EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. 1. Name of Traveler: Michael Tadeo 2. a. Name of Accompanying Relative: __ b. Relationship to Traveler: Spouse Child Other (specify): 3. a. Dates: Departure: October 13, 2021 Return: October 15, 2021 b. Dates at Personal Expense, if any: OR None 4. Departure City: Washington, D.C. Destination: Williamsburg, Va. Return City: Alexandria, Va. 5. Sponsor(s), Who Paid for the Trip: Congressional Institute 6. Describe Meetings and Events Attended: This retreat was an opportunity to hear from subject matter experts about the best ways to develop and distribute my member's message to diverse audiences. What I learned at this retreat will help better promote my member's legislative agenda and communications agenda - which at times are the same. 7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box: a. a completed Sponsor Post-Travel Disclosure Form; b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s); c. page 2 of the completed *Traveler Form* submitted by the employee; and d. the letter from the Committee on Ethics approving my participation on this trip. 8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box. b. If not, explain: I left Williamburg after breakfast on Friday AM in order to make it home to look after my daughter. I certify that the information contained on this form is true, complete, and correct to the best of my knowledge. Signature of Traveler: Madeo I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel

Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

____ Date: 10/25/2021 Name of Supervising Member: Bill Johnson Signature of Supervising Member: Sill Johnson

Version date 3/2021 by Committee on Ethics

| | SPONSOR 1 | POST-TRAVEL DI | SCLOSURE FOI | RM 📕 Original 🔲 Amendm |
|--|---|---|---|---|
| completed copy of the completed copy of the completed copy of the comply with House denial of future copy the trip expensions. | f the form must be provide of their return. You must se rules and the Committee requests to sponsor trips ar ses. | to House Members, ed to each House Me answer all questions e's travel regulations nd/or subject the cur | officers, or emplo ember, officer, or o , and check all bos . Failure to compl rent traveler to dis | nary trip sponsor in providing travery eyees under House Rule 25, clause 5. employee who participated on the xes, on this form for your submission by with this requirement may result a sciplinary action or a requirement to |
| C | paid for the trip: Congres | inis torii illay be subj ssional Institute | ect to criminal pros | secution pursuant to 18 U.S.C. § 1001. |
| Sponsor(s) wno | on(s): Williamsburg, VA | | | |
| Travel Destinati | October 13, 2021 | | of Return: Octob | er 15, 2021 |
| Date of Departu | october 13, 2021 | | of Return: Octob | 61 13, 2021 |
| | eler(s): see attached list | | | |
| Note: You may l | ist more than one traveler o | on a form only if <i>all</i> | information is <i>ide</i> | entical for each person listed. |
| Actual amount | of expenses paid on behalf | of, or reimbursed to | , each individual i | named in Question 4: |
| | Total Transportation Expenses | Total Lodging Expenses | Total Meal Expenses | Total Other Expenses (dollar amount per item and description) |
| Traveler | n/a | \$211.28 | \$156.76 | \$356.46 - Room Rental |
| Accompanying Family Membe | | n/a | n/a | n/a |
| Signify statemen | t is true by checking box. ormation contained in the | | olete, and correct | to the best of my knowledge. |

Committee staff may contact the above-named individual if additional information is required.

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Title: President

Telephone: 703-837-8812

Email: strand@conginst.org

Organization: Congressional Institute

Name: Mark Strand

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

| Name of Traveler: Michael Tadeo |
|--|
| NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001 |
| I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge. |
| Signature: Mondae |
| Name of Signatory (if other than traveler): |
| For Staff (name of employing Member or Committee): Rep. Bill Johnson (OH-06) |
| Office Address: 2336 Rayburn HOB |
| Telephone Number: 202-225-5705 |
| Email Address of Contact Person: michael.tadeo@mail.house.gov |
| Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, <i>and</i> these forms are being submitted to the Committee less than 30 days before the trip departure date. |
| |

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: *travel.requests@mail.house.gov*.

TRAVELER FORM

| 1. | Name of Traveler: Michael Tadeo |
|------------|--|
| 2. | Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute |
| 3. | City and State OR Foreign Country of Travel : Williamsburg, Va. |
| | a. Date of Departure: 10/13/2021 Date of Return: 10/15/2021 |
| | b. Yes No Will you be extending the trip at your personal expense? |
| | If yes, list dates at personal expense: |
| 5. | a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes: |
| | (1) Name of Accompanying Family Member: |
| | (2) Relationship to Traveler: Spouse Child Other (specify): |
| | (3) Yes No Accompanying Family Member is at least 18 years of age: |
| 6. | a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)? |
| | b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted: |
| 7. | Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms. |
| | NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating. |
| 8. | Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. As Senior Advisor in the Office of Rep. Bill Johnson, I lead his D.C. communications activities and help with energy policy as it relates to oversight of the U.S. Department of Energy and other legislative issues related to energy. This retreat will give me the opportunity to learn from my colleagues on how they advance their member's legislative and communications agenda - specifically the parts of the itinerary where we will hear from House Leadership communicators and from former House staffers like Matt Lira, Michael Steel and others. |
| 9. | Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip? |
| 10 | . For staff travelers, to be completed by your employing Member: |
| | ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL |
| di: tra | hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my rect supervision, to accept expenses for the trip described in this request. I have determined that the above-described avel is in connection with my employee's official duties and that acceptance of these expenses will not create the pearance that the employee is using public office for private gain. |
| Siş | gnature of Employing Member |

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

| | TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Illure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. |
|---------------------------------|--|
| 1. | Sponsor who will be paying for the trip: Congressional Institute |
| 2. | I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box. |
| 3. | Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR |
| | b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR |
| | c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. |
| | If "c" is checked, list the names of the additional sponsors: |
| 4. | Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See addendum & attached invitation list |
| 5.6. | Yes No Series Is travel being offered to an accompanying family member of the House invitee(s)? Date of departure: October 13, 2021 Date of return: October 15, 2021 |
| 7. | a. City of departure: Washington, DC |
| | b. Destination(s): Williamsburg, VA |
| | c. City of return: Washington, DC |
| 8. | Check only one. I represent that: a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR |
| | b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR |
| | c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations. |
| 9. | Check only one of the following: |
| | a. I checked 8(a) or (b) above; OR |
| | b. I checked 8(c) above but am not offering any lodging; OR c. I checked 8(c) above and am offering lodging and meals for one night; OR |
| | d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted: |

| 10. | Attached is a detailed agenda of the activities House invitees will be participating hourly description of planned activities for trip invitees). <i>Indicate agenda is attached</i> | |
|-----|---|----------------------------------|
| 11. | Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompant on any segment of the trip. Signify that the statement is true by checking box; OR | y House Members or employees |
| | b. Not Applicable. Trip sponsor is a U.S. institution of higher education. | |
| 12. | For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest i trip <i>and</i> its role in organizing and/or conducting the trip: See addendum | n the subject matter of the |
| 13. | Answer parts a and b. Answer part c if necessary: a. Mode of travel: Air Rail Bus Car Other (specify: |) |
| | b. Class of travel: Coach Business First Charter Other (sp. c. If travel will be first class, or by chartered or private aircraft, explain why such trav | , |
| 14. | I represent that the expenditures related to local area travel during the trip will be recreational activities of the invitee(s). Signify that the statement is true by checking | <u> </u> |
| 15. | Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to cong meals provided to congressional participants are similar to those provided to or prevent attendees; OR | |
| | b. The trip involves events that are arranged specifically <i>with regard</i> to congressio If "b" is checked: | nal participation. |
| | Detail the cost <i>per day</i> of meals (approximate cost may be provided): Day 1- \$46, Day 2 - \$84, Day 3 - \$22 | |
| | Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event | |
| 16. | Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: Kingsmill City: Williamsburg, VA Reason(s) for Selecting: proximity to DC, availability, security & facility size | Cost Per Night: \$102 +taxes |
| | Hotel Name: Double Tree City: Williamsburg, VA | Cost Per Night: \$149 +taxes |
| | Reason(s) for Selecting: proximity to Kingsmill Courtward Marriott Williamshurg VA | |
| | Hotel Name: Courtyard Marriott City: Williamsburg, VA | Cost Per Night: \$99 +taxes |
| | Reason(s) for Selecting: proximity to Kingsmill | 1 1 |
| 17. | I represent that all expenses connected to the trip will be for actual costs incurred | I and not a per diem or lump sum |

payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

| Actual Amounts Good Faith Estimates | Total Transportation Expenses per Participant | Total Lodging Expenses per Participant | Total Meal Expenses per Participant |
|--|--|---|--|
| For each Member, Officer, or Employee | \$82 | \$227-\$340 | \$153 |
| For each Accompanying Family Member | \$82 | \$227-\$340 | \$153 |

| | Other Expenses (dollar amount per item) | Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.) |
|--|---|--|
| For each Member, Officer, or Employee | \$323 | Room Rental |
| For each Accompanying Family Member | \$323 | Room Rental |

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

| 19 | CI | hocl | k | onl | 12 | one: |
|-----|----|------|---|-----|----|------|
| ıΣ. | u | ieci | · | om | ·V | une. |

| a. | Ι | certify | y that I | am ar | officer | of the | organization | listed | below; | OR |
|----|---|---------|----------|-------|---------|--------|--------------|--------|--------|----|

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

| Signature: Mark Strand | Date: |
|--|----------------------------|
| Mark Strand Name: | President Title: |
| Organization: Congressional Institute | |
| Address: 1700 Diagonal Road #300, Alexandria, VA 22314 | |
| strand@conginst.org Email: | 703-837-8812 Telephone: |

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

Theodore E. Deutch, Florida *Chairman* Jackie Walorski, Indiana *Ranking Member*

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> David W. Arrojo Counsel to the Chairman

Kelle A. Strickland Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

October 12, 2021

Mr. Michael Tadeo Office of the Honorable Bill Johnson 2336 Rayburn House Office Building Washington, DC 20515

Dear Mr. Tadeo:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for October 13 to 15, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman

Jackie Walorski Ranking Member

TED/JW:adw

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$323.



Legislative and Communication Directors Conference

October 13-15, 2021 The Kingsmill, Williamsburg, Virginia

Wednesday, October 13, 2021

| 11:30 AM | Buses Depart | Rayburn Horseshoe |
|-----------------|--|-------------------|
| 3:00 PM | Check-In | |
| 4:00 PM | Welcome Mark Strand, Congressional Institute | |
| 4:10 - 5:15 PM | Americans' Views on Today's Topics Rob Autry, Meeting Street Dave Sackett, Tarrance Group | |
| 5:15 - 6:25 PM | GOP Outreach to Hispanic Communities David Winston, The Winston Group Myra Miller, The Winston Group Daniel Garza, The Libre Initiative | |
| 6:30 - 9:00 PM | Reception & Dinner Kim Strassel, Wall Street Journal | |
| | Thursday, October 14, 2021 | |
| 8:00 - 8:45 AM | Breakfast | |
| 9:00 - 10:00 AM | House Leadership Presentation Moderator: Mark Strand, Congressional Institute Will Dunham, Office of GOP Leader Kevin McCarthy Matt Sparks, Office of GOP Leader Kevin McCarthy | |

^{**}All invitees are subject to change**

Marty Reiser, Office of GOP Whip Steve Scalise Lauren Fine, Office of GOP Whip Steve Scalise

10:00 - 11:00 AM Congressional Ethics: A Primer

Elliot Berke, Berke Farah LLP

Erin Clark, NRCC

11:00 - 12:00 PM Constituent Communications: Strategies and Standards

Moderator: Mark Strand

Elisabeth Conklin, House Communications Standards Commission

Max Engling, Office of GOP Leader Kevin McCarthy

12:00 - 1:15 PM Lunch: How Adam Smith Can Change Your Life

Russ Roberts, Hoover Institution

Legislative Directors

1:15-2:30 The Economy, Inflation and the Debt

Michael Strain, AEI

Scott Hodge, Tax Foundation

Maya MacGuineas, Committee for a

Responsible Federal Budget

2:45-4:15 American Security

Moderator: Mark Strand

Senator Jim Talent, AEI

Rob Greenway, Hudson Institute

Mackenzie Eaglen, AEI

4:30-6:00 Healthcare

Marie Fishpaw, Heritage Foundation

Brian Blase, Galen Institute

Chris Pope, Manhattan Institute

Communication Directors

1:15-2:45 Communicating with a Hostile

Press/Communicating in the Minority

Michael Steel, Hamilton Place

Strategies

3:00-4:30 How to Pitch to the Media

Jessica Towhey, 2e Communications

Charyssa Parent, House Republican

Conference

4:45-6:15 The Latest on Digital Media Best

Practices

Matt Lira, Hangar Capital

Katlyn Karnes, Former White House

Digital Director

Steve Johnston, FlexPoint Media

7:00 - 9:00 PM Reception and Dinner

Josh Holmes, Ruthless podcast

Friday, October 15, 2021

8:00 AM Breakfast

9:00-10:00 AM The Budget Process 101

Bill Hoagland, Bipartisan Policy Center Douglas Holtz-Eakin, American Action Forum James C. Capretta, American Enterprise Institute

10:00-11:00 AM How to Negotiate

Moderator: Mark Strand Alex Kouts, Indigov

11:00-12:00 PM A Guide to Redistricting

Adam Kincaid, National Republican Redistricting Trust

12:00 PM End of Retreat Buses Depart

From: Congressional Institute rsvp@conginst.org

Subject: Test - Legislative and Communication Directors Conference: Registration

Date: August 17, 2021 at 5:34 PM **To:** amym@conginst.org

2021 Legislative and Communication Directors Conference

Wednesday, October 13, 2021 - Friday, October 15, 2021 Kingsmill



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, SEPTEMBER 13, 2021!!!

Dear */fname/*,

The Congressional Institute is once again honored to host the annual 2021 Legislative and Communication Directors Conference, from Wednesday, October 13, 2021, through Friday, October 15, 2021, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

Please note that this conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

Step 1: Submit Ethics Packet by Monday, September 13, 2021

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Private Sponsor Travel Certification Form</u> and submit the whole package with your completed Traveler Form by Monday, September 13, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202) 225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to <u>travel.requests@mail.house.gov</u>.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

To Register: Register for 2021 Legislative and Communication Directors Conference

Email Address: */email/*
Access Code: */other id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Best wishes, Mark Strand, President The Congressional Institute (703) 837-8812 - Office strand@conginst.org

Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

LCD House Staff

| First Name | Last Name | Job Title | Institution |
|------------|-------------|---|------------------------------|
| Steve | Ackerman | Legislative Director | Office of Rep. Fulcher |
| Emily | Ackerman | Deputy Chief of Staff/Legislative Director | Office of Rep. Reschenthaler |
| Jeremy | Adler | Communications Director | Office of Rep. Cheney |
| Paige | Agostin | Legislative Director | Office of Rep. Boebert |
| Craig | Anderson | Legislative Director and Military Legislative Assistant | Office of Rep. Scott |
| Liam | Anderson | Communications Director/Press Secretary | Office of Rep. Stewart |
| Rebecca | Angelson | Communications Director | Office of Rep. Latta |
| Rey | Anthony | Communications Director | Office of Rep. Salazar |
| Maggie | Ayrea | Legislative Director | Office of Rep. Graves (LA) |
| Kevin | Baird | Communications Director | Office of Rep. Griffith |
| Samantha | Baker | Legislative Director | Office of Rep. Grothman |
| Natalie | Baldassarre | Communications Director | Office of Rep. Malliotakis |
| Jimmy | Ballard | Legislative Director | Office of Rep. Davis |
| Don | Barber | Legislative Director | Office of Rep. Ellzey |
| Noah | Barger | Legislative Director | Office of Rep. Bost |
| Nick | Barley | Communications Director | Office of Rep. Keller |
| Walker | Barrett | Legislative Director | Office of Rep. Waltz |
| Joe | Barry | Legislative Director | Office of Rep. Good |
| Jacqueline | Battaglia | Scheduler | Office of the Whip |
| Hilton | Beckham | Communications Director | Office of Rep. Biggs |
| Mark | Bednar | Director of Strategic Communications | Office of the Leader |
| Isabela | Belchior | Legislative Director | Office of Rep. Gaetz |
| Lyssa | Bell | Communications Director | Office of Rep. Pfluger |
| Alex | Bellizzi | Communications Director | Office of Rep. Barr |
| Evan | Bender | Legislative Director | Office of Rep. Nehls |
| | | | |

| William | Bensur | Communications Director | Office of Rep. Burchett |
|-------------|------------|---|-----------------------------|
| Chris | Berardi | Communications Director/Press Secretary | Office of Rep. McKinley |
| Madison | Berube | Communications Director/Press Secretary | Office of Rep. Gohmert |
| Chris | Bien | Deputy Director of Floor Operations | Office of the Leader |
| Aaron | Bill | Legislative Director | Office of Rep. Buchanan |
| Lauren | Billman | Legislative Director | Office of Rep. Miller |
| Jeff | Bishop | Legislative Director | Office of Rep. Stauber |
| Matt | Blackwell | Legislative Director | Office of Rep. Dunn |
| Meredith | Blanford | Communications Director/Press Secretary | Office of Rep. Mullin |
| Summer | Blevins | Communication Director | Office of Rep. Bilirakis |
| Curt | Bliamptis | Legislative Director | Office of Rep. Mooney |
| Micah | Bock | Communications Director | Office of Rep. Spartz |
| Hanna | Bogorowski | Communications Aide | Office of the Leader |
| Patrick | Bond | Communications Director | Office of Rep. Lucas |
| Jake | Bornstein | Legislative Director | Office of Rep. Curtis |
| Grady | Bourn | Legislative Director | Office of Rep. Carter (TX) |
| Sara "S.K." | Bowen | Communications Director | Office of Rep. Guthrie |
| Joshua | Bradley | Legislative Director | Office of Rep. Moore |
| Francis | Brennan | Rapid Response Director | House Republican Conference |
| Palmer | Brgham | Communications Director | Office of Rep. Stefanik |
| Alex | Briggs | Legislative Director | Office of Rep. Gibbs |
| Sean | Brislin | Legislative Director | Office of Rep. Rosendale |
| Aaron | Britt | Communications Director | Office of Rep. Feenstra |
| Ken | Brooke | Legislative Director | Office of Rep. Amodei |
| Frances | Brooke | Policy Director | Office of the Whip |
| Joanna | Brown | Legislative Director | Office of Rep. Walberg |
| Zack | Brown | Press Secretary | Office of Rep. Young |
| Ashley | Brown | Communications Director/Press Secretary | Office of Rep. Van Drew |
| Arthur | Bryant | Communications Director | Office of Rep. Wagner |

| Sarah | Coffman | Legislative Director | Office of Rep. Comer |
|-----------|-------------|---|--|
| Andrea | Coker | Communication Director | Office of Rep. Van Duyne |
| Jessica | Collins | Communications Director | House Committee on Oversight and Government Reform |
| Michael | Comer | Digital Director | Office of the Whip |
| Elisabeth | Conklin | Director, Communication Standards Commission | Committee on House Administration |
| Jason | Cooke | Legislative Director | Office of Rep. Rouzer |
| Laney | Copeland | Legislative Director | Office of Rep. Clyde |
| Sarah | Corley | Press Secretary | House Committee on Rules |
| Ward | Cormier | Legislative Director | Office of Rep. Higgins |
| Charles | Correll | Speechwriter | Office of the Leader |
| Leah | Courtney | Communications Director | Office of Rep. Dunn |
| Sarah | Coyle | Cloakroom Floor Director | Office of the Leader |
| Seana | Cranston | Deputy Chief of Staff/Legislative Director | Office of Rep. Massie |
| Jennifer | Cressy | Communications Director | Office of Rep. McClintock |
| James | Crotty | Communications Director | Office of Rep. Fortenberry |
| Kate | Currie | Communications Director | Office of Rep. Murphy |
| Miranda | Dabney | Press Secretary | Office of Rep. Hern |
| Arie | Dana | Legislative Director | Office of Rep. Steel |
| Tim | Daniels | Legislative Director | Office of Rep. Harris |
| Stacey | Daniels | Communications Director | Office of Rep. McClain |
| Mike | Davin | Legislative Director | Office of Rep. Latta |
| Alec | Davis | Policy Director | House Committee on Appropriations |
| Mark | Dawson | Legislative Director | Office of Rep. Aderholt |
| Michael | Defilippis | Legislative Director | Office of Rep. Malliotakis |
| Aaron | Degroot | Communications Director | Office of Rep. Davis |
| Rachel | del Guidice | Communications Director | Office of Rep. Green |
| Sophie | Delquie | Creative Director | House Republican Conference |

| Office of Rep. Gonzalez (OH) | etary Office of Rep. Palazzo | Office of Rep. González-Colón | House Committee on Rules | Office of Rep. Jordan | Office of Rep. Van Duyne | etary Office of Rep. Crenshaw | etary Office of Rep. Williams | etary Office of Rep. Fleischmann | Office of the Leader | Office of the Leader | Office of Rep. Gallagher | Office of Rep. Hice | House Committee on Judiciary | Office of Rep. Greene | Office of Rep. Gohmert | Office of Rep. Kelly (PA) | or Office of Rep. Webster | rector Office of Rep. Tenney | Office of the Leader | ctor Office of Rep. Herrera Beutler | Office of the Leader | Office of Rep. Harshbarger | Office of Rep. Donalds | ctor Office of Rep. Fortenberry | Republican Study Committee | Office of Rep. Donalds | Office of the Whip | Office of Rep. Van Drew |
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| Communications Director | Communications Director/Press Secretary | Legislative Director | Matt Diller | Legislative Director | Legislative Director | Communications Director/Press Secretary | Communications Director/Press Secretary | Communications Director/Press Secretary | Senior Policy Advisor | Deputy Chief of Staff for Policy | Press Secretary | Legislative Director | Communications Director | Communications Director | Legislative Director | Communications Director | Chief of Staff/Communications Director | Deputy Chief of Staff & Legislative Director | Deputy Member Services Director | Deputy Chief of Staff/Legislative Director | Communications Director | Legislative Director | Legislative Director | Deputy Chief of Staff/Legislative Director | Policy Director | Communications Director | Communications Director | Legislative Director |
| Di Palma | Dickerson | Dietrich | Diller | Dilley | Dilworth | Discigil | Dobbins | Doil | Domenech | Dunham | Dunn | Dwyer | Dye | Dyer | Edmiston | Eisenberger | Emhof | Engelman | Engling | Evich | Exner | Falconer | Farris | Feyerherm | Fields | Fields | Fine | Fischer |
| Mason | Britney | Ross | Matt | Jared | Ryan | Justin | Halee | Justin | Emily | MIII | Jordan | Kaitlyn | Russell | Nick | Suanne | Andrew | Jaryn | Haim | Max | Jordan | Michele | Susan | Adam | Alan | Jay | Harrison | Lauren | Scott |

| Amanda | Fitzmorris | Communications Director/Press Secretary | Office of Rep. Newhouse |
|----------|------------|--|--------------------------------------|
| Sarah | Flaim | Communications Director | House Committee on Appropriations |
| lan | Foley | Legislative Director | Office of Rep. Nunes |
| Harry | Fones | Communications Director | Office of Rep. Rosendale |
| Anthony | Foti | Communications Director | Office of Rep. Gosar |
| Savannah | Frasier | Communications Director | Office of Rep. Cloud |
| J.P. | Freire | Communications Director | House Committee on Ways and Means |
| Dylan | Frost | Legislative Director | Office of Rep. Hill |
| Billy | Fuerst | Communications Director | Office of Rep. Upton |
| Garrett | Fultz | Legislative Director | Office of Rep. Johnson (LA) |
| Austin | Gage | Legislative Director and Defense Policy Advisor | Office of Rep. Rogers (KY) |
| Kathleen | Gayle | Legislative Director/Communications Director | Office of Rep. Rose |
| Dallas | Gerber | Communications Director | Office of Rep. Gibbs |
| Steven | Giaier | Senior Policy Advisor and Counsel | Office of the Leader |
| Joel | Gibbons | Digital/Press Assistant | House Republican Conference |
| Scott | Gilfillan | Communications Director | Office of Rep. Ellzey |
| Maura | Gillespie | Communications Director | Office of Rep. Kinzinger |
| Chad | Gilmartin | Deputy Spokesman | Office of the Leader |
| Savannah | Glasgow | Communications Director/Press Secretary | Office of Rep. Buchanan |
| David | Goldfarb | Legislative Director | Office of Rep. Steil |
| Eliana | Goodman | Legislative Director | Office of Rep. Kustoff |
| Ellen | Gosnell | Director of Operations | Office of the Whip |
| AnnMarie | Graham | Communications Director | Office of Rep. Mast |
| Rob | Green | Workforce Policy Director | Committee on Education and Workforce |
| Daniel | Gribble | Communications Director | Office of Rep. Nehls |
| Sean | Griffin | Legislative Counsel/Legislative Director | Office of Rep. Brooks |
| Brian | Griffith | Communications Director | Office of Rep. Chabot |

| Tyler | Grimm | Policy Director | House Committee on Judiciary |
|-----------|-----------|--|-----------------------------------|
| Kelsey | Griswold | Legislative Director | Office of Rep. Smith (NJ) |
| Joshua | Gross | Legislative Director/Comms Director/Press Secretary | Office of Rep. Duncan |
| Elliott | Guffin | Legislative Director | Office of Rep. Hudson |
| Mitch | Hailstone | Communications Director | Republican Study Committee |
| Rodney | Hall | Legislative Director | Office of Rep. Kelly (MS) |
| Amanda | НаШ | Legislative Director | Office of Rep. Valadao |
| Emma | Hall | Communications Director/Press Secretary | Office of Rep. Owens |
| Elizabeth | Hance | Press Secretary | Office of Rep. Palmer |
| Sabrina | Hancock | Legislative Director | Office of Rep. Roy |
| Dan | Hanlon | Deputy Chief of Staff/Legislative Director | Office of Rep. Mace |
| Joel | Hannahs | Director of Communications | Office of Rep. Radewagen |
| Matt | Hanrahan | Communications Director | Office of Rep. Cline |
| Jon | Harder | Digital Director | Office of Rep. Graves (MO) |
| Wesley | Harkins | Communications Director/Press Secretary | Office of Rep. Lamborn |
| Miriam | Harmer | Legislative Director | Office of Rep. Owens |
| Cory | Harris | Legislative Director | Office of Rep. Baird |
| E.D. | Harris | Legislative Director | Office of Rep. Chabot |
| Rachel | Harris | Communications Director | Office of Rep. Lesko |
| Sarah | Hasse | Communications Director | House Committee on Small Business |
| Lynn | Hatcher | Communications Director/Press Secretary | Office of Rep. Amodei |
| Sam | Hattrup | Senior Policy Advisor | Offie of Rep. Johnson (OH) |
| Taylor | Haulsee | Communications Director | Office of Rep. Johnson (LA) |
| Jennifer | Haynes | Legislative Director | Office of Rep. Issa |
| Eric | Heigis | Legislative Director | Office of Rep. Budd |
| Emily | Henn | Deputy Legislative Director | Office of Rep. Graves (MO) |
| Laura | Hernandez | Communications Director | Office of Rep. Diaz-Balart |
| James | Hewitt | Communications Director | Office of Rep. Waltz |
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| Hill Policy Advisor Hitt Deputy Press Secretary Hobart Legislative Director Hodge Legislative Director Hoffmann Policy Director Hodge Communications Aide Hoffmann Policy Director Hodge Communications Director Hodge Communications Director Hoth Policy Director House Legislative Director Howell Policy Director Howell Graphic Designer Howell Graphic Designer Hursenga Legislative Director Hunes Member Services Coordinator Hunes Member Services Coordinator Hunkley Communications Director Hunkley Communications Director Hunkley Registative Director Hunkley Communications Director | _ | ilkin | Legislative Director | Office of Rep. Norman |
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| Hobart Hobart Legislative Director Hockehild Digital Communications Aide Hodge Legislative Director Hofmann Hominations Director Hofmann Hodge Communications Director Holdren Hodren Communications Director Holdren Hodren Communications Director Hodren Hoselley Communications Director Hostelley Hostelley Director Hosselley House Communications Director Howell Graphic Designer Howell Graphic Designer Hukman Legislative Director Huggins Communications Director Humes Member Services Coordinator Hurley Staff Assistant (Handling all Comms/Press Communications Director Hurley Communications Director Communications Director Hurley Communications Director Hurley Communications Director Communications Director Hurley Communications Director Communica | 1 | III | | House Republican Conference |
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| Hodge Legislative Director Hoehner Policy Director Hofmann Policy Advisor Hogge Communications Director Holdren Press Secretary Horder Legislative Director Hostelley Communications Director House Policy Director Howell Policy Director Howell Graphic Designer Huggins Communications Director Hurley Communications Director Hurley Staff Assistant (Handling all Comms/Press currently) Igleheart Legislative Director Legislative Director Communications Director Hurley Staff Assistant (Handling all Comms/Press currently) Igleheart Legislative Director Legislative Director Communications Director | | ochschild | | Office of the Leader |
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| HoltPress SecretaryHorderLegislative DirectorHoshikoCommunications DirectorHouseLegislative DirectorHowardLegislative DirectorHowardLegislative DirectorHowellGraphic DesignerHrkmanPolicy DirectorHugginsCommunications DirectorHunesStaff Assistant (Handling all Comms/Press currently)IgleheartLegislative DirectorIvesCommunications Director/Press Secretary | | oldren | | House Republican Conference |
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| House House Policy Director House Howard Legislative Director Howard Legislative Director Howell Graphic Designer Hukman Policy Director Huggins Communications Director Hurley Staff Assistant (Handling all Comms/Press currently) Igleheart Communications Director/Press Secretary Nees Communication Director | | oshiko | | House Committee on Natural Resources |
| HousePolicy DirectorHowardLegislative DirectorHowellGraphic DesignerHrkmanPolicy DirectorHugginsLegislative DirectorHuizengaCommunications DirectorHurleyStaff Assistant (Handling all Comms/Press currently)IgleheartLegislative DirectorIvesCommunications Director/Press Secretary | | ostelley | | Office of Rep. Gonzalez (OH) |
| HowardLegislative DirectorHowellGraphic DesignerHrkmanPolicy DirectorHugginsLegislative DirectorHuizengaCommunications DirectorHumesMember Services CoordinatorHurleyStaff Assistant (Handling all Comms/Press currently)IgleheartLegislative DirectorIvesCommunications Director/Press Secretary | | onse | | House Committee on Intelligence |
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| HrkmanPolicy DirectorHugginsLegislative DirectorHuizengaCommunications DirectorHumesMember Services CoordinatorHurleyStaff Assistant (Handling all Comms/Press currently)IgleheartLegislative DirectorIvesCommunications Director/Press Secretary | | owell | | Office of the Leader |
| Legislative Director Communications Director Member Services Coordinator Staff Assistant (Handling all Comms/Press currently) Legislative Director Communications Director/Press Secretary | Τ. | rkman | | House Committee on Climate Crisis |
| Communications Director Member Services Coordinator Staff Assistant (Handling all Comms/Press currently) Legislative Director Communications Director/Press Secretary | | nggins | | Office of Rep. Burgess |
| Member Services Coordinator Staff Assistant (Handling all Comms/Press currently) Legislative Director Communications Director/Press Secretary | | uizenga | | Office of Rep. Mooney |
| Staff Assistant (Handling all Comms/Press currently) Legislative Director Communications Director/Press Secretary | 1 | nmes | | Office of the Leader |
| Legislative Director Communications Director/Press Secretary | _ | urley | | Office of Rep. Clyde |
| Communications Director/Press Secretary | 3 | Jeheart | | Office of Rep. Wenstrup |
| | N | Sə. | | Office of Rep. Foxx |
| Jackson Legislative Director Office | ר היים היים היים היים היים היים היים היי | ackson | | Office of Rep. Smith (NE) |
| Jacobs Legislative Director Office | ب | acobs | Legislative Director | Office of Rep. Miller-Meeks |

| Danny | Jativa | Communications Director | Office of Rep. Gimenez |
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| Bradley | Jaye | Communications Director | Office of Rep. Moore |
| Michelle | Jelnicky | Legislative Director/Deputy Chief of Staff | Office of Rep. Bergman |
| Molly | Jenkins | Communications Director | Office of Rep. Garcia |
| Danielle | Jensen | Communications Director | Office of Rep. Bacon |
| Paul | Johnson | Legislative Director | Office of Rep. Moore |
| Ben | Johnson | Legislative Director | Office of Rep. Williams |
| АТ | Johnston | Deputy Chief of Staff/Legislative Director | Office of Rep. Timmons |
| Amy | Jones | Deputy Director of Education and Senior Counsel | House Committee on Education and Labor |
| Elizabeth | Joseph | Policy Director | Office of Rep. Guest |
| Natalie | Joyce | Deputy Chief of Staff for Member Services | Office of the Leader |
| Derek | ppnr | Legislative Director | Office of Rep. Jacobs |
| Curtis | Kalin | Communications Director | Office of Rep. Budd |
| Kate | Kelly | Communications Director/Press Secretary | Office of Rep. Kustoff |
| Jazmine | Kemp | Press Secretary | Office of Rep. Johnson (SD) |
| Brian | Kennedy | Legislative Director | Office of Rep. Herrell |
| Drew | Kennedy | Legislative Director | Office of Rep. Wilson |
| Colleen | Kennedy | Communications Director | Office of Rep. Tenney |
| John | Kennedy | Communications Director | Office of Rep. Massie |
| Will | Kiley | Communications Director | Office of Rep. Miller-Meeks |
| Ed | Kim | Legislative Director | Office of Rep. Moolenaar |
| Erik | Kinney | Legislative Director | Office of Rep. McClain |
| Kyle | Klein | Policy Director | House Committee on Homeland Security |
| Kevin | Knoth | Communications Director/Press Secretary | Office of Rep. Hartzler |
| John | Kolb | Legislative Director | Office of Rep. Salazar |
| Steve | Koncar | Legislative Director | Office of Rep. Mast |
| Dan | Kotman | Communications Director | Office of Rep. Walberg |
| Michael | Kotsovos | Communications Director | Office of Rep. Long |
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| Office of Rep. Katko | Office of Rep. Bacon | Office of Rep. Wenstrup | Office of Rep. Green | Office of Rep. Emmer | Office of Rep. Stefanik | Office of Rep. Greene | Office of Rep. Rutherford | House Committee on Intelligence | Office of Rep. Pence | Office of Rep. Schweikert | Office of Rep. Scott | Office of Rep. Hartzler | Office of the Leader | Office of Rep. Brady | Office of Rep. Fitzgerald | Office of Rep. Gonzales | Office of Rep. Letlow | Office of Rep. Norman | Office of the Leader | Office of Rep. Ferguson | Office of Rep. Scalise | Office of Rep. Fischbach | Office of Rep. Webster | Office of Rep. Roy | Office of Rep. Hinson | Office of Rep. Stewart | Office of Rep. Gonzales |
| Communications Director | Legislative Director | Communications Director | Legislative Director | Legislative Director | Legislative Director | Legislative Director | Press Secretary | Communications Director | Legislative Director | Legislative Director | Press Secretary | Legislative Director | Director of Floor Operations | Legislative Director and Deputy Chief of Staff | Communications Director/Press Secretary | Communications Director | Legislative Director | Communications Director | Senior Policy Advisor | Communications Director | Press Secretary | Legislative Director | Legislative Director | Communications Director | Deputy Chief of Staff/Legislative Director | Legislative Director | Legislative Director |
| Kranz | Kratz | Krepich | Kronzer | Kuckuck | Laco | LaJoie | Lanfranconi | Langer | Lassiter | Laven | Ledbetter | Lee | Leganski | Lepire | Liegel | Lindgren | Linhares | Livingston | Long | Louis-Charles | Lovell | Lunneborg | Mackenzie | Madden | Madni | Madsen | Malen |
| Dan | Jeff | Chris | Jay | Jeffrey | Marek | Taylor | Alex | Jack | Hillary | Zack | Rachel | Chrissi | John | Cami | Kelli | Paige | Lindsay | Austin | Ryan | Nadgey | Hunter | Nick | Scott | Nate | Brittany | Cam | Chris |

| Nicole | Manley | Legislative Director | Office of Rep. Cline |
|-----------|--------------|--|--|
| Michael | Mansour | Legislative Director | Office of Rep. Kinzinger |
| i | Mansour | Communications Director | Office of Rep. Harshbarger |
| Christian | Marklund | Deputy Staff Director | House Committee on Natural Resources |
| Michael | Martin | Deputy Chief of Staff & Legislative Director | Office of Rep. Jackson |
| Travis | Martinez | Legislative Director | Office of Rep. Newhouse |
| Brittany | Martinez | Press Secretary | Office of the Leader |
| Sarah | Matthews | Communications Director | House Committee on Climate Crisis |
| Josh | Maxwell | Policy Director | House Committee on Agriculture |
| Erin | McBride | Communications Director | Office of Rep. Rouzer |
| Kathleen | McCarthy | Press Secretary | House Committee on Veterans Affairs |
| Taylor | McCarty | Communications Director | House Committee on Agriculture |
| Audra | McGeorge | Communications Director | House Committee on Education and Labor |
| Abby | McHan | Deputy Chief of Staff/Legislative Director | Office of Rep. Cloud |
| Christian | McMullen | Communications Director | Office of Rep. Arrington |
| Chris | McNamee | Deputy Staff Director/Chief Counsel | House Committee on Veterans Affairs |
| Bryan | McVae | Legislative Director | Office of Rep. Foxx |
| Tim | Medeiros | Legislative Director | Office of Rep. Feenstra |
| Andrew | Meyer | Legislative Director | Office of Rep. Cheney |
| Dan | Meyer | Chief of Staff | Office of the Leader |
| Emily | Michael | Legislative Director and Counsel | Office of Rep. Griffith |
| Jake | Middlebrooks | Legislative Director | Office of Rep. LaTurner |
| Clay | Mills | Communications Director | Office of Rep. Brooks |
| Katie | Milner | Communications Director | Office of Rep. Baird |
| James | Min | Deputy Chief of Staff & Counsel | Office of the Leader |
| Annie | Minkler | Deputy Floor Director | Office of the Whip |
| Maddie | Mitchell | Legislative Director | Office of Rep. Hollingsworth |
| Kelsey | Mix | Communications Director | Office of Rep. Stauber |
| Carter | Moelk | Communications Director | Office of Rep. Hollingsworth |

| Communications Director/Senior Advisor Office of Rep. Brady | ctor Office of Rep. Bucshon | is Director Office of Rep. Turner | ctor Office of Rep. Gallagher | Member Services and Operations Assistant House Republican Conference | /Secretary Office of Rep. Joyce (PA) | s Director Office of Rep. Zeldin | Is Director Office of Rep. Sessions | is Advisor Office of the Whip | Office of the Whip | Communications Director/Press Secretary Office of Rep. Westerman | r Operations Office of the Whip | ctor Office of Rep. McHenry | / Office of Rep. Bost | Communications Director/Press Secretary Office of Rep. Tiffany | Communications Director/Press Secretary Office of Rep. Jackson | is Director Office of Rep. Graves (MO) | is Director Office of Rep. Good | is Director Office of Rep. Smith (NE) | House Republican Conference | ctor Office of Rep. Estes | ctor Office of Rep. Calvert | is Director Office of Rep. Miller | ctor Office of Rep. Keller | is Director Office of Rep. Fitzpatrick | is Director Office of Rep. Pence | Communications Director/District Director Office of Rep. Perry | | is Directol/Press Secretary Office of hep. Medser |
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| | Moore Legislative Director | Morales Communications Director | Morrison Legislative Director | Mount Member Services an | Mullany Press Assistant/Secretary | Murphy Communications Director | Myers Communications Director | ft Communications Advisor | lls Floor Assistant | Nance Communications Dire | Napier Director of Floor Operations | Nation Legislative Director | Naughton Press Secretary | Nealon Communications Dire | Nelson Communications Dire | Nichols Communications Director | Nicholson Communications Director | Nolan Communications Director | ce Policy Advisor | O'Boyle Legislative Director | O'Connell Legislative Director | O'Malley Communications Director | O'Keefe Legislative Director | Offenberg Communications Director | Osantowske Communications Director | Ostrich Communications Dire | Owens Communications Director/Press Secretary | Control Operation |
| Janet Montesi | Dylan Moc | Mackenzie | Chas | Elizabeth Mou | Ben Mul | Jake Mur | Nicole Mye | Jeff Naft | Dennis Nalls | Claire Nar | | Doug | | Brigid | Casey Nel | Bryan Nicl | Mattie | Kylie Nol | Ben Nyce | | (1) | | | Lauren Offe | Hannah | Jay Ost | Mary | |

| Riley | Pagett | Legislative Director | Office of Rep. Mann |
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| Lia Mary | Palazzo | Communications Director | Office of Rep. Hagedorn |
| Maria | Papakonstantinou | Communications Director | Office of Rep. Carter (GA) |
| Charyssa | Parent | Media Affairs | House Republican Conference |
| Susan | Parker | Communications Director | Office of Rep. Kelly (MS) |
| Twinkle | Patel | Legislative Director | Office of Rep. Steube |
| Brian | Patrick | Communications Director | Office of Rep. Huizenga |
| Katelyn | Pay | Legislative Director | Office of Rep. Bentz |
| Liz | Payne | Legislative Director | Office of Rep. McMorris Rodgers |
| Laura | Peavey | Press Secretary | House Committee on Financial Services |
| Ashley | Phelps | Communications Director | House Committee on Administration |
| Rob | Pillow | Communications Director | Office of Rep. Guest |
| Phillip | Pinegar | Legislative Director | Office of Rep. Spartz |
| Hilary | Pinegar | Legislative Director | Office of Rep. Smith (MO) |
| McLaurine | Pinover | Communications Director/Press Secretary | Office of Rep. Wilson |
| Andrea | Porwoll | Communications Director | Office of Rep. Allen |
| Cameron | Poursoltan | Legislative Director | Office of Rep. McCaul |
| Jessica | Powell | Legislative Director | Office of Rep. Womack |
| Lori | Prater | Legislative Director | Office of Rep. Kelly (PA) |
| Mitch | Rabalais | Communications Director | Office of Rep. Letlow |
| Chrissy | Rabuse | Legislative Director | Office of Rep. Miller |
| Palmer | Rafferty | Legislative Director | Office of Rep. Huizenga |
| Lindsay | Ratliff | Legislative Director | Office of Rep. Banks |
| Mark | Ratner | Deputy Chief of Staff and Legislative Director | Office of Rep. Upton |
| John | Rauber | Communications Director | Office of Rep. LaHood |
| Scott | Rausch | Deputy Chief of Staff & Legislative Director | Office of Rep. Garbarino |
| Christine | Ravold | Communications Director | Office of Rep. Davidson |
| Russ | Read | Communications Director | Office of Rep. Franklin |
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| Eric | Reath | Communications Director/Press Secretary | Office of Rep. Smucker |
|----------------|-------------|--|-----------------------------------|
| Sarah | Reese | Press Secretary | Office of Rep. Babin |
| Bart | Reising | Director of Member Services | Office of the Whip |
| Lisa | Reynolds | Communications Director/Press Secretary | Office of Rep. Weber |
| Mary Ellen | Richardson | Legislative Director | Office of Rep. LaHood |
| Mary Christina | Riley | Legislative Director | Office of Rep. Allen |
| Abby | Rime | Press Secretary | Office of Rep. Emmer |
| Sara | Roberston | Communications Director | Office of Rep. Crawford |
| Jamie | Robinette | Legislative Director | Office of Rep. Wagner |
| Brent | Robinson | Senior Legislative Assistant | Office of Rep. Wittman |
| Nick | Rockwell | Legislative Director | Office of Rep. Thompson |
| Alexah | Rogge | Communications Director | Office of Rep. Fulcher |
| Kevin | Roig | Deputy Chief of Staff/Communications Director | Office of Rep. Graves (LA) |
| Janet | Rossi | Legislative Director | Office of Rep. Westerman |
| Dave | Russell | Communications Director | Office of Rep. Moolenaar |
| Mark | Rusthoven | Legislative Director | Office of Rep. Bishop |
| Jeff | Sagnip | Communications Director/District Director | Office of Rep. Smith (NJ) |
| Justine | Sanders | Communications DirectorPress Secretary | Office of Rep. Rogers (AL) |
| Justine | Sanders | Communications Director | House Committee on Armed Services |
| Adeline | Sandridge | Communications Director | Office of Rep. Cammack |
| Patrick | Schilling | Legislative Director | Office of Rep. Perry |
| Meghan | Schmidtlein | Legislative Director | Office of Rep. Luetkemeyer |
| Eric | Schmitz | Coalitions Coordinator | Office of the Whip |
| Dan | Schneider | Communications Director | Office of Rep. Hill |
| Jake | Schneider | Communications Director | Office of Rep. Fischbach |
| Matt | Schuck | Communications Director | House Committee on Budget |
| Martin | Schultz | Legislative Director | Office of Rep. Walorski |
| Penny | Seale | Communications Director | Office of Rep. Bice |
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| Katherine | Sears | Communications Director | Office of Rep. Joyce (OH) |
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| Sophie | Seid | Communications Director | Office of Rep. Hinson |
| Sarah | Selip | Communications Director | Office of Rep. Hice |
| Amanda | Shaw Kain | Legislative Director | Office of Rep. Joyce (OH) |
| Leslie | Sheed | Communications Director | House Committee on Foreign Affairs |
| Ashley | Shelton | Legislative Director | Office of Rep. Crawford |
| Olivia | Shields | Communications Director | House Committee on Energy and Commerce |
| Clay Shoemaker | Shoemaker | Communications Director | Office of Rep. Bishop |
| Clark | Siddle | Communications Director | Office of Rep. Balderson |
| Alexia | Sikora | Communications Director/Press Secretary | Office of Rep. Womack |
| Nathaniel | Sizemore | Communications Director | Office of Rep. Reed |
| Kaitlynn | Skoog | Legislative Director | Office of Rep. Mullin |
| Trevor | Smith | Legislative Director | Office of Rep. McCarthy |
| Matt | Smith | Communications Director | Office of Rep. Comer |
| Heather | Smith | Communications Director/Press Secretary | Office of Rep. Timmons |
| Caleb | Smith | Digital Communications Director | Office of the Leader |
| Walt | Smoloski | Press Secretary | Office of Rep. Harris |
| Danielle | Smoot | Communications Director | Office of Rep. Rogers (KY) |
| David | Sours | Chief of Staff | Office of the Chief Deputy Whip |
| Tristan | Southard | Legislative Director | Office of Rep. Katko |
| Allen | Souza | Senior Policy Advisor | Office of the Leader |
| Matt | Sparks | Head of Communications | Office of the Leader |
| Jenna | Spealman | Policy Director | House Committee on Budget |
| Brittan | Specht | Senior Policy Advisor | Office of the Leader |
| Richard | Stanton | Legislative Director | Office of Rep. Radewagen |
| Greg | Steele | Communications Director | Office of Rep. Hudson |
| Rachel | Stephens | Press Secretary | House Committee on Transportation and Infrastructure |

| Courtney | Stevens | Senior Advisor | Office of Rep. Palazzo |
|------------|-------------|--|--|
| Danielle | Stewart | Deputy Chief of Staff/Communications Director | Office of Rep. Steel |
| Maddison | Stone | Communications Director/Press Secretary | Office of Rep. Thompson |
| Melissa | Stooksbury | Press Secretary | Office of Rep. Cole |
| Ben | Stout | Communications Director | Office of Rep. Boebert |
| Callie | Strock | Communications Director | Office of Rep. Kim |
| Hannah | Strub | Legislative Director | Office of Rep. Rutherford |
| Georgeanna | Sullivan | Communications Director/Press Secretary | Office of Rep. Luetkemeyer |
| Adam | Sullivan | Senior Policy Advisor | Office of Rep. Cole |
| Tim | Svoboda | Press Secretary | Office of Rep. Grothman |
| Conner | Swanson | Communications Director | Office of Rep. Armstrong |
| Chris | Sweet | Legislative Director | Office of Rep. Diaz-Balart |
| Alex | Swisher | Communications Director/Press Secretary | Office of Rep. DesJarlais |
| Michael | Tadeo | Communications Director | Office of Rep. Johnson (OH) |
| Michael | Taggart | Policy Director | House Committee on Energy and Commerce |
| Emily | Taylor | Communications Director | Office of Rep. Meijer |
| Charlotte | Taylor | Communications Director | Office of Rep. Bucshon |
| David | Tennent | Communications Director | Office of Rep. Reschenthaler |
| Taylor | Theodossiou | Communications Director | Office of Rep. McHenry |
| James | Thomas | Legislative Director | Office of Rep. Lamborn |
| Emma | Thomson | Communications Director | Office of Rep. Walorski |
| Sadie | Thorman | Press Secretary | Office of Rep. Rice |
| Daniel | Tidwell | Legislative Director | Office of Rep. Fleischmann |
| Michaela | Todd | Communications Director | Office of Rep. Mann |
| Nicholas | Tortorici | Legislative Director/Deputy Chief of Staff | Office of Rep. Armstrong |
| Sophie | Trainor | Legislative Director | Office of Rep. Guthrie |
| Catherine | Treadwell | Legislative Director | Office of Rep. Cawthorn |
| | | | |

| Claire | Trokey | Legislative Director | Office of Rep. Scalise |
|------------|--------------|--|--|
| Charlie | Truxal | Legislative Director | Office of Rep. Franklin |
| Matt | Tucker | Matt Tucker | Office of Rep. Joyce (PA) |
| Caroline | Tucker | Press Secretary | Office of Rep. Moore |
| Will | Turner | Legislative Director | Office of Rep. Garcia |
| Joel | Valdez | Communications Director/Press Secretary | Office of Rep. Gaetz |
| Valentina | Valenta | Legislative Director | Office of Rep. Posey |
| Faith | Vander Voort | Communications Director | Office of Rep. Valadao |
| Hunt | VanderToll | Legislative Director | Office of Rep. Barr |
| Heather | Vaughan | Communications Director | House Committee on Science, Space and Technology |
| John | Veale | Legislative Director | Office of Rep. LaMalfa |
| Jonathan | Vecchi | Legislative Director/Deputy Chief of Staff | Office of Rep. Bilirakis |
| Noelle | Verhelst | Legislative Director | Office of Rep. Smucker |
| Rachel | Vissex | Legislative Director | Office of Rep. Buck |
| Patricia | Vojack | Legislative Director | Office of Rep. Fallon |
| Jesse | Von Stein | Legislative Director | Office of Rep. Young |
| Kyle | VonEnde | Communications Director | Office of Rep. McMorris Rodgers |
| Sarah Anne | Voyles | Communications Director/Press Secretary | Office of Rep. Burgess |
| Rob | Wagener | Legislative Director | Office of Rep. Fitzgerald |
| Rachel | Walker | Communications Director/Press Secretary | Office of Rep. McCaul |
| Tatum | Wallace | Communications Director | Office of Rep. Miller |
| Nikki | Wallace | Communications Director/District Director | Office of Rep. Simpson |
| Luke | Wallwork | Legislative Director | Office of Rep. Reed |
| Tanner | Warbinton | Legislative Director | Office of Rep. Long |
| Brandon | Wear | Communications Director | Office of Rep. Wittman |
| John | Weber | Legislative Director | Office of Rep. Johnson (SD) |
| Robby | Wehagen | Legislative Director | Office of Rep. Carter (GA) |
| Zachary | Weidlich | Communications Director | Office of Rep. Carl |
| | | | |

| Laura | Weldon | Legislative Director | Office of Rep. Taylor |
|-----------|-----------|---|--|
| Craig | Wheeler | Communications Director/Press Secretary | Office of Rep. Herrera Beutler |
| Allie | White | Legislative Director | Office of Rep. Ferguson |
| Connor | White | Legislative Director | Office of Rep. Davidson |
| Grace | White | Communications Director | Office of Rep. Bryan Steil |
| Jenn | Wickre | Policy Director | House Committee on Science, Space and Technology |
| Jeff | Wieand | Counsel | Office of the Whip |
| Jonathan | Wilcox | Communications Director | Office of Rep. Issa |
| Haley | Wilson | Legislative Director | Office of Rep. Rogers (AL) |
| Laura | Wilson | Senior Policy Advisor | Office of Rep. Johnson (OH) |
| John | Wilson | Legislative Director | Office of Rep. Murphy |
| Kirsten | Wing | Legislative Director | Office of Rep. McKinley |
| Kelsey | Wolfgram | Senior Legislative Assistant | Office of Rep. Burchett |
| Jordan | Wood | Senior Policy Advisor | Office of Rep. Gooden |
| Emily | Wood | Communications Director | Office of Rep. Duncan |
| Maggie | Woodin | Legislative Director | Office of Rep. Meijer |
| Joshua | Woodward | Legislative Director | Office of Rep. Cammack |
| Noah | Yantis | Legislative Director | Office of Rep. Hagedorn |
| Rob | Yavor | Policy Director | House Committee on Small Business |
| Ebbie | Yazdani | Legislative Director | Office of Rep. Lesko |
| Dominique | Yelinski | Legislative Director | Office of Rep. Hern |
| Ryan | Young | Legislative Director | Office of Rep. Sessions |
| Lauren | Ziegler | Legislative Director | Office of Rep. Babin |
| Mac | Zimmerman | Legislative Director | Office of Rep. Tiffany |
| Nate | Zimpher | Legislative Director | Office of Rep. Balderson |

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a (

| | aveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the maintee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form. |
|----------|---|
| | TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. lure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. |
| 1. | Sponsor who will be paying for the trip: Congressional Institute |
| 2. | I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box. |
| 3. | Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR |
| | b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR |
| | c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. |
| | If "c" is checked, list the names of the additional sponsors: |
| 4. | Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See addendum & attached invitation list |
| 5. 6. | Yes No Is travel being offered to an accompanying family member of the House invitee(s)? Date of departure: October 13, 2021 Date of return: October 15, 2021 |
| 7. | a. City of departure: Washington, DC |
| | b. Destination(s): Williamsburg, VA |
| | c. City of return: Washington, DC |
| 8. | Check only one. I represent that: a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR |
| | b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations. |
| 9. | Check only one of the following: a. I checked 8(a) or (b) above; OR |
| | b. I checked 8(c) above but am not offering any lodging; OR |
| | c. I checked 8(c) above and am offering lodging and meals for one night; OR |
| | d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted: |

| 10. | Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). Indicate agenda is attached by checking box. |
|-----|---|
| 11. | Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify that the statement is true by checking box; OR b. Not Applicable. Trip sponsor is a U.S. institution of higher education. |
| | |
| 12. | For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip <i>and</i> its role in organizing and/or conducting the trip: See addendum |
| | |
| 13. | Answer parts a and b. Answer part c if necessary: |
| | a. Mode of travel: Air Rail Bus Car Other (specify:) |
| | b. Class of travel: Coach Business First Charter Other (specify:) |
| | c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted: |
| 14. | I represent that the expenditures related to local area travel during the trip will be unrelated to personal or |
| | recreational activities of the invitee(s). Signify that the statement is true by checking the box. |
| 15. | Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; OR |
| | b. The trip involves events that are arranged specifically with regard to congressional participation. If "b" is checked: |
| | Detail the cost per day of meals (approximate cost may be provided): Day 1- \$46, Day 2 - \$84, Day 3 - \$22 |
| | Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event |
| 16. | Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name: Kingsmill City: Williamsburg, VA Cost Per Night: \$102 +taxes |
| | Reason(s) for Selecting:proximity to DC, availability, security & facility size |
| | Hotel Name: Double Tree City: Williamsburg, VA Cost Per Night: \$149 +taxes |
| | Reason(s) for Selecting: proximity to Kingsmill |
| | Hotel Name: Courtyard Marriott City: Williamsburg, VA Cost Per Night: \$99 +taxes |
| | Reason(s) for Selecting:proximity to Kingsmill |
| 17. | |

payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

| Actual Amounts Good Faith Estimates | Total Transportation Expenses per Participant | Total Lodging Expenses per Participant | Total Meal Expenses per Participant |
|--|---|---|--|
| For each Member, Officer, or Employee | \$82 | \$227-\$340 | \$153 |
| For each Accompanying Family Member | \$82 | \$227-\$340 | \$153 |

| | Other Expenses (dollar amount per item) | Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.) |
|--|---|--|
| For each Member, Officer, or Employee | \$323 | Room Rental |
| For each Accompanying Family Member | \$323 | Room Rental |

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

| 19. | Ch | ock | oul | v 0 | no. |
|-----|-----|-----|-----|-----|-----|
| 17. | UII | eck | vm | νυ | me: |

| a. | וה | certif | y that I | am an | officer | of the | organizatio | n listed | below; | OR |
|----|----|--------|----------|-------|---------|--------|-------------|----------|--------|----|
|----|----|--------|----------|-------|---------|--------|-------------|----------|--------|----|

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

| Signature: Mark Strand | Date: |
|--|---|
| Mark Strand Name: | President Title: |
| Congressional Institute Organization: | 32.00 - 10.00 - 10.00 - 10.00 - 10.00 - 10.00 - 10.00 - 10.00 - 10.00 - 10.00 - 10.00 - 10.00 - 10.00 - 10.00 |
| Address: 1700 Diagonal Road #300, Alexandria, VA 22314 | |
| strand@conginst.org Email: | 703-837-8812 Telephone: |

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$323.



Legislative and Communication Directors Conference

October 13-15, 2021 The Kingsmill, Williamsburg, Virginia

Wednesday, October 13, 2021

| 11:30 AM | Buses Depart Rayburn Horses | shoe |
|-----------------|--|------|
| 3:00 PM | Check-In | |
| 4:00 PM | Welcome Mark Strand, Congressional Institute | |
| 4:10 - 5:15 PM | Americans' Views on Today's Topics Rob Autry, Meeting Street Dave Sackett, Tarrance Group | |
| 5:15 - 6:25 PM | GOP Outreach to Hispanic Communities David Winston, The Winston Group Myra Miller, The Winston Group Daniel Garza, The Libre Initiative | |
| 6:30 - 9:00 PM | Reception & Dinner Kim Strassel, Wall Street Journal Thursday, October 14, 2021 | |
| 8:00 - 8:45 AM | Breakfast | |
| 9:00 - 10:00 AM | House Leadership Presentation Moderator: Mark Strand, Congressional Institute Will Dunham, Office of GOP Leader Kevin McCarthy Matt Sparks, Office of GOP Leader Kevin McCarthy | |

^{**}All invitees are subject to change**

10:00 - 11:00 AM Congressional Ethics: A Primer

Elliot Berke, Berke Farah LLP

Erin Clark, NRCC

11:00 - 12:00 PM Constituent Communications: Strategies and Standards

Moderator: Mark Strand

Elisabeth Conklin, House Communications Standards Commission

Max Engling, Office of GOP Leader Kevin McCarthy

12:00 - 1:15 PM Lunch: How Adam Smith Can Change Your Life

Russ Roberts, Hoover Institution

Legislative Directors

1:15-2:30 The Economy, Inflation and the Debt

Michael Strain, AEI Scott Hodge, Tax Foundation Maya MacGuineas, Committee for a Responsible Federal Budget

2:45-4:15 American Security

Moderator: Mark Strand Senator Jim Talent, AEI Rob Greenway, Hudson Institute Mackenzie Eaglen, AEI

4:30-6:00 Healthcare

Marie Fishpaw, Heritage Foundation Brian Blase, Galen Institute Chris Pope, Manhattan Institute

Communication Directors

1:15-2:45 Communicating with a Hostile

Press/Communicating in the Minority
Michael Steel Hamilton Place

Michael Steel, Hamilton Place Strategies

3:00-4:30 How to Pitch to the Media

Jessica Towhey, 2e Communications Charyssa Parent, House Republican Conference

4:45-6:15 The Latest on Digital Media Best Practices

Matt Lira, Hangar Capital Katlyn Karnes, Former White House

Digital Director Steve Johnston, FlexPoint Media

7:00 - 9:00 PM Reception and Dinner

Josh Holmes, Ruthless podcast

Friday, October 15, 2021

8:00 AM Breakfast

^{**}All invitees are subject to change**

From: Congressional Institute rsvp@conginst.org

Subject: Test - Legislative and Communication Directors Conference: Registration

Date: August 17, 2021 at 5:34 PM
To: amym@conginst.org

RC

2021 Legislative and Communication Directors Conference Wednesday, October 13, 2021 -Friday, October 15, 2021 Kingsmill



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, SEPTEMBER 13, 2021!!!

Dear */fname/*.

The Congressional Institute is once again honored to host the annual 2021 Legislative and Communication Directors Conference, from Wednesday, October 13, 2021, through Friday, October 15, 2021, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

Please note that this conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

Step 1: Submit Ethics Packet by Monday, September 13, 2021

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Private Sponsor Travel Certification Form</u> and submit the whole package with your completed Traveler Form by Monday, September 13, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202) 225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to <u>travel.requests@mail.house.gov</u>.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

To Register:

Register for 2021 Legislative and Communication Directors Conference

Email Address:

/email/

Access Code:

/other id/

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsyp@conginst.org. We look forward to seeing you in Williamsburg!

Best wishes, Mark Strand, President The Congressional Institute (703) 837-8812 - Office strand@conginst.org

Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

LCD House Staff

| Ackerman | Legislative Director | Office of Rep. Fulcher |
|-----------------|---|------------------------------|
| Ackerman | Deputy Chief of Staff/Legislative Director | Office of Rep. Reschenthaler |
| Adler | Communications Director | Office of Rep. Cheney |
| Agostin | Legislative Director | Office of Rep. Boebert |
| Anderson | Legislative Director and Military Legislative Assistant | Office of Rep. Scott |
| Anderson | Communications Director/Press Secretary | Office of Rep. Stewart |
| Angelson (Card) | Communications Director | Office of Rep. Latta |
| Ayrea | Legislative Director | Office of Rep. Graves (LA) |
| Baird | Communications Director | Office of Rep. Griffith |
| Baker | Legislative Director | Office of Rep. Grothman |
| Baldassarre | Communications Director | Office of Rep. Malliotakis |
| Ballard | Legislative Director | Office of Rep. Davis |
| Barber | Legislative Director | Office of Rep. Elizey |
| Barger | Legislative Director | Office of Rep. Bost |
| Barley | Communications Director | Office of Rep. Keller |
| Barrett | Legislative Director | Office of Rep. Waltz |
| Barry | Legislative Director | Office of Rep. Good |
| Battaglia | Scheduler | Office of the Whip |
| Beckham | Communications Director | Office of Rep. Biggs |
| Bednar | Director of Strategic Communications | Office of the Leader |
| Belchior | Legislative Director | Office of Rep. Gaetz |
| Bell | Communications Director | Office of Rep. Pfluger |
| Bellizzi | Communications Director | Office of Rep. Barr |
| Bender | Legislative Director | Office of Rep. Nehls |
| Bensur | Communications Director | Office of Rep. Burchett |

| Office of Rep. McKinley | Office of Rep. Gohmert | Office of the Leader | Office of Rep. Buchanan | Office of Rep. Miller | Office of Rep. Stauber | Office of Rep. Dunn | Office of Rep. Mullin | Office of Rep. Bilirakis | Office of Rep. Mooney | Office of Rep. Spartz | Office of the Leader | Office of Rep. Lucas | Office of Rep. Curtis | Office of Rep. Carter (TX) | Office of Rep. Guthrie | Office of Rep. Moore | House Republican Conference | Office of Rep. Stefanik | Office of Rep. Gibbs | Office of Rep. Rosendale | Office of Rep. Feenstra | Office of Rep. Amodei | Office of the Whip | Office of Rep. Walberg | Office of Rep. Young | Office of Rep. Van Drew | Office of Rep. Wagner | Office of Rep. Higgins |
|---|---|-------------------------------------|-------------------------|-----------------------|------------------------|----------------------|---|--------------------------|-----------------------|-------------------------|----------------------|-------------------------|-----------------------|----------------------------|-------------------------|----------------------|-----------------------------|-------------------------|----------------------|--------------------------|-------------------------|-----------------------|--------------------|------------------------|----------------------|---|-------------------------|------------------------|
| Communications Director/Press Secretary | Communications Director/Press Secretary | Deputy Director of Floor Operations | Legislative Director | Legislative Director | Legislative Director | Legislative Director | Communications Director/Press Secretary | Communication Director | Legislative Director | Communications Director | Communications Aide | Communications Director | Legislative Director | Legislative Director | Communications Director | Legislative Director | Rapid Response Director | Communications Director | Legislative Director | Legislative Director | Communications Director | Legislative Director | Policy Director | Legislative Director | Press Secretary | Communications Director/Press Secretary | Communications Director | Press Secretary |
| Berardi | Berube | Bien | Bill | Billman | Bishop | Blackwell | Blanford | Blevins | Bliamptis | Bock | Bogorowski | Bond | Bornstein | Boum | Bowen | Bradley | Brennan | Brgham | Briggs | Brislin | Britt | Brooke | Brooke | Brown | Brown | Brown | Bryant | Buckels |
| Chris | Madison | Chris | Aaron | Lauren | Jeff | Matt | Meredith | Summer | Curt | Micah | Hanna | Patrick | Jake | Grady | Sara "S.K." | Joshua | Francis | Palmer | Alex | Sean | Aaron | Ken | Frances | Joanna | Zack | Ashley | Arthur | Laynee |

| Rory | Burke | Legislative Director | Office of Rep. Gosar |
|-----------|-----------|--|--------------------------------------|
| Courtney | Butcher | Member Services Director | House Republican Conference |
| Courtney | Butler | Member Services Director | House Republican Conference |
| Lesley | Byers | Communications Director | House Committee on Homeland Security |
| Michael | Calcagni | Legislative Director | Office of Rep. Turner |
| Aaron | Calkins | Legislative Director | Office of Rep. Biggs |
| Christina | Cameron | Media Affairs Advisor | Office of the Leader |
| Heather | Campbell | Legislative Director | Office of Rep. Granger |
| Sarah | Cannon | Legislative Director | Office of Rep. Simpson |
| Emily | Carlin | Communications Director/Press Secretary | Office of Rep. Obernofte |
| Buckley | Carlson | Communications Director | Office of Rep. Banks |
| Conor | Carney | Legislative Director | Office of Rep. Zeldin |
| Colin | Carr | Deputy Chief of Staff/Legislative Director | Office of Rep. Loudermilk |
| Machalagh | Carr | General Counsel | Office of the Leader |
| George | Cecala | Communications Director | Office of Rep. Posey |
| Mason | Champion | Legislative Director | Office of Rep. Arrington |
| Dylan | Chandler | Communications Director/Press Secretary | Office of Rep. Gooden |
| Christian | Chase | Communications Director | Office of Rep. Jacobs |
| Valerie | Chicola | Communications Director | Office of Rep. Salazar |
| Taylor | Childress | Legislative Director | Office of Rep. Bice |
| Bill | Christian | Legislative Director | Office of Rep. Weber |
| Kristen | Cianci | Communications Director | Office of Rep. Garbarino |
| Alex | Cisneros | Legislative Director | Office of Rep. Kim |
| Chase | Clanahan | Legislative Director | Office of Rep. Gimenez |
| Carson | Clark | Press Secretary | Office of Rep. Aderholt |
| Philipp | Clarke | Legislative Director | Office of Rep. Rice |
| Nick | Clemens | Communications Director | Office of Rep. Bentz |
| Adam | Cloch | Communications Director | Office of Rep. Curtis |
| Brandon | Cockerham | Communications Director | Office of Rep. Loudermilk |
| | | | |

| Office of Rep. Comer | Office of Rep. Van Duyne | House Committee on Oversight and Government Reform | Office of the Whip | Committee on House Administration | Office of Rep. Rouzer | Office of Rep. Clyde | House Committee on Rules | Office of Rep. Higgins | Office of the Leader | Office of Rep. Clyde | Office of Rep. Dunn | Office of the Leader | Office of Rep. Massie | Office of Rep. McClintock | Office of Rep. Fortenberry | Office of Rep. Murphy | Office of Rep. Hern | Office of Rep. Steel | Office of Rep. Harris | Office of Rep. McClain | Office of Rep. Latta | House Committee on Appropriations | Office of Rep. Aderholt | Office of Rep. Meuser | Office of Rep. Malliotakis | Office of Rep. Davis |
|----------------------|--------------------------|--|--------------------|--|-----------------------|----------------------|--------------------------|------------------------|----------------------|-------------------------|-------------------------|--------------------------|--|---------------------------|----------------------------|-------------------------|---------------------|----------------------|-----------------------|-------------------------|----------------------|-----------------------------------|-------------------------|-----------------------|----------------------------|-------------------------|
| Legislative Director | Communication Director | Communications Director | Digital Director | Director, Communication Standards Commission | Legislative Director | Legislative Director | Press Secretary | Legislative Director | Speechwriter | Communications Director | Communications Director | Cloakroom Floor Director | Deputy Chief of Staff/Legislative Director C | Communications Director | Communications Director | Communications Director | Press Secretary (| Legislative Director | Legislative Director | Communications Director | Legislative Director | Policy Director | Legislative Director | Legislative Director | Legislative Director | Communications Director |
| Coffman | Coker | Collins | Comer | Conklin | Cooke | Copeland | Corley | Cormier | Correll | Corso | Courtney | Coyle | Cranston | Cressy | Crotty | Currie | Dabney | Dana | Daniels | Daniels | Davin | Davis | Dawson | Deeley | Defilippis | Degroot |
| Sarah | Andrea | Jessica | Michael | Elisabeth | Jason | Laney | Sarah | Ward | Charles | Madeline | Leah | Sarah | Seana | Jennifer | James | Kate | Miranda | Arie | Tim | Stacey | Mike | Alec | Mark | Blake | Michael | Aaron |

| Communications Director Office of Rep. Green | Creative Director House Republican Conference | Communications Director Office of Rep. Gonzalez (OH) | Communications Director/Press Secretary Office of Rep. Palazzo | Legislative Director Office of Rep. González-Colón | Matt Diller House Committee on Rules | Legislative Director Office of Rep. Jordan | Legislative Director Office of Rep. Van Duyne | Communications Director/Press Secretary Office of Rep. Crenshaw | Communications Director/Press Secretary Office of Rep. Williams | Communications Director/Press Secretary Office of Rep. Fleischmann | Senior Policy Advisor Office of the Leader | Deputy Chief of Staff for Policy Office of the Leader | Press Secretary Office of Rep. Gallagher | Legislative Director Office of Rep. Hice | Communications Director House Committee on Judiciary | Communications Director Office of Rep. Greene | Legislative Director Office of Rep. Gohmert | Communications Director Office of Rep. Kelly (PA) | Legislative Director Office of Rep. Long | Chief of Staff/Communications Director Office of Rep. Webster | Deputy Chief of Staff & Legislative Director Office of Rep. Tenney | Deputy Member Services Director Office of the Leader | Deputy Chief of Staff/Legislative Director Office of Rep. Herrera Beutler | Communications Director Office of the Leader | Legislative Director Office of Rep. Donalds | Deputy Chief of Staff/Legislative Director Office of Rep. Fortenberry | Policy Director Republican Study Committee | Communications Director Office of Rep. Donalds |
|--|---|--|--|--|--------------------------------------|--|---|---|---|--|--|---|--|--|--|---|---|---|--|---|--|--|---|--|---|---|--|--|
| del Guidice | Delquie | Di Palma | Dickerson | Dietrich | Diller | Dilley | Dilworth | Discigil | Dobbins | Doil | Domenech | Dunham | Dunn | Dwyer | Dye | Dyer | Edmiston | Eisenberger | Elleson | Emhof | Engelman | Engling | Evich | Exner | Farris | Feyerherm | Fields | Fields |
| Rachel | Sophie | Mason | Britney | Ross | Matt | Jared | Ryan | Justin | Halee | Justin | Emily | WIII | Jordan | Kaitlyn | Russell | Nick | Suanne | Andrew | Ben | Jaryn | Haim | Max | Jordan | Michele | Adam | Alan | Jay | Harrison |

| Office of the Whip | Office of Rep. Van Drew | Office of Rep. Newhouse | House Committee on Appropriations | Office of Rep. Nunes | Office of Rep. Rosendale | Office of Rep. Gosar | Office of Rep. Cloud | House Committee on Ways and Means | Office of Rep. Hill | Office of Rep. Upton | Office of Rep. Johnson (LA) | Office of Rep. Pence | Office of Rep. Rogers (KY) | Office of Rep. Rose | Office of Rep. Gibbs | Office of the Leader | House Republican Conference | Office of Rep. Ellzey | Office of Rep. Kinzinger | Office of the Leader | Office of Rep. Buchanan | Office of Rep. Steil | Office of Rep. Harshbarger | Office of Rep. Kustoff | Office of the Whip | Office of Rep. Mast |
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| Communications Director | Legislative Director | Communications Director/Press Secretary | Communications Director | Legislative Director | Communications Director | Communications Director | Communications Director | Communications Director | Legislative Director | Communications Director | Legislative Director | Legislative Director | Legislative Director and Defense Policy Advisor | Legislative Director/Communications Director | Communications Director | Senior Policy Advisor and Counsel | Digital/Press Assistant | Communications Director | Communications Director | Deputy Spokesman | Communications Director/Press Secretary | Legislative Director | Legislative Director | Legislative Director | Director of Operations | Communications Director |
| Fine | Fischer | Fitzmorris | Flaim | Foley | Fones | Foti | Frasier | Freire | Frost | Fuerst | Fultz | Furman | Gage | Gayle | Gerber | Giaier | Gibbons | Gifrillan | Gillespie | Gilmartin | Glasgow | Goldfarb | Gollinger | Goodman | Gosnell | Graham |
| Lauren | Scott | Amanda | Sarah | lan | Harry | Anthony | Savannah | J.P. | Dylan | Billy | Garrett | Andrew | Austin | Kathleen | Dallas | Steven | Joel | Scott | Maura | Chad | Savannah | David | Joe | Eliana | Ellen | AnnMarie |

| Rob | Green | Workforce Policy Director | Committee on Education and Workforce |
|-----------|-----------|---|--------------------------------------|
| Daniel | Gribble | Communications Director | Office of Rep. Nehls |
| Sean | Griffin | Legislative Counsel/Legislative Director | Office of Rep. Brooks |
| Brian | Griffith | Communications Director | Office of Rep. Chabot |
| Tyler | Grimm | Policy Director | House Committee on Judiciary |
| Kelsey | Griswold | Legislative Director | Office of Rep. Smith (NJ) |
| Joshua | Gross | Legislative Director/Comms Director/Press Secretary | Office of Rep. Duncan |
| Elliott | Guffin | Legislative Director | Office of Rep. Hudson |
| Mitch | Hailstone | Communications Director | Republican Study Committee |
| Rodney | Hall | Legislative Director | Office of Rep. Kelly (MS) |
| Amanda | Hall | Legislative Director | Office of Rep. Valadao |
| Emma | Hall | Communications Director/Press Secretary | Office of Rep. Owens |
| Elizabeth | Hance | Press Secretary | Office of Rep. Palmer |
| Sabrina | Hancock | Legislative Director | Offlice of Rep. Roy |
| Dan | Hanlon | Deputy Chief of Staff/Legislative Director | Office of Rep. Mace |
| Joel | Hannahs | Director of Communications | Office of Rep. Radewagen |
| Matt | Hanrahan | Communications Director | Office of Rep. Cline |
| Jon | Harder | Digital Director | Office of Rep. Graves (MO) |
| Wesley | Harkins | Communications Director/Press Secretary | Office of Rep. Lamborn |
| Miriam | Harmer | Legislative Director | Office of Rep. Owens |
| Cory | Harris | Legislative Director | Office of Rep. Baird |
| E.D. | Harris | Legislative Director | Office of Rep. Chabot |
| Rachel | Harris | Communications Director | Office of Rep. Lesko |
| Sarah | Hasse | Communications Director | House Committee on Small Business |
| Lynn | Hatcher | Communications Director/Press Secretary | Office of Rep. Amodei |
| Sam | Hattrup | Senior Policy Advisor | Offie of Rep. Johnson (OH) |
| Taylor | Haulsee | Communications Director | Office of Rep. Johnson (LA) |
| Jennifer | Haynes | Legislative Director | Office of Rep. Issa |

| Office of Rep. Budd | Office of Rep. Graves (MO) | Office of Rep. Diaz-Balart | Office of Rep. Waltz | Office of Rep. Obernolte | Office of Rep. Norman | insel House Committee on Veterans Affairs | Office of the Leader | House Republican Conference | Office of Rep. Palmer | Office of the Leader | Office of Rep. Crenshaw | House Committee on Oversight and Government Reform | House Republican Conference | Office of Rep. Bergman | House Republican Conference | Office of Rep. Pfluger | House Committee on Natural Resources | Office of Rep. Gonzalez (OH) | House Committee on Intelligence | Office of Rep. Carl | Office of Rep. LaTurner | Office of the Leader | House Committee on Climate Crisis | Office of Rep. Burgess | Office of Rep. Mooney | Office of the Leader | Office of Rep. Wenstrup |
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| Legislative Director | Deputy Legislative Director | Communications Director | Communications Director | Legislative Director | Legislative Director | Deputy Staff Director/Chief Counse | Policy Advisor | Deputy Press Secretary | Legislative Director | Digital Communications Aide | Legislative Director | Policy Director | Policy Advisor | Communications Director | Operations Director | Legislative Director | Communications Director | Legislative Director | Policy Director | Legislative Director | Communication Director | Graphic Designer | Policy Director | Legislative Director | Communications Director | Member Services Coordinator | Legislative Director |
| Heigis | Henn | Hernandez | Hewitt | Hicks | Hilkin | Hill | | 芸 | Hobart | Hochschild | Hodge | Hoehner | Hofmann | Hogge | Holdren | Horder | Hoshiko | Hostelley | House | Howard | Howard | Howell | Hrkman | Huggins | Huizenga | Humes | Igleheart |
| Eric | Emily | Laura | James | Rob | Jake | Christine | Preston | Andrea | Hunter | Keenan | Matt | Christian | Ryan | James | Houson | Michael | Rebekah | Stephen | Andrew | Jordan | Mike | Maggie | Lou | Rachel | Garrett | Allie | Alex |

| Alex | Ives | Communications Director/Press Secretary | Office of Rep. Foxx |
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| Josh | Jackson | Legislative Director | Office of Rep. Smith (NE) |
| Kyle | Jacobs | Legislative Director | Office of Rep. Miller-Meeks |
| Danny | Jativa | Communications Director | Office of Rep. Gimenez |
| Bradley | Jaye | Communications Director | Office of Rep. Moore |
| Michelle | Jelnicky | Legislative Director/Deputy Chief of Staff | Office of Rep. Bergman |
| Molly | Jenkins | Communications Director | Office of Rep. Garcia |
| Danielle | Jensen | Communications Director | Office of Rep. Bacon |
| Paul | Johnson | Legislative Director | Office of Rep. Moore |
| Ben | Johnson | Legislative Director | Office of Rep. Williams |
| AT | Johnston | Deputy Chief of Staff/Legislative Director | Office of Rep. Timmons |
| Amy | Jones | Deputy Director of Education and Senior Counsel | House Committee on Education and Labor |
| Elizabeth | Joseph | Policy Director | Office of Rep. Guest |
| Natalie | Joyce | Deputy Chief of Staff for Member Services | Office of the Leader |
| Derek | Judd | Legislative Director | Office of Rep. Jacobs |
| Curtis | Kalin | Communications Director | Office of Rep. Budd |
| Kate | Kelly | Communications Director/Press Secretary | Office of Rep. Kustoff |
| Jazmine | Kemp | Press Secretary | Office of Rep. Johnson (SD) |
| Brian | Kennedy | Legislative Director | Office of Rep. Herrell |
| Drew | Kennedy | Legislative Director | Office of Rep. Wilson |
| Colleen | Kennedy | Communications Director | Office of Rep. Tenney |
| John | Kennedy | Communications Director | Office of Rep. Massie |
| Will | Kiley | Communications Director | Office of Rep. Miller-Meeks |
| Ed | Kim | Legislative Director | Office of Rep. Moolenaar |
| Erik | Kinney | Legislative Director | Office of Rep. McClain |
| Kyle | Klein | Policy Director | House Committee on Homeland Security |
| Kevin | Knoth | Communications Director/Press Secretary | Office of Rep. Hartzler |
| John | Kolb | Legislative Director | Office of Rep. Salazar |

| Office of Rep. Mast | Office of Rep. Walberg | Office of Rep. Long | Office of Rep. Katko | Office of Rep. Bacon | Office of Rep. Wenstrup | Office of Rep. Green | Office of Rep. Emmer | Office of Rep. Stefanik | Office of Rep. Greene | Office of Rep. Rutherford | House Committee on Intelligence | Office of Rep. Schweikert | Office of Rep. Scott | Office of Rep. Hartzler | Office of the Leader | f of Office of Rep. Brady | retary Office of Rep. Fitzgerald | Office of Rep. Gonzales | Office of Rep. Letlow | Office of Rep. Norman | Office of the Leader | Office of Rep. Ferguson | Office of Rep. Scalise | Office of Rep. González-Colón | Office of Rep. Fischbach | Office of Rep. Webster | Office of Rep. Roy |
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| Legislative Director | Communications Director | Communications Director | Communications Director | Legislative Director | Communications Director | Legislative Director | Legislative Director | Legislative Director | Legislative Director | Press Secretary | Communications Director | Legislative Director | Press Secretary | Legislative Director | Director of Floor Operations | Legislative Director and Deputy Chief of Staff | Communications Director/Press Secretary | Communications Director | Legislative Director | Communications Director | Senior Policy Advisor | Communications Director | Press Secretary | Press Secretary | Legislative Director | Legislative Director | Communications Director |
| Koncar | Kotman | Kotsovos | Kranz | Kratz | Krepich | Kronzer | Kuckuck | Laco | LaJoie | Lanfranconi | Langer | Laven | Ledbetter | Lee | Leganski | Lepire | Liegel | Lindgren | Linhares | Livingston | Long | Louis-Charles | Lovell | Luna | Lunneborg | Mackenzie | Madden |
| Steve | Dan | Michael | Dan | Jeff | Chris | Jay | Jeffrey | Marek | Taylor | Alex | Jack | Zack | Rachel | Chrissi | John | Cami | Kelli | Paige | Lindsay | Austin | Ryan | Nadgey | Hunter | Linoshka | Nick | Scott | Nate |

| rector ff & Legislative Director rector rector rector rector rector rector ff/Legislative Director rector ff/Legislative Director rector rector rector rector rector rector | Brittany | Madni | Deputy Chief of Staff/Legislative Director | Office of Rep. Hinson |
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| Malen Legislative Director el Manley Legislative Director el Mansour Communications Director ian Marklund Deputy Shaff Director el Martinez Communications Director Martinez Press Sacretary Martinez Press Sacretary Martinez Communications Director Machan McCarty Communications Director McCarty McCarty Commu | | Madsen | Legislative Director | Office of Rep. Stewart |
| el Manley Legislative Director el Mansour Legislative Director mansour Communications Director ian Marklund Deputy Staff Briector el Martinez Legislative Director yy Martinez Legislative Director Martinez Martinez Press Secretary Martinez Communications Director McBride Communications Director McCarthy Communications Director McCarth Communications Director McCarth Communications Director McCarth Communications Director McVae Legislative Director McVae Legislative Director Mindlebrocks Legislative Director Miller Communications Director Mills Communications Director Miller Communications Director <td>ιο.</td> <td>Malen</td> <td>Legislative Director</td> <td>Office of Rep. Gonzales</td> | ιο. | Malen | Legislative Director | Office of Rep. Gonzales |
| ell Mansour Legislative Director ian Marklund Deputy Staff Director el Martinaz Deputy Staff Director v Martinaz Deputy Chief of Staff & Legislative Director v Martinaz Press Secretary v Martinaz Policy Director Maxwell Communications Director McBride Communications Director McCarty Communications Director McVae Legislative Director Mile Miledebrooks Legislative Director Miles Communications Director Miles C | şe. | Manley | Legislative Director | Office of Rep. Cline |
| ian Mansour Communications Director el Martin Deputy Staff Director iv Martinez Legislative Director iv Martinez Peress Secretary iv Martinez Policy Director iv Matthews Communications Director iv MacBride Communications Director iv McCartry Communications Director iv McCartry Communications Director iv McCartry Communications Director iv McGeorge Communications Director iv McGeorge Communications Director iv McVae Legislative Director iv Michael Communications Director iv Middlebrooks Legislative Director iv Middlebrooks Communications Director iv Minholer Communications Director iv Minholer Deputy Cloir of Staff & Coursel iv Minholer Deputy Cloir of Staff & Coursel iv < | ael | Mansour | Legislative Director | Office of Rep. Kinzinger |
| ian Marklund Deputy Staff Director id Martinez Legislative Director yy Martinez Press Secretary yy Martinez Press Secretary Martinez Communications Director McBride Communications Director McAcarty Communications Director McAcarty Communications Director McCarty Communications Director McCarty Communications Director McCarty Communications Director McMullen Legislative Director McMullen Legislative Director Medeiros Legislative Director Medeiros Legislative Director Milher Communications Director Milher Communications Director Milher Deputy Chief of Staff & Coursel Minkler Deputy Chief of Staff & Coursel< | | Mansour | Communications Director | Office of Rep. Harshbarger |
| ell Martinez Legislative Director yy Martinez Legislative Director yy Martinez Press Secretary Matthews Communications Director Maxwell Policy Director McCarthy Press Secretary McCarthy Communications Director McCarthy Communications Director McCarty Communications Director McCarty Communications Director McCarty Communications Director McCarty Communications Director McVae Legislative Director Michael Legislative Director Michael Legislative Director Miller Communications Director Milner Communications Director Milner Communications Director Milner Communications Director Milner Deputy Floor Director Minchael Legislative Director Minchael Legislative Director Minchael Deputy Floor Director Minchael Deputy Floor Director | stian | Marklund | Deputy Staff Director | House Committee on Natural Resources |
| Martinez Legislative Director Martinez Press Secretary Maxwell Communications Director McSride Communications Director McCarty Communications Director McMullen Communications Director McVae Legislative Director Medeiros Legislative Director Medeiros Legislative Director Midlebrooks Communications Director Mills | ael | Martin | Deputy Chief of Staff & Legislative Director | |
| yy Martinez Press Secretary Maxwell Communications Director Maxwell Pollicy Director McCarthy Communications Director McCarty Communications Director McGeorge Communications Director McGeorge Communications Director McHan Communications Director McVae Legislative Director Medeiros Legislative Director Medeiros Legislative Director Mayer Chief of Staff Michael Legislative Director Mills Communications Director Min Deputy Chief of Staff & Counsel Min Deputy Floor Director Minkler Deputy Floor Director Minchell Legislative Director Minchell Legislative Director | ıİS | Martinez | Legislative Director | Office of Rep. Newhouse |
| Matthews Communications Director McBride Policy Director een McBride Communications Director een McCarthy Press Secretary McCarthy Communications Director McGeorge Communications Director McMullen Deputy Chief of Staff/Legislative Director McMullen Legislative Director Medeiros Legislative Director Milher Communications Director Milher Communications Director Milher Communications Director Minkler Deputy Chief of Staff & Counsel | any | Martinez | Press Secretary | Office of the Leader |
| Maxwell Policy Director McBride Communications Director McCarty Communications Director McGeorge Communications Director McGeorge Communications Director McGeorge Communications Director McMullen Communications Director McVae Legislative Director Medeiros Legislative Director Medeiros Legislative Director Michael Chief of Staff Mills Communications Director Mills Communications Director Minher Communications Director Minher Deputy Chief of Staff & Counsel Minkler Deputy Chief of Staff & Counsel Minkler Deputy Chief of Staff & Counsel Minkler Deputy Chief of Staff & Counsel | £ | Matthews | Communications Director | House Committee on Climate Crisis |
| McBride Communications Director McCarthy Press Secretary McCarty Communications Director McGeorge Communications Director McHan Communications Director McVae Legislative Director Medeiros Legislative Director Meyer Chief of Staff Mildebrooks Legislative Director and Counsel Mildebrooks Legislative Director Milner Communications Director Min Deputy Chief of Staff & Counsel Minkler Deputy Chief of Staff & Counsel Minkler Deputy Floor Director Mirchell Legislative Director Legislative Director Legislative Director | | Maxwell | Policy Director | House Committee on Agriculture |
| MoCarthy Press Secretary McCarty Communications Director McGeorge Communications Director McHan Communications Director McAullen Communications Director McVae Legislative Director Medeiros Legislative Director Medeiros Legislative Director Michael Chief of Staff Milchael Legislative Director and Counsel Milchael Legislative Director Mills Communications Director Communications Director Communications Director Minkler Deputy Chief of Staff & Counsel Minkler Deputy Chief of Staff & Counsel Minkler Legislative Director | | McBride | Communications Director | Office of Rep. Rouzer |
| McCarty Communications Director McGeorge Communications Director McHan Deputy Chief of Staff/Legislative Director McVae Legislative Director Medeiros Medeiros Legislative Director Medeiros Legislative Director Michael Legislative Director and Counsel Midlebrooks Communications Director Milits Communications Director Milits Communications Director Milits Communications Director Minkler Deputy Chief of Staff & Counsel Minkler Deputy Floor Director Minkler Deputy Floor Director Deputy Ploor Director Deputy Ploor Director Minkler Deputy Ploor Director | leen | McCarthy | Press Secretary | House Committee on Veterans Affairs |
| McGeorge Communications Director McHan McMullen Communications Director McVae Legislative Director Medeiros Meyer Legislative Director Meyer Chief of Staff Michael Legislative Director and Counsel Milks Communications Director Milks Communications Director Minkler Deputy Chief of Staff & Counsel Minkler Deputy Floor Director | ō | McCarty | Communications Director | House Committee on Agriculture |
| ian McHan Deputy Chief of Staff/Legislative Director McWae Legislative Director Medeiros Legislative Director Meyer Legislative Director Meyer Chief of Staff Michael Legislative Director Midlebrooks Legislative Director and Counsel Mills Communications Director Min Deputy Chief of Staff & Counsel Minkler Deputy Chief of Staff & Counsel Legislative Director Deputy Chief of Staff & Counsel | ŭ | McGeorge | Communications Director | House Committee on Education and Labor |
| McMullen Communications Director McVae Legislative Director Medeiros Legislative Director Meyer Chief of Staff Michael Legislative Director and Counsel Middlebrooks Communications Director Mills Communications Director Miln Deputy Chief of Staff & Counsel Min Legislative Director Minkler Deputy Floor Director Deputy Floor Director Mirkler Legislative Director Deputy Floor Director | | McHan | Deputy Chief of Staff/Legislative Director | Office of Rep. Cloud |
| Mcdeiros Legislative Director w Medeiros Legislative Director Meyer Chief of Staff Michael Legislative Director and Counsel Michael Legislative Director and Counsel Mills Communications Director Min Deputy Chief of Staff & Counsel Minkler Deputy Floor Director Mirkler Deputy Floor Director Mirchell Legislative Director | stian | McMullen | Communications Director | Office of Rep. Arrington |
| Medeiros Legislative Director Meyer Chief of Staff Michael Legislative Director and Counsel Middlebrooks Legislative Director and Counsel Mills Communications Director Min Deputy Chief of Staff & Counsel Minkler Deputy Floor Director Minkler Legislative Director Legislative Director Legislative Director | _ | McVae | Legislative Director | Office of Rep. Foxx |
| Meyer Chief of Staff Meyer Chief of Staff Michael Legislative Director and Counsel Middlebrooks Communications Director Mills Communications Director Miln Deputy Chief of Staff & Counsel Mirkler Deputy Floor Director Deputy Floor Director Mirkler Legislative Director | | Medeiros | Legislative Director | Office of Rep. Feenstra |
| Meyer Chief of Staff Michael Legislative Director and Counsel Middlebrooks Legislative Director Milhs Communications Director Milh Deputy Chief of Staff & Counsel Minkler Deputy Floor Director Minkler Legislative Director | ew | Meyer | Legislative Director | Office of Rep. Cheney |
| Michael Middlebrooks Legislative Director and Counsel Legislative Director Mills Communications Director Communications Director Min Min Minkler Minkler Deputy Floor Director Deputy Floor Director Mitchell Legislative Director | | Meyer | Chief of Staff | Office of the Leader |
| Mither Minher Minkler Mitchell Middlebrooks Legislative Director Communications Director Communications Director Communications Director Deputy Chief of Staff & Counsel Deputy Floor Director | | Michael | Legislative Director and Counsel | Office of Rep. Griffith |
| Milher Communications Director Communications Director Min Min Minkler Deputy Chief of Staff & Counsel Deputy Floor Director Mitchell Legislative Director | | Middlebrooks | Legislative Director | Office of Rep. LaTurner |
| Min Deputy Chief of Staff & Counsel Minkler Deputy Floor Director Mitchell Legislative Director | | Mills | Communications Director | Office of Rep. Brooks |
| Min Deputy Chief of Staff & Counsel Minkler Deputy Floor Director Mitchell Legislative Director | | Milher | Communications Director | Office of Rep. Baird |
| Mirkler Deputy Floor Director Mitchell Legislative Director | Se | Min | Deputy Chief of Staff & Counsel | Office of the Leader |
| Mitchell Legislative Director | ø. | Minkler | Deputy Floor Director | Office of the Whip |
| | die | Mitchell | Legislative Director | Office of Rep. Hollingsworth |

| James Montes Communications Director/Senior Advisor Dylan Morales Communications Director/Senior Advisor Dylan Movales Communications Director Chas Mount Press last and Services and Operations Assistant Ben Mullany Press Assistant/Secretary Ben Mullany Communications Director Nicole Myers Communications Director Nicole Mark Communications Director Deug Nation Press Secretary Ben Nation Press Secretary Bright Nation Press Secretary Alex Nation Press Secretary Bright Communications Director Casey Nation Communications Director Ryan Northols Communications Director Matter Occomment Legislative Director Kyle Occomment Legislative Director Revin Order Legislative Director Communications Director Communications Director Com | |
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| Morales Morales Morales Mount Mullany Murphy Myers Malt Nalls Nance Napier Nation Napier Nation Napier Nation Nace Napier Nation Nace O'Boyle O'Connell O'Walley O'Keefe | ctor/Senior Advisor Office of Rep. Brady |
| Morrison Mount Mullany Mullany Myers Matt Nalls Nance Napier Nation Naughton Nealon Neclson Nicholson Nicholson Nicholson Nicholson Nicholson O'Boyle O'Connell O'Malley O'Keefe O'Soantowske | Office of Rep. Bucshon |
| Mount Mullany Mullany Mullany Murphy Murphy Muses Naft Nance Napier Napier Nation Nablen Nelson Nicholson Nicholson Nicholson Nicholson Nicholson O'Gonnell O'Malley O'Keefe O'Gontweke | ctor Office of Rep. Turner |
| Mullany Murphy Murphy Myers Naft Nanis Nance Napier Nation Naghton Nealon Nelson Nicholson Nicholson Nicholson Nicholson Nicholson Nicholson O'Roan O'Roafe O'Connell O'Keefe O'Keefe O'Keefe | Office of Rep. Gallagher |
| Ş. | Member Services and Operations Assistant House Republican Conference |
| Že. | etary Office of Rep. Joyce (PA) |
| 9 | ctor Office of Rep. Zeldin |
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| Ž. | Office of the Whip |
| <u>\$</u> | ctor/Press Secretary Office of Rep. Westerman |
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| Že. | Office of Rep. McHenry |
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| Ke | Office of Rep. Estes |
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| 9 | Office of Rep. Keller |
| | ctor Office of Rep. Fitzpatrick |
| | ctor Office of Rep. Pence |
| Ostrich Communications Director/District Director | ctor/District Director Office of Rep. Perry |

| Mary | Owens | Communications Director/Press Secretary | Office of Rep. Meuser |
|-----------|------------------|---|---------------------------------------|
| Riley | Pagett | Legislative Director | Office of Rep. Mann |
| Lia Mary | Palazzo | Communications Director | Office of Rep. Hagedorn |
| Maria | Papakonstantinou | Communications Director | Office of Rep. Carter (GA) |
| Charyssa | Parent | Media Affairs | House Republican Conference |
| Susan | Parker | Communications Director | Office of Rep. Kelly (MS) |
| Twinkle | Patel | Legislative Director | Office of Rep. Steube |
| Brian | Patrick | Communications Director | Office of Rep. Huizenga |
| Katelyn | Pay | Legislative Director | Office of Rep. Bentz |
| Liz | Payne | Legislative Director | Office of Rep. McMorris Rodgers |
| Laura | Peavey | Press Secretary | House Committee on Financial Services |
| Ashley | Phelps | Communications Director | House Committee on Administration |
| Rob | Pillow | Communications Director | Office of Rep. Guest |
| Phillip | Pinegar | Legislative Director | Office of Rep. Spartz |
| Hilary | Pinegar | Legislative Director | Office of Rep. Smith (MO) |
| McLaurine | Pinover | Communications Director | House Committee on Foreign Affairs |
| Andrea | Porwoll | Communications Director | Office of Rep. Allen |
| Cameron | Poursoltan | Legislative Director | Office of Rep. McCaul |
| Jessica | Powell | Legislative Director | Office of Rep. Womack |
| Lori | Prater | Legislative Director | Office of Rep. Kelly (PA) |
| Mitch | Rabalais | Communications Director | Office of Rep. Lettow |
| Chrissy | Rabuse | Legislative Director | Office of Rep. Miller |
| Palmer | Rafferty | Legislative Director | Office of Rep. Huizenga |
| Lindsay | Ratliff | Legislative Director | Office of Rep. Banks |
| Mark | Ratner | Deputy Chief of Staff and Legislative Director | Office of Rep. Upton |
| John | Rauber | Communications Director | Office of Rep. LaHood |
| Scott | Rausch | Deputy Chief of Staff & Legislative Director | Office of Rep. Garbarino |
| Christine | Ravold | Communications Director | Office of Rep. Davidson |
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| Office of Rep. Franklin | ry Office of Rep. Smucker | Office of Rep. Babin | Office of the Whip | ry Office of Rep. Weber | Office of Rep. LaHood | Office of Rep. Allen | Office of Rep. Emmer | Office of Rep. Crawford | Office of Rep. Wagner | Office of Rep. Wittman | Office of Rep. Thompson | Office of Rep. Estes | Office of Rep. Fulcher | Office of Rep. Graves (LA) | Office of Rep. Westerman | Office of Rep. Moolenaar | Office of Rep. Bishop | or Office of Rep. Smith (NJ) | y Office of Rep. Rogers (AL) | House Committee on Armed Services | Office of Rep. Cammack | Office of Rep. Perry | Office of Rep. Luetkemeyer | Office of the Whip | Office of Rep. Hill | Office of Rep. Fischbach | House Committee on Budget |
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| Communications Director | Communications Director/Press Secretary | Press Secretary | Director of Member Services | Communications Director/Press Secretary | Legislative Director | Legislative Director | Press Secretary | Communications Director | Legislative Director | Senior Legislative Assistant | Legislative Director | Communications Director | Communications Director | Deputy Chief of Staff/Communications Director | Legislative Director | Communications Director | Legislative Director | Communications Director/District Director | Communications DirectorPress Secretary | Communications Director | Communications Director | Legislative Director | Legislative Director | Coalitions Coordinator | Communications Director | Communications Director | Communications Director |
| Read | Reath | Reese | Reising | Reynolds | Richardson | Riley | Rime | Roberston | Robinette | Robinson | Rockwell | Rodriguez | Rogge | Roig | Rossi | Russell | Rusthoven | Sagnip | Sanders | Sanders | Sandridge | Schilling | Schmidtlein | Schmitz | Schneider | Schneider | Schuck |
| Russ | Eric | Sarah | Bart | Lisa | Mary Ellen | Mary Christina | Abby | Sara | Jamie | Brent | Nick | Roman | Alexah | Kevin | Janet | Dave | Mark | Jeff | Justine | Justine | Adeline | Patrick | Meghan | Eric | Dan | Jake | Matt |

| Legislative Director Office of Rep. Walorski | Communications Director Office of Rep. Bice | Gommunications Director Office of Rep. Joyce (OH) | Communications Director | Communications Director Office of Rep. Hice | Shaw Kain Office of Rep. Joyce (OH) | shelton Legislative Director Office of Rep. Crawford | ihields Communications Director House Committee on Energy and Commerce | Shoemaker Communications Director Office of Rep. Bishop | iddle Communications Director Office of Rep. Balderson | Communications Director/Press Secretary Office of Rep. Womack | izemore Communications Director Office of Rep. Reed | koog Legislative Director Office of Rep. Mullin | Legislative Director Office of Rep. McCarthy | smith Communications Director Office of Rep. Comer | Communications Director/Press Secretary Office of Rep. Timmons | imith Digital Communications Director Office of the Leader | imoloski Office of Rep. Harris | imoot Communications Director Office of Rep. Rogers (KY) | nider Communications Director Office of Rep. Wilson | Chief of Staff Office of the Chief Deputy Whip | iouthard Cap. Katko | Senior Policy Advisor Office of the Leader | parks Office of the Leader | Spealman Policy Director Policy Director | pecht Senior Policy Advisor Office of the Leader | tanton Legislative Director Office of Rep. Radewagen | Communications Director Office of Ren Hudson |
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| Schultz | Seale | Sears | Seid | Selip | Shaw Ke | Shelton | Shields | Shoemal | Siddle | Sikora | | Skoog | Smith | Smith | Smith | Smith | Smoloski | Smoot | Snider | Sours | Southard | Souza | Sparks | Spealma | Specht | Stanton | a a a a a a a a a a a a a a a a a a a |
| Martin | Penny | Katherine | Sophie | Sarah | Amanda | Ashley | Olivia | Clay | Clark | Alexia | Nathaniel | Kaitlynn | Trevor | Matt | Heather | Caleb | Walt | Danielle | David | David | Tristan | Allen | Matt | Jenna | Brittan | Richard | 2000 |

| Rachel | Stephens | Press Secretary | House Committee on Transportation and Infrastructure |
|------------|-------------|---|--|
| Courtney | Stevens | Senior Advisor | Office of Rep. Patazzo |
| Danielle | Stewart | Deputy Chief of Staff/Communications Director | Office of Rep. Steel |
| Maddison | Stone | Communications Director/Press Secretary | Office of Rep. Thompson |
| Melissa | Stooksbury | Press Secretary | Office of Rep. Cole |
| Ben | Stout | Communications Director | Office of Rep. Boebert |
| Kelle | Strickland | Counsel to the Ranking Member | Committee on Ethics |
| Callie | Strock | Communications Director | Office of Rep. Kim |
| Hannah | Strub | Legislative Director | Office of Rep. Rutherford |
| Georgeanna | Sullivan | Communications Director/Press Secretary | Office of Rep. Luetkemeyer |
| Adam | Sullivan | Senior Policy Advisor | Office of Rep. Cole |
| Tim | Svoboda | Press Secretary | Office of Rep. Grothman |
| Conner | Swanson | Communications Director | Office of Rep. Armstrong |
| Chris | Sweet | Legislative Director | Office of Rep. Diaz-Balart |
| Alex | Swisher | Communications Director/Press Secretary | Office of Rep. DesJarlais |
| Michael | Tadeo | Communications Director | Office of Rep. Johnson (OH) |
| Michael | Taggart | Policy Director | House Committee on Energy and Commerce |
| Emily | Taylor | Communications Director | Office of Rep. Meijer |
| Charlotte | Taylor | Communications Director | Office of Rep. Bucshon |
| Emily | Taylor | Communications Director | Office of Rep. Carter (TX) |
| David | Tennent | Communications Director | Office of Rep. Reschenthaler |
| Taylor | Theodossiou | Communications Director | Office of Rep. McHenry |
| James | Thomas | Legislative Director | Office of Rep. Lamborn |
| Етта | Thomson | Communications Director | Office of Rep. Walorski |
| Sadie | Thorman | Press Secretary | Office of Rep. Rice |
| Daniel | Tidwell | Legislative Director | Office of Rep. Fleischmann |
| Michaela | Todd | Communications Director | Office of Rep. Mann |

| Sophie | Trainor | Legislative Director/Deputy Chief of Staff Legislative Director | Office of Rep. Guthrie |
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| Satherine | Treadwell | Legislative Director | Office of Rep. Cawthorn |
| Claire | Trokey | Legislative Director | Office of Rep. Scalise |
| Charlie | Truxal | Legislative Director | Office of Rep. Franklin |
| Matt | Tucker | Matt Tucker | Office of Rep. Joyce (PA) |
| Caroline | Tucker | Press Secretary | Office of Rep. Moore |
| Will | Turner | Legislative Director | Office of Rep. Garcia |
| Joei | Valdez | Communications Director/Press Secretary | Office of Rep. Gaetz |
| Valentina | Valenta | Legislative Director | Office of Rep. Posey |
| Faith | Vander Voort | Communications Director | Office of Rep. Valadao |
| Hunt | VanderToll | Legislative Director | Office of Rep. Barr |
| Heather | Vaughan | Communications Director | House Committee on Science, Space and Technology |
| John | Veale | Legislative Director | Office of Rep. LaMalfa |
| Jonathan | Vecchi | Legislative Director/Deputy Chief of Staff | Office of Rep. Bilirakis |
| Noelle | Verhelst | Legislative Director | Office of Rep. Smucker |
| Rachel | Vissex | Legislative Director | Office of Rep. Buck |
| Patricia | Vojack | Legislative Director | Office of Rep. Fallon |
| Jesse | Von Stein | Legislative Director | Office of Rep. Young |
| Kyle | VonEnde | Communications Director | Office of Rep. McMorris Rodgers |
| Sarah Anne | Voyles | Communications Director/Press Secretary | Office of Rep. Burgess |
| Rob | Wagener | Legislative Director | Office of Rep. Fitzgerald |
| Mattheus | Wagner | Communication Director | Office of Rep. Nunes |
| Rachel | Walker | Communications Director/Press Secretary | Office of Rep. McCaul |
| Tatum | Wallace | Communications Director | Office of Rep. Miller |
| Nikki | Wallace | Communications Director/District Director | Office of Rep. Simpson |
| Luke | Wallwork | Legislative Director | Office of Rep. Reed |
| Brandon | Wear | Comminications Director | Office of Rep Wittman |

| Office of Rep. Johnson (SD) | Office of Rep. Carter (GA) | Office of Rep. Carl | Office of Rep. Taylor | ss Secretary Office of Rep. Herrera Beutler | Office of Rep. Ferguson | Office of Rep. Davidson | Office of Rep. Bryan Steil | House Committee on Science, Space and Technology | Office of the Whip | Office of Rep. Issa | Office of Rep. Rogers (AL) | Office of Rep. Johnson (OH) | Office of Rep. Murphy | Office of Rep. McKinley | Office of Rep. Burchett | Office of Rep. Gooden | Office of Rep. Duncan | Office of Rep. Meijer | Office of Rep. Cammack | Office of Rep. Hagedorn | House Committee on Small Business | Office of Rep. Lesko | Office of Rep. Hern | Office of Rep. Sessions |
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| Legislative Director | Legislative Director | Communications Director | Legislative Director | Communications Director/Press Secretary | Legislative Director | Legislative Director | Communications Director | Policy Director | Counsel | Communications Director | Legislative Director | Senior Policy Advisor | Legislative Director | Legislative Director | Senior Legislative Assistant | Senior Policy Advisor | Communications Director | Legislative Director | Legislative Director | Legislative Director | Policy Director | Legislative Director | Legislative Director | Legislative Director |
| Weber | Wehagen | Weidlich | Weldon | Wheeler | White | White | White | Wickre | Wieand | Wilcox | Wilson | Wilson | Wilson | Wing | Wolfgram | Wood | Wood | Woodin | Woodward | Yantis | Yavor | Yazdani | Yelinski | Young |
| John | Robby | Zachary | Laura | Craig | Allie | Connor | Grace | Jenn | Jeff | Jonathan | Haley | Laura | John | Kirsten | Kelsey | Jordan | Emily | Maggie | Joshua | Noah | Rob | Ebbie | Dominique | Ryan |



Legislative and Communication Directors Conference

October 13-15, 2021 The Kingsmill, Williamsburg, Virginia

Wednesday, October 13, 2021

| 4:00 PM | Welcome | Burwell Ballroom |
|------------------|---|----------------------|
| | Mark Strand, Congressional Institute | |
| 4:10 - 5:45 PM | Americans' Views on Today's Topics | Burwell Ballroom |
| | David Winston, The Winston Group | |
| | Myra Miller, The Winston Group | |
| | Dave Sackett, Tarrance Group | |
| 6:00 - 9:00 PM | Reception & Dinner James R | liver Grand Ballroom |
| | Janis Shinwari, No One Left Behind | |
| | Thursday, October 14, 2021 | |
| 8:00 - 8:45 AM | Breakfast James R | liver Grand Ballroom |
| 9:00 - 10:00 AM | House Leadership Presentation | Burwell Ballroom |
| | Moderator: Mark Strand, Congressional Institute | |
| | Will Dunham, Office of GOP Leader Kevin McCarthy | |
| | Matt Sparks, Office of GOP Leader Kevin McCarthy | |
| | Francis Brooke, Office of GOP Whip Steve Scalise | |
| | Michael Comer, Office of GOP Whip Steve Scalise | |
| | Charyssa Parent, House Republican Conference | |
| l0:00 - 11:00 AM | Congressional Ethics: A Primer | Burwell Ballroom |
| | Moderator: Kelle Strickland, House Ethics Committee | |
| | Elliot Berke, Berke Farah LLP | |
| | Erin Clark, NRCC | |
| 11:00 - 12:00 PM | Constituent Communications: Strategies and Standards Moderator: Mark Strand | Burwell Ballroom |
| | Moderator: Mark Strand Elisabeth Conklin, House Communications Standards Commission | |
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Lunch: Communicating with the Press

Ari Fleischer, Ari Fleischer Communications

Legislative Directors Tazewell

1:15-2:15 The Economy, Inflation and the Debt

Scott Hodge, Tax Foundation Douglas Holtz-Eakin

2:15-3:15 American Security

Senator Jim Talent, Ronald Reagan Presidential Foundation Rachel Hoff, Reagan Presidential Foundation

3:15-4:15 Crime and Policing

Sheriff Scott Jenkins, Culpeper County Hannah Meyers, Manhattan Institute

Communication Directors

Burwell Ballroom

1:15-2:15 Developing a Strategic Communications Plan

Colin Reed, South & Hill Strategies

2:15-3:15 Using New Technology to Reach the Public

Steve Johnston, FlexPoint Media Kate Karnes, Former White House Digital Director Alex Kouts, IndiGov

3:15-4:15 Communicating with Hispanic Constituents

Daniel Garza, LIBRE Initiative
David Winston, The Winston Group
Myra Miller, The Winston Group

6:00 - 9:00 PM

Reception and Dinner

Buses Depart

Kristen Soltis Anderson, Echelon Insights

James River Grand Ballroom

Friday, October 15, 2021

| 8:00 AM | Breakfast | James River Grand Ballroom |
|----------------|--|----------------------------|
| 9:00-10:00 AM | The 2021-2022 Supreme Court Term Carrie Severino, Judicial Crisis Network | Burwell Ballroom |
| 10:00-11:00 AM | Getting to Yes: How to Negotiate and Have Difficult C | Conversations |
| | Bruce Patton, Harvard Negotiation Project | Burwell Ballroom |
| 11:00-12:00 PM | A Guide to Redistricting | Burwell Ballroom |
| | Kylie Bongaardt, National Republican Redistricting Trus | st |
| 12:00 PM | End of Retreat | |

Report name: Attendance Report (House Staff)

Report date: 10/19/2021

Event name: 2021 Legislative and Communication Directors Conference

| First Name | Last Name | Institution | Job Title |
|---------------|------------|------------------------------|---|
| Emily | Ackerman | Office of Rep. Reschenthaler | Deputy Chief of Staff/Legislative Director |
| Craig | Anderson | Office of Rep. Scott | Legislative Director |
| Rebecca | Angelson | Office of Rep. Latta | Deputy Chief of Staff |
| Maggie | Ayrea | Office of Rep. Graves (LA) | Legislative Director |
| Kevin | Baird | Office of Rep. Griffith | Communications Director |
| Samantha | Baker | Office of Rep. Grothman | Legislative Director |
| Jimmy | Ballard | Office of Rep. Davis | Legislative Director |
| Don | Barber | Office of Rep. Ellzey | Legislative Director |
| Noah | Barger | Office of Rep. Bost | Legislative Director |
| Walker | Barrett | Office of Rep. Waltz | Legislative Director |
| Joe | Barry | Office of Rep. Good | Legislative Director |
| Hilton | Beckham | Office of Rep. Biggs | Communications Director |
| Alex | Bellizzi | Office of Rep. Barr | Communications Director |
| William | Bensur | Office of Rep. Burchett | Communications Director |
| Chris | Bien | Office of the Leader | Deputy Director of Floor Operations |
| Jeff | Bishop | Office of Rep. Stauber | Legislative Director |
| Summer | Blevins | Office of Rep. Bilirakis | Communication Director |
| Curt | Bliamptis | Office of Rep. Mooney | Acting Legislative Director |
| Micah | Bock | Office of Rep. Spartz | Communications Director |
| Hanna | Bogorowski | Office of the Leader | Communications Advisor |
| Sara "S.K." | Bowen | Office of Rep. Guthrie | Communications Director |
| Joshua | Bradley | Office of Rep. Moore (AL) | Legislative Director |
| Francis | Brennan | House Republican Conference | Rapid Response Director |
| Palmer | Brigham | Office of Rep. Stefanik | Communications Director |
| Francis | Brooke | Office of the Whip | Policy Director |
| Ken | Brooke | Office of Rep. Amodei | Legislative Director |
| Joanna | Brown | Office of Rep. Walberg | Legislative Director |
| Arthur | Bryant | Office of Rep. Wagner | Communications Director |
| Laynee | Buckels | Office of Rep. Higgins | Deputy Press Secretary |
| Courtney | Butcher | House Republican Conference | Member Services Director |
| Aaron | Calkins | Office of Rep. Biggs | Legislative Director |
| Christina | Cameron | Office of the Leader | Media Affairs and Operations Advisor |
| Heather | Campbell | Office of Rep. Granger | Legislative Director |
| Emily | Carlin | Office of Rep. Obernolte | Communications Director, Senior Advisor |
| Colin | Carr | Office of Rep. Loudermilk | Deputy Chief of Staff/ Legislative |

| | | | Director |
|---------------------|--------------|-----------------------------------|---|
| Dylan | Chandler | Office of Rep. Gooden | Communications Director |
| Valerie | Chicola | Office of Rep. Salazar | Communications Director |
| William | Christian | Office of Rep. Weber | Legislative Director |
| Kristen | Cianci | Office of Rep. Garbarino | Communications Director |
| Carson | Clark | Office of Rep. Aderholt | Communications Director |
| Philipp | Clarke | Office of Rep. Rice | Legislative Director |
| Adam | Cloch | Office of Rep. Curtis | Communications Director |
| Sarah | Coffman | Office of Rep. Comer | Legislative Director |
| Andrea | Coker | Office of Rep. Van Duyne | Communication Director |
| Michael | Comer | Office of the Whip | Digital Director |
| Elisabeth | Conklin | Committee on House Administration | Director, Communication Standards Commission |
| Laney | Copeland | Office of Rep. Clyde | Legislative Director |
| Sarah | Corley | House Committee on Rules | Director of Strategic Communications |
| Madeline | Corso | Office of Rep. Clyde | Communications Director |
| Stacey | Daniels | Office of Rep. McClain | Communications Director |
| Mike | Davin | Office of Rep. Latta | Legislative Director |
| Michael | DeFilippis | Office of Rep. Malliotakis | Legislative Director |
| Aaron | DeGroot | Office of Rep. Davis | Communications Director |
| Sophie | Delquie | House Republican Conference | Creative Director |
| Mason | Di Palma | Office of Rep. Gonzalez (OH) | Communications Director |
| Britney | Dickerson | Office of Rep. Palazzo | Communications Director/Press Secretary |
| Ross | Dietrich | Office of Rep. González-Colón | Legislative Director |
| Matt | Diller | House Committee on Rules | Policy Director |
| Ryan | Dilworth | Office of Rep. Van Duyne | Legislative Director |
| Will | Dunham | Office of the Leader | |
| Jordan | Dunn | Office of Rep. Gallagher | Communications Director |
| Kaitlyn | Dwyer | Office of Rep. Hice | Legislative Director |
| Suanne | Edmiston | Office of Rep. Gohmert | Legislative Director |
| Ben | Elleson | Office of Rep. Long | Legislative Director |
| Max | Engling | Office of the Leader | Deputy Member Services Director |
| Michele | Exner | Office of the Leader | Communications Director |
| Amanda | Fitzmorris | Office of Rep. Newhouse | Communications Director/Press Secretary |
| lan | Foley | Office of Rep. Nunes | Legislative Director |
| Harry | Fones | Office of Rep. Rosendale | Communications Director |
| J.P. | Freire | House Committee on Ways and Means | Communications Director |
| Dylan | Frost | Office of Rep. Hill | Legislative Director |
| Steven | Giaier | Office of the Leader | Senior Policy Advisor and Counsel |
| Joel | Gibbons | Office of Rep. Nehls | Digital/Press Assistant |
| Scott | Gilfillan | Office of Rep. Ellzey | Communications Director |
| David | Goldfarb | Office of Rep. Steil | Legislative Director |
| Joe | Gollinger | Office of Rep. Harshbarger | Legislative Assistant |
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Communications Director

Office of Rep. Mast

AnnMarie Graham

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|-------------|-------------|-------------------------------------|---|
| Sean | Griffin | Office of Rep. Brooks | Legislative Counsel/Legislative Director |
| Elliott | Guffin | Office of Rep. Hudson | Legislative Director |
| Amanda | Hall | Office of Rep. Valadao | Legislative Director |
| Emma | Hall | Office of Rep. Owens | Communications Director/Press Secretary |
| Joel | Hannahs | Office of Rep. Radewagen | Director of Communications |
| Matt | Hanrahan | Office of Rep. Cline | Communications Director |
| Jon | Harder | Office of Rep. Graves (MO) | Digital Director |
| Wesley | Harkins | Office of Rep. Lamborn | Communications Director |
| Miriam | Harmer | Office of Rep. Owens | Legislative Director |
| Erick | Harris | Office of Rep. Chabot | Legislative Director |
| Lynn | Hatcher | Office of Rep. Amodei | Communications Director |
| Emily | Henn | Office of Rep. Graves (MO) | Deputy Legislative Director |
| James | Hewitt | Office of Rep. Waltz | Communications Director |
| Rob | Hicks | Office of Rep. Obernolte | Legislative Director |
| Christine | Hill | House Committee on Veterans Affairs | Republican Health Staff Director |
| Preston | Hill | Office of the Leader | Policy Advisor |
| Andrea | Hitt | House Republican Conference | Deputy Press Secretary |
| Ryan | Hofmann | House Republican Conference | Policy Advisor |
| Houson | Holdren | House Republican Conference | Operations Director |
| Michael | Horder | Office of Rep. Pfluger | Legislative Director |
| Louis | Hrkman | House Committee on Climate Crisis | Senior Policy Advisor |
| Rachel | Huggins | Office of Rep. Burgess | Legislative Director |
| Allie | Humes | Office of the Leader | Member Services Coordinator |
| Alex | Igleheart | Office of Rep. Wenstrup | Legislative Director |
| Alex | Ives | Office of Rep. Foxx | Communications Director |
| Bradley | Jaye | Office of Rep. Moore | Communications Director |
| Molly | Jenkins | Office of Rep. Mike Garcia | Communications Director |
| Danielle | Jensen | Office of Rep. Bacon | Communications Director |
| Paul | Johnson | Office of Rep. Moore | Legislative Director |
| AT | Johnston | Office of Rep. Timmons | Deputy Chief of Staff/Senior Advisor |
| Elizabeth | Joseph | Office of Rep. Guest | Policy Director |
| Derek | Judd . | Office of Rep. Jacobs | Legislative Director |
| Jazmine | Kemp | Office of Rep. Johnson (SD) | Communications Director |
| Colleen | Kennedy | Office of Rep. Tenney | Communications Director |
| Will | Kiley | Office of Rep. Miller-Meeks | Communications Director |
| Ed | Kim | Office of Rep. Moolenaar | Legislative Director |
| Erik | Kinney | Office of Rep. McClain | Legislative Director |
| John Mark | Kolb | Office of Rep. Salazar | Legislative Director |
| Steve | Koncar | Office of Rep. Mast | Legislative Director |
| Michael | Kotsovos | Office of Rep. Long | Communications Director |
| Christophei | | Office of Rep. Wenstrup | Communications Director |
| Jay | Kronzer | Office of Rep. Green (TN) | Legislative Director |
| Jeffrey | Kuckuck | Office of Rep. Emmer | Legislative Director |
| Alex | Lanfranconi | Office of Rep. Rutherford | Communications Director |
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| Chrissi Lee Office of Rep. Hartzler Legislative Director Kelli Liegel Office of Rep. Fitzgerald Press Secretary Lindsay Luniares Office of Rep. Eutlow Legislative Director Nadgey Louis-Charles Office of Rep. González-Colón Press Secretary Linoshka Luna Office of Rep. Fischbach Legislative Director Nicol Luna Office of Rep. Hinson Deputy Chief of Staff/Legislative Director Brittany Madni Office of Rep. Cline Legislative Director Cameron Madsen Office of Rep. Cline Legislative Director Eli Mansour Office of Rep. Harshbarger Communications Director Chris Marklund House Committee on Natural Resources Deputy Staff Director Michael Office of Rep. Newhouse Legislative Director Erin McBride Office of Rep. Newhouse Legislative Director Kathleen McCarthy House Committee on Veterans Affairs Press Secretary Bryan McVae Office of Rep. Foxx Legislative Directo | Rachel | Ledbetter | Office of Rep. Scott | Communications Director |
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| Kelli Liegel Office of Rep. Fitzgerald Press Secretary Lindsaya Linhares Office of Rep. Lettlow Legislative Director Nadgey Louis-Charles Office of Rep. Ferguson Communications Director Linoshka Luna Office of Rep. González-Colón Press Secretary Prittany Madni Office of Rep. Stewart Legislative Director Eli Mansour Office of Rep. Cline Legislative Director Chris Marklund House Committee on Natural Resources Deputy Staff Director Michael Martine Office of Rep. Newhouse Legislative Director Erin McCarthy House Committee on Veterans Affairs Deputy Chief of Staff & Legislative Director Firin McCarthy House Committee on Veterans Affairs Press Secretary Bryan McVae Office of Rep. Foxx Legislative Director Andrew Meyer Office of Rep. Cheney Legislative Director Lajk Milchael Office of Rep. Brooks Communications Director Clay Mills Office of Rep. Brooks< | Chrissi | Lee | Office of Rep. Hartzler | Legislative Director |
| Nadgey Louis-Charles Office of Rep. González-Colón Communications Director Nick Luna Office of Rep. Ger, Eschbach Legislative Director Brittany Madni Office of Rep. Hinson Deputy Chief of Staff/Legislative Director Cameron Madsen Office of Rep. Stewart Legislative Director Nicole Manley Office of Rep. Cline Legislative Director Chris Mansour Office of Rep. Harshbarger Communications Director Chris Marklund House Committee on Natural Resources Deputy Staff Director Michael Martin Office of Rep. Jackson Deputy Chief of Staff & Legislative Director Travis Martinez Office of Rep. Newhouse Legislative Director Erin McCarthy House Committee on Veterans Affairs Press Secretary Bryan McVae Office of Rep. Foxx Legislative Director Andrew Meyer Office of Rep. Cheney Legislative Director Emily Michael Office of Rep. Gene, Gellagher Legislative Director Clay Mills | Kelli | Liegel | Office of Rep. Fitzgerald | _ |
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| Nick Lunneborg Office of Rep. Fischbach Legislative Director Brittany Madni Office of Rep. Hinson Deputy Chiler of Staff/Legislative Director Cameron Madsen Office of Rep. Stewart Legislative Director Nicole Manley Office of Rep. Cline Legislative Director Eli Mansour Office of Rep. Harshbarger Communications Director Chris Marklund House Committee on Natural Resources Deputy Chiler of Staff & Legislative Director Michael Martin Office of Rep. Newhouse Legislative Director Erin McBride Office of Rep. Newhouse Legislative Director Kathleen McCarthy House Committee on Veterans Affairs Press Secretary Bryan McVae Office of Rep. Foxx Legislative Director Andrew Meyer Office of Rep. Cheney Legislative Director Emliy Michael Office of Rep. Brooks Communications Director Clay Mills Office of Rep. Brooks Communications Director Kelsey Mix Office of Rep. | Nadgey | Louis-Charles | Office of Rep. Ferguson | _ |
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| Cameron Madsen Office of Rep. Stewart Legislative Director Nicole Manley Office of Rep. Cline Legislative Director Eli Mansour Office of Rep. Harshbarger Communications Director Chris Marklund House Committee on Natural Resources Michael Martin Office of Rep. Jackson Deputy Staff Director Travis Martinez Office of Rep. Newhouse Legislative Director Erin McBride Office of Rep. Rouzer Communications Director Kathleen McCarthy House Committee on Veterans Affairs Bryan McVae Office of Rep. Foxx Legislative Director Emily Michael Office of Rep. Foxx Legislative Director Communications Director Legislative Director Legislative Director Legislative Director Communications Director Communications Director Communications Director Communications Director Communications Director Dylan Moore Office of Rep. Bucshon Deputy Chief of Staff and Legislative Director Mackenzie Morales Office of Rep. Bucshon Deputy Chief of Staff and Legislative Director Chas Morrison Office of Rep. Gallagher Legislative Director Legislative Director Mackenzie Mount House Republican Conference Member Services and Operations Assistant Claire Nance Office of the Whip Communications Director/Press Secretary Plennis Natls Office of the Whip Director of Floor Operations Assistant Claire Nance Office of Rep. Bost Press Secretary Press Sec | Nick | Lunneborg | Office of Rep. Fischbach | Legislative Director |
| Nicole Eli Mansour Marsour Office of Rep. Cline House Committee on Natural Resources Legislative Director Chris Michael Marklund House Committee on Natural Resources Deputy Staff Director Michael Martin Office of Rep. Jackson Deputy Chief of Staff & Legislative Director Travis Martinez Office of Rep. Newhouse Legislative Director Erin McBride Office of Rep. Rouzer Communications Director Kathleen McCarthy House Committee on Veterans Affairs Press Secretary Bryan McVae Office of Rep. Cheney Legislative Director Andrew Meyer Office of Rep. Cheney Legislative Director Clay Milchael Office of Rep. LaTurner Legislative Director Clay Mills Office of Rep. Brooks Communications Director Kelsey Mix Office of Rep. Hollingsworth Legislative Director Carter Moelk Office of Rep. Hollingsworth Communications Director Value Morison Office of Rep. Bucshon Deputy Chief of Staff and Legislative Director | Brittany | Madni | Office of Rep. Hinson | |
| Eli Mansour Office of Rep. Harshbarger Communications Director Chris Marklund House Committee on Natural Resources Deputy Staff Director Michael Martin Office of Rep. Jackson Deputy Chief of Staff & Legislative Director Travis Martinez Office of Rep. Newhouse Legislative Director Erin McBride Office of Rep. Rouzer Communications Director Kathleen McCarthy House Committee on Veterans Affairs Press Secretary Bryan McVae Office of Rep. Cheney Legislative Director Andrew Meyer Office of Rep. Cheney Legislative Director Land Middlebrooks Office of Rep. Griffith Legislative Director Clay Mills Office of Rep. Brooks Communications Director Kelsey Mix Office of Rep. Brooks Communications Director Kelsey Mix Office of Rep. Hollingsworth Legislative Director Dylan Moore Office of Rep. Bucshon Deputy Chief of Staff and Legislative Director Chas Morrison Off | Cameron | Madsen | Office of Rep. Stewart | Legislative Director |
| Chris Marklund House Committee on Natural Resources Deputy Staff Director Michael Martin Office of Rep. Jackson Deputy Chief of Staff & Legislative Director Travis Martinez Office of Rep. Newhouse Legislative Director Erin McBride Office of Rep. Rouzer Communications Director Kathleen McCarthy House Committee on Veterans Affairs Press Secretary Bryan McVae Office of Rep. Foxx Legislative Director Andrew Meyer Office of Rep. Cheney Legislative Director Emily Michael Office of Rep. Griffith Legislative Director Ladd Midlebrooks Office of Rep. Brooks Communications Director Ladd Mills Office of Rep. Brooks Communications Director Kelsey Mix Office of Rep. Brooks Communications Director Kelsey Mix Office of Rep. Stauber Communications Director Carter Moelk Office of Rep. Buschon Deputy Chief of Staff and Legislative Director Chase Morrison Office of | Nicole | Manley | Office of Rep. Cline | Legislative Director |
| Michael Martin Office of Rep. Jackson Deputy Chief of Staff & Legislative Director Travis Martinez Office of Rep. Newhouse Legislative Director Erin McBride Office of Rep. Rouzer Communications Director Kathleen McCarthy House Committee on Veterans Affairs Press Secretary Bryan McVae Office of Rep. Cheney Legislative Director Emily Michael Office of Rep. Griffith Legislative Director Jake Middlebrooks Office of Rep. Brooks Communications Director Clay Mills Office of Rep. Brooks Communications Director Clay Mills Office of Rep. Brooks Communications Director Kelsey Mix Office of Rep. Brooks Communications Director Carter Moelk Office of Rep. Buschon Deputy Chief of Staff and Legislative Director Mackenzie Morales Office of Rep. Buschon Deputy Chief of Staff and Legislative Director Legislative Director Legislative Director Communications Director Legislative Director Morrison <td>Eli</td> <td>Mansour</td> <td>Office of Rep. Harshbarger</td> <td>Communications Director</td> | Eli | Mansour | Office of Rep. Harshbarger | Communications Director |
| Travis Martinez Office of Rep. Newhouse Legislative Director Kathleen McCarthy House Committee on Veterans Affairs Press Secretary Bryan McVae Office of Rep. Foxx Legislative Director Andrew Meyer Office of Rep. Cheney Legislative Director Andrew Michael Office of Rep. Cheney Legislative Director Emily Michael Office of Rep. Cartiffith Legislative Director Jake Middlebrooks Office of Rep. LaTurner Legislative Director Clay Mills Office of Rep. Brooks Communications Director Maddie Mitchell Office of Rep. Hollingsworth Legislative Director Kelsey Mix Office of Rep. Stauber Communications Director Carter Moelk Office of Rep. Busshon Deputy Chief of Staff and Legislative Director Mackenzie Morales Office of Rep. Turner Communications Director Chas Morrison Office of Rep. Gallagher Legislative Director Elizabeth Mount House Republican Conference Member Services and Operations Assistant Jeff Naft Office of the Whip Communications Director/Press Secretary Ben Napier Office of Rep. Westerman Communications Director/Press Secretary Ben Napier Office of Rep. Bost Press Secretary Bryan Nichols Office of Rep. Gaod Communications Director Mattle Nicholson Office of Rep. Gaod Communications Director Elizaber Nichols Office of Rep. Gaod Communications Director Mattle Nicholson Office of Rep. Gaod Communications Director Firin O'Malley Office of Rep. Fitzpatrick Press Secretary Director Office of Rep. Good Communications Director Policy Advisor Editare Director Press Secretary | Chris | Marklund | House Committee on Natural Resources | Deputy Staff Director |
| Erin McBride Office of Rep. Rouzer Kathleen McCarthy House Committee on Veterans Affairs Bryan McVae Office of Rep. Foxx Andrew Meyer Office of Rep. Cheney Emily Michael Office of Rep. Griffith Legislative Director Jake Middlebrooks Office of Rep. LaTurner Clay Mills Office of Rep. Brooks Communications Director Maddie Mitchell Office of Rep. Hollingsworth Legislative Director Kelsey Mix Office of Rep. Hollingsworth Legislative Director Carter Moelk Office of Rep. Hollingsworth Communications Director Dylan Moore Office of Rep. Bucshon Deputy Chief of Staff and Legislative Director Chas Morrison Office of Rep. Turner Communications Director Clay Mont House Republican Conference Member Services and Operations Assistant Jeff Naft Office of the Whip Communications Director/Press Secretary Ben Napier Office of Rep. Bost Press Secretary Rolle Nance Office of Rep. Bost Press Secretary Bryan Nichols Office of Rep. Galod Communications Director Mattle Nicholson Office of Rep. Graves (MO) Ben Nyce House Republican Conference Policy Advisor Find Press Secretary Fress Secretary Press Secretary | Michael | Martin | Office of Rep. Jackson | |
| KathleenMcCarthyHouse Committee on Veterans AffairsPress SecretaryBryanMcVaeOffice of Rep. FoxxLegislative DirectorAndrewMeyerOffice of Rep. CheneyLegislative DirectorEmilyMichaelOffice of Rep. GriffithLegislative DirectorJakeMidlebrooks Office of Rep. BrooksCommunications DirectorClayMillsOffice of Rep. BrooksCommunications DirectorMaddieMitchellOffice of Rep. HollingsworthLegislative DirectorKelseyMixOffice of Rep. StauberCommunications DirectorCarterMoelkOffice of Rep. HollingsworthCommunications DirectorDylanMooreOffice of Rep. BucshonDeputy Chief of Staff and Legislative DirectorMackenzieMoralesOffice of Rep. GallagherLegislative DirectorChasMorrisonOffice of Rep. GallagherLegislative DirectorElizabethMountHouse Republican ConferenceMember Services and Operations AssistantJeffNaftOffice of the WhipCommunications AdvisorDennisNallsOffice of the WhipFloor AssistantClaireNanceOffice of Rep. WestermanCommunications Director/Press SecretaryBenNapierOffice of Rep. BostPress SecretaryGaseyNelsonOffice of Rep. BostPress SecretaryBryanNicholsOffice of Rep. Graves (MO)Communications DirectorMattieNicholsonOffice of Rep. GoodCommunications Direc | Travis | Martinez | Office of Rep. Newhouse | Legislative Director |
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| Andrew Meyer Office of Rep. Cheney Legislative Director Emily Michael Office of Rep. Griffith Legislative Director Jake Middlebrooks Office of Rep. LaTurner Legislative Director Clay Mills Office of Rep. Brooks Communications Director Maddie Mitchell Office of Rep. Hollingsworth Legislative Director Kelsey Mix Office of Rep. Hollingsworth Communications Director Carter Moelk Office of Rep. Hollingsworth Communications Director Dylan Moore Office of Rep. Bucshon Deputy Chief of Staff and Legislative Director Mackenzie Morales Office of Rep. Turner Communications Director Chas Morrison Office of Rep. Gallagher Legislative Director Elizabeth Mount House Republican Conference Member Services and Operations Assistant Jeff Naft Office of the Whip Communications Advisor Dennis Nalls Office of the Whip Floor Assistant Claire Nance Office of Rep. Westerman Communications Director/Press Secretary Ben Napier Office of the Whip Director of Floor Operations Alex Naughton Office of Rep. Bost Press Secretary Bryan Nichols Office of Rep. Graves (MO) Communications Director Mattie Nicholson Office of Rep. Good Communications Director Ben Nyce House Republican Conference Richie O'Connell Office of Rep. Calvert Legislative Director Erin O'Malley Office of Rep. Fitzpatrick Press Secretary Press Secretary Press Secretary Press Secretary Press Secretary Communications Director Policy Advisor Egislative Director Communications Director Communications Director Press Secretary Press Secretary | Kathleen | McCarthy | House Committee on Veterans Affairs | Press Secretary |
| Emily Michael Office of Rep. Griffith Legislative Director Jake Middlebrooks Office of Rep. LaTurner Legislative Director Clay Mills Office of Rep. Brooks Communications Director Maddie Mitchell Office of Rep. Hollingsworth Legislative Director Kelsey Mix Office of Rep. Stauber Communications Director Carter Moelk Office of Rep. Hollingsworth Communications Director Dylan Moore Office of Rep. Bucshon Deputy Chief of Staff and Legislative Director Mackenzie Morales Office of Rep. Turner Communications Director Chas Morrison Office of Rep. Gallagher Legislative Director Elizabeth Mount House Republican Conference Member Services and Operations Assistant Jeff Naft Office of the Whip Communications Advisor Dennis Nalls Office of the Whip Floor Assistant Claire Nance Office of Rep. Westerman Communications Director/Press Secretary Ben Napier Office of the Whip Director of Floor Operations Alex Naughton Office of Rep. Bost Press Secretary Bryan Nichols Office of Rep. Graves (MO) Communications Director Mattie Nicholson Office of Rep. Good Communications Director Richie O'Connell Office of Rep. Calvert Legislative Director Erin O'Malley Office of Rep. Fitzpatrick Press Secretary Policy Advisor Policy Advisor Press Secretary Policy Advisor Policy Advisor Press Secretary Press Secretary Press Secretary Press Secretary Press Secretary | Bryan | McVae | Office of Rep. Foxx | Legislative Director |
| JakeMiddlebrooks Office of Rep. LaTurnerLegislative DirectorClayMillsOffice of Rep. BrooksCommunications DirectorMaddieMitchellOffice of Rep. HollingsworthLegislative DirectorKelseyMixOffice of Rep. StauberCommunications DirectorCarterMoelkOffice of Rep. HollingsworthCommunications DirectorDylanMooreOffice of Rep. BucshonDeputy Chief of Staff and Legislative DirectorMackenzieMoralesOffice of Rep. TurnerCommunications DirectorChasMorrisonOffice of Rep. GallagherLegislative DirectorElizabethMountHouse Republican ConferenceMember Services and Operations AssistantJeffNaftOffice of the WhipCommunications AdvisorDennisNallsOffice of the WhipFloor AssistantClaireNanceOffice of Rep. WestermanCommunications Director/Press SecretaryBenNapierOffice of Rep. BostPress SecretaryCaseyNelsonOffice of Rep. BostPress SecretaryBryanNicholsonOffice of Rep. GoodCommunications DirectorMattleNicholsonOffice of Rep. GoodCommunications DirectorBenNyceHouse Republican ConferencePolicy AdvisorRichieO'ConnellOffice of Rep. CalvertLegislative DirectorErinO'MalleyOffice of Rep. CalvertLegislative DirectorEvinO'MalleyOffice of Rep. FitzpatrickPress Secretary | Andrew | Meyer | Office of Rep. Cheney | Legislative Director |
| Clay Mills Office of Rep. Brooks Communications Director Maddie Mitchell Office of Rep. Hollingsworth Legislative Director Kelsey Mix Office of Rep. Stauber Communications Director Carter Moelk Office of Rep. Hollingsworth Communications Director Dylan Moore Office of Rep. Bucshon Deputy Chief of Staff and Legislative Director Mackenzie Morales Office of Rep. Turner Communications Director Chas Morrison Office of Rep. Gallagher Legislative Director Elizabeth Mount House Republican Conference Member Services and Operations Assistant Jeff Naft Office of the Whip Communications Advisor Dennis Nalls Office of the Whip Floor Assistant Claire Nance Office of Rep. Westerman Communications Director/Press Secretary Ben Napier Office of the Whip Director of Floor Operations Alex Naughton Office of Rep. Bost Press Secretary Casey Nelson Office of Rep. Graves (MO) Communications Director Mattle Nicholson Office of Rep. Good Communications Director Ben Nyce House Republican Conference Policy Advisor Richie O'Connell Office of Rep. Calvert Legislative Director Erin O'Malley Office of Rep. Miller Communications Director Lauren Offenberg Office of Rep. Fitzpatrick Press Secretary | Emily | Michael | Office of Rep. Griffith | Legislative Director |
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| Mackenzie Morales Office of Rep. Turner Communications Director Chas Morrison Office of Rep. Gallagher Legislative Director Elizabeth Mount House Republican Conference Member Services and Operations Assistant Jeff Naft Office of the Whip Communications Advisor Dennis Nalls Office of the Whip Floor Assistant Claire Nance Office of Rep. Westerman Communications Director/Press Secretary Ben Napier Office of the Whip Director of Floor Operations Alex Naughton Office of Rep. Bost Press Secretary Casey Nelson Office of Rep. Jackson Press Secretary Bryan Nichols Office of Rep. Graves (MO) Communications Director Mattie Nicholson Office of Rep. Good Communications Director Ben Nyce House Republican Conference Richie O'Connell Office of Rep. Calvert Legislative Director Erin O'Malley Office of Rep. Miller Communications Director Lauren Offenberg Office of Rep. Fitzpatrick Press Secretary | Carter | Moelk | Office of Rep. Hollingsworth | Communications Director |
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| Elizabeth Mount House Republican Conference Member Services and Operations Assistant Jeff Naft Office of the Whip Communications Advisor Dennis Nalls Office of the Whip Floor Assistant Claire Nance Office of Rep. Westerman Communications Director/Press Secretary Ben Napier Office of the Whip Director of Floor Operations Alex Naughton Office of Rep. Bost Press Secretary Casey Nelson Office of Rep. Jackson Press Secretary Bryan Nichols Office of Rep. Graves (MO) Communications Director Mattie Nicholson Office of Rep. Good Communications Director Ben Nyce House Republican Conference Policy Advisor Richie O'Connell Office of Rep. Calvert Legislative Director Erin O'Malley Office of Rep. Miller Communications Director Lauren Offenberg Office of Rep. Fitzpatrick Press Secretary | Mackenzie | Morales | Office of Rep. Turner | Communications Director |
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| Ben Napier Office of the Whip Director of Floor Operations Alex Naughton Office of Rep. Bost Press Secretary Casey Nelson Office of Rep. Jackson Press Secretary Bryan Nichols Office of Rep. Graves (MO) Communications Director Mattie Nicholson Office of Rep. Good Communications Director Ben Nyce House Republican Conference Policy Advisor Richie O'Connell Office of Rep. Calvert Legislative Director Erin O'Malley Office of Rep. Miller Communications Director Lauren Offenberg Office of Rep. Fitzpatrick Press Secretary | Dennis | Nalls | Office of the Whip | Floor Assistant |
| Alex Naughton Office of Rep. Bost Press Secretary Casey Nelson Office of Rep. Jackson Press Secretary Bryan Nichols Office of Rep. Graves (MO) Communications Director Mattie Nicholson Office of Rep. Good Communications Director Ben Nyce House Republican Conference Policy Advisor Richie O'Connell Office of Rep. Calvert Legislative Director Erin O'Malley Office of Rep. Miller Communications Director Lauren Offenberg Office of Rep. Fitzpatrick Press Secretary | Claire | Nance | Office of Rep. Westerman | |
| Casey Nelson Office of Rep. Jackson Press Secretary Bryan Nichols Office of Rep. Graves (MO) Communications Director Mattie Nicholson Office of Rep. Good Communications Director Ben Nyce House Republican Conference Policy Advisor Richie O'Connell Office of Rep. Calvert Legislative Director Erin O'Malley Office of Rep. Miller Communications Director Lauren Offenberg Office of Rep. Fitzpatrick Press Secretary | Ben | Napier | Office of the Whip | Director of Floor Operations |
| Bryan Nichols Office of Rep. Graves (MO) Communications Director Mattie Nicholson Office of Rep. Good Communications Director Ben Nyce House Republican Conference Policy Advisor Richie O'Connell Office of Rep. Calvert Legislative Director Erin O'Malley Office of Rep. Miller Communications Director Lauren Offenberg Office of Rep. Fitzpatrick Press Secretary | Alex | Naughton | Office of Rep. Bost | Press Secretary |
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| BenNyceHouse Republican ConferencePolicy AdvisorRichieO'ConnellOffice of Rep. CalvertLegislative DirectorErinO'MalleyOffice of Rep. MillerCommunications DirectorLaurenOffenbergOffice of Rep. FitzpatrickPress Secretary | Bryan | Nichols | Office of Rep. Graves (MO) | Communications Director |
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| Erin O'Malley Office of Rep. Miller Communications Director Lauren Offenberg Office of Rep. Fitzpatrick Press Secretary | Ben | Nyce | House Republican Conference | Policy Advisor |
| Lauren Offenberg Office of Rep. Fitzpatrick Press Secretary | Richie | O'Connell | Office of Rep. Calvert | Legislative Director |
| · | Erin | O'Malley | Office of Rep. Miller | Communications Director |
| Lia Mary Palazzo Office of Rep. Hagedorn Communications Director | Lauren | Offenberg | Office of Rep. Fitzpatrick | • |
| | Lia Mary | Palazzo | Office of Rep. Hagedorn | Communications Director |

| Charyssa | Parent | House Republican Conference | Media Affairs |
|------------|------------|--|--|
| Rob | Pillow | Office of Rep. Guest | Communications Director |
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| Mary Ellen | Richardson | Office of Rep. LaHood | Legislative Director |
| Mary | Riley | Office of Rep. Allen | Legislative Director |
| Christina | Dima | Office of Day France | C |
| Abby | Rime | Office of Rep. Emmer | Communications Director |
| Sara | Robertson | Office of Rep. Crawford | Communications Director |
| Nick | Rockwell | Office of Rep. Thompson | Legislative Director |
| Roman | Rodriguez | Office of Rep. Estes | Communications Director |
| David | Russell | Office of Rep. Moolenaar | Communications Director |
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| Clark | Siddle | Office of Rep. Balderson | Communications Director |
| Kaitlynn | Skoog | Office of Rep. Mullin | Legislative Director |
| Caleb | Smith | Office of the Leader | Digital Communications Director |
| Heather | Smith | Office of Rep. Timmons | Communications Director |
| Matt | Smith | Office of Rep. Comer | Communications Director |
| Trevor | Smith | Office of Rep. McCarthy | Legislative Director |
| Joseph | Snider | Office of Rep. Wilson | Communications Director |
| Matt | Sparks | Office of the Leader | |
| Brittan | Specht | Office of the Leader | Senior Policy Advisor |
| Greg | Steele | Office of Rep. Hudson | Communications Director |
| Rachel | Stephens | House Committee on Transportation and Infrastructure | Press Secretary |
| Maddison | Stone | Office of Rep. Thompson | Communications Director/Press Secretary |
| Kelle | Strickland | Committee on Ethics | Counsel to the Ranking Member |
| Callie | Strock | Office of Rep. Kim | Communications Director |
| Hannah | Strub | Office of Rep. Rutherford | Legislative Director |
| Michael | Tadeo | Office of Rep. Johnson (OH) | Senior Advisor |
| Charlotte | Taylor | Office of Rep. Bucshon | Communications Director |
| Claire | Trokey | Office of Rep. Scalise | Legislative Director |
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| Charlie | Truxal | Office of Rep. Fr | ranklin | Legislative Director |
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| Caroline | Tucker | Office of Rep. M | 1oore | Communications Director |
| Matt | Tucker | Office of Rep. Jo | oyce (PA) | Legislative Director |
| Will | Turner | Office of Rep. G | arcia | Legislative Director |
| Faith | Vander Voort | Office of Rep. Va | aladao | Communications Director |
| Hunt | VanderToll | Office of Rep. Ba | arr | Legislative Director |
| Jesse | Von Stein | Office of Rep. Yo | oung | Legislative Director |
| Sarah Anne | Voyles | Office of Rep. Bu | | Communications Director/Press Secretary |
| Robert | Wagener | Office of Rep. Fit | tzgerald | Legislative Director |
| Mattheus | Wagner | Office of Rep. No | unes | Communication Director |
| Rachel | Walker | Office of Rep. M | IcCaul | Communications Director |
| John | Weber | Office of Rep. Jo | ohnson (SD) | Legislative Director |
| Craig | Wheeler | Office of Rep. Ja | | Communications Director/Press Secretary |
| Grace | White | Office of Rep. Br | ryan Steil | Communications Director |
| Laura | Wilson | Office of Rep. Jo | ohnson (OH) | Senior Policy Advisor |
| Kelsey | Wolfgram | Office of Rep. Bu | urchett | Legislative Director |
| Emily | Wood | Office of Rep. Je | eff Duncan | Press Secretary |
| Jordan | Wood | Office of Rep. Go | ooden | Senior Policy Advisor |
| Joshua | Woodward | Office of Rep. Ca | ammack | Legislative Director |
| Noah | Yantis | Office of Rep. Ha | agedorn | Legislative Director |
| Lauren | Ziegler | Office of Rep. Ba | abin | Legislative Director |
| Nate | Zimpher | Office of Rep. Ba | alderson | Legislative Director |
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