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	EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendme
du Sta foi	tis form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official sties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this rm and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is mpleted. Please do not file this form with the Committee on Ethics.
NC	OTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
1.	Name of Traveler: Emily Ackerman
2.	a. Name of Accompanying Relative:OR None
	b. Relationship to Traveler: Spouse Child Other (specify):
3.	a. Dates: Departure: 10/13/21 Return: 10/15/21
	b. Dates at Personal Expense, if any:OR None
4.	Departure City: Washington, DC Destination: Williamsburg, VA Return City: Washington, DC
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute
5.	Describe Meetings and Events Attended: Dinner on 10/13/21, lunch & dinner and all but one session on 10/14/21
7.	Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
	a. a completed Sponsor Post-Travel Disclosure Form;
	b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
	c. page 2 of the completed Traveler Form submitted by the employee; and
	d. the letter from the Committee on Ethics approving my participation on this trip.
3.	a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
	Signify statement is true by checking the box.
	b. If not, explain: Had to work morning of 10/13/21 and arrived too late for afternoon session. Had a call on afternoon of 10/14/21 and missed the 3rd session on police reform. Left at 9am on Friday for personal event.
[c	ertify that the information contained on this form is true, complete, and correct to the best of my knowledge.
Sig	gnature of Traveler: Emily Och Date: 10/22/21
[a Di	uthorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel sclosure Form were necessary and that the travel was in connection with the employee's official duties and would not eate the appearance that the employee is using public office for private gain.
۸T.	ame of Supervising Member. Aaron Bonnaure

SPONSOR POST-TRAVEL DISCLOSURE FORM Original Amendment This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses. NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Sponsor(s) who paid for the trip: Congressional Institute Travel Destination(s): Williamsburg, VA Date of Return: October 15, 2021 3. Date of Departure: October 13, 2021 4. Name(s) of Traveler(s): see attached list Note: You may list more than one traveler on a form only if all information is identical for each person listed. 5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4: Total Other Expenses Total Transportation Total Lodging Total Meal (dollar amount per item Expenses Expenses Expenses and description) n/a \$211.28 \$156.76 \$356.46 - Room Rental Traveler n/a n/a n/a n/a Accompanying Family Member 6. All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box. I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. Date: October 20, 2021 Name: Mark Strand Title: President Organization: Congressional Institute I am an officer of the above-named organization. Signify statement is true by checking box. Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Telephone: 703-837-8812

Email: strand@conginst.org



TRAVELER FORM

ł.	Name of Traveler: Emily Ackerman
2.	Sponsor(s) who will be paying or providing in-kind support for the trip:
	The Congressional Institute
3.	City and State OR Foreign Country of Travel: Williamsburg, VA
	a. Date of Departure: 10/13/21 Date of Return: 10/15/21
	b. Yes . No Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
	(I) Name of Accompanying Family Member:
	(2) Relationship to Traveler: Spouse Child Other (specify):
	(3) Yes No Accompanying Family Member is at least 18 years of age:
6.	a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7.	Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.
	NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8.	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. As a Legislative Director, this event will help me improve my office's constituent outreach program, increase my knowledge of important policy topics, and better understand the ethics and redistricting process.
	Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip? D. For staff travelers, to be completed by your employing Member: ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
d tr aj	hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my irect supervision, to accept expenses for the trip described in this request. I have determined that the above-described ravel is in connection with my employee's official duties and that acceptance of these expenses will not create the oppearance that the employee is using public office for private gain.
S	ignature of Employing Member Date Date

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

	aveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the minittee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.
	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. ilure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
1.	Sponsor who will be paying for the trip: Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3.	Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
	If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See addendum & attached invitation list
5. 6.	Yes No Is travel being offered to an accompanying family member of the House invitee(s)? Date of departure: October 13, 2021 Date of return: October 15, 2021
7.	a. City of departure: Washington, DC
	b. Destination(s): Williamsburg, VA
	c. City of return: Washington, DC
8.	Check only one. I represent that: a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations.
9.	Check only one of the following:
	a. I checked 8(a) or (b) above; OR b. I checked 8(c) above but am not offering any lodging; OR
	c. I checked 8(c) above and am offering lodging and meals for one night; OR
	d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

1				
10.	Attached is a detailed agenda of the activities House invitees will be participating hourly description of planned activities for trip invitees). Indicate agenda is attached			
11.	Check only one of the following:			
	a. I represent that a registered federal lobbyist or foreign agent will not accompant on any segment of the trip. Signify that the statement is true by checking box; OR	y House Member	rs or employees	S
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education.			
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest i trip <i>and</i> its role in organizing and/or conducting the trip: See addendum	n the subject mat	ter of the	
13.	Answer parts a and b. Answer part c if necessary:			
	a. Mode of travel: Air Rail Bus Car Other (specify:)
	b. Class of travel: Coach Business First Charter Other (sp	•)
	c. If travel will be first class, or by chartered or private aircraft, explain why such trav	vel is warranted:		
	1 19			
14.	I represent that the expenditures related to local area travel during the trip will be recreational activities of the invitee(s). Signify that the statement is true by checking		sonal or	
15.	Check only one. I represent that either:			
	a. The trip involves an event that is arranged or organized without regard to cong meals provided to congressional participants are similar to those provided to or prevent attendees; OR			
	b. The trip involves events that are arranged specifically with regard to congression	nal participation		
	If "b" is checked:	nai pai ncipation		63
	1) Detail the cost <i>per day</i> of meals (approximate cost may be provided):		5%	
	Day 1- \$46, Day 2 - \$84, Day 3 - \$22			
	2) Provide the reason for selecting the location of the event or trip:			
	Relative proximity to DC and capacity to handle a large event			
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:			
	Hotel Name: Kingsmill City: Williamsburg, VA	Cost Per Night:	\$102 +taxes	
	Reason(s) for Selecting: proximity to DC, availability, security & facility size			
	Hotel Name: Double Tree City: Williamsburg, VA	Cost Per Night:	\$149 +taxes	
	Reason(s) for Selecting: proximity to Kingsmill			
	Hotel Name: Courtyard Marriott City: Williamsburg, VA	Cost Per Night:	\$99 +taxes	_
	Reason(s) for Selecting: proximity to Kingsmill			_
17.	I represent that all expenses connected to the trip will be for actual costs incurred	l and not a per di	em or lump sur	m

payment. Signify that the statement is true by checking the box.

18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$82	\$227-\$340	\$153
For each Accompanying Family Member	\$82	\$227-\$340	\$153

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$323	Room Rental
For each Accompanying Family Member	\$323	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

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- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand
Name: Mark Strand
Name: Congressional Institute
Organization: 1700 Diagonal Road #300, Alexandria, VA 22314
Address: strand@conginst.org
Email: Telephone: 703-837-8812

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

Theodore E. Deutch, Florida Chairman Jackie Walorski, Indiana Ranking Member

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

David W. Arrojo Counsel to the Chairman

Kelle A Strickland
Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515-6328 Telephone (202) 225-7103 Faesimile (202) 225-7392

October 12, 2021

Ms. Emily Ackerman
Office of the Honorable Guy Reschenthaler
531 Cannon House Office Building
Washington, DC 20515

Dear Ms. Ackerman:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for October 13 to 15, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman Jackie Walorski Ranking Member

TED/JW:adw

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$323.



Legislative and Communication Directors Conference

October 13-15, 2021 The Kingsmill, Williamsburg, Virginia

Wednesday, October 13, 2021

11:30 AM	Buses Depart	Rayburn Horseshoe
3:00 PM	Check-in	
4:00 PM	Welcome Mark Strand, Congressional Institute	
4:10 - 5:15 PM	Americans' Views on Today's Topics Rob Autry, Meeting Street Dave Sackett, Tarrance Group	
5:15 - 6:25 PM	GOP Outreach to Hispanic Communities David Winston, The Winston Group Myra Miller, The Winston Group Daniel Garza, The Libre Initiative	
6:30 - 9:00 PM	Reception & Dinner Kim Strassel, Wall Street Journal	
	Thursday, October 14, 2021	
0.00 0.45 414		
8:00 - 8:45 AM	Breakfast	
9:00 - 10:00 AM	House Leadership Presentation Moderator: Mark Strand, Congressional Institute Will Dunham, Office of GOP Leader Kevin McCarthy Matt Sparks, Office of GOP Leader Kevin McCarthy	

^{**}All invitees are subject to change**

Marty Reiser, Office of GOP Whip Steve Scalise Lauren Fine, Office of GOP Whip Steve Scalise

10:00 - 11:00 AM

Congressional Ethics: A Primer

Elliot Berke, Berke Farah LLP

Erin Clark, NRCC

11:00 - 12:00 PM

Constituent Communications: Strategies and Standards

Moderator: Mark Strand

Elisabeth Conklin, House Communications Standards Commission

Max Engling, Office of GOP Leader Kevin McCarthy

12:00 - 1:15 PM

Lunch: How Adam Smith Can Change Your Life

Russ Roberts, Hoover Institution

Legislative Directors

1:15-2:30 The Economy, Inflation and the Debt

Michael Strain, AEI

Scott Hodge, Tax Foundation

Maya MacGuineas, Committee for a Responsible Federal Budget

2:45-4:15 American Security

Moderator: Mark Strand

Senator Jim Talent, AEI

Rob Greenway, Hudson Institute

Mackenzie Eaglen, AEI

4:30-6:00 Healthcare

Marie Fishpaw, Heritage Foundation

Brian Blase, Galen Institute

Chris Pope, Manhattan Institute

Communication Directors

1:15-2:45 Communicating with a Hostile

Press/Gommunicating in the Minority

Michael Steel, Hamilton Place

Strategies

3:00-4:30 How to Pitch to the Media

Jessica Towhey, 2e Communications

Charyssa Parent, House Republican

Conference

4:45-6:15 The Latest on Digital Media Best

Practices

Matt Lira, Hangar Capital

Katlyn Karnes, Former White House

Digital Director

Steve Johnston, FlexPoint Media

7:00 - 9:00 PM

Reception and Dinner

Josh Holmes, Ruthless podcast

Friday, October 15, 2021

8:00 AM

Breakfast

All invitees are subject to change

Subject: Test - Legislative and Communication Directors Conference: Registration

Date: August 17, 2021 at 5:34 PM To: amym@conginst.org RC

2021 Legislative and Communication Directors Conference Wednesday, October 13, 2021 -Friday, October 15, 2021 Kingsmill



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, SEPTEMBER 13, 2021!!!

Dear */fname/*.

The Congressional Institute is once again honored to host the annual 2021 Legislative and Communication Directors Conference, from Wednesday, October 13, 2021, through Friday, October 15, 2021, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

Please note that this conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

Step 1: Submit Ethics Packet by Monday, September 13, 2021

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Private Sponsor Travel Certification Form</u> and submit the whole package with your completed Traveler Form by Monday, September 13, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202) 225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to <u>travel.requests@mail.house.gov</u>.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

To Register:

Register for 2021 Legislative and Communication Directors Conference

Email Address:

/email/

Access Code:

/other id/

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email rsvp@conginst.org. We look forward to seeing you in Williamsburg!

Best wishes, Mark Strand, President The Congressional Institute (703) 837-8812 - Office strand@conginst.org

Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

LCD House Staff

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Institution	Office of Rep. Fulcher	Office of Rep. Reschenthaler	Office of Rep. Cheney	Office of Rep. Boebert	Office of Rep. Scott	Office of Rep. Stewart	Office of Rep. Latta	Office of Rep. Graves (LA)	Office of Rep. Griffith	Office of Rep. Grothman	Office of Rep. Malliotakis	Office of Rep. Davis	Office of Rep. Ellzey	Office of Rep. Bost	Office of Rep. Keller	Office of Rep. Waltz	Office of Rep. Good	Office of the Whip	Office of Rep. Biggs	Office of the Leader	Office of Rep. Gaetz	Office of Rep. Pfluger	Office of Rep. Barr	Office of Rep. Nehls	Office of Rep. Burchett	
Job Title	Legislative Director	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Legislative Director and Military Legislative Assistant	Communications Director/Press Secretary	Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Scheduler	Communications Director	Director of Strategic Communications	Legislative Director	Communications Director	Communications Director	Legislative Director	Communications Director	
Last Name	Ackerman	Ackerman	Adler	Agostin	Anderson	Anderson	Angelson (Card)	Ayrea	Baird	Baker	Baldassarre	Ballard	Barber	Barger	Barley	Barrett	Barry	Battaglia	Beckham	Bednar	Belchior	Bell	Bellizzi	Bender	Bensur	
First Name	Steve	Emily	Jeremy	Paige	Craig	Liam	Rebecca	Maggie	Kevin	Samantha	Natalie	Jimmy	Don	Noah	Nick	Walker	Joe	Jacqueline	Hilton	Mark	Isabela	Lyssa	Alex	Evan	William	

retary Office of Rep. McKinley	retary Office of Rep. Gohmert	Office of the Leader	Office of Rep. Buchanan	Office of Rep. Miller	Office of Rep. Stauber	Office of Rep. Dunn	retary Office of Rep. Mullin	Office of Rep. Bilirakis	Office of Rep. Mooney	Office of Rep. Spartz	Office of the Leader	Office of Rep. Lucas	Office of Rep. Curtis	Office of Rep. Carter (TX)	Office of Rep. Guthrie	Office of Rep. Moore	House Republican Conference	Office of Rep. Stefanik	Office of Rep. Gibbs	Office of Rep. Rosendale	Office of Rep. Feenstra	Office of Rep. Amodei	Office of the Whip	Office of Rep. Walberg	Office of Rep. Young	retary Office of Rep. Van Drew	Office of Rep. Wagner	Office of Rep. Higgins
Communications Director/Press Secretary	Communications Director/Press Secretary	Deputy Director of Floor Operations	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director/Press Secretary	Communication Director	Legislative Director	Communications Director	Communications Aide	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Rapid Response Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Policy Director	Legislative Director	Press Secretary	Communications Director/Press Secretary	Communications Director	Press Secretary
Berardi	Berube	Bien	Bill	Billman	Bishop	Blackweil	Blanford	Blevins	Bliamptis	Bock	Bogorowski	Bond	Bornstein	Bourn	Bowen	Bradley	Brennan	Brgham	Briggs	Brislin	Britt	Brooke	Brooke	Brown	Brown	Brown	Bryant	Buckels
Chris	Madison	Chris	Aaron	Lauren	Jeff	Matt	Meredith	Summer	Curt	Micah	Hanna	Patrick	Jake	Grady	Sara "S.K."	Joshua	Francis	Palmer	Alex	Sean	Aaron	Ken	Frances	Joanna	Zack	Ashley	Arthur	Laynee

Office of Rep. Gosar	House Republican Conference	House Republican Conference	House Committee on Homeland Security	Office of Rep. Turner	Office of Rep. Biggs	Office of the Leader	Office of Rep. Granger	Office of Rep. Simpson	ress Secretary Office of Rep. Obernolte	Office of Rep. Banks	Office of Rep. Zeldin	ative Director Office of Rep. Loudermilk	Office of the Leader	Office of Rep. Posey	Office of Rep. Arrington	ress Secretary Office of Rep. Gooden	Office of Rep. Jacobs	Office of Rep. Salazar	Office of Rep. Bice	Office of Rep. Weber	Office of Rep. Garbarino	Office of Rep. Kim	Office of Rep. Gimenez	Office of Rep. Aderholt	Office of Rep. Rice	Office of Rep. Bentz	Office of Rep. Curtis	Office of Rep. Loudermilk
Legislative Director	Member Services Director	Member Services Director	Communications Director	Legislative Director	Legislative Director	Media Affairs Advisor	Legislative Director	Legislative Director	Communications Director/Press Secretary	Communications Director	Legislative Director	Deputy Chief of Staff/Legislative Director	General Counsel	Communications Director	Legislative Director	Communications Director/Press Secretary	Communications Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Legislative Director	Communications Director	Communications Director	Communications Director
Rory		Courtney	Lesley Byers			Christina						Colin	dh dh	100				Valerie						arson	Philipp Clarke	Nick Clemens	Adam Cloch	Brandon

Office of Rep. Comer	Office of Rep. Van Duyne	House Committee on Oversight and Government Reform	Office of the Whip	Committee on House Administration	Office of Rep. Rouzer	Office of Rep. Clyde	House Committee on Rules	Office of Rep. Higgins	Office of the Leader	Office of Rep. Clyde	Office of Rep. Dunn	Office of the Leader	Office of Rep. Massie	Office of Rep. McClintock	Office of Rep. Fortenberry	Office of Rep. Murphy	Office of Rep. Hern	Office of Rep. Steel	Office of Rep. Harris	Office of Rep. McClain	Office of Rep. Latta	House Committee on Appropriations	Office of Rep. Aderholt	Office of Rep. Meuser	Office of Rep. Malliotakis	Office of Rep. Davis
Legislative Director	Communication Director	Communications Director	Digital Director	Director, Communication Standards Commission	Legislative Director	Legislative Director	Press Secretary	Legislative Director	Speechwriter	Communications Director	Communications Director	Cloakroom Floor Director	Deputy Chief of Staff/Legislative Director	Communications Director	Communications Director	Communications Director	Press Secretary	Legislative Director	Legislative Director	Communications Director	Legislative Director	Policy Director	Legislative Director	Legislative Director	Legislative Director	Communications Director
Coffman	Coker	Collins	Comer	Conklin	Cooke	Copeland	Corley	Cormier	Correll	Corso	Courtney	Coyle	Cranston	Cressy	Crotty	Currie	Dabney	Dana	Daniels	Daniels	Davin	Davis	Dawson	Deeley	Defilippis	Degroot
Sarah	Andrea	Jessica	Michael	Elisabeth	Jason	Laney	Sarah	Ward	Charles	Madeline	Leah	Sarah	Seana	Jennifer	James	Kate	Miranda	Arie	Tim	Stacey	Mike	Alec	Mark	Blake	Michael	Aaron

Communications Director Office of Rep. Green	ector House Republican Conference	Communications Director Office of Rep. Gonzalez (OH)	Communications Director/Press Secretary Office of Rep. Palazzo	Director Office of Rep. González-Colón	House Committee on Rules	Director Office of Rep. Jordan	Director Office of Rep. Van Duyne	Communications Director/Press Secretary Office of Rep. Crenshaw	Communications Director/Press Secretary Office of Rep. Williams	Communications Director/Press Secretary Office of Rep. Fleischmann	y Advisor Office of the Leader	Deputy Chief of Staff for Policy Office of the Leader	ottice of Rep. Gallagher	Director Office of Rep. Hice	Communications Director House Committee on Judiciary	Communications Director Office of Rep. Greene	Director Office of Rep. Gohmert	Communications Director Office of Rep. Kelly (PA)	Director Office of Rep. Long	Chief of Staff/Communications Director Office of Rep. Webster	Deputy Chief of Staff & Legislative Director Office of Rep. Tenney	Deputy Member Services Director Office of the Leader	Deputy Chief of Staff/Legislative Director Office of Rep. Herrera Beutler	Communications Director Office of the Leader	Director Office of Rep. Donalds	Deputy Chief of Staff/Legislative Director Office of Rep. Fortenberry	tor Republican Study Committee	Communications Director Office of Rep. Donalds
del Guidice Communica	Delquie Creative Director	Di Palma Communica	Dickerson	Dietrich Legislative Director	Diller Matt Diller	Dilley Legislative Director	Dilworth Legislative Director		Dobbins Communic		Domenech Senior Policy Advisor	Dunham Deputy Chi	Dunn Press Secretary	Dwyer Legislative Director		Dyer	Edmiston Legislative Director	Eisenberger Communica	Elleson Legislative Director	Emhof Chief of Sta	Engelman Deputy Chi	Engling Deputy Mer		Exner	Farris Legislative Director	Feyerherm Deputy Chi	Fields Policy Director	Fields
Rachel	Sophie	Mason	Britney	Ross	Matt	Jared	Ryan	Justin	Halee	Justin	Emily	WIII	Jordan	Kaitlyn	Russell	Nick	Suanne	Andrew	Ben	Jaryn	Haim	Max	Jordan	Michele	Adam	Alan	Jay	Harrison

Office of the Whip	Office of Rep. Van Drew	tary Office of Rep. Newhouse	House Committee on Appropriations	Office of Rep. Nunes	Office of Rep. Rosendale	Office of Rep. Gosar	Office of Rep. Cloud	House Committee on Ways and Means	Office of Rep. Hill	Office of Rep. Upton	Office of Rep. Johnson (LA)	Office of Rep. Pence	y Office of Rep. Rogers (KY)	Office of Rep. Rose	Office of Rep. Gibbs	Office of the Leader	House Republican Conference	Office of Rep. Ellzey	Office of Rep. Kinzinger	Office of the Leader	tary Office of Rep. Buchanan	Office of Rep. Steil	Office of Rep. Harshbarger	Office of Rep. Kustoff	Office of the Whip	Office of Rep. Mast
Communications Director	Legislative Director	Communications Director/Press Secretary	Communications Director	Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director and Defense Policy Advisor	Legislative Director/Communications Director	Communications Director	Senior Policy Advisor and Counsel	Digital/Press Assistant	Communications Director	Communications Director	Deputy Spokesman	Communications Director/Press Secretary	Legislative Director	Legislative Director	Legislative Director	Director of Operations	Communications Director
Fine	Fischer	Fitzmorris	Flaim	Foley	Fones	Foti	Frasier	Freire	Frost	Fuerst	Fultz	Furman	Gage	Gayle	Gerber	Gialer	Gibbons	Gilfilan	Gillespie	Gilmartin	Glasgow	Goldfarb	Gollinger	Goodman	Gosnell	Graham
Lauren	Scott	Amanda	Sarah	lan	Harry	Anthony	Savannah	J.P.	Dylan	Billy	Garrett	Andrew	Austin	Kathleen	Dallas	Steven	Joel	Scott	Maura	Chad	Savannah	David	Joe	Eliana	Ellen	AnnMarie

Green Gribble Communications Director Griffin Legislative Director Griffin Legislative Director Hall Communications Director Hall Communications Director Hancock Communications Director Hancock Legislative Director Hancock Legislative Director Hancock Legislative Director Hanners Communications Director Hanners Communications Director Harris Communications Director Harris Communications Director Harris Legislative Director Harris Communications Director Harris Legislative Director Harris Communications Director Harris Secretary Hartup Communications Director Harris Communications Director

Office of Rep. Budd	Office of Rep. Graves (MO)	Office of Rep. Diaz-Balart	Office of Rep. Waltz	Office of Rep. Obernolte	Office of Rep. Norman	House Committee on Veterans Affairs	Office of the Leader	House Republican Conference	Office of Rep. Palmer	Office of the Leader	Office of Rep. Crenshaw	House Committee on Oversight and Government Reform	House Republican Conference	Office of Rep. Bergman	House Republican Conference	Office of Rep. Pfluger	House Committee on Natural Resources	Office of Rep. Gonzalez (OH)	House Committee on Intelligence	Office of Rep. Carl	Office of Rep. LaTurner	Office of the Leader	House Committee on Climate Crisis	Office of Rep. Burgess	Office of Rep. Mooney	Office of the Leader	Office of Rep. Wenstrup
Legislative Director	Deputy Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Deputy Staff Director/Chief Counsel	Policy Advisor	Deputy Press Secretary	Legislative Director	Digital Communications Aide	Legislative Director	Policy Director	Policy Advisor	Communications Director	Operations Director	Legislative Director	Communications Director	Legislative Director	Policy Director	Legislative Director	Communication Director	Graphic Designer	Policy Director	Legislative Director	Communications Director	Member Services Coordinator	Legislative Director
Heigis	Henn	Hernandez	Hewitt	Hicks	Hilkin	量	=	Hitt	Hobart	Hochschild	Hodge	Haehner	Hofmann	Hogge	Holdren	Horder	Hoshiko	Hostelley	House	Howard	Howard	Howell	Hrkman	Huggins	Huizenga	Humes	Igleheart
Eric	Emily	Laura	James	Rob	Jake	Christine	Preston	Andrea	Hunter	Keenan	Matt	Christian	Ryan	James	Houson	Michael	Rebekah	Stephen	Andrew	Jordan	Mike	Maggie	Lou	Rachel	Garrett	Allie	Alex

ess Secretary Office of Rep. Foxx	Office of Rep. Smith (NE)	Office of Rep. Miller-Meeks	Office of Rep. Gimenez	Office of Rep. Moore	Chief of Staff Offlice of Rep. Bergman	Office of Rep. Garcia	Office of Rep. Bacon	Office of Rep. Moore	· Office of Rep. Williams	tive Director Office of Rep. Timmons	and Senior House Committee on Education and Labor	Office of Rep. Guest	nber Services Office of the Leader	Office of Rep. Jacobs	Office of Rep. Budd	ess Secretary Office of Rep. Kustoff	Office of Rep. Johnson (SD)	Office of Rep. Herrell	Office of Rep. Wilson	Office of Rep. Tenney	Office of Rep. Massie	Office of Rep. Miller-Meeks	Office of Rep. Moolenaar	Office of Rep. McClain	House Committee on Homeland Security	ess Secretary Office of Rep. Hartzler	Office of Rep. Salazar
Communications Director/Press Secretary	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director/Deputy Chief of Staff	Communications Director	Communications Director	Legislative Director	Legislative Director	Deputy Chief of Staff/Legislative Director	Deputy Director of Education and Senior Counsel	Policy Director	Deputy Chief of Staff for Member Services	Legislative Director	Communications Director	Communications Director/Press Secretary	Press Secretary	Legislative Director	Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Policy Director	Communications Director/Press Secretary	Legislative Director
Ives	Jackson	Jacobs	Jativa	Jaye	Jelnicky	Jenkins	Jensen	Johnson	Johnson	Johnston	Jones	Joseph	Joyce	ppnC	Kalin	Kelly	Kemp	Kennedy	Kennedy	Kennedy	Kennedy	Kiley	Kim	Kinney	Klein	Knoth	Kolb
Alex	Josh	Kyle	Danny	Bradley	Michelle	Molly	Danielle	Paul	Ben	AT	Ату	Elizabeth	Natalie	Derek	Curtis	Kate	Jazmine	Brian	Drew	Colleen	John	Will	B	Erik	Kyle	Kevin	John

Stave	Koncar	Legislative Director	Office of Rep. Mast
Dan	Kotman	Communications Director	Office of Rep. Walberg
Michael	Kotsovos	Communications Director	Office of Rep. Long
Dan	Kranz	Communications Director	Office of Rep. Katko
Jeff	Kratz	Legislative Director	Office of Rep. Bacon
Chris	Krepich	Communications Director	Office of Rep. Wenstrup
Jay	Kronzer	Legislative Director	Office of Rep. Green
Jeffrey	Kuckuck	Legislative Director	Office of Rep. Emmer
Marek	Laco	Legislative Director	Office of Rep. Stefanik
Taylor	LaJoie	Legislative Director	Office of Rep. Greene
Alex	Lanfranconi	Press Secretary	Office of Rep. Rutherford
Jack	Langer	Communications Director	House Committee on Intelligence
Zack	Laven	Legislative Director	Office of Rep. Schweikert
Rachel	Ledbetter	Press Secretary	Office of Rep. Scott
Chrissi	Lee	Legislative Director	Office of Rep. Hartzler
John	Leganski	Director of Floor Operations	Office of the Leader
Cami	Lepire	Legislative Director and Deputy Chief of Staff	Office of Rep. Brady
Kelli	Liegel	Communications Director/Press Secretary	Office of Rep. Fitzgerald
Paige	Lindgren	Communications Director	Office of Rep. Gonzales
Lindsay	Linhares	Legislative Director	Office of Rep. Letlow
Austin	Livingston	Communications Director	Office of Rep. Norman
Ryan	Long	Senior Policy Advisor	Office of the Leader
Nadgey	Louis-Charles	Communications Director	Office of Rep. Ferguson
Hunter	Loveli	Press Secretary	Office of Rep. Scalise
Linoshka	Luna	Press Secretary	Office of Rep. González-Colón
Nick	Lunneborg	Legislative Director	Office of Rep. Fischbach
Scott	Mackenzie	Legislative Director	Office of Rep. Webster
Nate	Madden	Communications Director	Office of Rep. Roy

Office of Rep. Hinson	Office of Rep. Stewart	Office of Rep. Gonzales	Office of Rep. Cline	Office of Rep. Kinzinger	Office of Rep. Harshbarger	House Committee on Natural Resources	Office of Rep. Jackson	Office of Rep. Newhouse	Office of the Leader	House Committee on Climate Crisis	House Committee on Agriculture	Office of Rep. Rouzer	House Committee on Veterans Affairs	House Committee on Agriculture	House Committee on Education and Labor	Office of Rep. Cloud	Office of Rep. Arrington	Office of Rep. Foxx	Office of Rep. Feenstra	Office of Rep. Cheney	Office of the Leader	Office of Rep. Griffith	Office of Rep. LaTurner	Office of Rep. Brooks	Office of Rep. Baird	Office of the Leader	Office of the Whip	Office of Rep. Hollingsworth
Deputy Chief of Staff/Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Deputy Staff Director	Deputy Chief of Staff & Legislative Director	Legislative Director	Press Secretary	Communications Director	Policy Director	Communications Director	Press Secretary	Communications Director	Communications Director	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Chief of Staff	Legislative Director and Counsel	Legislative Director	Communications Director	Communications Director	Deputy Chief of Staff & Counsel	Deputy Floor Director	Legislative Director
Madni	Madsen	Malen	Manley	Mansour	Mansour	Marklund	Martin	Martinez	Martinez	Matthews	Maxwell	McBride	McCarthy	McCarty	McGeorge	McHan	McMullen	McVae	Medeiros	Meyer	Meyer	Michael	Middlebrooks	Mills	Milner	Min	Minkler	Mitchell
Brittany	Cam	Chris	Nicole	Michael		Christian	Michael	Travis	Brittany	Sarah	Josh	Erin	Kathleen	Taylor	Audra	Abby	Christian	Bryan	Tim	Andrew	Dan	Emily	Jake	Clay	Katie	James	Annie	Maddie

Office of Den Chamber	Office of Ben Hellingsworth	Office of Don Brade	Office of Rep. Brady	Office of Rep. Bucshon	Office of Rep. Turner	Office of Rep. Gallagher	. House Republican Conference	Office of Rep. Joyce (PA)	Office of Rep. Zeldin	Office of Rep. Sessions	Office of the Whip	Office of the Whip	Office of Rep. Westerman	Office of the Whip	Office of Rep. McHenry	Office of Rep. Bost	Office of Rep. Tiffany	Office of Rep. Jackson	Office of Rep. Graves (MO)	Office of Rep. Good	Office of Rep. Smith (NE)	House Republican Conference	Office of Rep. Estes	Office of Rep. Calvert	Office of Rep. Miller	Office of Rep. Keller	Office of Rep. Fitzpatrick	Office of Rep. Pence	Office of Rep. Perry
October Discolar	Communications Director	Communications Diseases Advisor	Communications Director/Senior Advisor	Legislative Director	Communications Director	Legislative Director	Member Services and Operations Assistant	Press Assistant/Secretary	Communications Director	Communications Director	Communications Advisor	Floor Assistant	Communications Director/Press Secretary	Director of Floor Operations	Legislative Director	Press Secretary	Communications Director/Press Secretary	Communications Director/Press Secretary	Communications Director	Communications Director	Communications Director	Policy Advisor	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Communications Director/District Director
	Mooil		Montesi	Moore	Morales	Morrison	Mount	Mullany	Murphy	Myers	Naft	Nails	Nance	Napier	Nation	Naughton	Nealon	Nelson	Nichols	Nicholson	Noian	Nyce	O'Boyle	O'Connell	O'Malley	O'Keefe	Offenberg	Osantowske	Ostrich
-/-	Neisey	Calla	Janet	Dylan	Mackenzie	Chas	Elizabeth	Ben	Jake	Nicole	Jeff	Dennis	Claire	Ben	Doug	Alex	Brigid	Casey	Bryan	Mattie	Kylie	Ben	Nick	Richie	Erin	Kevin	Lauren	Hannah	Jay

r/Press Secretary Office of Rep. Meuser	Office of Rep. Mann	r Office of Rep. Hagedorn	r Office of Rep. Carter (GA)	House Republican Conference	Office of Rep. Kelly (MS)	Office of Rep. Steube	office of Rep. Huizenga	Office of Rep. Bentz	, Office of Rep. McMorris Rodgers	House Committee on Financial Services	House Committee on Administration	r Office of Rep. Guest	Office of Rep. Spartz	Office of Rep. Smith (MO)	r House Committee on Foreign Affairs	r Office of Rep. Allen	Office of Rep. McCaul	Office of Rep. Wornack	Office of Rep. Kelly (PA)	r Office of Rep. Letlow	Office of Rep. Miller	Office of Rep. Huizenga	Office of Rep. Banks	Legislative Office of Rep. Upton	r Office of Rep. LaHood	egislative Director Office of Rep. Garbarino	r Office of Rep. Davidson
Communications Director/Press Secretary	Legislative Director	Communications Director	tinou Communications Director	Media Affairs	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Communications Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	. Communications Director	Legislative Director	Legislative Director	Legislative Director	Deputy Chief of Staff and Legislative Director	Communications Director	Deputy Chief of Staff & Legislative Director	Communications Director
Mary	Riley Pagett	Lia Mary Palazzo	Maria Papakonstantinou	Parent	san	Twinkle	an Patrick	telyn	Liz		hley		illip Pinegar		Laurine	drea	Cameron	Jessica	ri Prater	Ich	rissy Rabuse	Palmer Rafferty	dsay	Ratner	John Rauber	Scott Rausch	Christine

Office of Rep. Franklin	Office of Rep. Smucker	Office of Rep. Babin	Office of the Whip	Office of Rep. Weber	Office of Rep. LaHood	Office of Rep. Allen	Office of Rep. Emmer	Office of Rep. Crawford	Office of Rep. Wagner	Office of Rep. Wittman	Office of Rep. Thompson	Office of Rep. Estes	Office of Rep. Fulcher	Office of Rep. Graves (LA)	Office of Rep. Westerman	Office of Rep. Moolenaar	Office of Rep. Bishop	Office of Rep. Smith (NJ)	Office of Rep. Rogers (AL)	House Committee on Armed Services	Office of Rep. Cammack	Office of Rep. Perry	Office of Rep. Luetkemeyer	Office of the Whip	Office of Rep. Hill	Office of Rep. Fischbach	House Committee on Budget
Communications Director .	Communications Director/Press Secretary (Press Secretary (Director of Member Services	Communications Director/Press Secretary (Legislative Director	Legislative Director	Press Secretary (Communications Director	Legislative Director	Senior Legislative Assistant	Legislative Director	Communications Director	Communications Director	Deputy Chief of Staff/Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director/District Director	Communications DirectorPress Secretary (Communications Director	Communications Director	Legislative Director	Legislative Director	Coalitions Coordinator	Communications Director	Communications Director	Communications Director
Read	Reath	Reese	Reising	Reynolds	Richardson	Riley	Rime	Roberston	Robinette	Robinson	Rockwell	Rodriguez	Rogge	Roig	Rossi	Russell	Rusthoven	Sagnip	Sanders	Sanders	Sandridge	Schilling	Schmidtlein	Schmitz	Schneider	Schneider	Schuck
Russ	Eric	Sarah	Bart	Lisa	Mary Ellen	Mary Christina	Abby	Sara	Jamie	Brent	Nick	Roman	Alexah	Kevin	Janet	Dave	Mark	Jeff	Justine	Justine	Adeline	Patrick	Meghan	Eric	Dan	Jake	Matt

ector Office of Rep. Walorski	ns Director Office of Rep. Bice	ins Director Office of Rep. Joyce (OH)	ns Director Office of Rep. Hinson	ins Director Office of Rep. Hice	ector Office of Rep. Joyce (OH)	ector Office of Rep. Crawford	ons Director House Committee on Energy and Commerce	ins Director Office of Rep. Bishop	ins Director Office of Rep. Balderson	Communications Director/Press Secretary Office of Rep. Womack	ins Director Office of Rep. Reed	ector Office of Rep. Mullin	ector Office of Rep. McCarthy	ins Director Office of Rep. Comer	Communications Director/Press Secretary Office of Rep. Timmons	Digital Communications Director Office of the Leader	ry Office of Rep. Harris	ins Director Office of Rep. Rogers (KY)	ins Director Office of Rep. Wilson	Office of the Chief Deputy Whip	ector Office of Rep. Katko	Advisor Office of the Leader	nunications · Office of the Leader	House Committee on Budget	Advisor Office of the Leader	ector Office of Rep. Radewagen	ns Director Office of Rep. Hudson
Schultz Legislative Director	Seale Communications Director	Sears Communications Director	Seid Communications Director	Selip Communications Director	Shaw Kain Legislative Director	Shelton Legislative Director	Shields Communications Director	Shoemaker Communications Director	Siddle Communications Director	Sikora	Sizemore Communications Director	Skoog Legislative Director	Smith Legislative Director	Smith Communications Director	Smith Communicatio	Smith Digital Comm.	Smoloski Press Secretary	Smoot Communications Director	Snider Communications Director	Sours Chief of Staff	Southard Legislative Director	Souza Senior Policy Advisor	Sparks Head of Communications	Spealman Policy Director	Specht Senior Policy Advisor	Stanton Legislative Director	Steele Communications Director
Martin	Penny	Katherine	Sophie	Sarah	Amanda	Ashley	Olivia	Clay	Clark	Alexia	Nathaniel	Kaitlynn	Trevor	Matt	Heather	Caleb	Walt	Danielle	David	David	Tristan	Allen	Matt	Jenna	Brittan	Richard	Greg

Office of Rep. Armstrong	Office of Rep. Guthrie	Office of Rep. Cawthorn	Office of Rep. Scalise	Office of Rep. Franklin	Office of Rep. Joyce (PA)	Office of Rep. Moore	Office of Rep. Garcia	Office of Rep. Gaetz	Office of Rep. Posey	Office of Rep. Valadao	Office of Rep. Barr	House Committee on Science, Space and Technology	Office of Rep. LaMalfa	Office of Rep. Bilirakis	Office of Rep. Smucker	Office of Rep. Buck	Office of Rep. Fallon	Office of Rep. Young	Office of Rep. McMorris Rodgers	Office of Rep. Burgess	Office of Rep. Fitzgerald	Office of Rep. Nunes	Office of Rep. McCaul	Office of Rep. Miller	Office of Rep. Simpson	Office of Rep. Reed	Office of Rep. Wittman
Legislative Director/Deputy Chief of Staff Off	Legislative Director Off	Legislative Director Off	Legislative Director Off	Legislative Director Off	Matt Tucker Off	Press Secretary Off	Legislative Director Off	Communications Director/Press Secretary Off	Legislative Director Off	Communications Director Off	Legislative Director Off	Communications Director Ho	Legislative Director Off	Legislative Director/Deputy Chief of Staff Off	Legislative Director Off	Legislative Director Off	Legislative Director Off	Legislative Director Off	Communications Director , Off	Communications Director/Press Secretary Off	Legislative Director Off	Communication Director Off	Communications Director/Press Secretary Off	Communications Director Off	Communications Director/District Director Off	Legislative Director Off	Communications Director Off
Tortorici	Trainor	Treadwell	Тгокеу	Truxal	Tucker	Tucker	Turner	Valdez	Valenta	Vander Voort	VanderToll	Vaughan	Veale	Vecchi	Verhelst	Vissex	Vojack	Von Stein	VonEnde	Voyles	Wagener	Wagner	Walker	Wallace	Wallace	Wallwork	Wear
Nicholas	Sophie	Catherine	Claire	Charlie	Matt	Caroline	Will	Joel	Valentina	Faith	Hunt	Heather	John	Jonathan	Noelle	Rachel	Patricia	Jesse	Kyle	Sarah Anne	Rob	Mattheus	Rachel	Tatum	Nikki	Luke	Brandon

Office of Rep. Johnson (SD)	Office of Rep. Carter (GA)	Office of Rep. Carl	Office of Rep. Taylor	ry Office of Rep. Herrera Beutler	Office of Rep. Ferguson	Office of Rep. Davidson	Office of Rep. Bryan Steil	House Committee on Science, Space and Technology	Office of the Whip	Office of Rep. Issa	Office of Rep. Rogers (AL)	Office of Rep. Johnson (OH)	Office of Rep. Murphy	Office of Rep. McKinley	Office of Rep. Burchett	Office of Rep. Gooden	Office of Rep. Duncan	· Office of Rep. Meijer	Office of Rep. Cammack	Office of Rep. Hagedorn	House Committee on Small Business	Office of Rep. Lesko	Office of Rep. Hern	Office of Rep. Sessions
Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director/Press Secretary	Legislative Director	Legislative Director	Communications Director	Policy Director	Counsel	Communications Director	Legislative Director	Senior Policy Advisor	Legislative Director	Legislative Director	Senior Legislative Assistant	Senior Policy Advisor	Communications Director	Legislative Director	Legislative Director	Legislative Director	Policy Director	Legislative Director	Legislative Director	Legislative Director
Weber	Wehagen	Weidlich	Weldon	Wheeler	White	White	White	Wickre	Wieand	Wilcox	Wilson	Wilson	Wilson	Wing	Wolfgram	Wood	Wood	Woodin	Woodward	Yantis	Yavor	Yazdani	Yelinski	Young
John	Robby	Zachary	Laura	Craig	Allie	Connor	Grace	Jenn	Jeff	Jonathan	Haley	Laura	John	Kirsten	Kelsey	Jordan	Emily	Maggie	Joshua	Noah	Rob	Ebbie	Dominique	Ryan



Legislative and Communication Directors Conference

October 13-15, 2021 The Kingsmill, Williamsburg, Virginia

Wednesday, October 13, 2021

4:00 PM	Welcome Mark Strand, Congressional Institute	Burwell Ballroom
4:10 - 5:45 PM	Americans' Views on Today's Topics	Burweil Ballroom
	David Winston, The Winston Group	
	Myra Miller, The Winston Group	
	Dave Sackett, Tarrance Group	
6:00 - 9:00 PM	Reception & Dinner James I	River Grand Ballroom
	Janis Shinwari, No One Left Behind	
	Thursday, October 14, 2021	
8:00 - 8:45 AM	Breakfast James I	River Grand Ballroom
9:00 - 10:00 AM	House Leadership Presentation	Burwell Ballroom
	Moderator: Mark Strand, Congressional Institute	
	Will Dunham, Office of GOP Leader Kevin McCarthy	
	Matt Sparks, Office of GOP Leader Kevin McCarthy	
	Francis Brooke, Office of GOP Whip Steve Scalise	
	Michael Comer, Office of GOP Whip Steve Scalise	
	Charyssa Parent, House Republican Conference	
LO:00 - 11:00 AM	Congressional Ethics: A Primer	Burwell Ballroom
	Moderator: Kelle Strickland, House Ethics Committee	
	Elliot Berke, Berke Farah LLP	
	Erin Clark, NRCC	5
11:00 - 12:00 PM	Constituent Communications: Strategies and Standards	Burwell Ballroom
	Moderator: Mark Strand	
	Elisabeth Conklin, House Communications Standards Commission Max Engling, Office of GOP Leader Kevin McCarthy	on

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12	:0	O-	- 1	:1	5	PN	1

Lunch: Communicating with the PressAri Fleischer, Ari Fleischer Communications

<u>Legi</u>	slative Directors Tazewell		Communication Directors Burwell Ballroom
Scott Ho	onomy, Inflation and the Debt odge, Tax Foundation Holtz-Eakin	1:15-2:15	Developing a Strategic Communications Plan Colin Reed, South & Hill Strategies
Preside	Jim Talent, Ronald Reagan ntial Foundation Hoff, Reagan Presidential tion	2:15-3:15	Using New Technology to Reach the Public Steve Johnston, FlexPoint Media Kate Karnes, Former White House Digital Director Alex Kouts, IndiGov
Sheriff S	Scott Jenkins, Culpeper County Meyers, Manhattan Institute	3:15-4:15	Communicating with Hispanic Constituents Daniel Garza, LIBRE Initiative David Winston, The Winston Group Myra Miller, The Winston Group
6:00 - 9:00 PM	Reception and Dinner Kristen Soltis Anderson, Echelor	ı Insights	James River Grand Ballroom
	Friday, Octo	ber 15, 202	<u>1</u>
8:00 AM	Breakfast		James River Grand Ballroom
9:00-10:00 AM	The 2021-2022 Supreme Court Carrie Severino, Judicial Crisis N		Burwell Ballroom
10:00-11:00 AM	Getting to Yes: How to Negotia Bruce Patton, Harvard Negotiati		Difficult Conversations Burwell Ballroom
11:00-12:00 PM	A Guide to Redistricting Kylie Bongaardt, National Repul	olican Redistri	Burwell Ballroom
			-

End of Retreat

Buses Depart

12:00 PM

Report name: Attendance Report (House Staff)

Report date: 10/19/2021

Event name: 2021 Legislative and Communication Directors Conference

First Name	Last Name	Institution		Job Title
Emily	Ackerman	Office of Rep. Reschenthaler		Deputy Chief of Staff/Legislative Director
Craig	Anderson	Office of Rep. Scott		Legislative Director
Rebecca	Angelson	Office of Rep. Latta		Deputy Chief of Staff
Maggie	Ayrea	Office of Rep. Graves (LA)		Legislative Director
Kevin	Baird	Office of Rep. Griffith		Communications Director
Samantha	Baker	Office of Rep. Grothman		Legislative Director
Jimmy	Ballard	Office of Rep. Davis		Legislative Director
Don	Barber	Office of Rep. Ellzey		Legislative Director
Noah	Barger	Office of Rep. Bost		Legislative Director
Walker	Barrett	Office of Rep. Waltz		Legislative Director
Joe	Barry	Office of Rep. Good		Legislative Director
Hilton	Beckham	Office of Rep. Biggs	,	Communications Director
Alex	Bellizzi	Office of Rep. Barr		Communications Director
William	Bensur	Office of Rep. Burchett		Communications Director
Chris	Bien	Office of the Leader		Deputy Director of Floor Operations
Jeff	Bishop	Office of Rep. Stauber		Legislative Director
Summer	Blevins	Office of Rep. Bilirakis		Communication Director
Curt	Bliamptis -	Office of Rep. Mooney		Acting Legislative Director
Micah	Bock	Office of Rep. Spartz		Communications Director
Hanna	Bogorowski	Office of the Leader	6	Communications Advisor
Sara "S.K."	Bowen	Office of Rep. Guthrie		Communications Director
Joshua	Bradley	Office of Rep. Moore (AL)		Legislative Director
Francis	Brennan	House Republican Conference		Rapid Response Director
Palmer	Brigham	Office of Rep. Stefanik		Communications Director
Francis	Brooke	Office of the Whip		Policy Director
Ken	Brooke	Office of Rep. Amodei		Legislative Director
Joanna	Brown	Office of Rep. Walberg		Legislative Director
Arthur	Bryant	Office of Rep. Wagner		Communications Director
Laynee	Buckels	Office of Rep. Higgins		Deputy Press Secretary
Courtney	Butcher	House Republican Conference		Member Services Director
Aaron	Calkins	Office of Rep. Biggs		Legislative Director
Christina	Cameron	Office of the Leader		Media Affairs and Operations Advisor
Heather	Campbell	Office of Rep. Granger		Legislative Director
Emily	Carlin	Office of Rep. Obernolte		Communications Director, Senior Advisor
Colin	Carr	Office of Rep. Loudermilk		Deputy Chief of Staff/ Legislative

	73-01-026		Director '
Dylan	Chandler	Office of Rep. Gooden	Communications Director
Valerie	Chicola	Office of Rep. Salazar	Communications Director
William	Christian	Office of Rep. Weber	Legislative Director
Kristen	Cianci	Office of Rep: Garbarino	Communications Director
Carson	Clark	Office of Rep. Aderholt	Communications Director
Philipp	Clarke	Office of Rep. Rice	Legislative Director
Adam	Cloch	Office of Rep. Curtis	Communications Director
Sarah	Coffman	Office of Rep. Comer	Legislative Director
Andrea	Coker	Office of Rep. Van Duyne	Communication Director
Michael	Comer	Office of the Whip	Digital Director
Elisabeth	Conklin	Committee on House Administration	Director, Communication Standards
			Commission
Laney	Copeland	Office of Rep. Clyde	Legislative Director
Sarah	Corley	House Committee on Rules	Director of Strategic Communications
Madeline	Corso	Office of Rep. Clyde	Communications Director
Stacey	Daniels	Office of Rep. McClain	Communications Director
Mike	Davin	Office of Rep. Latta	Legislative Director
Michael	DeFilippis	Office of Rep. Malliotakis	Legislative Director
Aaron	DeGroot	Office of Rep. Davis	Communications Director
Sophie	Delquie	House Republican Conference	Creative Director
Mason	Di Palma	Office of Rep. Gonzalez (OH)	Communications Director
Britney	Dickerson	Office of Rep. Palazzo	Communications Director/Press Secretary
Ross	Dietrich	Office of Rep. González-Colón	Legislative Director
Matt	Diller	House Committee on Rules	Policy Director
Ryan	Dilworth	Office of Rep. Van Duyne	Legislative Director
Will	Dunham	Office of the Leader	
Jordan	Dunn	Office of Rep. Gallagher	Communications Director
Kaitlyn	Dwyer	Office of Rep. Hice	Legislative Director
Suanne	Edmiston	Office of Rep. Gohmert	Legislative Director
Ben	Elleson	Office of Rep. Long	Legislative Director
Max	Engling	Office of the Leader	Deputy Member Services Director
Michele	Exner	Office of the Leader	Communications Director
Amanda	Fitzmorris	Office of Rep. Newhouse	Communications Director/Press
		4 <u>.</u> in a	Secretary
lan	Foley	Office of Rep. Nunes	Legislative Director
Harry	Fones	Office of Rep. Rosendale	Communications Director
J.P.	Freire	House Committee on Ways and Means	Communications Director
Dylan	Frost	Office of Rep. Hill	Legislative Director
Steven	Giaier	Office of the Leader	Senior Policy Advisor and Counsel
Joel	Gibbons	Office of Rep. Nehls	Digital/Press Assistant
Scott	Gilfillan	Office of Rep. Ellzey	Communications Director
David	Goldfarb	Office of Rep. Steil	Legislative Director
Joe	Gollinger	Office of Rep. Harshbarger	Legislative Assistant
AnnMarie	Graham	Office of Rep. Mast	Communications Director
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Sean	Griffin	Office of Rep. Brooks	Legislative Counsel/Legislative Director
Elliott	Guffin	Office of Rep. Hudson	Legislative Director
Amanda	Hall	Office of Rep. Valadao	Legislative Director
Emma	Hall	Office of Rep. Owens	Communications Director/Press Secretary
Joel	Hannahs	Office of Rep. Radewagen	Director of Communications
Matt	Hanrahan	Office of Rep. Cline	Communications Director
Jon	Harder	Office of Rep. Graves (MO)	Digital Director
Wesley	Harkins	Office of Rep. Lamborn	Communications Director
Miriam	Harmer	Office of Rep. Owens	Legislative Director
Erick	Harris	Office of Rep. Chabot	Legislative Director
Lynn	Hatcher	Office of Rep. Amodei	Communications Director
Emily	Henn	Office of Rep. Graves (MO)	Deputy Legislative Director
James	Hewitt	Office of Rep. Waltz	Communications Director
Rob	Hicks	Office of Rep. Obernolte	Legislative Director
Christine	Hill	House Committee on Veterans Affairs	Republican Health Staff Director
Preston	Hill	Office of the Leader	Policy Advisor
Andrea	Hitt	House Republican Conference	Deputy Press Secretary
Ryan	Hofmann	House Republican Conference	Policy Advisor
Houson	Holdren	House Republican Conference	Operations Director
Michael	Horder	Office of Rep. Pfluger	Legislative Director
Louis	Hrkman	House Committee on Climate Crisis	Senior Policy Advisor
Rachel	Huggins	Office of Rep. Burgess	Legislative Director
Allie	Humes	Office of the Leader	Member Services Coordinator
Alex	Igleheart	Office of Rep. Wenstrup	Legislative Director
Alex	lves	Office of Rep. Foxx	Communications Director
Bradley	Jaye	Office of Rep. Moore	Communications Director
Molly	Jenkins	Office of Rep. Mike Garcia	Communications Director
Danielle	Jensen	Office of Rep. Bacon	Communications Director
Paul	Johnson	Office of Rep. Moore	Legislative Director
AT	Johnston	Office of Rep. Timmons	Deputy Chief of Staff/Senior Advisor
	Joseph	Office of Rep. Guest	Policy Director
Derek	Judd	Office of Rep. Jacobs	Legislative Director
Jazmine	Kemp	Office of Rep. Johnson (SD)	Communications Director
Colleen	Kennedy	Office of Rep. Tenney	Communications Director
Will	Kiley	Office of Rep. Miller-Meeks	Communications Director
Ed	Kim	Office of Rep. Moolenaar	Legislative Director
Erik	Kinney	Office of Rep. McClain	Legislative Director
John Mark	Kolb	Office of Rep. Salazar	Legislative Director
Steve	Koncar	Office of Rep. Mast	Legislative Director
Michael	Kotsovos	Office of Rep. Long	Communications Director
Christopher	•	Office of Rep. Wenstrup	Communications Director
Jay	Kronzer	Office of Rep. Green (TN)	Legislative Director
Jeffrey	Kuckuck	Office of Rep. Emmer	Legislative Director
Alex	Lanfranconi	Office of Rep. Rutherford	Communications Director

Rachel	Ledbetter	Office of Rep. Scott	Communications Director
Chrissi	Lee	Office of Rep. Hartzler	Legislative Director
Kelli	Liegel	Office of Rep. Fitzgerald	Press Secretary
Lindsay	Linhares	Office of Rep. Letlow	Legislative Director
Nadgey	Louis-Charles	Office of Rep. Ferguson	Communications Director
Linoshka	Luna	Office of Rep. González-Colón	Press Secretary
Nick	Lunneborg	Office of Rep. Fischbach	Legislative Director
Brittany	Madni	Office of Rep. Hinson	Deputy Chief of Staff/Legislative Director
Cameron	Madsen	Office of Rep. Stewart	Legislative Director
Nicole	Manley	Office of Rep. Cline	Legislative Director
Eli	Mansour	Office of Rep. Harshbarger	Communications Director
Chris	Marklund	House Committee on Natural Resources	Deputy Staff Director
Michael	Martin	Office of Rep. Jackson	Deputy Chief of Staff & Legislative Director
Travis	Martinez	Office of Rep. Newhouse	Legislative Director
Erin	McBride	Office of Rep. Rouzer	Communications Director
Kathleen	McCarthy	House Committee on Veterans Affairs	Press Secretary
Bryan	McVae	Office of Rep. Foxx	Legislative Director
Andrew	Meyer	Office of Rep. Cheney	Legislative Director
Emily	Michael	Office of Rep. Griffith	Legislative Director
Jake	Middlebrooks	Office of Rep. LaTurner	Legislative Director
Clay	Mills	Office of Rep. Brooks	Communications Director
Maddie	Mitchell	Office of Rep. Hollingsworth	Legislative Director
Kelsey	Mix	Office of Rep. Stauber	Communications Director
Carter	Moelk	Office of Rep. Hollingsworth	Communications Director
Dylan	Moore	Office of Rep. Bucshon	Deputy Chief of Staff and Legislative Director
Mackenzie	Morales	Office of Rep. Turner	Communications Director
Chas	Morrison	Office of Rep. Gallagher	Legislative Director
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Dennis	Nalls	Office of the Whip	Floor Assistant
Claire	Nance	Office of Rep. Westerman	Communications Director/Press Secretary
Ben	Napier	Office of the Whip	Director of Floor Operations
Alex	Naughton	Office of Rep. Bost	Press Secretary
Casey	Nelson	Office of Rep. Jackson	Press Secretary
Bryan	Nichols	Office of Rep. Graves (MO)	Communications Director
Mattie	Nicholson	Office of Rep. Good	Communications Director
Ben	Nyce	House Republican Conference	Policy Advisor
Richie	O'Connell	Office of Rep. Calvert	Legislative Director
Erin	O'Malley	Office of Rep. Miller	Communications Director
Lauren	Offenberg	Office of Rep. Fitzpatrick	Press Secretary
Lia Mary	Palazzo	Office of Rep. Hagedorn	Communications Director

Charyssa	Parent	House Republican Conference	Media Affairs
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McLaurine	Pinover	House Committee on Foreign Affairs	Press Secretary
Andrea	Porwoll	Office of Rep. Allen	Communications Director
Jessica	Powell	Office of Rep. Womack	Legislative Director
Mitch	Rabalais	Office of Rep. Letlow	Communications Director
Chrissy	Rabuse	Office of Rep. Miller	Legislative Director
John	Rauber	Office of Rep. LaHood	Communications Director
Scott	Rausch	Office of Rep. Garbarino	Deputy Chief of Staff & Legislative Director
Russ	Read	Office of Rep. Franklin	Communications Director
Lisa	Reynolds	Office of Rep. Weber	Communications Director/Press Secretary
Mary Ellen	Richardson	Office of Rep. LaHood	Legislative Director
Mary Christina	Riley	Office of Rep. Allen	Legislative Director
Abby	Rime	Office of Rep. Emmer	Communications Director
Sara	Robertson	Office of Rep. Crawford	Communications Director
Nick	Rockwell	Office of Rep. Thompson	Legislative Director
Roman	Rodriguez	Office of Rep. Estes	Communications Director
David	Russell	Office of Rep. Moolenaar	Communications Director
Adeline	Sandridge	Office of Rep. Cammack	Communications Director
Dan	Schneider	Office of Rep. Hill	Communications Director
Katherine	Sears	Office of Rep. Joyce (OH)	Communications Director
Sarah	Selip	Office of Rep. Hice	Communications Director
Ashley	Shelton	Office of Rep. Crawford	Legislative Director
Clark	Siddle	Office of Rep. Balderson	Communications Director
Kaitlynn	Skoog	Office of Rep. Mullin	Legislative Director
Caleb	Smith	Office of the Leader	Digital Communications Director
Heather	Smith	Office of Rep. Timmons	Communications Director
Matt	Smith	Office of Rep. Comer	Communications Director
Trevor	Smith	Office of Rep. McCarthy	Legislative Director
Joseph	Snider	Office of Rep. Wilson	Communications Director
Matt	Sparks	Office of the Leader	
Brittan	Specht	Office of the Leader	Senior Policy Advisor
Greg	Steele	Office of Rep. Hudson	Communications Director
Rachel	Stephens	House Committee on Transportation and Infrastructure	Press Secretary
Maddison	Stone	Office of Rep. Thompson	Communications Director/Press Secretary
Kelle	Strickland	Committee on Ethics	Counsel to the Ranking Member
Callie	Strock	Office of Rep. Kim	Communications Director
Hannah	Strub	Office of Rep. Rutherford	Legislative Director
Michael	Tadeo	Office of Rep. Johnson (OH)	Senior Advisor
Charlotte	Taylor	Office of Rep. Bucshon	Communications Director
Claire	Trokey	Office of Rep. Scalise	Legislative Director

Charlie	Truxal	Office of Rep. Franklin	Legislative Director
Caroline	Tucker	Office of Rep. Moore	Communications Director
Matt	Tucker	Office of Rep. Joyce (PA)	Legislative Director
Will	Turner	Office of Rep. Garcia	Legislative Director
Faith	Vander Voort	Office of Rep. Valadao	Communications Director
Hunt	VanderToll	Office of Rep. Barr	Legislative Director
Jesse	Von Stein	Office of Rep. Young	Legislative Director
Sarah Anne	Voyles	Office of Rep. Burgess	Communications Director/Press Secretary
Robert	Wagener	Office of Rep. Fitzgerald	Legislative Director
Mattheus	Wagner	Office of Rep. Nunes	Communication Director
Rachel	Walker	Office of Rep. McCaul	Communications Director
John	Weber	Office of Rep. Johnson (SD)	Legislative Director
Craig	Wheeler	Office of Rep. Jaime Herrera Beutler	Communications Director/Press Secretary
Grace	White	Office of Rep. Bryan Steil	Communications Director
Laura	Wilson	Office of Rep. Johnson (OH)	Senior Policy Advisor
Kelsey	Wolfgram	Office of Rep. Burchett	Legislative Director
Emily	Wood	Office of Rep. Jeff Duncan	Press Secretary
Jordan	Wood	Office of Rep. Gooden	Senior Policy Advisor
Joshua	Woodward	Office of Rep. Cammack	Legislative Director
Noah	Yantis	Office of Rep. Hagedorn	Legislative Director
Lauren	Ziegler	Office of Rep. Babin	Legislative Director
Nate	Zimpher	Office of Rep. Balderson	Legislative Director