Original Amendment EMPLOYEE POST-TRAVEL DISCLOSURE FORM This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics. NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. 1. Name of Traveler: Molly Jenkins 2. a. Name of Accompanying Relative: b. Relationship to Traveler: Spouse Child Other (specify): 3. a. Dates: Departure: Oct. 13 2021 Return: Oct 15. 2021 OR None ■ b. Dates at Personal Expense, if any: 4. Departure City: Washington, D.C. Destination: Williamsburg, VA Return City: Washignton, D.C. Sponsor(s), Who Paid for the Trip: Congressional Institute 6. Describe Meetings and Events Attended: I attended communications seminars that provided helpful information on things like how to better reach constituents, how to communicate congressional policy, and how to maximize the number of constituents you can message to ensure they receive important informtion. We also attended meals that included guest speakers that shared helpful info such as how to better prepare your boss for interviews and the situatuon in Afghanistan. 7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box: a. a completed Sponsor Post-Travel Disclosure Form; b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s); c. page 2 of the completed *Traveler Form* submitted by the employee; and d. the letter from the Committee on Ethics approving my participation on this trip. 8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box. b. If not, explain: I certify that the information on this form is true, complete, and correct to the best of my knowledge. Date: 10729/21

I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Rep. Mike Garcia Date: 10/28/21 Signature of Supervising Member:

Signature of Traveler:

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original	Amendmen
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This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

	e denial of future re pay the trip expense		d/or subject the curr	ent traveler to disc	ciplinary action or a requirement to									
	TE: Willful or know	ing misrepresentations on t	his form may be subje	ct to criminal prose	ecution pursuant to 18 U.S.C. § 1001.									
1.	Sponsor(s) who pa	aid for the trip: Congres	sional Institute	_										
2.	Travel Destination	n(s): Williamsburg, VA												
3.	Date of Departure	October 13, 2021	Date o	f Return: Octobe	r 15, 2021									
4.		Name(s) of Traveler(s): see attached list Note: You may list more than one traveler on a form only if all information is identical for each person listed.												
	Note: You may list	t more than one traveler o	n a form only if <i>all</i> is	nformation is iden	atical for each person listed.									
5.	Actual amount of	expenses paid on behalf	of, or reimbursed to,	each individual n	amed in Question 4:									
		Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)									
	Traveler	n/a	\$211.28	\$156.76	\$356.46 - Room Rental									
	Accompanying Family Member	n/a	n/a	n/a	n/a									
6.		connected to the trip were s true by checking box.	for actual costs inci	urred and not a pe	r diem or lump sum payment.									
I ce	ertify that the infor	mation contained in this	Form is true, compl	ete, and correct to	the best of my knowledge.									
	10	1 JAV	,											
Sig	nature: Mau	C Shin		Date	::October 20, 2021									
Na	me: Mark Strand			Title	::President									
Or	ganization: Congr	essional Institute												
	I am an officer of	the above-named organiz	ation. Signify staten	nent is true by che	cking box.									
Ad	dress: 1700 Diag	onal Road #300, Alex	andria, VA 22314	1										
Em	ail: strand@con	ginst.org		Telephone	703-837-8812									

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Molly Jenkins
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.
Signature: MJ
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee): Rep. Mike Garcia
Office Address: 1535 Longworth HOB, Washington, D.C. 20515
Telephone Number: 202-227-0223
Email Address of Contact Person: molly.jenkins@mail.house.gov
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.
NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.
KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.

TRAVELER FORM

1. Name of Traveler: Molly Jenkins
Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
3. City and State OR Foreign Country of Travel : Williamsburg, VA
4. a. Date of Departure: 10/13/21 Date of Return: 10/15/21
b. Yes No Will you be extending the trip at your personal expense?
If yes, list dates at personal expense:
5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
(1) Name of Accompanying Family Member:
(2) Relationship to Traveler: Spouse Child Other (specify):
(3) Yes No Accompanying Family Member is at least 18 years of age:
6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7. Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. As a Communications Director for Rep. Mike Garcia this trip will help me improve and expand upon my skills as a communicator in Congress. Hearing from and meeting fellow communicators who have served or currently serve in Congress will provide me the chance to learn from their experiences and apply that to my own job as a Communications Director so that I can better articulate the Congressman's work and priorities to the people of CA25.
9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10. For staff travelers, to be completed by your employing Member:
ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.
Signature of Employing Member Date 9/1012

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

Co	ommittee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.
	OTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. ilure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip: Congressional Institute
2.	✓ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent Signify that the statement is true by checking box.
3.	 Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors:
4. 5.	Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See addendum & attached invitation list Yes No Is travel being offered to an accompanying family member of the House invitee(s)? Date of departure: October 13, 2021 Date of return: October 15, 2021
7.	a. City of departure: Washington, DC
/.	b. Destination(s): Williamsburg, VA
	c. City of return: Washington, DC
8.	Check only one. I represent that: a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following: a. I checked 8(a) or (b) above; OR
	b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). <i>Indicate agenda is attached by checking box</i> .
11.	Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify that the statement is true by checking box; OR
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education.
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip <i>and</i> its role in organizing and/or conducting the trip: See addendum
13.	Answer parts a and b. Answer part c if necessary:
	a. Mode of travel: Air Rail Bus Car Other (specify:)
	b. Class of travel: Coach Business First Charter Other (specify:)
	c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
14.	✓ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or
	recreational activities of the invitee(s). Signify that the statement is true by checking the box.
15.	 Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; OR b. The trip involves events that are arranged specifically with regard to congressional participation. If "b" is checked:
	Detail the cost <i>per day</i> of meals (approximate cost may be provided):
	Day 1- \$46, Day 2 - \$84, Day 3 - \$22
	 Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: Kingsmill City: Williamsburg, VA Cost Per Night: \$102 +taxes
	Reason(s) for Selecting: proximity to DC, availability, security & facility size
	Hotel Name: Double Tree City: Williamsburg, VA Cost Per Night: \$149 +taxes
	Reason(s) for Selecting: proximity to Kingsmill
	Hotel Name: Courtyard Marriott City: Williamsburg, VA Cost Per Night: \$99 +taxes
	Reason(s) for Selecting: proximity to Kingsmill
17.	I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum

payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant			
For each Member, Officer, or Employee	\$82	\$227-\$340	\$153			
For each Accompanying Family Member	\$82	\$227-\$340	\$153			

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$323	Room Rental
For each Accompanying Family Member	\$323	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

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- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strans	Date:	
Mark Strand	Title:	President
Organization: Congressional Institute		Tape BUTT
Address: 1700 Diagonal Road #300, Alexandria, VA 22314		
strand@conginst.org	Telephone:	703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

Theodore E. Deutch, Florida *Chairman* Jackie Walorski, Indiana *Ranking Member*

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> David W. Arrojo Counsel to the Chairman

Kelle A. Strickland
Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

October 12, 2021

Ms. Molly Jenkins Office of the Honorable Mike Garcia 1535 Longworth House Office Building Washington, DC 20515

Dear Ms. Jenkins:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for October 13 to 15, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman

Jackie Walorski Ranking Member

TED/JW:adw

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$323.



Legislative and Communication Directors Conference

October 13-15, 2021 The Kingsmill, Williamsburg, Virginia

Wednesday, October 13, 2021

11:30 AM	Buses Depart	Rayburn Horseshoe
3:00 PM	Check-In	
4:00 PM	Welcome Mark Strand, Congressional Institute	Competition of the second
4:10 - 5:15 PM	Americans' Views on Today's Topics Rob Autry, Meeting Street Dave Sackett, Tarrance Group	
5:15 - 6:25 PM	GOP Outreach to Hispanic Communities David Winston, The Winston Group Myra Miller, The Winston Group Daniel Garza, The Libre Initiative	
6:30 - 9:00 PM	Reception & Dinner Kim Strassel, Wall Street Journal	
Ar -170	Thursday, October 14, 2021	
8:00 - 8:45 AM	Breakfast	
9:00 - 10:00 AM	House Leadership Presentation Moderator: Mark Strand, Congressional Institute Will Dunham, Office of GOP Leader Kevin McCarthy Matt Sparks, Office of GOP Leader Kevin McCarthy	

^{**}All invitees are subject to change**

Marty Reiser, Office of GOP Whip Steve Scalise Lauren Fine, Office of GOP Whip Steve Scalise

10:00 - 11:00 AM

Congressional Ethics: A Primer

Elliot Berke, Berke Farah LLP

Erin Clark, NRCC

11:00 - 12:00 PM

Constituent Communications: Strategies and Standards

Moderator: Mark Strand

Elisabeth Conklin, House Communications Standards Commission

Max Engling, Office of GOP Leader Kevin McCarthy

12:00 - 1:15 PM

Lunch: How Adam Smith Can Change Your Life

Russ Roberts, Hoover Institution

Legislative Directors

1:15-2:30 The Economy, Inflation and the Debt

Michael Strain, AEI

Scott Hodge, Tax Foundation

Maya MacGuineas, Committee for a

Responsible Federal Budget

2:45-4:15 American Security

Moderator: Mark Strand

Senator Jim Talent, AEI

Rob Greenway, Hudson Institute

Mackenzie Eaglen, AEI

4:30-6:00 Healthcare

Marie Fishpaw, Heritage Foundation

Brian Blase, Galen Institute

Chris Pope, Manhattan Institute

Communication Directors

1:15-2:45 Communicating with a Hostile

Press/Communicating in the Minority

Michael Steel, Hamilton Place

Strategies

3:00-4:30 How to Pitch to the Media

Jessica Towhey, 2e Communications

Charyssa Parent, House Republican

Conference

4:45-6:15 The Latest on Digital Media Best

Practices

Matt Lira, Hangar Capital

Katlyn Karnes, Former White House

Digital Director

Steve Johnston, FlexPoint Media

7:00 - 9:00 PM

Reception and Dinner

Josh Holmes, Ruthless podcast

Friday, October 15, 2021

8:00 AM

Breakfast

From: Congressional Institute rsvp@conginst.org

Subject: Test - Legislative and Communication Directors Conference: Registration

Date: August 17, 2021 at 5:34 PM To: amym@conginst.org



2021 Legislative and Communication Directors Conference

Wednesday, October 13, 2021 -Friday, October 15, 2021 Kingsmill



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, SEPTEMBER 13, 2021!!!

Dear */fname/*,

The Congressional Institute is once again honored to host the annual 2021 Legislative and Communication Directors Conference, from Wednesday, October 13, 2021, through Friday, October 15, 2021, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

Please note that this conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

Step 1: Submit Ethics Packet by Monday, September 13, 2021

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Private Sponsor Travel Certification Form</u> and submit the whole package with your completed Traveler Form by Monday, September 13, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202) 225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to <u>travel.requests@mail.house.gov</u>.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

To Register:

Register for 2021 Legislative and Communication Directors Conference

Email Address:

/email/

Access Code:

/other id/

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsyp@conginst.org. We look forward to seeing you in Williamsburg!

Best wishes, Mark Strand, President The Congressional Institute (703) 837-8812 - Office strand@conginst.org

Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please $\underline{\text{reply to this email}}$ with the updated contact information instead of $\underline{\text{unsubscribing}}$.

louse Staff

Institution	Office of Rep. Fulcher	Office of Rep. Reschenthaler	Office of Rep. Cheney	Office of Rep. Boebert	Office of Rep. Scott	Office of Rep. Stewart	Office of Rep. Latta	Office of Rep. Graves (LA)	Office of Rep. Griffith	Office of Rep. Grothman	Office of Rep. Malliotakis	Office of Rep. Davis	Office of Rep. Ellzey	Office of Rep. Bost	Office of Rep. Keller	Office of Rep. Waltz	Office of Rep. Good	Office of the Whip	Office of Rep. Biggs	Office of the Leader	Office of Rep. Gaetz	Office of Rep. Pfluger	Office of Rep. Barr	Office of Rep. Nehls	Office of Rep. Burchett
Job Title	Legislative Director Of	Deputy Chief of Staff/Legislative Director Of	Communications Director Of	Legislative Director Of	Legislative Director and Military Legislative Of Assistant	Communications Director/Press Secretary Of	Communications Director Of	Legislative Director Of	Communications Director Of	Legislative Director Of	Communications Director Of	Legislative Director Of	Legislative Director Of	Legislative Director Of	Communications Director Of	Legislative Director Of	Legislative Director Of	Scheduler	Communications Director Of	Director of Strategic Communications Of	Legislative Director Of	Communications Director Of	Communications Director Of	Legislative Director Of	Communications Director Of
Last Name	Ackerman	Ackerman	Adler	Agostin	Anderson	Anderson	Angelson (Card)	Ayrea	Baird	Baker	Baldassarre	Ballard	Barber	Barger	Barley	Barrett	Barry	Battaglia	Beckham	Bednar	Belchior	Bell	Bellizzi	Bender	Bensur
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Office of Rep. McKinley	Office of Rep. Gohmert	Office of the Leader	Office of Rep. Buchanan	Office of Rep. Miller	Office of Rep. Stauber	Office of Rep. Dunn	Office of Rep. Mullin	Office of Rep. Bilirakis	Office of Rep. Mooney	Office of Rep. Spartz	Office of the Leader	Office of Rep. Lucas	Office of Rep. Curtis	Office of Rep. Carter (TX)	Office of Rep. Guthrie	Office of Rep. Moore	House Republican Conference	Office of Rep. Stefanik	Office of Rep. Gibbs	Office of Rep. Rosendale	Office of Rep. Feenstra	Office of Rep. Amodei	Office of the Whip	Office of Rep. Walberg	Office of Rep. Young	Office of Rep. Van Drew	Office of Rep. Wagner	Office of Rep. Higgins
Communications Director/Press Secretary	Communications Director/Press Secretary	Deputy Director of Floor Operations	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director/Press Secretary	Communication Director	Legislative Director	Communications Director	Communications Aide	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Rapid Response Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Policy Director	Legislative Director	Press Secretary	Communications Director/Press Secretary	Communications Director	Press Secretary
Berardi	Berube	Bien	Bill	Billman	Bishop	Blackwell	Blanford	Blevins	Bliamptis	Bock	Bogorowski	Bond	Bornstein	Bourn	Bowen	Bradley	Brennan	Brgham	Briggs	Brislin	Britt	Brooke	Brooke	Brown	Brown	Brown	Bryant	Buckels
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Burke	Legislative Director	Office of Rep. Gosar
Butcher	Member Services Director	House Republican Conference
Butler	Member Services Director	House Republican Conference
Byers	Communications Director	House Committee on Homeland Security
Calcagni	Legislative Director	Office of Rep. Turner
Calkins	Legislative Director	Office of Rep. Biggs
Cameron	Media Affairs Advisor	Office of the Leader
Campbell	Legislative Director	Office of Rep. Granger
Cannon	Legislative Director	Office of Rep. Simpson
Carlin	Communications Director/Press Secretary	Office of Rep. Obernolte
Carlson	Communications Director	Office of Rep. Banks
Carney	Legislative Director	Office of Rep. Zeldin
Carr	Deputy Chief of Staff/Legislative Director	Office of Rep. Loudermilk
Carr	General Counsel	Office of the Leader
Cecala	Communications Director	Office of Rep. Posey
Champion	Legislative Director	Office of Rep. Arrington
Chandler	Communications Director/Press Secretary	Office of Rep. Gooden
Chase	Communications Director	Office of Rep. Jacobs
Chicola	Communications Director	Office of Rep. Salazar
Childress	Legislative Director	Office of Rep. Bice
Christian	Legislative Director	Office of Rep. Weber
Cianci	Communications Director	Office of Rep. Garbarino
Cisneros	Legislative Director	Office of Rep. Kim
Clanahan	Legislative Director	Office of Rep. Gimenez
Clark	Press Secretary	Office of Rep. Aderholt
Clarke	Legislative Director	Office of Rep. Rice
Clemens	Communications Director	Office of Rep. Bentz
Cloch	Communications Director	Office of Rep. Curtis
Cockerham	Communications Director	Office of Rep. Loudermilk

Office of Rep. Comer	Office of Rep. Van Duyne	House Committee on Oversight and Government Reform	Office of the Whip	Committee on House Administration	Office of Rep. Rouzer	Office of Rep. Clyde	House Committee on Rules	Office of Rep. Higgins	Office of the Leader	Office of Rep. Clyde	Office of Rep. Dunn	Office of the Leader	Office of Rep. Massie	Office of Rep. McClintock	Office of Rep. Fortenberry	Office of Rep. Murphy	Office of Rep. Hern	Office of Rep. Steel	Office of Rep. Harris	Office of Rep. McClain	Office of Rep. Latta	House Committee on Appropriations	Office of Rep. Aderholt	Office of Rep. Meuser	Office of Rep. Malliotakis	Office of Rep. Davis
Legislative Director	Communication Director	Communications Director	Digital Director	Director, Communication Standards Commission	Legislative Director	Legislative Director	Press Secretary	Legislative Director	Speechwriter	Communications Director	Communications Director	Cloakroom Floor Director	Deputy Chief of Staff/Legislative Director	Communications Director	Communications Director	Communications Director	Press Secretary	Legislative Director	Legislative Director	Communications Director	Legislative Director	Policy Director	Legislative Director	Legislative Director	Legislative Director	Communications Director
Coffman	Coker	Collins	Comer	Conklin	Cooke	Copeland	Corley	Cormier	Correll	Corso	Courtney	Coyle	Cranston	Cressy	Crotty	Currie	Dabney	Dana	Daniels	Daniels	Davin	Davis	Dawson	Deeley	Defilippis	Degroot
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Communications Director Communications Director/Press Secretary Legislative Director Matt Diller Legislative Director Communications Director/Press Secretary Communications Director/Press Secretary Communications Director/Press Secretary Communications Director/Press Secretary Senior Policy Advisor Deputy Chief of Staff for Policy Press Secretary Legislative Director Communications Director Communications Director Communications Director Communications Director Communications Director Chief of Staff/Communications Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director	del Guidice Delquie	Communications Director Creative Director	Office of Rep. Green House Republican Conference
Communications Director/Press Secretary Legislative Director Matt Diller Legislative Director Legislative Director Communications Director/Press Secretary Communications Director/Press Secretary Communications Director/Press Secretary Senior Policy Advisor Deputy Chief of Staff for Policy Press Secretary Serior Policy Advisor Deputy Chief of Staff for Policy Press Secretary Legislative Director Communications Director Communications Director Communications Director Communications Director Communications Director Deputy Chief of Staff/Communications Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director	Di Palma	Communications Director	Office of Rep. Gonzalez (OH)
Legislative Director Matt Diller Legislative Director Legislative Director Communications Director/Press Secretary Communications Director/Press Secretary Communications Director/Press Secretary Senior Policy Advisor Deputy Chief of Staff for Policy Press Secretary Legislative Director Communications Director Communications Director Legislative Director Communications Director Communications Director Chief of Staff/Communications Director Deputy Chief of Staff/Legislative Director Deputy Member Services Director Deputy Chief of Staff/Legislative Director Communications Director Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Legislative Director Communications Director Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director	Dickerson	Communications Director/Press Secretary	Office of Rep. Palazzo
Matt Diller Legislative Director Legislative Director Communications Director/Press Secretary Communications Director/Press Secretary Communications Director/Press Secretary Senior Policy Advisor Deputy Chief of Staff for Policy Press Secretary Legislative Director Communications Director Communications Director Legislative Director Chief of Staff/Communications Director Deputy Member Services Director Deputy Member Services Director Deputy Member Services Director Deputy Member Services Director Deputy Chief of Staff/Legislative Director Communications Director Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director	Dietrich	Legislative Director	Office of Rep. González-Colón
Legislative Director Legislative Director Communications Director/Press Secretary Communications Director/Press Secretary Communications Director/Press Secretary Senior Policy Advisor Deputy Chief of Staff for Policy Press Secretary Legislative Director Communications Director Legislative Director Communications Director Legislative Director Chief of Staff/Communications Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Communications Director Legislative Director Communications Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director Communications Director	Diller	Matt Diller	House Committee on Rules
Legislative Director Communications Director/Press Secretary Communications Director/Press Secretary Communications Director/Press Secretary Senior Policy Advisor Deputy Chief of Staff for Policy Press Secretary Legislative Director Communications Director Communications Director Communications Director Communications Director Communications Director Communications Director Deputy Chief of Staff/Communications Director Deputy Member Services Director Deputy Member Services Director Communications Director Deputy Ohief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director	Dilley	Legislative Director	Office of Rep. Jordan
Communications Director/Press Secretary Communications Director/Press Secretary Senior Policy Advisor Deputy Chief of Staff for Policy Press Secretary Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director	Dilworth	Legislative Director	Office of Rep. Van Duyne
Communications Director/Press Secretary Communications Director/Press Secretary Senior Policy Advisor Deputy Chief of Staff for Policy Press Secretary Legislative Director Communications Director Communications Director Legislative Director Communications Director Chief of Staff/Communications Director Chief of Staff/Communications Director Deputy Member Services Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director	Discigil	Communications Director/Press Secretary	Office of Rep. Crenshaw
Communications Director/Press Secretary Senior Policy Advisor Deputy Chief of Staff for Policy Press Secretary Legislative Director Communications Director Communications Director Legislative Director Communications Director Chief of Staff/Communications Director Chief of Staff/Communications Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Deputy Director	Dobbins	Communications Director/Press Secretary	Office of Rep. Williams
Senior Policy Advisor Deputy Chief of Staff for Policy Press Secretary Legislative Director Communications Director Communications Director Legislative Director Communications Director Communications Director Communications Director Chief of Staff/Communications Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Policy Director	Doil	Communications Director/Press Secretary	Office of Rep. Fleischmann
Deputy Chief of Staff for Policy Press Secretary Legislative Director Communications Director Communications Director Legislative Director Communications Director Chief of Staff/Communications Director Chief of Staff/Communications Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Policy Director Communications Director	Domenech	Senior Policy Advisor	Office of the Leader
Press Secretary Legislative Director Communications Director Communications Director Legislative Director Communications Director Communications Director Communications Director Chief of Staff/Communications Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Legislative Director Legislative Director Communications Director Policy Director Communications Director	Dunham	Deputy Chief of Staff for Policy	Office of the Leader
Legislative Director Communications Director Communications Director Legislative Director Communications Director Communications Director Chief of Staff/Communications Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Communications Director Legislative Director Communications Director Policy Director Communications Director Communications Director	Dunn	Press Secretary	Office of Rep. Gallagher
Communications Director Communications Director Legislative Director Communications Director Communications Director Chief of Staff/Communications Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Communications Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director Communications Director Deputy Chief of Staff/Legislative Director	Dwyer	Legislative Director	Office of Rep. Hice
Communications Director Legislative Director Communications Director Legislative Director Chief of Staff/Communications Director Deputy Chief of Staff/Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Legislative Director Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Communications Director Communications Director	Dye	Communications Director	House Committee on Judiciary
Legislative Director Communications Director Legislative Director Chief of Staff/Communications Director Deputy Chief of Staff & Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Policy Director Communications Director	Dyer	Communications Director	Office of Rep. Greene
Communications Director Legislative Director Chief of Staff/Communications Director Chief of Staff/Communications Director Deputy Chief of Staff & Legislative Director Communications Director Legislative Director Deputy Chief of Staff/Legislative Director Communications Director Policy Director Communications Director	Edmiston	Legislative Director	Office of Rep. Gohmert
Legislative Director Chief of Staff/Communications Director Deputy Chief of Staff & Legislative Director Deputy Member Services Director Deputy Chief of Staff/Legislative Director Communications Director Legislative Director Deputy Chief of Staff/Legislative Director Policy Director Communications Director	Eisenberger	Communications Director	Office of Rep. Kelly (PA)
Chief of Staff/Communications Director Deputy Chief of Staff & Legislative Director Deputy Member Services Director Deputy Chief of Staff/Legislative Director Communications Director Legislative Director Deputy Chief of Staff/Legislative Director Policy Director Communications Director	Elleson	Legislative Director	Office of Rep. Long
an Deputy Chief of Staff & Legislative Director Deputy Member Services Director Deputy Chief of Staff/Legislative Director Communications Director Legislative Director Deputy Chief of Staff/Legislative Director Policy Director Communications Director	Emhof	Chief of Staff/Communications Director	Office of Rep. Webster
Deputy Member Services Director Deputy Chief of Staff/Legislative Director Communications Director Legislative Director Deputy Chief of Staff/Legislative Director Policy Director Communications Director	Engelman	Deputy Chief of Staff & Legislative Director	Office of Rep. Tenney
Deputy Chief of Staff/Legislative Director Communications Director Legislative Director Deputy Chief of Staff/Legislative Director Policy Director Communications Director	Engling	Deputy Member Services Director	Office of the Leader
Communications Director Legislative Director Deputy Chief of Staff/Legislative Director Policy Director Communications Director	Evich	Deputy Chief of Staff/Legislative Director	Office of Rep. Herrera Beutler
Legislative Director Deputy Chief of Staff/Legislative Director Policy Director Communications Director	Exner	Communications Director	Office of the Leader
Deputy Chief of Staff/Legislative Director Policy Director Communications Director	Farris	Legislative Director	Office of Rep. Donalds
Policy Director Communications Director	Feyerherm	Deputy Chief of Staff/Legislative Director	Office of Rep. Fortenberry
Communications Director	Fields	Policy Director	Republican Study Committee
	Fields	Communications Director	Office of Rep. Donalds

Office of the Whip	Office of Rep. Van Drew	Office of Rep. Newhouse	House Committee on Appropriations	Office of Rep. Nunes	Office of Rep. Rosendale	Office of Rep. Gosar	Office of Rep. Cloud	House Committee on Ways and Means	Office of Rep. Hill	Office of Rep. Upton	Office of Rep. Johnson (LA)	Office of Rep. Pence	Office of Rep. Rogers (KY)	Office of Rep. Rose	Office of Rep. Gibbs	Office of the Leader	House Republican Conference	Office of Rep. Ellzey	Office of Rep. Kinzinger	Office of the Leader	Office of Rep. Buchanan	Office of Rep. Steil	Office of Rep. Harshbarger	Office of Rep. Kustoff	Office of the Whip	Office of Rep. Mast
Communications Director Of	Legislative Director Of	Communications Director/Press Secretary Of	Communications Director	Legislative Director Of	Communications Director Of	Communications Director Of	Communications Director	Communications Director	Legislative Director Of	Communications Director Of	Legislative Director Of	Legislative Director Of	Legislative Director and Defense Policy Off Advisor	Legislative Director/Communications Of Director	Communications Director	Senior Policy Advisor and Counsel Of	Digital/Press Assistant Ho	Communications Director Of	Communications Director Of	Deputy Spokesman Of	Communications Director/Press Secretary Of	Legislative Director Of	Legislative Director Of	Legislative Director Of	Director of Operations Of	Communications Director Of
Fine	Fischer	Fitzmorris	Flaim	Foley	Fones	Foti	Frasier	Freire	Frost	Fuerst	Fultz	Furman	Gage	Gayle	Gerber	Giaier	Gibbons	Gilfillan	Gillespie	Gilmartin	Glasgow	Goldfarb	Gollinger	Goodman	Gosnell	Graham

Green	Workforce Policy Director	Committee on Education and Workforce
Gribble	Communications Director	Office of Rep. Nehls
Griffin	Legislative Counsel/Legislative Director	Office of Rep. Brooks
Griffith	Communications Director	Office of Rep. Chabot
Grimm	Policy Director	House Committee on Judiciary
Griswold	Legislative Director	Office of Rep. Smith (NJ)
Gross	Legislative Director/Comms Director/Press Secretary	Office of Rep. Duncan
Guffin	Legislative Director	Office of Rep. Hudson
Hailstone	Communications Director	Republican Study Committee
Hall	Legislative Director	Office of Rep. Kelly (MS)
Hall	Legislative Director	Office of Rep. Valadao
Hall	Communications Director/Press Secretary	Office of Rep. Owens
Hance	Press Secretary	Office of Rep. Palmer
Hancock	Legislative Director	Office of Rep. Roy
Hanlon	Deputy Chief of Staff/Legislative Director	Office of Rep. Mace
Hannahs	Director of Communications	Office of Rep. Radewagen
Hanrahan	Communications Director	Office of Rep. Cline
Harder	Digital Director	Office of Rep. Graves (MO)
Harkins	Communications Director/Press Secretary	Office of Rep. Lamborn
Harmer	Legislative Director	Office of Rep. Owens
Harris	Legislative Director	Office of Rep. Baird
Harris	Legislative Director	Office of Rep. Chabot
Harris	Communications Director	Office of Rep. Lesko
Hasse	Communications Director	House Committee on Small Business
Hatcher	Communications Director/Press Secretary	Office of Rep. Amodei
Hattrup	Senior Policy Advisor	Offie of Rep. Johnson (OH)
Haulsee	Communications Director	Office of Rep. Johnson (LA)
Haynes	Legislative Director	Office of Rep. Issa

Office of Rep. Budd	Office of Rep. Graves (MO)	Office of Rep. Diaz-Balart	Office of Rep. Waltz	Office of Rep. Obernolte	Office of Rep. Norman	House Committee on Veterans Affairs	Office of the Leader	House Republican Conference	Office of Rep. Palmer	Office of the Leader	Office of Rep. Crenshaw	House Committee on Oversight and Government Reform	House Republican Conference	Office of Rep. Bergman	House Republican Conference	Office of Rep. Pfluger	House Committee on Natural Resources	Office of Rep. Gonzalez (OH)	House Committee on Intelligence	Office of Rep. Carl	Office of Rep. LaTurner	Office of the Leader	House Committee on Climate Crisis	Office of Rep. Burgess	Office of Rep. Mooney	Office of the Leader	Office of Rep. Wenstrup
Legislative Director	Deputy Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Deputy Staff Director/Chief Counsel	Policy Advisor	Deputy Press Secretary	Legislative Director	Digital Communications Aide	Legislative Director	Policy Director	Policy Advisor	Communications Director	Operations Director	Legislative Director	Communications Director	Legislative Director	Policy Director	Legislative Director	Communication Director	Graphic Designer	Policy Director	Legislative Director	Communications Director	Member Services Coordinator	Legislative Director
Heigis	Henn	Hernandez	Hewitt	Hicks	Hilkin	Hill	Hill	Hitt	Hobart	Hochschild	Hodge	Hoehner	Hofmann	Hogge	Holdren	Horder	Hoshiko	Hostelley	House	Howard	Howard	Howell	Hrkman	Huggins	Huizenga	Humes	Igleheart

lves	Communications Director/Press Secretary	ary Office of Rep. Foxx
Jackson	Legislative Director	
Jacobs	Legislative Director	Office of Rep. Miller-Meeks
Jativa	Communications Director	Office of Rep. Gimenez
Jaye	Communications Director	Office of Rep. Moore
Jelnicky	Legislative Director/Deputy Chief of Staff	iff Office of Rep. Bergman
Jenkins	Communications Director	Office of Rep. Garcia
Jensen	Communications Director	Office of Rep. Bacon
Johnson	Legislative Director	Office of Rep. Moore
Johnson	Legislative Director	Office of Rep. Williams
Johnston	Deputy Chief of Staff/Legislative Director	
Jones	Deputy Director of Education and Senior Counsel	House Committee on Education and Labor
Joseph	Policy Director	Office of Rep. Guest
Joyce	Deputy Chief of Staff for Member Services	ses Office of the Leader
Judd	Legislative Director	Office of Rep. Jacobs
Kalin	Communications Director	Office of Rep. Budd
Kelly	Communications Director/Press Secretary	ary Office of Rep. Kustoff
Kemp	Press Secretary	Office of Rep. Johnson (SD)
Kennedy	Legislative Director	Office of Rep. Herrell
Kennedy	Legislative Director	Office of Rep. Wilson
Kennedy	Communications Director	Office of Rep. Tenney
Kennedy	Communications Director	Office of Rep. Massie
Kiley	Communications Director	Office of Rep. Miller-Meeks
Kim	Legislative Director	Office of Rep. Moolenaar
Kinney	Legislative Director	Office of Rep. McClain
Klein	Policy Director	House Committee on Homeland Security
Knoth	Communications Director/Press Secretary	ary Office of Rep. Hartzler
Kolb	Legislative Director	Office of Rep. Salazar

Office of Rep. Mast	Office of Rep. Walberg	Office of Rep. Long	Office of Rep. Katko	Office of Rep. Bacon	Office of Rep. Wenstrup	Office of Rep. Green	Office of Rep. Emmer	Office of Rep. Stefanik	Office of Rep. Greene	Office of Rep. Rutherford	House Committee on Intelligence	Office of Rep. Schweikert	Office of Rep. Scott	Office of Rep. Hartzler	Office of the Leader	Office of Rep. Brady	Office of Rep. Fitzgerald	Office of Rep. Gonzales	Office of Rep. Letlow	Office of Rep. Norman	Office of the Leader	Office of Rep. Ferguson	Office of Rep. Scalise	Office of Rep. González-Colón	Office of Rep. Fischbach	Office of Rep. Webster	Office of Rep. Roy
Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Press Secretary (Communications Director	Legislative Director	Press Secretary (Legislative Director	Director of Floor Operations	Legislative Director and Deputy Chief of Staff	Communications Director/Press Secretary (Communications Director	Legislative Director	Communications Director	Senior Policy Advisor	Communications Director	Press Secretary (Press Secretary (Legislative Director	Legislative Director	Communications Director
Koncar	Kotman	Kotsovos	Kranz	Kratz	Krepich	Kronzer	Kuckuck	Laco	LaJoie	Lanfranconi	Langer	Laven	Ledbetter	Lee	Leganski	Lepire	Liegel	Lindgren	Linhares	Livingston	Long	Louis-Charles	Lovell	Luna	Lunneborg	Mackenzie	Madden