



U.S. House of Representatives

# COMMITTEE ON ETHICS

## EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House, by email at [gifttravelreports@mail.house.gov](mailto:gifttravelreports@mail.house.gov), within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

- Name of Traveler: Abby Rime
- a. Name of Accompanying Relative: N/A OR None   
 b. Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_
- a. Dates: Departure: October 13, 2021 Return: October 15, 2021  
 b. Dates at Personal Expense, if any: \_\_\_\_\_ OR None
- Departure City: Washington, D.C. Destination: Williamsburg, VA Return City: Minneapolis, MN
- Sponsor(s), Who Paid for the Trip: Congressional Institute
- Describe Meetings and Events Attended:  
 A series of informational sessions related to media and communications.
- Attached to this form are *each* of the following, *signify that each item is attached by checking the corresponding box*:
  - a completed *Sponsor Post-Travel Disclosure Form*;
  - the *Primary Trip Sponsor Form* completed by the trip sponsor *prior* to the trip, *including all* attachments *and* the *Additional Sponsor Form(s)*;
  - page 2 of the completed *Traveler Form* submitted by the employee; *and*
  - the letter from the Committee on Ethics approving my participation on this trip.
- a.  I represent that I participated in each of the activities reflected in the attached sponsor's agenda.  
*Signify statement is true by checking the box.*  
 b. If not, explain:

**I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.**

Signature of Traveler: Abby Rime Date: 11/1/21

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Christopher Maneval Date: 11/1/21

Signature of Supervising Member: Christopher Maneval



U.S. House of Representatives

# COMMITTEE ON ETHICS

## SPONSOR POST-TRAVEL DISCLOSURE FORM

Original  Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Sponsor(s) who paid for the trip: Congressional Institute
2. Travel Destination(s): Williamsburg, VA
3. Date of Departure: October 13, 2021 Date of Return: October 15, 2021
4. Name(s) of Traveler(s): see attached list

*Note:* You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$39.05	\$211.28	\$156.76	\$356.46 - Room Rental
Accompanying Family Member	n/a	n/a	n/a	n/a

6.  All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: October 20, 2021

Name: Mark Strand Title: President

Organization: Congressional Institute

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

**Committee staff may contact the above-named individual if additional information is required.**

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



U.S. House of Representatives

# COMMITTEE ON ETHICS

## TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov).

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Abby Rime

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: \_\_\_\_\_

Name of Signatory (if other than traveler): \_\_\_\_\_

For Staff (name of employing Member or Committee): Congressman Tom Emmer

Office Address: 315 Cannon HOB

Telephone Number: 202-225-2331

Email Address of Contact Person: Abby.Rime@mail.house.gov

Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov).



U.S. House of Representatives

# COMMITTEE ON ETHICS

## TRAVELER FORM

1. Name of Traveler: Abby Firme
2. Sponsor(s) who will be paying or providing in-kind support for the trip:  
Congressional Institute
3. City and State OR Foreign Country of Travel: Williamsburg, Virginia
4. a. Date of Departure: 10/13/21 Date of Return: 10/15/21  
b. Yes  No  Will you be extending the trip at your personal expense?  
If yes, list dates at personal expense: \_\_\_\_\_
5. a. Yes  No  Will you be accompanied by a family member at the sponsor's expense? If yes:  
(1) Name of Accompanying Family Member: \_\_\_\_\_  
(2) Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_  
(3) Yes  No  Accompanying Family Member is at least 18 years of age:
6. a. Yes  No  Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?  
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7. Yes  No  *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.  
  
*NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.*
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.  
As Communications Director for Congressman Tom Emmer, the Congressional Institutes Communications/Legislative Directors Retreat will offer valuable learning opportunities.
9. Yes  No  Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10. For staff travelers, to be completed by your employing Member:

### ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member

Date 9/12/21



## PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website ([ethics.house.gov](http://ethics.house.gov)) provides detailed instructions for filling out the form.

**NOTE:** Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip:  
Congressional Institute
2.  I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3. *Check only one.* I represent that:
  - a.  The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
  - b.  The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
  - c.  The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.  
If "c" is checked, list the names of the additional sponsors:
4. Provide names and titles of ALL House Members *and* employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):  
See addendum & attached invitation list
5. Yes  No  Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of departure: October 13, 2021 Date of return: October 15, 2021
7. a. City of departure: Washington, DC  
b. Destination(s): Williamsburg, VA  
c. City of return: Washington, DC
8. *Check only one.* I represent that:
  - a.  The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
  - b.  The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
  - c.  The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. *Check only one of the following:*
  - a.  I checked 8(a) or (b) above; OR
  - b.  I checked 8(c) above but am not offering any lodging; OR
  - c.  I checked 8(c) above and am offering lodging and meals for one night; OR
  - d.  I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:



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# COMMITTEE ON ETHICS

10.  Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*
11. *Check only one of the following:*
- a.  I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box; OR*
- b.  *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:  
See addendum

13. *Answer parts a and b. Answer part c if necessary:*
- a. Mode of travel: Air  Rail  Bus  Car  Other  (specify: \_\_\_\_\_)
- b. Class of travel: Coach  Business  First  Charter  Other  (specify: \_\_\_\_\_)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14.  I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.*
15. *Check only one.* I represent that either:
- a.  The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; *OR*
- b.  The trip involves events that are arranged specifically *with regard* to congressional participation.  
If "b" is checked:
- 1) Detail the cost *per day* of meals (approximate cost may be provided):  
Day 1- \$46, Day 2 - \$84, Day 3 - \$22
- 2) Provide the reason for selecting the location of the event or trip:  
Relative proximity to DC and capacity to handle a large event

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel Name: Kingsmill City: Williamsburg, VA Cost Per Night: \$102 +taxes  
Reason(s) for Selecting: proximity to DC, availability, security & facility size
- Hotel Name: Double Tree City: Williamsburg, VA Cost Per Night: \$149 +taxes  
Reason(s) for Selecting: proximity to Kingsmill
- Hotel Name: Courtyard Marriott City: Williamsburg, VA Cost Per Night: \$99 +taxes  
Reason(s) for Selecting: proximity to Kingsmill

17.  I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*



U.S. House of Representatives  
**COMMITTEE ON ETHICS**

18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$82	\$227-\$340	\$153
For each Accompanying Family Member	\$82	\$227-\$340	\$153

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$323	Room Rental
For each Accompanying Family Member	\$323	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

- a.  I certify that I am an officer of the organization listed below; OR  
 b.  Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;  
 b. I am not a registered federal lobbyist or registered foreign agent; and  
 c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: *Mark Strand* Date: \_\_\_\_\_  
 Name: Mark Strand Title: President  
 Organization: Congressional Institute  
 Address: 1700 Diagonal Road #300, Alexandria, VA 22314  
 Email: sstrand@conginst.org Telephone: 703-837-8812

**INSTRUCTIONS**

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building  
 Washington, D.C. 20515

ethicscommittee@mail.house.gov | 202-225-7103  
 More information and forms available at ethics.house.gov



U.S. House of Representatives

# COMMITTEE ON ETHICS

## PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website ([ethics.house.gov](http://ethics.house.gov)) provides detailed instructions for filling out the form.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.**

1. Sponsor who will be paying for the trip:  
**Congressional Institute**
2.  I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3. **Check only one.** I represent that:
  - a.  The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
  - b.  The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
  - c.  The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.  
If "c" is checked, list the names of the additional sponsors:
4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary):  
**See addendum & attached invitation list**
5. Yes  No  Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of departure: October 13, 2021 Date of return: October 15, 2021
7. a. City of departure: Washington, DC  
b. Destination(s): Williamsburg, VA  
c. City of return: Washington, DC
8. **Check only one.** I represent that:
  - a.  The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR**
  - b.  The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: **OR**
  - c.  The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. **Check only one of the following:**
  - a.  I checked 8(a) or (b) above; **OR**
  - b.  I checked 8(c) above but am not offering any lodging; **OR**
  - c.  I checked 8(c) above and am offering lodging and meals for one night; **OR**
  - d.  I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:





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# COMMITTEE ON ETHICS

10.  Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*
11. **Check only one of the following:**
- a.  I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box; OR*
- b.  *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:  
See addendum
13. **Answer parts a and b. Answer part c if necessary:**
- a. Mode of travel: Air  Rail  Bus  Car  Other  (specify: \_\_\_\_\_)
- b. Class of travel: Coach  Business  First  Charter  Other  (specify: \_\_\_\_\_)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
14.  I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.*
15. **Check only one.** I represent that either:
- a.  The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
- b.  The trip involves events that are arranged specifically *with regard* to congressional participation.  
If "b" is checked:
- 1) Detail the cost *per day* of meals (approximate cost may be provided):  
Day 1 - \$46, Day 2 - \$84, Day 3 - \$22
- 2) Provide the reason for selecting the location of the event or trip:  
Relative proximity to DC and capacity to handle a large event
16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel Name: Kingsmill City: Williamsburg, VA Cost Per Night: \$102 +taxes  
Reason(s) for Selecting: proximity to DC, availability, security & facility size
- Hotel Name: Double Tree City: Williamsburg, VA Cost Per Night: \$149 +taxes  
Reason(s) for Selecting: proximity to Kingsmill
- Hotel Name: Courtyard Marriott City: Williamsburg, VA Cost Per Night: \$99 +taxes  
Reason(s) for Selecting: proximity to Kingsmill
17.  I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*



U.S. House of Representatives

# COMMITTEE ON ETHICS

### 18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$82	\$227-\$340	\$153
For each Accompanying Family Member	\$82	\$227-\$340	\$153

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$323	Room Rental
For each Accompanying Family Member	\$323	Room Rental

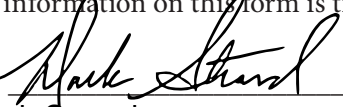
**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

### 19. Check only one:

- a.  I certify that I am an officer of the organization listed below; **OR**
- b.  *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

### 20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: \_\_\_\_\_  
 Name: Mark Strand Title: President  
 Organization: Congressional Institute  
 Address: 1700 Diagonal Road #300, Alexandria, VA 22314  
 Email: strand@conginst.org Telephone: 703-837-8812

## INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

**Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.**

**For questions, please contact the Committee on Ethics at:**

1015 Longworth House Office Building  
Washington, D.C. 20515

[ethicscommittee@mail.house.gov](mailto:ethicscommittee@mail.house.gov) | 202-225-7103  
More information and forms available at [ethics.house.gov](http://ethics.house.gov)

Theodore E. Deutch, Florida  
*Chairman*

Jackie Walorski, Indiana  
*Ranking Member*

Susan Wild, Pennsylvania  
Dean Phillips, Minnesota  
Veronica Escobar, Texas  
Mondaire Jones, New York

Michael Guest, Mississippi  
Dave Joyce, Ohio  
John H. Rutherford, Florida  
Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

## U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust  
*Staff Director and Chief Counsel*

David W. Arrojo  
*Counsel to the Chairman*

Kelle A. Strickland  
*Counsel to the Ranking Member*

1015 Longworth House Office Building  
Washington, D.C. 20515-6328  
Telephone: (202) 225-7103  
Facsimile: (202) 225-7392

October 12, 2021

Ms. Abby Rime  
Office of the Honorable Tom Emmer  
315 Cannon House Office Building  
Washington, DC 20515

Dear Ms. Rime:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for October 13 to 15, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,



Theodore E. Deutch  
Chairman



Jackie Walorski  
Ranking Member

TED/JW:adw

Riley  
Lia Mary  
Maria  
Charlyssa  
Susan  
Twinkle  
Brian  
Katelyn  
Liz  
Laura  
Ashley  
Rob  
Phillip  
Hilary  
McLaurine  
Andrea  
Cameron  
Jessica  
Lori  
Mitch  
Chrissy  
Palmer  
Lindsay  
Mark  
John  
Scott  
Christine  
Russ

Pagett  
Palazzo  
Papakonstantinou  
Parent  
Parker  
Patel  
Patrick  
Pay  
Payne  
Peavey  
Phelps  
Pillow  
Pinegar  
Pinegar  
Pinover  
Porwoll  
Poursoltan  
Powell  
Prater  
Rabalals  
Rabuse  
Raftery  
Ratliff  
Ratner  
Rauber  
Rausch  
Ravold  
Read

Legislative Director  
Communications Director  
Communications Director  
Media Affairs  
Communications Director  
Legislative Director  
Communications Director  
Legislative Director  
Legislative Director  
Press Secretary  
Communications Director  
Communications Director  
Legislative Director  
Legislative Director  
Communications Director  
Press Secretary  
Communications Director  
Communications Director  
Legislative Director  
Legislative Director  
Communications Director  
Press Secretary  
Communications Director  
Legislative Director  
Legislative Director  
Communications Director  
Deputy Chief of Staff and Legislative Director  
Communications Director  
Deputy Chief of Staff & Legislative Director  
Communications Director  
Communications Director

Office of Rep. Mann  
Office of Rep. Hagedorn  
Office of Rep. Carter (GA)  
House Republican Conference  
Office of Rep. Kelly (MS)  
Office of Rep. Steube  
Office of Rep. Huizenga  
Office of Rep. Bentz  
Office of Rep. McMorris Rodgers  
House Committee on Financial Services  
House Committee on Administration  
Office of Rep. Guest  
Office of Rep. Spartz  
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Sara  
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Kevin

Reath  
Reese  
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Reynolds  
Richardson  
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Roberston  
Robhette  
Robinson  
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Communications Director  
Press Secretary  
Director of Member Services  
Communications Director  
Legislative Director  
Legislative Director  
Press Secretary  
Communications Director  
Legislative Director  
Senior Legislative Assistant  
Legislative Director  
Communications Director  
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Communications Director

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Rusihoven  
Sagnip  
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Sandridge  
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Schmitz  
Schneider  
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Schuck  
Schultz  
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Legislative Director  
Communications Director  
Legislative Director  
Communications Director  
District Director  
Press Secretary  
Communications Director  
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Legislative Director  
Legislative Director  
Coalitions Coordinator  
Communications Director  
Communications Director  
Communications Director  
Legislative Director  
Communications Director

Office of Rep. Westerman  
Office of Rep. Moolenaar  
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Office of Rep. Smith (NJ)  
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Sears  
Seid  
Selip  
Shaw Kain  
Sneed  
Shelton  
Shields  
Shoemaker  
Siddle  
Sikora  
Sizemore  
Skoog  
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Souza  
Sparks  
Spealman  
Spect  
Stanton  
Steele  
Stephens

Communications Director  
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Legislative Director  
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Communications Director  
Communications Director  
Digital Communications Director  
Press Secretary  
Communications Director  
Chief of Staff  
Legislative Director  
Senior Policy Advisor  
Head of Communications  
Policy Director  
Senior Policy Advisor  
Legislative Director  
Communications Director  
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Hannah  
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Stewart  
Stone  
Stooksbury  
Stout  
Sirock  
Sirub  
Sullivan  
Sullivan  
Svoboda  
Swanson  
Sweet  
Swisher  
Tadeo  
Taggart  
Taylor  
Taylor  
Tennent  
Theodossiou  
Thomas  
Thomson  
Thorman  
Tidwell  
Todd  
Tortorici  
Trainor  
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Senior Advisor  
Deputy Chief of Staff/Communications Director  
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Press Secretary  
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Policy Director  
Communications Director  
Communications Director  
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Legislative Director  
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Yantis  
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Hatcher  
Hatrup  
Hausee  
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Hernandez  
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Legislative Director  
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Legislative Director  
Communications Director  
Legislative Director  
Legislative Director  
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Legislative Director  
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Communications Director  
Digital Director  
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Legislative Director  
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Communications Director  
Communications Director  
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House Committee on Small Business  
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Kolman  
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Communications Director  
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Legislative Director/Deputy Chief of Staff  
Communications Director  
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Legislative Director  
Legislative Director  
Deputy Chief of Staff/Legislative Director  
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Legislative Director  
Communications Director  
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Taylor	McCarthy	Communications Director	House Committee on Agriculture
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Christian	McMullen	Communications Director	Office of Rep. Arrington
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Carter	Moelk	Communications Director	Office of Rep. Hollingsworth

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Morales  
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Murphy  
Myers  
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Naughton  
Nealon  
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Nichols  
Nicholson  
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Nyce  
O'Boyle  
O'Connell  
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Offenberg  
Osantowski  
Ostrich  
Owens  
Padro

Communications Director/Senior Advisor  
Legislative Director  
Communications Director  
Legislative Director  
Member Services and Operations Assistant  
Press Assistant/Secretary  
Communications Director  
Communications Director  
Communications Advisor  
Floor Assistant  
Communications Director/Press Secretary  
Director of Floor Operations  
Legislative Director  
Press Secretary  
Communications Director/Press Secretary  
Communications Director/Press Secretary  
Communications Director  
Communications Director  
Communications Director  
Policy Advisor  
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Bogorowski  
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Brooke  
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Brown  
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Brown  
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Legislative Director  
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Legislative Director  
Legislative Director  
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Communications Director  
Communications Aide  
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Legislative Director  
Legislative Director  
Communications Director  
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Courtney	Butler	Member Services Director	House Republican Conference
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Aaron	Calkins	Legislative Director	Office of Rep. Biggs
Christina	Cameron	Media Affairs Advisor	Office of the Leader
Heather	Campbell	Legislative Director	Office of Rep. Granger
Sarah	Cannon	Legislative Director	Office of Rep. Simpson
Emily	Carlin	Communications Director/Press Secretary	Office of Rep. Obernolte
Buckley	Carlson	Communications Director	Office of Rep. Banks
Conor	Carney	Legislative Director	Office of Rep. Zeldin
Colin	Carr	Deputy Chief of Staff/Legislative Director	Office of Rep. Loudermilk
Machalagh	Carr	General Counsel	Office of the Leader
George	Cecala	Communications Director	Office of Rep. Posey
Mason	Champion	Legislative Director	Office of Rep. Arrington
Dylan	Chandler	Communications Director/Press Secretary	Office of Rep. Gooden
Christian	Chase	Communications Director	Office of Rep. Jacobs
Taylor	Childress	Legislative Director	Office of Rep. Blice
Bill	Christian	Legislative Director	Office of Rep. Weber
Kristen	Cianci	Communications Director	Office of Rep. Garbarino
Alex	Cisneros	Legislative Director	Office of Rep. Kim
Chase	Clanahan	Legislative Director	Office of Rep. Gimenez
Carson	Clark	Press Secretary	Office of Rep. Aderholt
Phillipp	Clarke	Legislative Director	Office of Rep. Rice
Nick	Clemens	Communications Director	Office of Rep. Benz
Adam	Cloch	Communications Director	Office of Rep. Curtis
Brandon	Cockerham	Communications Director	Office of Rep. Loudermilk

Sarah	Legislative Director	Office of Rep. Comer
Andrea	Communication Director	Office of Rep. Van Duyn
Jessica	Communications Director	House Committee on Oversight and Government Reform
Michael	Digital Director	Office of the Whip
Elisabeth	Director, Communication Standards Commission	Committee on House Administration
Jason	Legislative Director	Office of Rep. Rouzer
Laney	Legislative Director	Office of Rep. Clyde
Sarah	Press Secretary	House Committee on Rules
Ward	Legislative Director	Office of Rep. Higgins
Charles	Speechwriter	Office of the Leader
Leah	Communications Director	Office of Rep. Dunn
Sarah	Cloakroom Floor Director	Office of the Leader
Seana	Deputy Chief of Staff/Legislative Director	Office of Rep. Massie
Jennifer	Communications Director	Office of Rep. McClintock
James	Communications Director	Office of Rep. Fortenberry
Kate	Communications Director	Office of Rep. Murphy
Miranda	Press Secretary	Office of Rep. Hern
Arlie	Legislative Director	Office of Rep. Steel
Tim	Legislative Director	Office of Rep. Harris
Stacey	Communications Director	Office of Rep. McClain
Mike	Legislative Director	Office of Rep. Latta
Alec	Policy Director	House Committee on Appropriations
Mark	Legislative Director	Office of Rep. Aderholt
Michael	Legislative Director	Office of Rep. Mallotakis
Aaron	Communications Director	Office of Rep. Davis
Rachel	Communications Director	Office of Rep. Green
Sophie	Creative Director	House Republican Conference

Mason  
Britney  
Ross  
Matt  
Jared  
Ryan  
Justin  
Halee  
Justin  
Emily  
Will  
Jordan  
Kaitlyn  
Russell  
Nick  
Suarne  
Andrew  
Jaryn  
Haim  
Max  
Jordan  
Michele  
Susan  
Adam  
Alan  
Jay  
Harrison  
Lauren  
Scott

Di Palma  
Dickerson  
Dietrich  
Diller  
Dilley  
Dilworth  
Discigil  
Dobbins  
Doll  
Domenech  
Dunham  
Dunn  
Dwyer  
Dye  
Dyer  
Edmiston  
Eisenberger  
Emhof  
Engelman  
Engling  
Evich  
Exner  
Falconer  
Farris  
Feyerherm  
Fields  
Fields  
Fine  
Fischer

Communications Director  
Communications Director  
Legislative Director  
Matt Diller  
Legislative Director  
Legislative Director  
Communications Director  
Communications Director  
Communications Director  
Senior Policy Advisor  
Deputy Chief of Staff for Policy  
Press Secretary  
Legislative Director  
Communications Director  
Communications Director  
Legislative Director  
Communications Director  
Chief of Staff  
Deputy Chief of Staff & Legislative Director  
Deputy Member Services Director  
Deputy Chief of Staff  
Communications Director  
Legislative Director  
Legislative Director  
Deputy Chief of Staff  
Policy Director  
Communications Director  
Communications Director  
Legislative Director

Office of Rep. Gonzalez (OH)  
Office of Rep. Palazzo  
Office of Rep. González-Colón  
House Committee on Rules  
Office of Rep. Jordan  
Office of Rep. Van Duyn  
Office of Rep. Crenshaw  
Office of Rep. Williams  
Office of Rep. Fleischmann  
Office of the Leader  
Office of the Leader  
Office of Rep. Gallagher  
Office of Rep. Hice  
House Committee on Judiciary  
Office of Rep. Greene  
Office of Rep. Gohmert  
Office of Rep. Kelly (PA)  
Office of Rep. Webster  
Office of Rep. Tenney  
Office of the Leader  
Office of Rep. Herrera Beutler  
Office of the Leader  
Office of Rep. Harshbarger  
Office of Rep. Donalds  
Office of Rep. Fortenberry  
Republican Study Committee  
Office of Rep. Donalds  
Office of the Whip  
Office of Rep. Van Drew

Amanda  
Sarah  
Jan  
Harry  
Anthony  
Savannah  
J.P.  
Dylan  
Billy  
Garrett  
Austin  
Kathleen  
Dallas  
Steven  
Joel  
Scott  
Maura  
Chad  
Savannah  
David  
Eliana  
Ellen  
AnnMarie  
Rob  
Daniel  
Sean  
Brian

Fitzmorris  
Flaim  
Foley  
Fones  
Foli  
Frasier  
Freire  
Frost  
Fuerst  
Fultz  
Gage  
Gayle  
Gerber  
Glaser  
Gibbons  
Gillilan  
Gillespie  
Gilmartin  
Glasgow  
Goldfarb  
Goodman  
Gosnell  
Graham  
Green  
Gribble  
Griffin  
Griffith

Communications Director/Press Secretary  
Communications Director  
Legislative Director  
Communications Director  
Communications Director  
Communications Director  
Communications Director  
Legislative Director  
Communications Director  
Legislative Director  
Legislative Director and Defense Policy  
Advisor  
Legislative Director/Communications  
Director  
Communications Director  
Senior Policy Advisor and Counsel  
Digital/Press Assistant  
Communications Director  
Communications Director  
Deputy Spokesman  
Communications Director/Press Secretary  
Legislative Director  
Legislative Director  
Director of Operations  
Communications Director  
Workforce Policy Director  
Communications Director  
Legislative Counsel/Legislative Director  
Communications Director

Office of Rep. Newhouse  
House Committee on Appropriations  
Office of Rep. Nunes  
Office of Rep. Rosendale  
Office of Rep. Gosar  
Office of Rep. Cloud  
House Committee on Ways and Means  
Office of Rep. Hill  
Office of Rep. Upton  
Office of Rep. Johnson (LA)  
Office of Rep. Rogers (KY)  
Office of Rep. Rose  
Office of Rep. Gibbs  
Office of the Leader  
House Republican Conference  
Office of Rep. Eitzey  
Office of Rep. Kinzinger  
Office of the Leader  
Office of Rep. Buchanan  
Office of Rep. Stiel  
Office of Rep. Kustoff  
Office of the Whip  
Office of Rep. Mast  
Committee on Education and Workforce  
Office of Rep. Nehls  
Office of Rep. Brooks  
Office of Rep. Chabot

## **PRIMARY TRIP SPONSOR FORM ADDENDUM**

**Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):**

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

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## Legislative and Communication Directors Conference

October 13-15, 2021

The Kingsmill, Williamsburg, Virginia

### Wednesday, October 13, 2021

11:30 AM Buses Depart Rayburn Horseshoe

---

3:00 PM Check-In

---

4:00 PM Welcome  
Mark Strand, Congressional Institute

---

4:10 - 5:15 PM Americans' Views on Today's Topics  
Rob Aulry, Meeting Street  
Dave Sackett, Finance Group

---

5:15 - 6:25 PM GOP Outreach to Hispanic Communities  
David Winston, The Winston Group  
Myra Miller, The Winston Group  
Daniel Garza, The Libre Initiative

---

6:30 - 9:00 PM Reception & Dinner  
Kim Strauss, Wall Street Journal

---

### Thursday, October 14, 2021

8:00 - 8:45 AM Breakfast

---

9:00 - 10:00 AM House Leadership Presentation  
Moderator: Mark Strand, Congressional Institute  
Will Dunham, Office of GOP Leader Kevin McCarthy  
Matt Sparks, Office of GOP Leader Kevin McCarthy

\*\*All invitees are subject to charge\*\*

Marty Reiser, Office of GOP Whip Steve Scalise  
Lauren Fine, Office of GOP Whip Steve Scalise

---

**10:00 - 11:00 AM**     **Congressional Ethics: A Primer**  
Elliot Berke, Berke Farah LLP  
Erin Clark, NRCC

---

**11:00 - 12:00 PM**     **Constituent Communications: Strategies and Standards**  
Moderator: Mark Strand  
Elisabeth Conklin, House Communications Standards Commission  
Max Engling, Office of GOP Leader Kevin McCarthy

---

**12:00 - 1:15 PM**     **Lunch: How Adam Smith Can Change Your Life**  
Russ Roberts, Hoover Institution

---

**Legislative Directors**

**Communication Directors**

**1:15-2:30** **The Economy, Inflation and the Debt**  
Michael Strain, AEI  
Scott Hodge, Tax Foundation  
Maya MacGuineas, Committee for a  
Responsible Federal Budget

**1:15-2:45** **Communicating with a Hostile  
Press/Communicating in the Minority**  
Michael Shovel, Hamilton Place  
Strategies

**2:45-4:15** **American Security**  
Moderator: Mark Strand  
Senator Jim Talent, AEI  
Rob Greenway, Hudson Institute  
Mackenzie Eaglen, AEI

**3:00-4:30** **How to Pitch to the Media**  
Jessica Towhey, Ze Communications  
Charryssa Parent, House Republican  
Conference

**4:30-6:00** **Healthcare**  
Marie Fishpaw, Heritage Foundation  
Brian Dixon, Galen Institute  
Chris Pope, Manhattan Institute

**4:45-6:15** **The Latest on Digital Media Best  
Practices**  
Matt Lira, Hangar Capital  
Katiyn Karnes, Former White House

Digital Director  
Steve Johnston, FlexPoint Media

---

**7:00 - 9:00 PM**     **Reception and Dinner**  
Josh Holmes, *Ruthless* podcast

**Friday, October 15, 2021**

**8:00 AM**     **Breakfast**

\*\* All invitees are subject to change \*\*



---

**9:00-10:00 AM**      **The Budget Process 101**  
Bill Hoagland, Bipartisan Policy Center  
Douglas Holtz-Eakin, American Action Forum  
James C. Capretta, American Enterprise Institute

---

**10:00-11:00 AM**      **How to Negotiate**  
Moderator: Mark Strand  
Alex Kouts, Indigov

---

**11:00-12:00 PM**      **A Guide to Redistricting**  
Adam Kincaid, National Republican Redistricting Trust

---

**12:00 PM**              **End of Retreat**  
Buses Depart

---

**\*\*All invitees are subject to change\*\***

From: Congressional Institute rsvp@conginst.org  
Subject: Test - Legislative and Communication Directors Conference: Registration  
Date: August 17, 2021 at 5:34 PM  
To: anym@conginst.org

**2021 Legislative and  
Communication Directors  
Conference**  
Wednesday, October 13, 2021 -  
Friday, October 15, 2021  
Kingsmill



**PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON  
MONDAY, SEPTEMBER 13, 2021!!!**

Dear *"/name/*,

The Congressional Institute is once again honored to host the annual 2021 Legislative and Communication Directors Conference, from Wednesday, October 13, 2021, through Friday, October 15, 2021, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

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To Register:

**Step 1: Submit Ethics Packet by Monday, September 13, 2021**

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Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

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To Register: [Register for 2021 Legislative and  
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Email Address: \*/email/\*  
Access Code: \*/other\_id/\*

If you are unable to attend, please use the following link to [decline this invitation](#).

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email [rsvo@conginst.org](mailto:rsvo@conginst.org). We look forward to seeing you in Williamsburg!

Best wishes,  
Mark Strand, President  
The Congressional Institute  
(703) 837-8812 - Office  
[strand@conginst.org](mailto:strand@conginst.org)

[Sign up for the Congressional Institute's e-newsletter!](#)

If you are not the correct contact for this office, please [reply to this email](#) with the updated contact information instead of [unsubscribing](#).

## **PRIMARY TRIP SPONSOR FORM ADDENDUM**

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## Legislative and Communication Directors Conference

October 13-15, 2021

The Kingsmill, Williamsburg, Virginia

### Wednesday, October 13, 2021

**11:30 AM**      **Buses Depart**      **Rayburn Horseshoe**

---

**3:00 PM**      **Check-In**

---

**4:00 PM**      **Welcome**  
Mark Strand, Congressional Institute

---

**4:10 - 5:15 PM**      **Americans' Views on Today's Topics**  
Rob Autry, Meeting Street  
Dave Sackett, Tarrance Group

---

**5:15 - 6:25 PM**      **GOP Outreach to Hispanic Communities**  
David Winston, The Winston Group  
Myra Miller, The Winston Group  
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Kim Strassel, *Wall Street Journal*

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### Thursday, October 14, 2021

**8:00 - 8:45 AM**      **Breakfast**

---

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Moderator: Mark Strand, Congressional Institute  
Will Dunham, Office of GOP Leader Kevin McCarthy  
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Senator Jim Talent, AEI  
Rob Greenway, Hudson Institute  
Mackenzie Eaglen, AEI

**4:30-6:00**      **Healthcare**  
Marie Fishpaw, Heritage Foundation  
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Chris Pope, Manhattan Institute

**Communication Directors**

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Matt Lira, Hangar Capital  
Katlyn Karnes, Former White House

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Steve Johnston, FlexPoint Media

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**Date:** August 17, 2021 at 5:34 PM  
**To:** [amym@conginst.org](mailto:amym@conginst.org)

RC

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Wednesday, October 13, 2021 -  
Friday, October 15, 2021  
Kingsmill



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Best wishes,  
Mark Strand, President  
The Congressional Institute  
(703) 837-8812 - Office  
[strand@conginst.org](mailto:strand@conginst.org)

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If you are not the correct contact for this office, please [reply to this email](#) with the updated contact information instead of [unsubscribing](#).



## LCD House Staff

First Name	Last Name	Job Title	Institution
Steve	Ackerman	Legislative Director	Office of Rep. Fulcher
Emily	Ackerman	Deputy Chief of Staff/Legislative Director	Office of Rep. Reschenthaler
Jeremy	Adler	Communications Director	Office of Rep. Cheney
Paige	Agostin	Legislative Director	Office of Rep. Boebert
Craig	Anderson	Legislative Director and Military Legislative Assistant	Office of Rep. Scott
Liam	Anderson	Communications Director/Press Secretary	Office of Rep. Stewart
Rebecca	Angelson (Card)	Communications Director	Office of Rep. Latta
Maggie	Ayrea	Legislative Director	Office of Rep. Graves (LA)
Kevin	Baird	Communications Director	Office of Rep. Griffith
Samantha	Baker	Legislative Director	Office of Rep. Grothman
Natalie	Baldassarre	Communications Director	Office of Rep. Malliotakis
Jimmy	Ballard	Legislative Director	Office of Rep. Davis
Don	Barber	Legislative Director	Office of Rep. Elizey
Noah	Barger	Legislative Director	Office of Rep. Bost
Nick	Barley	Communications Director	Office of Rep. Keller
Walker	Barrett	Legislative Director	Office of Rep. Waltz
Joe	Barry	Legislative Director	Office of Rep. Good
Jacqueline	Battaglia	Scheduler	Office of the Whip
Hilton	Beckham	Communications Director	Office of Rep. Biggs
Mark	Bednar	Director of Strategic Communications	Office of the Leader
Isabela	Belchior	Legislative Director	Office of Rep. Gaetz
Lyssa	Bell	Communications Director	Office of Rep. Pfluger
Alex	Bellizzi	Communications Director	Office of Rep. Barr
Evan	Bender	Legislative Director	Office of Rep. Nehls
William	Bensur	Communications Director	Office of Rep. Burchett

Chris	Berardi	Communications Director/Press Secretary	Office of Rep. McKinley
Madison	Berube	Communications Director/Press Secretary	Office of Rep. Gohmert
Chris	Bien	Deputy Director of Floor Operations	Office of the Leader
Aaron	Bill	Legislative Director	Office of Rep. Buchanan
Lauren	Billman	Legislative Director	Office of Rep. Miller
Jeff	Bishop	Legislative Director	Office of Rep. Stauber
Matt	Blackwell	Legislative Director	Office of Rep. Dunn
Meredith	Blanford	Communications Director/Press Secretary	Office of Rep. Mullin
Summer	Blevins	Communication Director	Office of Rep. Bilirakis
Curt	Blamptis	Legislative Director	Office of Rep. Mooney
Micah	Bock	Communications Director	Office of Rep. Spartz
Hanna	Bogorowski	Communications Aide	Office of the Leader
Patrick	Bond	Communications Director	Office of Rep. Lucas
Jake	Bornstein	Legislative Director	Office of Rep. Curtis
Grady	Bourn	Legislative Director	Office of Rep. Carter (TX)
Sara "S.K."	Bowen	Communications Director	Office of Rep. Guthrie
Joshua	Bradley	Legislative Director	Office of Rep. Moore
Francis	Brennan	Rapid Response Director	House Republican Conference
Palmer	Brgham	Communications Director	Office of Rep. Stefanik
Alex	Briggs	Legislative Director	Office of Rep. Gibbs
Sean	Brislin	Legislative Director	Office of Rep. Rosendale
Aaron	Britt	Communications Director	Office of Rep. Feenstra
Ken	Brooke	Legislative Director	Office of Rep. Amodei
Frances	Brooke	Policy Director	Office of the Whip
Joanna	Brown	Legislative Director	Office of Rep. Walberg
Zack	Brown	Press Secretary	Office of Rep. Young
Ashley	Brown	Communications Director/Press Secretary	Office of Rep. Van Drew
Arthur	Bryant	Communications Director	Office of Rep. Wagner
Layne	Buckels	Press Secretary	Office of Rep. Higgins

Rory	Burke	Legislative Director	Office of Rep. Gosar
Courtney	Butcher	Member Services Director	House Republican Conference
Courtney	Butler	Member Services Director	House Republican Conference
Lesley	Byers	Communications Director	House Committee on Homeland Security
Michael	Calcagni	Legislative Director	Office of Rep. Turner
Aaron	Calkins	Legislative Director	Office of Rep. Biggs
Christina	Cameron	Media Affairs Advisor	Office of the Leader
Heather	Campbell	Legislative Director	Office of Rep. Granger
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George	Cecala	Communications Director	Office of Rep. Posey
Mason	Champion	Legislative Director	Office of Rep. Arrington
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Noah	Yantis	Legislative Director	Office of Rep. Hagedorn
Rob	Yavor	Policy Director	House Committee on Small Business
Ebbie	Yazdani	Legislative Director	Office of Rep. Lesko
Dominique	Yelinski	Legislative Director	Office of Rep. Hern
Ryan	Young	Legislative Director	Office of Rep. Sessions



**12:00 - 1:15 PM**      **Lunch: Communicating with the Press**  
Ari Fleischer, Ari Fleischer Communications

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**Legislative Directors**  
**Tazewell**

**1:15-2:15** **The Economy, Inflation and the Debt**  
Scott Hodge, Tax Foundation  
Douglas Holtz-Eakin

**2:15-3:15** **American Security**  
Senator Jim Talent, Ronald Reagan  
Presidential Foundation  
Rachel Hoff, Reagan Presidential  
Foundation

**3:15-4:15** **Crime and Policing**  
Sheriff Scott Jenkins, Culpeper County  
Hannah Meyers, Manhattan Institute

**Communication Directors**  
**Burwell Ballroom**

**1:15-2:15** **Developing a Strategic  
Communications Plan**  
Colin Reed, South & Hill Strategies

**2:15-3:15** **Using New Technology to Reach the  
Public**  
Steve Johnston, FlexPoint Media  
Kate Karnes, Former White House  
Digital Director  
Alex Kouts, IndiGov

**3:15-4:15** **Communicating with Hispanic  
Constituents**  
Daniel Garza, LIBRE Initiative  
David Winston, The Winston Group  
Myra Miller, The Winston Group

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**6:00 - 9:00 PM**      **Reception and Dinner**  
Kristen Soltis Anderson, Echelon Insights

**James River Grand Ballroom**

**Friday, October 15, 2021**

**8:00 AM**      **Breakfast**

**James River Grand Ballroom**

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**9:00-10:00 AM**      **The 2021-2022 Supreme Court Term**  
Carrie Severino, Judicial Crisis Network

**Burwell Ballroom**

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**10:00-11:00 AM**      **Getting to Yes: How to Negotiate and Have Difficult Conversations**  
Bruce Patton, Harvard Negotiation Project

**Burwell Ballroom**

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**11:00-12:00 PM**      **A Guide to Redistricting**  
Kylie Bongaardt, National Republican Redistricting Trust

**Burwell Ballroom**

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**12:00 PM**      **End of Retreat**  
**Buses Depart**

<b>Report name:</b>	Attendance Report (House Staff)
<b>Report date:</b>	10/19/2021
<b>Event name:</b>	2021 Legislative and Communication Directors Conference

<b>First Name</b>	<b>Last Name</b>	<b>Institution</b>	<b>Job Title</b>
Emily	Ackerman	Office of Rep. Reschenthaler	Deputy Chief of Staff/Legislative Director
Craig	Anderson	Office of Rep. Scott	Legislative Director
Rebecca	Angelson	Office of Rep. Latta	Deputy Chief of Staff
Maggie	Ayrea	Office of Rep. Graves (LA)	Legislative Director
Kevin	Baird	Office of Rep. Griffith	Communications Director
Samantha	Baker	Office of Rep. Grothman	Legislative Director
Jimmy	Ballard	Office of Rep. Davis	Legislative Director
Don	Barber	Office of Rep. Ellzey	Legislative Director
Noah	Barger	Office of Rep. Bost	Legislative Director
Walker	Barrett	Office of Rep. Waltz	Legislative Director
Joe	Barry	Office of Rep. Good	Legislative Director
Hilton	Beckham	Office of Rep. Biggs	Communications Director
Alex	Bellizzi	Office of Rep. Barr	Communications Director
William	Bensur	Office of Rep. Burchett	Communications Director
Chris	Bien	Office of the Leader	Deputy Director of Floor Operations
Jeff	Bishop	Office of Rep. Stauber	Legislative Director
Summer	Blevins	Office of Rep. Bilirakis	Communication Director
Curt	Bliamptis	Office of Rep. Mooney	Acting Legislative Director
Micah	Bock	Office of Rep. Spartz	Communications Director
Hanna	Bogorowski	Office of the Leader	Communications Advisor
Sara "S.K."	Bowen	Office of Rep. Guthrie	Communications Director
Joshua	Bradley	Office of Rep. Moore (AL)	Legislative Director
Francis	Brennan	House Republican Conference	Rapid Response Director
Palmer	Brigham	Office of Rep. Stefanik	Communications Director
Francis	Brooke	Office of the Whip	Policy Director
Ken	Brooke	Office of Rep. Amodei	Legislative Director
Joanna	Brown	Office of Rep. Walberg	Legislative Director
Arthur	Bryant	Office of Rep. Wagner	Communications Director
Laynee	Buckels	Office of Rep. Higgins	Deputy Press Secretary
Courtney	Butcher	House Republican Conference	Member Services Director
Aaron	Calkins	Office of Rep. Biggs	Legislative Director
Christina	Cameron	Office of the Leader	Media Affairs and Operations Advisor
Heather	Campbell	Office of Rep. Granger	Legislative Director
Emily	Carlin	Office of Rep. Obernolte	Communications Director, Senior Advisor
Colin	Carr	Office of Rep. Loudermilk	Deputy Chief of Staff/ Legislative

			Director
Dylan	Chandler	Office of Rep. Gooden	Communications Director
Valerie	Chicola	Office of Rep. Salazar	Communications Director
William	Christian	Office of Rep. Weber	Legislative Director
Kristen	Cianci	Office of Rep. Garbarino	Communications Director
Carson	Clark	Office of Rep. Aderholt	Communications Director
Philipp	Clarke	Office of Rep. Rice	Legislative Director
Adam	Cloch	Office of Rep. Curtis	Communications Director
Sarah	Coffman	Office of Rep. Comer	Legislative Director
Andrea	Coker	Office of Rep. Van Duyne	Communication Director
Michael	Comer	Office of the Whip	Digital Director
Elisabeth	Conklin	Committee on House Administration	Director, Communication Standards Commission
Laney	Copeland	Office of Rep. Clyde	Legislative Director
Sarah	Corley	House Committee on Rules	Director of Strategic Communications
Madeline	Corso	Office of Rep. Clyde	Communications Director
Stacey	Daniels	Office of Rep. McClain	Communications Director
Mike	Davin	Office of Rep. Latta	Legislative Director
Michael	DeFilippis	Office of Rep. Malliotakis	Legislative Director
Aaron	DeGroot	Office of Rep. Davis	Communications Director
Sophie	Delquie	House Republican Conference	Creative Director
Mason	Di Palma	Office of Rep. Gonzalez (OH)	Communications Director
Britney	Dickerson	Office of Rep. Palazzo	Communications Director/Press Secretary
Ross	Dietrich	Office of Rep. González-Colón	Legislative Director
Matt	Diller	House Committee on Rules	Policy Director
Ryan	Dilworth	Office of Rep. Van Duyne	Legislative Director
Will	Dunham	Office of the Leader	
Jordan	Dunn	Office of Rep. Gallagher	Communications Director
Kaitlyn	Dwyer	Office of Rep. Hice	Legislative Director
Suanne	Edmiston	Office of Rep. Gohmert	Legislative Director
Ben	Elleson	Office of Rep. Long	Legislative Director
Max	Engling	Office of the Leader	Deputy Member Services Director
Michele	Exner	Office of the Leader	Communications Director
Amanda	Fitzmorris	Office of Rep. Newhouse	Communications Director/Press Secretary
Ian	Foley	Office of Rep. Nunes	Legislative Director
Harry	Fones	Office of Rep. Rosendale	Communications Director
J.P.	Freire	House Committee on Ways and Means	Communications Director
Dylan	Frost	Office of Rep. Hill	Legislative Director
Steven	Gaier	Office of the Leader	Senior Policy Advisor and Counsel
Joel	Gibbons	Office of Rep. Nehls	Digital/Press Assistant
Scott	Gilfillan	Office of Rep. Ellzey	Communications Director
David	Goldfarb	Office of Rep. Steil	Legislative Director
Joe	Gollinger	Office of Rep. Harshbarger	Legislative Assistant
AnnMarie	Graham	Office of Rep. Mast	Communications Director

Sean	Griffin	Office of Rep. Brooks	Legislative Counsel/Legislative Director
Elliott	Guffin	Office of Rep. Hudson	Legislative Director
Amanda	Hall	Office of Rep. Valadao	Legislative Director
Emma	Hall	Office of Rep. Owens	Communications Director/Press Secretary
Joel	Hannahs	Office of Rep. Radewagen	Director of Communications
Matt	Hanrahan	Office of Rep. Cline	Communications Director
Jon	Harder	Office of Rep. Graves (MO)	Digital Director
Wesley	Harkins	Office of Rep. Lamborn	Communications Director
Miriam	Harmer	Office of Rep. Owens	Legislative Director
Erick	Harris	Office of Rep. Chabot	Legislative Director
Lynn	Hatcher	Office of Rep. Amodei	Communications Director
Emily	Henn	Office of Rep. Graves (MO)	Deputy Legislative Director
James	Hewitt	Office of Rep. Waltz	Communications Director
Rob	Hicks	Office of Rep. Obernolte	Legislative Director
Christine	Hill	House Committee on Veterans Affairs	Republican Health Staff Director
Preston	Hill	Office of the Leader	Policy Advisor
Andrea	Hitt	House Republican Conference	Deputy Press Secretary
Ryan	Hofmann	House Republican Conference	Policy Advisor
Houson	Holdren	House Republican Conference	Operations Director
Michael	Horder	Office of Rep. Pfluger	Legislative Director
Louis	Hrkman	House Committee on Climate Crisis	Senior Policy Advisor
Rachel	Huggins	Office of Rep. Burgess	Legislative Director
Allie	Humes	Office of the Leader	Member Services Coordinator
Alex	Igleheart	Office of Rep. Wenstrup	Legislative Director
Alex	Ives	Office of Rep. Foxx	Communications Director
Bradley	Jaye	Office of Rep. Moore	Communications Director
Molly	Jenkins	Office of Rep. Mike Garcia	Communications Director
Danielle	Jensen	Office of Rep. Bacon	Communications Director
Paul	Johnson	Office of Rep. Moore	Legislative Director
AT	Johnston	Office of Rep. Timmons	Deputy Chief of Staff/Senior Advisor
Elizabeth	Joseph	Office of Rep. Guest	Policy Director
Derek	Judd	Office of Rep. Jacobs	Legislative Director
Jazmine	Kemp	Office of Rep. Johnson (SD)	Communications Director
Colleen	Kennedy	Office of Rep. Tenney	Communications Director
Will	Kiley	Office of Rep. Miller-Meeks	Communications Director
Ed	Kim	Office of Rep. Moolenaar	Legislative Director
Erik	Kinney	Office of Rep. McClain	Legislative Director
John Mark	Kolb	Office of Rep. Salazar	Legislative Director
Steve	Koncar	Office of Rep. Mast	Legislative Director
Michael	Kotsovos	Office of Rep. Long	Communications Director
Christopher	Krepich	Office of Rep. Wenstrup	Communications Director
Jay	Kronzer	Office of Rep. Green (TN)	Legislative Director
Jeffrey	Kuckuck	Office of Rep. Emmer	Legislative Director
Alex	Lanfranconi	Office of Rep. Rutherford	Communications Director

Rachel	Ledbetter	Office of Rep. Scott	Communications Director
Chrissi	Lee	Office of Rep. Hartzler	Legislative Director
Kelli	Liegel	Office of Rep. Fitzgerald	Press Secretary
Lindsay	Linhares	Office of Rep. Letlow	Legislative Director
Nadgey	Louis-Charles	Office of Rep. Ferguson	Communications Director
Linoshka	Luna	Office of Rep. González-Colón	Press Secretary
Nick	Lunneborg	Office of Rep. Fischbach	Legislative Director
Brittany	Madni	Office of Rep. Hinson	Deputy Chief of Staff/Legislative Director
Cameron	Madsen	Office of Rep. Stewart	Legislative Director
Nicole	Manley	Office of Rep. Cline	Legislative Director
Eli	Mansour	Office of Rep. Harshbarger	Communications Director
Chris	Marklund	House Committee on Natural Resources	Deputy Staff Director
Michael	Martin	Office of Rep. Jackson	Deputy Chief of Staff & Legislative Director
Travis	Martinez	Office of Rep. Newhouse	Legislative Director
Erin	McBride	Office of Rep. Rouzer	Communications Director
Kathleen	McCarthy	House Committee on Veterans Affairs	Press Secretary
Bryan	McVae	Office of Rep. Foxx	Legislative Director
Andrew	Meyer	Office of Rep. Cheney	Legislative Director
Emily	Michael	Office of Rep. Griffith	Legislative Director
Jake	Middlebrooks	Office of Rep. LaTurner	Legislative Director
Clay	Mills	Office of Rep. Brooks	Communications Director
Maddie	Mitchell	Office of Rep. Hollingsworth	Legislative Director
Kelsey	Mix	Office of Rep. Stauber	Communications Director
Carter	Moelk	Office of Rep. Hollingsworth	Communications Director
Dylan	Moore	Office of Rep. Bucshon	Deputy Chief of Staff and Legislative Director
Mackenzie	Morales	Office of Rep. Turner	Communications Director
Chas	Morrison	Office of Rep. Gallagher	Legislative Director
Elizabeth	Mount	House Republican Conference	Member Services and Operations Assistant
Jeff	Naft	Office of the Whip	Communications Advisor
Dennis	Nalls	Office of the Whip	Floor Assistant
Claire	Nance	Office of Rep. Westerman	Communications Director/Press Secretary
Ben	Napier	Office of the Whip	Director of Floor Operations
Alex	Naughton	Office of Rep. Bost	Press Secretary
Casey	Nelson	Office of Rep. Jackson	Press Secretary
Bryan	Nichols	Office of Rep. Graves (MO)	Communications Director
Mattie	Nicholson	Office of Rep. Good	Communications Director
Ben	Nyce	House Republican Conference	Policy Advisor
Richie	O'Connell	Office of Rep. Calvert	Legislative Director
Erin	O'Malley	Office of Rep. Miller	Communications Director
Lauren	Offenberg	Office of Rep. Fitzpatrick	Press Secretary
Lia Mary	Palazzo	Office of Rep. Hagedorn	Communications Director



Charyssa	Parent	House Republican Conference	Media Affairs
Rob	Pillow	Office of Rep. Guest	Communications Director
McLaurine	Pinover	House Committee on Foreign Affairs	Press Secretary
Andrea	Porwoll	Office of Rep. Allen	Communications Director
Jessica	Powell	Office of Rep. Womack	Legislative Director
Mitch	Rabalais	Office of Rep. Letlow	Communications Director
Chrissy	Rabuse	Office of Rep. Miller	Legislative Director
John	Rauber	Office of Rep. LaHood	Communications Director
Scott	Rausch	Office of Rep. Garbarino	Deputy Chief of Staff & Legislative Director
Russ	Read	Office of Rep. Franklin	Communications Director
Lisa	Reynolds	Office of Rep. Weber	Communications Director/Press Secretary
Mary Ellen	Richardson	Office of Rep. LaHood	Legislative Director
Mary Christina	Riley	Office of Rep. Allen	Legislative Director
Abby	Rime	Office of Rep. Emmer	Communications Director
Sara	Robertson	Office of Rep. Crawford	Communications Director
Nick	Rockwell	Office of Rep. Thompson	Legislative Director
Roman	Rodriguez	Office of Rep. Estes	Communications Director
David	Russell	Office of Rep. Moolenaar	Communications Director
Adeline	Sandridge	Office of Rep. Cammack	Communications Director
Dan	Schneider	Office of Rep. Hill	Communications Director
Katherine	Sears	Office of Rep. Joyce (OH)	Communications Director
Sarah	Selip	Office of Rep. Hice	Communications Director
Ashley	Shelton	Office of Rep. Crawford	Legislative Director
Clark	Siddle	Office of Rep. Balderson	Communications Director
Kaitlynn	Skoog	Office of Rep. Mullin	Legislative Director
Caleb	Smith	Office of the Leader	Digital Communications Director
Heather	Smith	Office of Rep. Timmons	Communications Director
Matt	Smith	Office of Rep. Comer	Communications Director
Trevor	Smith	Office of Rep. McCarthy	Legislative Director
Joseph	Snider	Office of Rep. Wilson	Communications Director
Matt	Sparks	Office of the Leader	
Brittan	Specht	Office of the Leader	Senior Policy Advisor
Greg	Steele	Office of Rep. Hudson	Communications Director
Rachel	Stephens	House Committee on Transportation and Infrastructure	Press Secretary
Maddison	Stone	Office of Rep. Thompson	Communications Director/Press Secretary
Kelle	Strickland	Committee on Ethics	Counsel to the Ranking Member
Callie	Strock	Office of Rep. Kim	Communications Director
Hannah	Strub	Office of Rep. Rutherford	Legislative Director
Michael	Tadeo	Office of Rep. Johnson (OH)	Senior Advisor
Charlotte	Taylor	Office of Rep. Bucshon	Communications Director
Claire	Trokey	Office of Rep. Scalise	Legislative Director

Charlie	Truxal	Office of Rep. Franklin	Legislative Director
Caroline	Tucker	Office of Rep. Moore	Communications Director
Matt	Tucker	Office of Rep. Joyce (PA)	Legislative Director
Will	Turner	Office of Rep. Garcia	Legislative Director
Faith	Vander Voort	Office of Rep. Valadao	Communications Director
Hunt	VanderToll	Office of Rep. Barr	Legislative Director
Jesse	Von Stein	Office of Rep. Young	Legislative Director
Sarah Anne	Voyles	Office of Rep. Burgess	Communications Director/Press Secretary
Robert	Wagener	Office of Rep. Fitzgerald	Legislative Director
Mattheus	Wagner	Office of Rep. Nunes	Communication Director
Rachel	Walker	Office of Rep. McCaul	Communications Director
John	Weber	Office of Rep. Johnson (SD)	Legislative Director
Craig	Wheeler	Office of Rep. Jaime Herrera Beutler	Communications Director/Press Secretary
Grace	White	Office of Rep. Bryan Steil	Communications Director
Laura	Wilson	Office of Rep. Johnson (OH)	Senior Policy Advisor
Kelsey	Wolfgram	Office of Rep. Burchett	Legislative Director
Emily	Wood	Office of Rep. Jeff Duncan	Press Secretary
Jordan	Wood	Office of Rep. Gooden	Senior Policy Advisor
Joshua	Woodward	Office of Rep. Cammack	Legislative Director
Noah	Yantis	Office of Rep. Hagedorn	Legislative Director
Lauren	Ziegler	Office of Rep. Babin	Legislative Director
Nate	Zimpher	Office of Rep. Balderson	Legislative Director