U.S. House of Representatives
COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM

☒ *Original* ☐ *Amendment*

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and *file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov*, within 15 days after travel is completed.** Please ***do not*** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Charles Truxal
2. a. Name of Accompanying Relative: N/A *OR* None ☒
   b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
3. a. **Dates:** Departure: October 13, 2021 Return: October 15, 2021
   b. Dates at Personal Expense, if any: N/A *OR* None ☐
4. Departure City: Washington, D.C. Destination: Kingsmill, VA Return City: Washington, D.C.
5. Sponsor(s), Who Paid for the Trip: Congressional Institute
6. Describe Meetings and Events Attended:
   Multiple events to improve legislative director understanding of issue areas and procedures of the House.
7. Attached to this form are ***each*** of the following, *signify that each item is attached by checking the corresponding box*:
   a. ☒ a completed *Sponsor Post-Travel Disclosure Form*;
   b. ☒ the *Primary Trip Sponsor Form* completed by the trip sponsor ***prior*** to the trip, ***including all*** attachments ***and*** the *Additional Sponsor Form(s)*;
   c. ☒ page 2 of the completed *Traveler Form* submitted by the employee; ***and***
   d. ☒ the letter from the Committee on Ethics approving my participation on this trip.
8. a. ☒ I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
   Signify statement is true by checking the box.
   b. If not, explain:

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: Charles Truxal Digitally signed by Charles Truxal Date: 2021.10.20 11:25:04 -04'00' **Date:** 20Oct21

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: C. Scott Franklin **Date:** 10/20/21

Signature of Supervising Member: C. Scott Franklin

Version date 3/2021 by Committee on Ethics

U.S. House of Representatives
COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

☒ *Original* ☐ *Amendment*

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip *within ten days of their return.*** You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid for the trip: Congressional Institute
2. Travel Destination(s): Williamsburg, VA
3. Date of Departure: October 13, 2021 Date of Return: October 15, 2021
4. Name(s) of Traveler(s): see attached list

   Note: You may list more than one traveler on a form only if ***all*** information is ***identical*** for each person listed.
5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total **Transportation** Expenses	Total **Lodging** Expenses	Total **Meal** Expenses	Total **Other** Expenses (dollar amount per item and description)
Traveler	n/a	$211.28	$156.76	$356.46 - Room Rental
Accompanying Family Member	n/a	n/a	n/a	n/a

6. ☒ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. *Signify statement is true by checking box.*

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Date: October 20, 2021

Name: Mark Strand Title: President

Organization: Congressional Institute

☒ ***I am an officer of the above-named organization. Signify statement is true by checking box.***

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

U.S. House of Representatives
COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip.** The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip:
   Congressional Institute
2. ☑ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*
3. ***Check only one.*** I represent that:
   a. ■ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
   b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
   c. ☐ The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
   If "c" is checked, list the names of the additional sponsors:
4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary):
   See addendum & attached invitation list
5. Yes ■ No ☐ Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of departure: October 13, 2021 Date of return: October 15, 2021
7. a. City of departure: Washington, DC
   b. Destination(s): Williamsburg, VA
   c. City of return: Washington, DC
8. ***Check only one.*** I represent that:
   a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR**
   b. ■ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: **OR**
   c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. ***Check only one of the following***:
   a. ■ I checked 8(a) or (b) above; **OR**
   b. ☐ I checked 8(c) above but am not offering any lodging; **OR**
   c. ☐ I checked 8(c) above and am offering lodging and meals for one night; **OR**
   d. ☐ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

U.S. House of Representatives
COMMITTEE ON ETHICS

10. [■] Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. ***Check only one of the following:***
    a. [■] I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box;* **OR**
    b. [ ] *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For ***each*** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip ***and*** its role in organizing and/or conducting the trip:
    See addendum

13. ***Answer parts a and b. Answer part c if necessary:***
    a. Mode of travel: Air [ ] Rail [ ] Bus [■] Car [ ] Other [ ] (specify: _____)
    b. Class of travel: Coach [■] Business [ ] First [ ] Charter [ ] Other [ ] (specify: _____)
    c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. [✔] I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.*

15. ***Check only one.*** I represent that either:
    a. [ ] The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
    b. [■] The trip involves events that are arranged specifically *with regard* to congressional participation.
    If "b" is checked:
    1) Detail the cost *per day* of meals (approximate cost may be provided):
    Day 1- $46, Day 2 - $84, Day 3 - $22
    2) Provide the reason for selecting the location of the event or trip:
    Relative proximity to DC and capacity to handle a large event

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
    Hotel Name: Kingsmill City: Williamsburg, VA Cost Per Night: $102 +taxes
    Reason(s) for Selecting: proximity to DC, availability, security & facility size
    Hotel Name: Double Tree City: Williamsburg, VA Cost Per Night: $149 +taxes
    Reason(s) for Selecting: proximity to Kingsmill
    Hotel Name: Courtyard Marriott City: Williamsburg, VA Cost Per Night: $99 +taxes
    Reason(s) for Selecting: proximity to Kingsmill

17. [■] I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

U.S. House of Representatives
COMMITTEE ON ETHICS

18. **Total Expenses for each Participant:**

☐ Actual Amounts ☒ Good Faith Estimates	Total **Transportation** Expenses per Participant	Total **Lodging** Expenses per Participant	Total **Meal** Expenses per Participant
For each Member, Officer, or Employee	$82	$227-$340	$153
For each Accompanying Family Member	$82	$227-$340	$153

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	$323	Room Rental
For each Accompanying Family Member	$323	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. ***Check only one:***
    a. ☒ I certify that I am an officer of the organization listed below; **OR**
    b. ☐ *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that
    a. I read and understand the Committee's Travel Regulations;
    b. I am not a registered federal lobbyist or registered foreign agent; and
    c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Date: _____

Name: Mark Strand Title: President

Organization: Congressional Institute

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building
Washington, D.C. 20515

ethicscommittee@mail.house.gov | 202-225-7103
More information and forms available at **ethics.house.gov**

Theodore E. Deutch, Florida
Chairman
Jackie Walorski, Indiana
Ranking Member

Susan Wild, Pennsylvania
Dean Phillips, Minnesota
Veronica Escobar, Texas
Mondaire Jones, New York

Michael Guest, Mississippi
Dave Joyce, Ohio
John H. Rutherford, Florida
Kelly Armstrong, North Dakota

ONE HUNDRED SEVENTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

David W. Arrojo
Counsel to the Chairman

Kelle A. Strickland
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515–6328
Telephone: (202) 225–7103
Facsimile: (202) 225–7392

October 12, 2021

Mr. Charles Truxal
Office of the Honorable C. Scott Franklin
1517 Longworth House Office Building
Washington, DC 20515

Dear Mr. Truxal:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for October 13 to 15, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than $415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch
Chairman

Jackie Walorski
Ranking Member

TED/JW:adw

PRIMARY TRIP SPONSOR FORM
ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:
The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:
The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be $323.

Congressional Institute

Legislative and Communication Directors Conference

October 13-15, 2021
The Kingsmill, Williamsburg, Virginia

DRAFT

Wednesday, October 13, 2021

11:30 AM	**Buses Depart**	**Rayburn Horseshoe**
3:00 PM	**Check-In**	
4:00 PM	**Welcome** Mark Strand, Congressional Institute	
4:10 - 5:15 PM	**Americans' Views on Today's Topics** Rob Autry, Meeting Street Dave Sackett, Tarrance Group	
5:15 - 6:25 PM	**GOP Outreach to Hispanic Communities** David Winston, The Winston Group Myra Miller, The Winston Group Daniel Garza, The Libre Initiative	
6:30 - 9:00 PM	**Reception & Dinner** Kim Strassel, *Wall Street Journal*	

Thursday, October 14, 2021

8:00 - 8:45 AM	**Breakfast**
9:00 - 10:00 AM	**House Leadership Presentation** Moderator: Mark Strand, Congressional Institute Will Dunham, Office of GOP Leader Kevin McCarthy Matt Sparks, Office of GOP Leader Kevin McCarthy

All invitees are subject to change

Marty Reiser, Office of GOP Whip Steve Scalise
Lauren Fine, Office of GOP Whip Steve Scalise

10:00 - 11:00 AM **Congressional Ethics: A Primer**
Elliot Berke, Berke Farah LLP
Erin Clark, NRCC

11:00 - 12:00 PM **Constituent Communications: Strategies and Standards**
Moderator: Mark Strand
Elisabeth Conklin, House Communications Standards Commission
Max Engling, Office of GOP Leader Kevin McCarthy

12:00 - 1:15 PM **Lunch: How Adam Smith Can Change Your Life**
Russ Roberts, Hoover Institution

Legislative Directors

1:15-2:30 The Economy, Inflation and the Debt
Michael Strain, AEI
Scott Hodge, Tax Foundation
Maya MacGuineas, Committee for a Responsible Federal Budget

2:45-4:15 American Security
Moderator: Mark Strand
Senator Jim Talent, AEI
Rob Greenway, Hudson Institute
Mackenzie Eaglen, AEI

4:30-6:00 Healthcare
Marie Fishpaw, Heritage Foundation
Brian Blase, Galen Institute
Chris Pope, Manhattan Institute

Communication Directors

1:15-2:45 Communicating with a Hostile Press/Communicating in the Minority
Michael Steel, Hamilton Place Strategies

3:00-4:30 How to Pitch to the Media
Jessica Towhey, 2e Communications
Charyssa Parent, House Republican Conference

4:45-6:15 The Latest on Digital Media Best Practices
Matt Lira, Hangar Capital
Katlyn Karnes, Former White House

Digital Director
Steve Johnston, FlexPoint Media

7:00 - 9:00 PM **Reception and Dinner**
Josh Holmes, *Ruthless* podcast

Friday, October 15, 2021

8:00 AM **Breakfast**

All invitees are subject to change

DRAFT

From: **Congressional Institute** rsvp@conginst.org
Subject: Test - Legislative and Communication Directors Conference: Registration
Date: August 17, 2021 at 5:34 PM
To: amym@conginst.org

RC

2021 Legislative and Communication Directors Conference

Wednesday, October 13, 2021 - Friday, October 15, 2021
Kingsmill

Congressional Institute

PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, SEPTEMBER 13, 2021!!!

Dear */fname/*,

The Congressional Institute is once again honored to host the annual 2021 Legislative and Communication Directors Conference, from Wednesday, October 13, 2021, through Friday, October 15, 2021, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

Please note that this conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

Step 1: Submit Ethics Packet by Monday, September 13, 2021
To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's Private Sponsor Travel Certification Form and submit the whole package with your completed Traveler Form by Monday, September 13, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202) 225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website
The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

To Register:	Register for 2021 Legislative and Communication Directors Conference
Email Address:	*/email/*
Access Code:	*/other_id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Best wishes,
Mark Strand, President
The Congressional Institute
(703) 837-8812 - Office
strand@conginst.org

Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please reply to this email with the updated contact information instead of unsubscribing.

LCD House Staff

First Name	Last Name	Job Title	Institution
Steve	Ackerman	Legislative Director	Office of Rep. Fulcher
Emily	Ackerman	Deputy Chief of Staff/Legislative Director	Office of Rep. Reschenthaler
Jeremy	Adler	Communications Director	Office of Rep. Cheney
Paige	Agostin	Legislative Director	Office of Rep. Boebert
Craig	Anderson	Legislative Director and Military Legislative Assistant	Office of Rep. Scott
Liam	Anderson	Communications Director/Press Secretary	Office of Rep. Stewart
Rebecca	Angelson (Card)	Communications Director	Office of Rep. Latta
Maggie	Ayrea	Legislative Director	Office of Rep. Graves (LA)
Kevin	Baird	Communications Director	Office of Rep. Griffith
Samantha	Baker	Legislative Director	Office of Rep. Grothman
Natalie	Baldassarre	Communications Director	Office of Rep. Malliotakis
Jimmy	Ballard	Legislative Director	Office of Rep. Davis
Don	Barber	Legislative Director	Office of Rep. Ellzey
Noah	Barger	Legislative Director	Office of Rep. Bost
Nick	Barley	Communications Director	Office of Rep. Keller
Walker	Barrett	Legislative Director	Office of Rep. Waltz
Joe	Barry	Legislative Director	Office of Rep. Good
Jacqueline	Battaglia	Scheduler	Office of the Whip
Hilton	Beckham	Communications Director	Office of Rep. Biggs
Mark	Bednar	Director of Strategic Communications	Office of the Leader
Isabela	Belchior	Legislative Director	Office of Rep. Gaetz
Lyssa	Bell	Communications Director	Office of Rep. Pfluger
Alex	Bellizzi	Communications Director	Office of Rep. Barr
Evan	Bender	Legislative Director	Office of Rep. Nehls
William	Bensur	Communications Director	Office of Rep. Burchett

Chris	Berardi	Communications Director/Press Secretary	Office of Rep. McKinley
Madison	Berube	Communications Director/Press Secretary	Office of Rep. Gohmert
Chris	Bien	Deputy Director of Floor Operations	Office of the Leader
Aaron	Bill	Legislative Director	Office of Rep. Buchanan
Lauren	Billman	Legislative Director	Office of Rep. Miller
Jeff	Bishop	Legislative Director	Office of Rep. Stauber
Matt	Blackwell	Legislative Director	Office of Rep. Dunn
Meredith	Blanford	Communications Director/Press Secretary	Office of Rep. Mullin
Summer	Blevins	Communication Director	Office of Rep. Bilirakis
Curt	Bliamptis	Legislative Director	Office of Rep. Mooney
Micah	Bock	Communications Director	Office of Rep. Spartz
Hanna	Bogorowski	Communications Aide	Office of the Leader
Patrick	Bond	Communications Director	Office of Rep. Lucas
Jake	Bornstein	Legislative Director	Office of Rep. Curtis
Grady	Bourn	Legislative Director	Office of Rep. Carter (TX)
Sara "S.K."	Bowen	Communications Director	Office of Rep. Guthrie
Joshua	Bradley	Legislative Director	Office of Rep. Moore
Francis	Brennan	Rapid Response Director	House Republican Conference
Palmer	Brgham	Communications Director	Office of Rep. Stefanik
Alex	Briggs	Legislative Director	Office of Rep. Gibbs
Sean	Brislin	Legislative Director	Office of Rep. Rosendale
Aaron	Britt	Communications Director	Office of Rep. Feenstra
Ken	Brooke	Legislative Director	Office of Rep. Amodei
Frances	Brooke	Policy Director	Office of the Whip
Joanna	Brown	Legislative Director	Office of Rep. Walberg
Zack	Brown	Press Secretary	Office of Rep. Young
Ashley	Brown	Communications Director/Press Secretary	Office of Rep. Van Drew
Arthur	Bryant	Communications Director	Office of Rep. Wagner
Laynee	Buckels	Press Secretary	Office of Rep. Higgins

Rory	Burke	Legislative Director	Office of Rep. Gosar
Courtney	Butcher	Member Services Director	House Republican Conference
Courtney	Butler	Member Services Director	House Republican Conference
Lesley	Byers	Communications Director	House Committee on Homeland Security
Michael	Calcagni	Legislative Director	Office of Rep. Turner
Aaron	Calkins	Legislative Director	Office of Rep. Biggs
Christina	Cameron	Media Affairs Advisor	Office of the Leader
Heather	Campbell	Legislative Director	Office of Rep. Granger
Sarah	Cannon	Legislative Director	Office of Rep. Simpson
Emily	Carlin	Communications Director/Press Secretary	Office of Rep. Obernolte
Buckley	Carlson	Communications Director	Office of Rep. Banks
Conor	Carney	Legislative Director	Office of Rep. Zeldin
Colin	Carr	Deputy Chief of Staff/Legislative Director	Office of Rep. Loudermilk
Machalagh	Carr	General Counsel	Office of the Leader
George	Cecala	Communications Director	Office of Rep. Posey
Mason	Champion	Legislative Director	Office of Rep. Arrington
Dylan	Chandler	Communications Director/Press Secretary	Office of Rep. Gooden
Christian	Chase	Communications Director	Office of Rep. Jacobs
Valerie	Chicola	Communications Director	Office of Rep. Salazar
Taylor	Childress	Legislative Director	Office of Rep. Bice
Bill	Christian	Legislative Director	Office of Rep. Weber
Kristen	Cianci	Communications Director	Office of Rep. Garbarino
Alex	Cisneros	Legislative Director	Office of Rep. Kim
Chase	Clanahan	Legislative Director	Office of Rep. Gimenez
Carson	Clark	Press Secretary	Office of Rep. Aderholt
Philipp	Clarke	Legislative Director	Office of Rep. Rice
Nick	Clemens	Communications Director	Office of Rep. Bentz
Adam	Cloch	Communications Director	Office of Rep. Curtis
Brandon	Cockerham	Communications Director	Office of Rep. Loudermilk

Sarah	Coffman	Legislative Director	Office of Rep. Comer
Andrea	Coker	Communication Director	Office of Rep. Van Duyne
Jessica	Collins	Communications Director	House Committee on Oversight and Government Reform
Michael	Comer	Digital Director	Office of the Whip
Elisabeth	Conklin	Director, Communication Standards Commission	Committee on House Administration
Jason	Cooke	Legislative Director	Office of Rep. Rouzer
Laney	Copeland	Legislative Director	Office of Rep. Clyde
Sarah	Corley	Press Secretary	House Committee on Rules
Ward	Cormier	Legislative Director	Office of Rep. Higgins
Charles	Correll	Speechwriter	Office of the Leader
Madeline	Corso	Communications Director	Office of Rep. Clyde
Leah	Courtney	Communications Director	Office of Rep. Dunn
Sarah	Coyle	Cloakroom Floor Director	Office of the Leader
Seana	Cranston	Deputy Chief of Staff/Legislative Director	Office of Rep. Massie
Jennifer	Cressy	Communications Director	Office of Rep. McClintock
James	Crotty	Communications Director	Office of Rep. Fortenberry
Kate	Currie	Communications Director	Office of Rep. Murphy
Miranda	Dabney	Press Secretary	Office of Rep. Hern
Arie	Dana	Legislative Director	Office of Rep. Steel
Tim	Daniels	Legislative Director	Office of Rep. Harris
Stacey	Daniels	Communications Director	Office of Rep. McClain
Mike	Davin	Legislative Director	Office of Rep. Latta
Alec	Davis	Policy Director	House Committee on Appropriations
Mark	Dawson	Legislative Director	Office of Rep. Aderholt
Blake	Deeley	Legislative Director	Office of Rep. Meuser
Michael	Defilippis	Legislative Director	Office of Rep. Malliotakis
Aaron	Degroot	Communications Director	Office of Rep. Davis

Rachel	del Guidice	Communications Director	Office of Rep. Green
Sophie	Delquie	Creative Director	House Republican Conference
Mason	Di Palma	Communications Director	Office of Rep. Gonzalez (OH)
Britney	Dickerson	Communications Director/Press Secretary	Office of Rep. Palazzo
Ross	Dietrich	Legislative Director	Office of Rep. González-Colón
Matt	Diller	Matt Diller	House Committee on Rules
Jared	Dilley	Legislative Director	Office of Rep. Jordan
Ryan	Dilworth	Legislative Director	Office of Rep. Van Duyne
Justin	Discigil	Communications Director/Press Secretary	Office of Rep. Crenshaw
Halee	Dobbins	Communications Director/Press Secretary	Office of Rep. Williams
Justin	Doil	Communications Director/Press Secretary	Office of Rep. Fleischmann
Emily	Domenech	Senior Policy Advisor	Office of the Leader
Will	Dunham	Deputy Chief of Staff for Policy	Office of the Leader
Jordan	Dunn	Press Secretary	Office of Rep. Gallagher
Kaitlyn	Dwyer	Legislative Director	Office of Rep. Hice
Russell	Dye	Communications Director	House Committee on Judiciary
Nick	Dyer	Communications Director	Office of Rep. Greene
Suanne	Edmiston	Legislative Director	Office of Rep. Gohmert
Andrew	Eisenberger	Communications Director	Office of Rep. Kelly (PA)
Ben	Elleson	Legislative Director	Office of Rep. Long
Jaryn	Emhof	Chief of Staff/Communications Director	Office of Rep. Webster
Haim	Engelman	Deputy Chief of Staff & Legislative Director	Office of Rep. Tenney
Max	Engling	Deputy Member Services Director	Office of the Leader
Jordan	Evich	Deputy Chief of Staff/Legislative Director	Office of Rep. Herrera Beutler
Michele	Exner	Communications Director	Office of the Leader
Adam	Farris	Legislative Director	Office of Rep. Donalds
Alan	Feyerherm	Deputy Chief of Staff/Legislative Director	Office of Rep. Fortenberry
Jay	Fields	Policy Director	Republican Study Committee
Harrison	Fields	Communications Director	Office of Rep. Donalds

Lauren	Fine	Communications Director	Office of the Whip
Scott	Fischer	Legislative Director	Office of Rep. Van Drew
Amanda	Fitzmorris	Communications Director/Press Secretary	Office of Rep. Newhouse
Sarah	Flaim	Communications Director	House Committee on Appropriations
Ian	Foley	Legislative Director	Office of Rep. Nunes
Harry	Fones	Communications Director	Office of Rep. Rosendale
Anthony	Foti	Communications Director	Office of Rep. Gosar
Savannah	Frasier	Communications Director	Office of Rep. Cloud
J.P.	Freire	Communications Director	House Committee on Ways and Means
Dylan	Frost	Legislative Director	Office of Rep. Hill
Billy	Fuerst	Communications Director	Office of Rep. Upton
Garrett	Fultz	Legislative Director	Office of Rep. Johnson (LA)
Andrew	Furman	Legislative Director	Office of Rep. Pence
Austin	Gage	Legislative Director and Defense Policy Advisor	Office of Rep. Rogers (KY)
Kathleen	Gayle	Legislative Director/Communications Director	Office of Rep. Rose
Dallas	Gerber	Communications Director	Office of Rep. Gibbs
Steven	Giaier	Senior Policy Advisor and Counsel	Office of the Leader
Joel	Gibbons	Digital/Press Assistant	House Republican Conference
Scott	Gilfillan	Communications Director	Office of Rep. Ellzey
Maura	Gillespie	Communications Director	Office of Rep. Kinzinger
Chad	Gilmartin	Deputy Spokesman	Office of the Leader
Savannah	Glasgow	Communications Director/Press Secretary	Office of Rep. Buchanan
David	Goldfarb	Legislative Director	Office of Rep. Steil
Joe	Gollinger	Legislative Director	Office of Rep. Harshbarger
Eliana	Goodman	Legislative Director	Office of Rep. Kustoff
Ellen	Gosnell	Director of Operations	Office of the Whip
AnnMarie	Graham	Communications Director	Office of Rep. Mast

Rob	Green	Workforce Policy Director	Committee on Education and Workforce
Daniel	Gribble	Communications Director	Office of Rep. Nehls
Sean	Griffin	Legislative Counsel/Legislative Director	Office of Rep. Brooks
Brian	Griffith	Communications Director	Office of Rep. Chabot
Tyler	Grimm	Policy Director	House Committee on Judiciary
Kelsey	Griswold	Legislative Director	Office of Rep. Smith (NJ)
Joshua	Gross	Legislative Director/Comms Director/Press Secretary	Office of Rep. Duncan
Elliott	Guffin	Legislative Director	Office of Rep. Hudson
Mitch	Hailstone	Communications Director	Republican Study Committee
Rodney	Hall	Legislative Director	Office of Rep. Kelly (MS)
Amanda	Hall	Legislative Director	Office of Rep. Valadao
Emma	Hall	Communications Director/Press Secretary	Office of Rep. Owens
Elizabeth	Hance	Press Secretary	Office of Rep. Palmer
Sabrina	Hancock	Legislative Director	Office of Rep. Roy
Dan	Hanlon	Deputy Chief of Staff/Legislative Director	Office of Rep. Mace
Joel	Hannahs	Director of Communications	Office of Rep. Radewagen
Matt	Hanrahan	Communications Director	Office of Rep. Cline
Jon	Harder	Digital Director	Office of Rep. Graves (MO)
Wesley	Harkins	Communications Director/Press Secretary	Office of Rep. Lamborn
Miriam	Harmer	Legislative Director	Office of Rep. Owens
Cory	Harris	Legislative Director	Office of Rep. Baird
E.D.	Harris	Legislative Director	Office of Rep. Chabot
Rachel	Harris	Communications Director	Office of Rep. Lesko
Sarah	Hasse	Communications Director	House Committee on Small Business
Lynn	Hatcher	Communications Director/Press Secretary	Office of Rep. Amodei
Sam	Hattrup	Senior Policy Advisor	Offie of Rep. Johnson (OH)
Taylor	Haulsee	Communications Director	Office of Rep. Johnson (LA)
Jennifer	Haynes	Legislative Director	Office of Rep. Issa

Eric	Heigis	Legislative Director	Office of Rep. Budd
Emily	Henn	Deputy Legislative Director	Office of Rep. Graves (MO)
Laura	Hernandez	Communications Director	Office of Rep. Diaz-Balart
James	Hewitt	Communications Director	Office of Rep. Waltz
Rob	Hicks	Legislative Director	Office of Rep. Obernolte
Jake	Hilkin	Legislative Director	Office of Rep. Norman
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Keenan	Hochschild	Digital Communications Aide	Office of the Leader
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Ryan	Hofmann	Policy Advisor	House Republican Conference
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Houson	Holdren	Operations Director	House Republican Conference
Michael	Horder	Legislative Director	Office of Rep. Pfluger
Rebekah	Hoshiko	Communications Director	House Committee on Natural Resources
Stephen	Hostelley	Legislative Director	Office of Rep. Gonzalez (OH)
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Mike	Howard	Communication Director	Office of Rep. LaTurner
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Kyle	Jacobs	Legislative Director	Office of Rep. Miller-Meeks
Danny	Jativa	Communications Director	Office of Rep. Gimenez
Bradley	Jaye	Communications Director	Office of Rep. Moore
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Molly	Jenkins	Communications Director	Office of Rep. Garcia
Danielle	Jensen	Communications Director	Office of Rep. Bacon
Paul	Johnson	Legislative Director	Office of Rep. Moore
Ben	Johnson	Legislative Director	Office of Rep. Williams
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Jazmine	Kemp	Press Secretary	Office of Rep. Johnson (SD)
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Drew	Kennedy	Legislative Director	Office of Rep. Wilson
Colleen	Kennedy	Communications Director	Office of Rep. Tenney
John	Kennedy	Communications Director	Office of Rep. Massie
Will	Kiley	Communications Director	Office of Rep. Miller-Meeks
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Erik	Kinney	Legislative Director	Office of Rep. McClain
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Michael	Kotsovos	Communications Director	Office of Rep. Long
Dan	Kranz	Communications Director	Office of Rep. Katko
Jeff	Kratz	Legislative Director	Office of Rep. Bacon
Chris	Krepich	Communications Director	Office of Rep. Wenstrup
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Linoshka	Luna	Press Secretary	Office of Rep. González-Colón
Nick	Lunneborg	Legislative Director	Office of Rep. Fischbach
Scott	Mackenzie	Legislative Director	Office of Rep. Webster
Nate	Madden	Communications Director	Office of Rep. Roy

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Chris	Malen	Legislative Director	Office of Rep. Gonzales
Nicole	Manley	Legislative Director	Office of Rep. Cline
Michael	Mansour	Legislative Director	Office of Rep. Kinzinger
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Kathleen	McCarthy	Press Secretary	House Committee on Veterans Affairs
Taylor	McCarty	Communications Director	House Committee on Agriculture
Audra	McGeorge	Communications Director	House Committee on Education and Labor
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Christian	McMullen	Communications Director	Office of Rep. Arrington
Bryan	McVae	Legislative Director	Office of Rep. Foxx
Tim	Medeiros	Legislative Director	Office of Rep. Feenstra
Andrew	Meyer	Legislative Director	Office of Rep. Cheney
Dan	Meyer	Chief of Staff	Office of the Leader
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Clay	Mills	Communications Director	Office of Rep. Brooks
Katie	Milner	Communications Director	Office of Rep. Baird
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Maddie	Mitchell	Legislative Director	Office of Rep. Hollingsworth

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Carter	Moelk	Communications Director	Office of Rep. Hollingsworth
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Dylan	Moore	Legislative Director	Office of Rep. Bucshon
Mackenzie	Morales	Communications Director	Office of Rep. Turner
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Nicole	Myers	Communications Director	Office of Rep. Sessions
Jeff	Naft	Communications Advisor	Office of the Whip
Dennis	Nalls	Floor Assistant	Office of the Whip
Claire	Nance	Communications Director/Press Secretary	Office of Rep. Westerman
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Doug	Nation	Legislative Director	Office of Rep. McHenry
Alex	Naughton	Press Secretary	Office of Rep. Bost
Brigid	Nealon	Communications Director/Press Secretary	Office of Rep. Tiffany
Casey	Nelson	Communications Director/Press Secretary	Office of Rep. Jackson
Bryan	Nichols	Communications Director	Office of Rep. Graves (MO)
Mattie	Nicholson	Communications Director	Office of Rep. Good
Kylie	Nolan	Communications Director	Office of Rep. Smith (NE)
Ben	Nyce	Policy Advisor	House Republican Conference
Nick	O'Boyle	Legislative Director	Office of Rep. Estes
Richie	O'Connell	Legislative Director	Office of Rep. Calvert
Erin	O'Malley	Communications Director	Office of Rep. Miller
Kevin	O'Keefe	Legislative Director	Office of Rep. Keller
Lauren	Offenberg	Communications Director	Office of Rep. Fitzpatrick
Hannah	Osantowske	Communications Director	Office of Rep. Pence
Jay	Ostrich	Communications Director/District Director	Office of Rep. Perry

Mary	Owens	Communications Director/Press Secretary	Office of Rep. Meuser
Riley	Pagett	Legislative Director	Office of Rep. Mann
Lia Mary	Palazzo	Communications Director	Office of Rep. Hagedorn
Maria	Papakonstantinou	Communications Director	Office of Rep. Carter (GA)
Charyssa	Parent	Media Affairs	House Republican Conference
Susan	Parker	Communications Director	Office of Rep. Kelly (MS)
Twinkle	Patel	Legislative Director	Office of Rep. Steube
Brian	Patrick	Communications Director	Office of Rep. Huizenga
Katelyn	Pay	Legislative Director	Office of Rep. Bentz
Liz	Payne	Legislative Director	Office of Rep. McMorris Rodgers
Laura	Peavey	Press Secretary	House Committee on Financial Services
Ashley	Phelps	Communications Director	House Committee on Administration
Rob	Pillow	Communications Director	Office of Rep. Guest
Phillip	Pinegar	Legislative Director	Office of Rep. Spartz
Hilary	Pinegar	Legislative Director	Office of Rep. Smith (MO)
McLaurine	Pinover	Communications Director	House Committee on Foreign Affairs
Andrea	Porwoll	Communications Director	Office of Rep. Allen
Cameron	Poursoltan	Legislative Director	Office of Rep. McCaul
Jessica	Powell	Legislative Director	Office of Rep. Womack
Lori	Prater	Legislative Director	Office of Rep. Kelly (PA)
Mitch	Rabalais	Communications Director	Office of Rep. Letlow
Chrissy	Rabuse	Legislative Director	Office of Rep. Miller
Palmer	Rafferty	Legislative Director	Office of Rep. Huizenga
Lindsay	Ratliff	Legislative Director	Office of Rep. Banks
Mark	Ratner	Deputy Chief of Staff and Legislative Director	Office of Rep. Upton
John	Rauber	Communications Director	Office of Rep. LaHood
Scott	Rausch	Deputy Chief of Staff & Legislative Director	Office of Rep. Garbarino
Christine	Ravold	Communications Director	Office of Rep. Davidson

Russ	Read	Communications Director	Office of Rep. Franklin
Eric	Reath	Communications Director/Press Secretary	Office of Rep. Smucker
Sarah	Reese	Press Secretary	Office of Rep. Babin
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Mary Ellen	Richardson	Legislative Director	Office of Rep. LaHood
Mary Christina	Riley	Legislative Director	Office of Rep. Allen
Abby	Rime	Press Secretary	Office of Rep. Emmer
Sara	Roberston	Communications Director	Office of Rep. Crawford
Jamie	Robinette	Legislative Director	Office of Rep. Wagner
Brent	Robinson	Senior Legislative Assistant	Office of Rep. Wittman
Nick	Rockwell	Legislative Director	Office of Rep. Thompson
Roman	Rodriguez	Communications Director	Office of Rep. Estes
Alexah	Rogge	Communications Director	Office of Rep. Fulcher
Kevin	Roig	Deputy Chief of Staff/Communications Director	Office of Rep. Graves (LA)
Janet	Rossi	Legislative Director	Office of Rep. Westerman
Dave	Russell	Communications Director	Office of Rep. Moolenaar
Mark	Rusthoven	Legislative Director	Office of Rep. Bishop
Jeff	Sagnip	Communications Director/District Director	Office of Rep. Smith (NJ)
Justine	Sanders	Communications DirectorPress Secretary	Office of Rep. Rogers (AL)
Justine	Sanders	Communications Director	House Committee on Armed Services
Adeline	Sandridge	Communications Director	Office of Rep. Cammack
Patrick	Schilling	Legislative Director	Office of Rep. Perry
Meghan	Schmidtlein	Legislative Director	Office of Rep. Luetkemeyer
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Dan	Schneider	Communications Director	Office of Rep. Hill
Jake	Schneider	Communications Director	Office of Rep. Fischbach
Matt	Schuck	Communications Director	House Committee on Budget

Martin	Schultz	Legislative Director	Office of Rep. Walorski
Penny	Seale	Communications Director	Office of Rep. Bice
Katherine	Sears	Communications Director	Office of Rep. Joyce (OH)
Sophie	Seid	Communications Director	Office of Rep. Hinson
Sarah	Selip	Communications Director	Office of Rep. Hice
Amanda	Shaw Kain	Legislative Director	Office of Rep. Joyce (OH)
Ashley	Shelton	Legislative Director	Office of Rep. Crawford
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Clark	Siddle	Communications Director	Office of Rep. Balderson
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Matt	Smith	Communications Director	Office of Rep. Comer
Heather	Smith	Communications Director/Press Secretary	Office of Rep. Timmons
Caleb	Smith	Digital Communications Director	Office of the Leader
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David	Snider	Communications Director	Office of Rep. Wilson
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Tristan	Southard	Legislative Director	Office of Rep. Katko
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Jenna	Spealman	Policy Director	House Committee on Budget
Brittan	Specht	Senior Policy Advisor	Office of the Leader
Richard	Stanton	Legislative Director	Office of Rep. Radewagen
Greg	Steele	Communications Director	Office of Rep. Hudson

Rachel	Stephens	Press Secretary	House Committee on Transportation and Infrastructure
Courtney	Stevens	Senior Advisor	Office of Rep. Palazzo
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Adam	Sullivan	Senior Policy Advisor	Office of Rep. Cole
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Charlotte	Taylor	Communications Director	Office of Rep. Bucshon
Emily	Taylor	Communications Director	Office of Rep. Carter (TX)
David	Tennent	Communications Director	Office of Rep. Reschenthaler
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Hunt	VanderToll	Legislative Director	Office of Rep. Barr
Heather	Vaughan	Communications Director	House Committee on Science, Space and Technology
John	Veale	Legislative Director	Office of Rep. LaMalfa
Jonathan	Vecchi	Legislative Director/Deputy Chief of Staff	Office of Rep. Bilirakis
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Rob	Wagener	Legislative Director	Office of Rep. Fitzgerald
Mattheus	Wagner	Communication Director	Office of Rep. Nunes
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Tatum	Wallace	Communications Director	Office of Rep. Miller
Nikki	Wallace	Communications Director/District Director	Office of Rep. Simpson
Luke	Wallwork	Legislative Director	Office of Rep. Reed
Brandon	Wear	Communications Director	Office of Rep. Wittman

John	Weber	Legislative Director	Office of Rep. Johnson (SD)
Robby	Wehagen	Legislative Director	Office of Rep. Carter (GA)
Zachary	Weidlich	Communications Director	Office of Rep. Carl
Laura	Weldon	Legislative Director	Office of Rep. Taylor
Craig	Wheeler	Communications Director/Press Secretary	Office of Rep. Herrera Beutler
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Connor	White	Legislative Director	Office of Rep. Davidson
Grace	White	Communications Director	Office of Rep. Bryan Steil
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Jeff	Wieand	Counsel	Office of the Whip
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Haley	Wilson	Legislative Director	Office of Rep. Rogers (AL)
Laura	Wilson	Senior Policy Advisor	Office of Rep. Johnson (OH)
John	Wilson	Legislative Director	Office of Rep. Murphy
Kirsten	Wing	Legislative Director	Office of Rep. McKinley
Kelsey	Wolfgram	Senior Legislative Assistant	Office of Rep. Burchett
Jordan	Wood	Senior Policy Advisor	Office of Rep. Gooden
Emily	Wood	Communications Director	Office of Rep. Duncan
Maggie	Woodin	Legislative Director	Office of Rep. Meijer
Joshua	Woodward	Legislative Director	Office of Rep. Cammack
Noah	Yantis	Legislative Director	Office of Rep. Hagedorn
Rob	Yavor	Policy Director	House Committee on Small Business
Ebbie	Yazdani	Legislative Director	Office of Rep. Lesko
Dominique	Yelinski	Legislative Director	Office of Rep. Hern
Ryan	Young	Legislative Director	Office of Rep. Sessions

Congressional Institute

Legislative and Communication Directors Conference

October 13-15, 2021
The Kingsmill, Williamsburg, Virginia

Wednesday, October 13, 2021

4:00 PM	**Welcome** Mark Strand, Congressional Institute	**Burwell Ballroom**
4:10 - 5:45 PM	**Americans' Views on Today's Topics** David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, Tarrance Group	**Burwell Ballroom**
6:00 - 9:00 PM	**Reception & Dinner** Janis Shinwari, No One Left Behind	**James River Grand Ballroom**

Thursday, October 14, 2021

8:00 - 8:45 AM	**Breakfast**	**James River Grand Ballroom**
9:00 - 10:00 AM	**House Leadership Presentation** Moderator: Mark Strand, Congressional Institute Will Dunham, Office of GOP Leader Kevin McCarthy Matt Sparks, Office of GOP Leader Kevin McCarthy Francis Brooke, Office of GOP Whip Steve Scalise Michael Comer, Office of GOP Whip Steve Scalise Charyssa Parent, House Republican Conference	**Burwell Ballroom**
10:00 - 11:00 AM	**Congressional Ethics: A Primer** Moderator: Kelle Strickland, House Ethics Committee Elliot Berke, Berke Farah LLP Erin Clark, NRCC	**Burwell Ballroom**
11:00 - 12:00 PM	**Constituent Communications: Strategies and Standards** Moderator: Mark Strand Elisabeth Conklin, House Communications Standards Commission Max Engling, Office of GOP Leader Kevin McCarthy	**Burwell Ballroom**

12:00 - 1:15 PM **Lunch: Communicating with the Press**
Ari Fleischer, Ari Fleischer Communications

Legislative Directors
Tazewell

1:15-2:15 The Economy, Inflation and the Debt
Scott Hodge, Tax Foundation
Douglas Holtz-Eakin

2:15-3:15 American Security
Senator Jim Talent, Ronald Reagan Presidential Foundation
Rachel Hoff, Reagan Presidential Foundation

3:15-4:15 Crime and Policing
Sheriff Scott Jenkins, Culpeper County
Hannah Meyers, Manhattan Institute

Communication Directors
Burwell Ballroom

1:15-2:15 Developing a Strategic Communications Plan
Colin Reed, South & Hill Strategies

2:15-3:15 Using New Technology to Reach the Public
Steve Johnston, FlexPoint Media
Kate Karnes, Former White House Digital Director
Alex Kouts, IndiGov

3:15-4:15 Communicating with Hispanic Constituents
Daniel Garza, LIBRE Initiative
David Winston, The Winston Group
Myra Miller, The Winston Group

6:00 - 9:00 PM **Reception and Dinner** **James River Grand Ballroom**
Kristen Soltis Anderson, Echelon Insights

Friday, October 15, 2021

8:00 AM **Breakfast** **James River Grand Ballroom**

9:00-10:00 AM **The 2021-2022 Supreme Court Term** **Burwell Ballroom**
Carrie Severino, Judicial Crisis Network

10:00-11:00 AM **Getting to Yes: How to Negotiate and Have Difficult Conversations**
Bruce Patton, Harvard Negotiation Project **Burwell Ballroom**

11:00-12:00 PM **A Guide to Redistricting** **Burwell Ballroom**
Kylie Bongaardt, National Republican Redistricting Trust

12:00 PM **End of Retreat**
Buses Depart

Report name:	Attendance Report (House Staff)
Report date:	10/19/2021
Event name:	2021 Legislative and Communication Directors Conference

First Name	Last Name	Institution	Job Title
Emily	Ackerman	Office of Rep. Reschenthaler	Deputy Chief of Staff/Legislative Director
Craig	Anderson	Office of Rep. Scott	Legislative Director
Rebecca	Angelson	Office of Rep. Latta	Deputy Chief of Staff
Maggie	Ayrea	Office of Rep. Graves (LA)	Legislative Director
Kevin	Baird	Office of Rep. Griffith	Communications Director
Samantha	Baker	Office of Rep. Grothman	Legislative Director
Jimmy	Ballard	Office of Rep. Davis	Legislative Director
Don	Barber	Office of Rep. Ellzey	Legislative Director
Noah	Barger	Office of Rep. Bost	Legislative Director
Walker	Barrett	Office of Rep. Waltz	Legislative Director
Joe	Barry	Office of Rep. Good	Legislative Director
Hilton	Beckham	Office of Rep. Biggs	Communications Director
Alex	Bellizzi	Office of Rep. Barr	Communications Director
William	Bensur	Office of Rep. Burchett	Communications Director
Chris	Bien	Office of the Leader	Deputy Director of Floor Operations
Jeff	Bishop	Office of Rep. Stauber	Legislative Director
Summer	Blevins	Office of Rep. Bilirakis	Communication Director
Curt	Bliamptis	Office of Rep. Mooney	Acting Legislative Director
Micah	Bock	Office of Rep. Spartz	Communications Director
Hanna	Bogorowski	Office of the Leader	Communications Advisor
Sara "S.K."	Bowen	Office of Rep. Guthrie	Communications Director
Joshua	Bradley	Office of Rep. Moore (AL)	Legislative Director
Francis	Brennan	House Republican Conference	Rapid Response Director
Palmer	Brigham	Office of Rep. Stefanik	Communications Director
Francis	Brooke	Office of the Whip	Policy Director
Ken	Brooke	Office of Rep. Amodei	Legislative Director
Joanna	Brown	Office of Rep. Walberg	Legislative Director
Arthur	Bryant	Office of Rep. Wagner	Communications Director
Laynee	Buckels	Office of Rep. Higgins	Deputy Press Secretary
Courtney	Butcher	House Republican Conference	Member Services Director
Aaron	Calkins	Office of Rep. Biggs	Legislative Director
Christina	Cameron	Office of the Leader	Media Affairs and Operations Advisor
Heather	Campbell	Office of Rep. Granger	Legislative Director
Emily	Carlin	Office of Rep. Obernolte	Communications Director, Senior Advisor
Colin	Carr	Office of Rep. Loudermilk	Deputy Chief of Staff/ Legislative

			Director
Dylan	Chandler	Office of Rep. Gooden	Communications Director
Valerie	Chicola	Office of Rep. Salazar	Communications Director
William	Christian	Office of Rep. Weber	Legislative Director
Kristen	Cianci	Office of Rep. Garbarino	Communications Director
Carson	Clark	Office of Rep. Aderholt	Communications Director
Philipp	Clarke	Office of Rep. Rice	Legislative Director
Adam	Cloch	Office of Rep. Curtis	Communications Director
Sarah	Coffman	Office of Rep. Comer	Legislative Director
Andrea	Coker	Office of Rep. Van Duyne	Communication Director
Michael	Comer	Office of the Whip	Digital Director
Elisabeth	Conklin	Committee on House Administration	Director, Communication Standards Commission
Laney	Copeland	Office of Rep. Clyde	Legislative Director
Sarah	Corley	House Committee on Rules	Director of Strategic Communications
Madeline	Corso	Office of Rep. Clyde	Communications Director
Stacey	Daniels	Office of Rep. McClain	Communications Director
Mike	Davin	Office of Rep. Latta	Legislative Director
Michael	DeFilippis	Office of Rep. Malliotakis	Legislative Director
Aaron	DeGroot	Office of Rep. Davis	Communications Director
Sophie	Delquie	House Republican Conference	Creative Director
Mason	Di Palma	Office of Rep. Gonzalez (OH)	Communications Director
Britney	Dickerson	Office of Rep. Palazzo	Communications Director/Press Secretary
Ross	Dietrich	Office of Rep. González-Colón	Legislative Director
Matt	Diller	House Committee on Rules	Policy Director
Ryan	Dilworth	Office of Rep. Van Duyne	Legislative Director
Will	Dunham	Office of the Leader	
Jordan	Dunn	Office of Rep. Gallagher	Communications Director
Kaitlyn	Dwyer	Office of Rep. Hice	Legislative Director
Suanne	Edmiston	Office of Rep. Gohmert	Legislative Director
Ben	Elleson	Office of Rep. Long	Legislative Director
Max	Engling	Office of the Leader	Deputy Member Services Director
Michele	Exner	Office of the Leader	Communications Director
Amanda	Fitzmorris	Office of Rep. Newhouse	Communications Director/Press Secretary
Ian	Foley	Office of Rep. Nunes	Legislative Director
Harry	Fones	Office of Rep. Rosendale	Communications Director
J.P.	Freire	House Committee on Ways and Means	Communications Director
Dylan	Frost	Office of Rep. Hill	Legislative Director
Steven	Giaier	Office of the Leader	Senior Policy Advisor and Counsel
Joel	Gibbons	Office of Rep. Nehls	Digital/Press Assistant
Scott	Gilfillan	Office of Rep. Ellzey	Communications Director
David	Goldfarb	Office of Rep. Steil	Legislative Director
Joe	Gollinger	Office of Rep. Harshbarger	Legislative Assistant
AnnMarie	Graham	Office of Rep. Mast	Communications Director

Sean	Griffin	Office of Rep. Brooks	Legislative Counsel/Legislative Director
Elliott	Guffin	Office of Rep. Hudson	Legislative Director
Amanda	Hall	Office of Rep. Valadao	Legislative Director
Emma	Hall	Office of Rep. Owens	Communications Director/Press Secretary
Joel	Hannahs	Office of Rep. Radewagen	Director of Communications
Matt	Hanrahan	Office of Rep. Cline	Communications Director
Jon	Harder	Office of Rep. Graves (MO)	Digital Director
Wesley	Harkins	Office of Rep. Lamborn	Communications Director
Miriam	Harmer	Office of Rep. Owens	Legislative Director
Erick	Harris	Office of Rep. Chabot	Legislative Director
Lynn	Hatcher	Office of Rep. Amodei	Communications Director
Emily	Henn	Office of Rep. Graves (MO)	Deputy Legislative Director
James	Hewitt	Office of Rep. Waltz	Communications Director
Rob	Hicks	Office of Rep. Obernolte	Legislative Director
Christine	Hill	House Committee on Veterans Affairs	Republican Health Staff Director
Preston	Hill	Office of the Leader	Policy Advisor
Andrea	Hitt	House Republican Conference	Deputy Press Secretary
Ryan	Hofmann	House Republican Conference	Policy Advisor
Houson	Holdren	House Republican Conference	Operations Director
Michael	Horder	Office of Rep. Pfluger	Legislative Director
Louis	Hrkman	House Committee on Climate Crisis	Senior Policy Advisor
Rachel	Huggins	Office of Rep. Burgess	Legislative Director
Allie	Humes	Office of the Leader	Member Services Coordinator
Alex	Igleheart	Office of Rep. Wenstrup	Legislative Director
Alex	Ives	Office of Rep. Foxx	Communications Director
Bradley	Jaye	Office of Rep. Moore	Communications Director
Molly	Jenkins	Office of Rep. Mike Garcia	Communications Director
Danielle	Jensen	Office of Rep. Bacon	Communications Director
Paul	Johnson	Office of Rep. Moore	Legislative Director
AT	Johnston	Office of Rep. Timmons	Deputy Chief of Staff/Senior Advisor
Elizabeth	Joseph	Office of Rep. Guest	Policy Director
Derek	Judd	Office of Rep. Jacobs	Legislative Director
Jazmine	Kemp	Office of Rep. Johnson (SD)	Communications Director
Colleen	Kennedy	Office of Rep. Tenney	Communications Director
Will	Kiley	Office of Rep. Miller-Meeks	Communications Director
Ed	Kim	Office of Rep. Moolenaar	Legislative Director
Erik	Kinney	Office of Rep. McClain	Legislative Director
John Mark	Kolb	Office of Rep. Salazar	Legislative Director
Steve	Koncar	Office of Rep. Mast	Legislative Director
Michael	Kotsovos	Office of Rep. Long	Communications Director
Christopher	Krepich	Office of Rep. Wenstrup	Communications Director
Jay	Kronzer	Office of Rep. Green (TN)	Legislative Director
Jeffrey	Kuckuck	Office of Rep. Emmer	Legislative Director
Alex	Lanfranconi	Office of Rep. Rutherford	Communications Director

Rachel	Ledbetter	Office of Rep. Scott	Communications Director
Chrissi	Lee	Office of Rep. Hartzler	Legislative Director
Kelli	Liegel	Office of Rep. Fitzgerald	Press Secretary
Lindsay	Linhares	Office of Rep. Letlow	Legislative Director
Nadgey	Louis-Charles	Office of Rep. Ferguson	Communications Director
Linoshka	Luna	Office of Rep. González-Colón	Press Secretary
Nick	Lunneborg	Office of Rep. Fischbach	Legislative Director
Brittany	Madni	Office of Rep. Hinson	Deputy Chief of Staff/Legislative Director
Cameron	Madsen	Office of Rep. Stewart	Legislative Director
Nicole	Manley	Office of Rep. Cline	Legislative Director
Eli	Mansour	Office of Rep. Harshbarger	Communications Director
Chris	Marklund	House Committee on Natural Resources	Deputy Staff Director
Michael	Martin	Office of Rep. Jackson	Deputy Chief of Staff & Legislative Director
Travis	Martinez	Office of Rep. Newhouse	Legislative Director
Erin	McBride	Office of Rep. Rouzer	Communications Director
Kathleen	McCarthy	House Committee on Veterans Affairs	Press Secretary
Bryan	McVae	Office of Rep. Foxx	Legislative Director
Andrew	Meyer	Office of Rep. Cheney	Legislative Director
Emily	Michael	Office of Rep. Griffith	Legislative Director
Jake	Middlebrooks	Office of Rep. LaTurner	Legislative Director
Clay	Mills	Office of Rep. Brooks	Communications Director
Maddie	Mitchell	Office of Rep. Hollingsworth	Legislative Director
Kelsey	Mix	Office of Rep. Stauber	Communications Director
Carter	Moelk	Office of Rep. Hollingsworth	Communications Director
Dylan	Moore	Office of Rep. Bucshon	Deputy Chief of Staff and Legislative Director
Mackenzie	Morales	Office of Rep. Turner	Communications Director
Chas	Morrison	Office of Rep. Gallagher	Legislative Director
Elizabeth	Mount	House Republican Conference	Member Services and Operations Assistant
Jeff	Naft	Office of the Whip	Communications Advisor
Dennis	Nalls	Office of the Whip	Floor Assistant
Claire	Nance	Office of Rep. Westerman	Communications Director/Press Secretary
Ben	Napier	Office of the Whip	Director of Floor Operations
Alex	Naughton	Office of Rep. Bost	Press Secretary
Casey	Nelson	Office of Rep. Jackson	Press Secretary
Bryan	Nichols	Office of Rep. Graves (MO)	Communications Director
Mattie	Nicholson	Office of Rep. Good	Communications Director
Ben	Nyce	House Republican Conference	Policy Advisor
Richie	O'Connell	Office of Rep. Calvert	Legislative Director
Erin	O'Malley	Office of Rep. Miller	Communications Director
Lauren	Offenberg	Office of Rep. Fitzpatrick	Press Secretary
Lia Mary	Palazzo	Office of Rep. Hagedorn	Communications Director

Charyssa	Parent	House Republican Conference	Media Affairs
Rob	Pillow	Office of Rep. Guest	Communications Director
McLaurine	Pinover	House Committee on Foreign Affairs	Press Secretary
Andrea	Porwoll	Office of Rep. Allen	Communications Director
Jessica	Powell	Office of Rep. Womack	Legislative Director
Mitch	Rabalais	Office of Rep. Letlow	Communications Director
Chrissy	Rabuse	Office of Rep. Miller	Legislative Director
John	Rauber	Office of Rep. LaHood	Communications Director
Scott	Rausch	Office of Rep. Garbarino	Deputy Chief of Staff & Legislative Director
Russ	Read	Office of Rep. Franklin	Communications Director
Lisa	Reynolds	Office of Rep. Weber	Communications Director/Press Secretary
Mary Ellen	Richardson	Office of Rep. LaHood	Legislative Director
Mary Christina	Riley	Office of Rep. Allen	Legislative Director
Abby	Rime	Office of Rep. Emmer	Communications Director
Sara	Robertson	Office of Rep. Crawford	Communications Director
Nick	Rockwell	Office of Rep. Thompson	Legislative Director
Roman	Rodriguez	Office of Rep. Estes	Communications Director
David	Russell	Office of Rep. Moolenaar	Communications Director
Adeline	Sandridge	Office of Rep. Cammack	Communications Director
Dan	Schneider	Office of Rep. Hill	Communications Director
Katherine	Sears	Office of Rep. Joyce (OH)	Communications Director
Sarah	Selip	Office of Rep. Hice	Communications Director
Ashley	Shelton	Office of Rep. Crawford	Legislative Director
Clark	Siddle	Office of Rep. Balderson	Communications Director
Kaitlynn	Skoog	Office of Rep. Mullin	Legislative Director
Caleb	Smith	Office of the Leader	Digital Communications Director
Heather	Smith	Office of Rep. Timmons	Communications Director
Matt	Smith	Office of Rep. Comer	Communications Director
Trevor	Smith	Office of Rep. McCarthy	Legislative Director
Joseph	Snider	Office of Rep. Wilson	Communications Director
Matt	Sparks	Office of the Leader	
Brittan	Specht	Office of the Leader	Senior Policy Advisor
Greg	Steele	Office of Rep. Hudson	Communications Director
Rachel	Stephens	House Committee on Transportation and Infrastructure	Press Secretary
Maddison	Stone	Office of Rep. Thompson	Communications Director/Press Secretary
Kelle	Strickland	Committee on Ethics	Counsel to the Ranking Member
Callie	Strock	Office of Rep. Kim	Communications Director
Hannah	Strub	Office of Rep. Rutherford	Legislative Director
Michael	Tadeo	Office of Rep. Johnson (OH)	Senior Advisor
Charlotte	Taylor	Office of Rep. Bucshon	Communications Director
Claire	Trokey	Office of Rep. Scalise	Legislative Director

Charlie	Truxal	Office of Rep. Franklin	Legislative Director
Caroline	Tucker	Office of Rep. Moore	Communications Director
Matt	Tucker	Office of Rep. Joyce (PA)	Legislative Director
Will	Turner	Office of Rep. Garcia	Legislative Director
Faith	Vander Voort	Office of Rep. Valadao	Communications Director
Hunt	VanderToll	Office of Rep. Barr	Legislative Director
Jesse	Von Stein	Office of Rep. Young	Legislative Director
Sarah Anne	Voyles	Office of Rep. Burgess	Communications Director/Press Secretary
Robert	Wagener	Office of Rep. Fitzgerald	Legislative Director
Mattheus	Wagner	Office of Rep. Nunes	Communication Director
Rachel	Walker	Office of Rep. McCaul	Communications Director
John	Weber	Office of Rep. Johnson (SD)	Legislative Director
Craig	Wheeler	Office of Rep. Jaime Herrera Beutler	Communications Director/Press Secretary
Grace	White	Office of Rep. Bryan Steil	Communications Director
Laura	Wilson	Office of Rep. Johnson (OH)	Senior Policy Advisor
Kelsey	Wolfgram	Office of Rep. Burchett	Legislative Director
Emily	Wood	Office of Rep. Jeff Duncan	Press Secretary
Jordan	Wood	Office of Rep. Gooden	Senior Policy Advisor
Joshua	Woodward	Office of Rep. Cammack	Legislative Director
Noah	Yantis	Office of Rep. Hagedorn	Legislative Director
Lauren	Ziegler	Office of Rep. Babin	Legislative Director
Nate	Zimpher	Office of Rep. Balderson	Legislative Director