep. Hice	Legislative Director
Suanne	Edmiston	Office of Rep. Gohmert	Legislative Director
Ben	Elleson	Office of Rep. Long	Legislative Director
Max	Engling	Office of the Leader	Deputy Member Services Director
Michele	Exner	Office of the Leader	Communications Director
Amanda	Fitzmorris	Office of Rep. Newhouse	Communications Director/Press Secretary
lan	Foley	Office of Rep. Nunes	Legislative Director
Harry	Fones	Office of Rep. Rosendale	Communications Director
J.P.	Freire	House Committee on Ways and Means	Communications Director
Dylan	Frost	Office of Rep. Hill	Legislative Director
Steven	Giaier	Office of the Leader	Senior Policy Advisor and Counsel
joel	Gibbons	Office of Rep. Nehls	Digital/Press Assistant
Scott	Gilfillan	Office of Rep. Ellzey	Communications Director
David	Goldfarb	Office of Rep. Steil	Legislative Director
Joe	Gollinger	Office of Rep. Harshbarger	Legislative Assistant
AnnMarie	Graham	Office of Rep. Mast	Communications Director

Sean	Griffin	Office of Rep. Brooks	Legislative Counsel/Legislative Director
Elliott	Guffin	Office of Rep. Hudson	Legislative Director
Amanda	Hall	Office of Rep. Valadao	Legislative Director
Emma	Hall	Office of Rep. Owens	Communications Director/Press Secretary
Joel	Hannahs	Office of Rep. Radewagen	Director of Communications
Matt	Hanrahan	Office of Rep. Cline	Communications Director
Jon	Harder	Office of Rep. Graves (MO)	Digital Director
Wesley	Harkins	Office of Rep. Lamborn	Communications Director
Miriam	Harmer	Office of Rep. Owens	Legislative Director
Erick	Harris	Office of Rep. Chabot	Legislative Director
Lynn	Hatcher	Office of Rep. Amodei	Communications Director
Emily	Henn	Office of Rep. Graves (MO)	Deputy Legislative Director
James	Hewitt	Office of Rep. Waltz	Communications Director
Rob	Hicks	Office of Rep. Obernolte	Legislative Director
Christine	Hill	House Committee on Veterans Affairs	Republican Health Staff Director
Preston	Hill	Office of the Leader	Policy Advisor
Andrea	Hitt	House Republican Conference	Deputy Press Secretary
Ryan	Hofmann	House Republican Conference	Policy Advisor
Houson	Holdren	House Republican Conference	Operations Director
Michael	Horder	Office of Rep. Pfluger	Legislative Director
Louis	Hrkman	House Committee on Climate Crisis	Senior Policy Advisor
Rachel	Huggins	Office of Rep. Burgess	Legislative Director
Allie	Humes	Office of the Leader	Member Services Coordinator
Alex	Igleheart	Office of Rep. Wenstrup	Legislative Director
Alex	ives	Office of Rep. Foxx	Communications Director
Bradley	Jaye	Office of Rep. Moore	Communications Director
Molly	Jenkins	Office of Rep. Mike Garcia	Communications Director
Danielle	Jensen	Office of Rep. Bacon	Communications Director
Paul	Johnson	Office of Rep. Moore	Legislative Director
AT	Johnston	Office of Rep. Timmons	Deputy Chief of Staff/Senior Advisor
Elizabeth	Joseph	Office of Rep. Guest	Policy Director
Derek	Judd	Office of Rep. Jacobs	Legislative Director
Jazmine	Kemp	Office of Rep. Johnson (SD)	Communications Director
Colleen	Kennedy	Office of Rep. Tenney	Communications Director
Will	Kiley	Office of Rep. Miller-Meeks	Communications Director
Ed	Kim	Office of Rep. Moolenaar	Legislative Director
Erik	Kinney	Office of Rep. McClain	Legislative Director
John Mark	Kolb	Office of Rep. Salazar	Legislative Director
Steve	Koncar	Office of Rep. Mast	Legislative Director
Michael	Kotsovos	Office of Rep. Long	Communications Director
Christopher	Krepich	Office of Rep. Wenstrup	Communications Director
Jay	Kronzer	Office of Rep. Green (TN)	Legislative Director
Jeffrey	Kuckuck	Office of Rep. Emmer	Legislative Director
Alex	Lanfranconi	Office of Rep. Rutherford	Communications Director

Rachel	Ledbetter	Office of Rep. Scott	Communications Director
Chrissi	Lee	Office of Rep. Hartzler	Legislative Director
Kelli	Liegel	Office of Rep. Fitzgerald	Press Secretary
Lindsay	Linhares	Office of Rep. Letlow	Legislative Director
Nadgey	Louis-Charles	Office of Rep. Ferguson	Communications Director
Linoshka	Luna	Office of Rep. González-Colón	Press Secretary
Nick	Lunneborg	Office of Rep. Fischbach	Legislative Director
Brittany	Madni	Office of Rep. Hinson	Deputy Chief of Staff/Legislative Director
Cameron	Madsen	Office of Rep. Stewart	Legislative Director
Nicole	Manley	Office of Rep. Cline	Legislative Director
Eli	Mansour	Office of Rep. Harshbarger	Communications Director
Chris	Marklund	House Committee on Natural Resources	Deputy Staff Director
Michael	Martin	Office of Rep. Jackson	Deputy Chief of Staff & Legislative Director
Travis	Martinez	Office of Rep. Newhouse	Legislative Director
Erin	McBride	Office of Rep. Rouzer	Communications Director
Kathleen	McCarthy	House Committee on Veterans Affairs	Press Secretary
Bryan	McVae	Office of Rep. Foxx	Legislative Director
Andrew	Meyer	Office of Rep. Cheney	Legislative Director
Emily	Michael	Office of Rep. Griffith	Legislative Director
Jake	Middlebrooks	Office of Rep. LaTurner	Legislative Director
Clay	Mills	Office of Rep. Brooks	Communications Director
Maddie	Mitchell	Office of Rep. Hollingsworth	Legislative Director
Kelsey	Mix	Office of Rep. Stauber	Communications Director
Carter	Moelk	Office of Rep. Hollingsworth	Communications Director
Dylan	Moore	Office of Rep. Bucshon	Deputy Chief of Staff and Legislative Director
Mackenzie	Morales	Office of Rep. Turner	Communications Director
Chas	Morrison	Office of Rep. Gallagher	Legislative Director
Elizabeth	Mount	House Republican Conference	Member Services and Operations Assistant
Jeff	Naft	Office of the Whip	Communications Advisor
Dennis	Nalls	Office of the Whip	Floor Assistant
Claire	Nance	Office of Rep. Westerman	Communications Director/Press Secretary
Ben	Napier	Office of the Whip	Director of Floor Operations
Alex	Naughton	Office of Rep. Bost	Press Secretary
Casey	Nelson	Office of Rep. Jackson	Press Secretary
Bryan	Nichols	Office of Rep. Graves (MO)	Communications Director
Mattie	Nicholson	Office of Rep. Good	Communications Director
Ben	Nyce	House Republican Conference	Policy Advisor
Richie	O'Connell	Office of Rep. Calvert	Legislative Director
Erin	O'Malley	Office of Rep. Miller	Communications Director
Lauren	Offenberg	Office of Rep. Fitzpatrick	Press Secretary
Lia Mary	Palazzo	Office of Rep. Hagedorn	Communications Director
		-	

Charyssa Rob McLaurine Andrea Jessica Mitch Chrissy John	Parent Pillow Pinover Porwoll Powell Rabalais Rabuse Rauber	House Republican Conference Office of Rep. Guest House Committee on Foreign Affairs Office of Rep. Allen Office of Rep. Womack Office of Rep. Letlow Office of Rep. Miller Office of Rep. LaHood	Media Affairs Communications Director Press Secretary Communications Director Legislative Director Communications Director Legislative Director Communications Director
Scott	Rausch	Office of Rep. Garbarino	Deputy Chief of Staff & Legislative Director
Russ Lisa	Reynolds	Office of Rep. Weber	Communications Director Communications Director/Press Secretary
Mary Ellen	Richardson	Office of Rep. LaHood	Legislative Director
Mary Christina	Riley	Office of Rep. Allen	Legislative Director
Abby	Rime	Office of Rep. Emmer	Communications Director
Sara	Robertson	Office of Rep. Crawford	Communications Director
Nick	Rockwell	Office of Rep. Thompson	Legislative Director
Roman	Rodriguez	Office of Rep. Estes	Communications Director
David	Russell	Office of Rep. Moolenaar	Communications Director
Adeline	Sandridge	Office of Rep. Cammack	Communications Director
Dan	Schneider	Office of Rep. Hill	Communications Director
Katherine	Sears	Office of Rep. Joyce [OH]	Communications Director
Sarah	Selip	Office of Rep. Hice	Communications Director
Ashley	Shelton	Office of Rep. Crawford	Legislative Director
Clark	Siddle	Office of Rep. Balderson	Communications Director
Kaitlynn	Skoog	Office of Rep. Mullin	Legislative Director
Caleb	Smith	Office of the Leader	Digital Communications Director
Heather	Smith		-
	Smith	Office of Rep. Comor	Communications Director
Matt		Office of Rep. Comer	Communications Director
Trevor	Smith	Office of Rep. McCarthy	Legislative Director
Joseph	Snider	Office of Rep. Wilson	Communications Director
Matt	Sparks	Office of the Leader	
Brittan	Specht	Office of the Leader	Senior Policy Advisor
Greg	Steele	Office of Rep. Hudson	Communications Director
Rachel	Stephens	House Committee on Transportation and Infrastructure	Press Secretary
Maddison	Stone	Office of Rep. Thompson	Communications Director/Press Secretary
Kelle	Strickland	Committee on Ethics	Counsel to the Ranking Member
Callie	Strock	Office of Rep. Kim	Communications Director
Hannah	Strub	Office of Rep. Rutherford	Legislative Director
Michael	Tadeo	Office of Rep. Johnson (OH)	Senior Advisor
Charlotte	Taylor	Office of Rep. Bucshon	Communications Director
Claire	Trokey	Office of Rep. Scalise	Legislative Director

Charlie	Truxal	Office of Rep. Franklin	Legislative Director
Caroline	Tucker	Office of Rep. Moore	Communications Director
Matt	Tucker	Office of Rep. Joyce (PA)	Legislative Director
Will	Turner	Office of Rep. Garcia	Legislative Director
Faith	Vander Voort	Office of Rep. Valadao	Communications Director
Hunt	VanderToll	Office of Rep. Barr	Legislative Director
Jesse	Von Stein	Office of Rep. Young	Legislative Director
Sarah Anne	Voyles	Office of Rep. Burgess	Communications Director/Press Secretary
Robert	Wagener	Office of Rep. Fitzgerald	Legislative Director
Mattheus	Wagner	Office of Rep. Nunes	Communication Director
Rachel	Walker	Office of Rep. McCaul	Communications Director
John	Weber	Office of Rep. Johnson (SD)	Legislative Director
Craig	Wheeler	Office of Rep. Jaime Herrera Beutler	Communications Director/Press Secretary
Grace	White	Office of Rep. Bryan Steil	Communications Director
Laura	Wilson	Office of Rep. Johnson (OH)	Senior Policy Advisor
Kelsey	Wolfgram	Office of Rep. Burchett	Legislative Director
Emily	Wood	Office of Rep. Jeff Duncan	Press Secretary
Jordan	Wood	Office of Rep. Gooden	Senior Policy Advisor
Joshua	Woodward	Office of Rep. Cammack	Legislative Director
Noah	Yantis	Office of Rep. Hagedorn	Legislative Director
Lauren	Ziegler	Office of Rep. Babin	Legislative Director
Nate	Zimpher	Office of Rep. Balderson	Legislative Director