

#### EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Coroon Olari

.1	iname c	of Traveler:	Carson Clark
2	Ъ.Т.	<i>C</i> .	

2.	a.	. Name of Accompanying Relative:	
	b.	. Relationship to Traveler: Spouse Child Other (specify):	R None
		Dates: Departure: 10-13-21 Return: 10-15-21	

	b. Dates at Personal Expense, if any:			
	and the croonial Expense, it any.	 	OR	None
Λ	Departure City, Washington D.C.	 1.0.0000	 , OA	

	Destination: Willamsburg, VA	Return City: Washington, D.C.
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute	/

- 6. Describe Meetings and Events Attended: There were meetings all three days that dealt directly with best Congressional Communications Director practices, including how to best use social media, Congressional Ethics primers, direct constituent outreach.
- 7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
  - a. 🔳 a completed Sponsor Post-Travel Disclosure Form;
  - b. In the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
  - c. **I** page 2 of the completed *Traveler Form* submitted by the employee; and
  - d. 🔳 the letter from the Committee on Ethics approving my participation on this trip.
- 8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box.
  - b. If not, explain:

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: 

I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain. Date: 10-20-21

Name of Supervising Member: Rep. Robert B. Aderholt

Signature of Supervising Member:

Version date 3/2021 by Committee on Ethics



## SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

- Sponsor(s) who paid for the trip: Congressional Institute 1.
- 2. Travel Destination(s); Williamsburg, VA
- Date of Departure: October 13, 2021 3.
- Date of Return: October 15, 2021 4. Name(s) of Traveler(s): see attached list

Note: You may list more than one traveler on a form only if all information is identical for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
n/a	\$211.28	\$156.76	\$356.46 - Room Rental
ı/a	n/a	n/a	n/a
	Expenses I/a	Expenses Expenses Expenses	Expenses Expenses Expenses Expenses

All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. 6. Signify statement is true by checking box.

I certify that the information convened in the form is true, complete, and correct to the best of my knowledge.

Signature:

Date: October 20, 2021

Name: Mark Strand

Title: President

Organization: Congressional Institute

I am an officer of the above-named organization. Signify statement is true by checking box.

## Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org

\_\_\_\_\_ Telephone: 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



TRAVELER ]	FORM
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1. 1	Name of Traveler: <u>Carson</u> Clirk
2. 5	Sponsor(s) who will be paying or providing in-kind support for the trip: Congressional Institute
3. C	City and State OR Foreign Country of Travel: Will a meby (g, VA
4. a	a. Date of Departure: <u>10/13/21</u> Date of Return: 10/15/21
b	D. Yes No 🖄, Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5. a	. Yes No 52. Will you be accompanied by a family member at the sponsor's expense? If yes:
	(1) Name of Accompanying Family Member:
	(2) Relationship to Traveler: Spouse C Child C Other (specify):
	(3) Yes No Accompanying Family Member is at least 18 years of age:
б. а.	Yes No X Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form

(i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?

b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes No D Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. This event is always a good way to learn best practices from outside experts and also Hill colleagues.

I am the office communications director. This event always provides communications best practices.

- 9. Yes No X Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
- 10. For staff travelers, to be completed by your employing Member:

#### ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member	Rahm	alphalt	Date 8-26-21
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### PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

- 1. Sponsor who will be paying for the trip: Congressional Institute
- 2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*
- 3. Check only one. I represent that:
  - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
  - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
  - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors:
- 4. Provide names and titles of ALL House Members *and* employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See addendum & attached invitation list
- 5. Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
- 6. Date of departure: October 13, 2021 Date of return: October 15, 2021
- 7. a. City of departure: Washington, DC
  b. Destination(s): Williamsburg, VA
  c. City of return: Washington, DC
- 8. Check only one. I represent that:
  - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
  - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
  - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
- 9. Check only one of the following:
  - a. I checked 8(a) or (b) above; OR
  - b. I checked 8(c) above but am not offering any lodging; OR
  - c. I checked 8(c) above and am offering lodging and meals for one night; OR
  - d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:



- 10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box*.
- 11. Check only one of the following:
   a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify that the statement is true by checking box; OR

b. Not Applicable. Trip sponsor is a U.S. institution of higher education.

- 12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip: See addendum
- 13. Answer parts a and b. Answer part c if necessary:
  - a. Mode of travel: Air Rail Bus Car Other (specify:\_\_\_\_\_) b. Class of travel: Coach Business First Charter Other (specify:\_\_\_\_\_)
  - c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.* 

- 15. Check only one. I represent that either:
  - a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**

b. The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:

- Detail the cost *per day* of meals (approximate cost may be provided): Day 1- \$46, Day 2 - \$84, Day 3 - \$22
- Provide the reason for selecting the location of the event or trip: Relative proximity to DC and capacity to handle a large event

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility: Hotel Name, Kingsmill

Hotel Hallic. January	City: Williamsburg, VA	Cost Per Night: \$102 +taxes
Reason(s) for Selecting: proximity to DC	, availability, security & facility siz	Ze
Hotel Name: Double Tree	City: Williamsburg, VA	Cost Per Night: \$149 +taxes
Reason(s) for Selecting: proximity to Kin	gsmill	Cost Per Night: 4110 Huxes
Hotel Name: Courtyard Marriott	City: Williamsburg, VA	Cost Per Night: \$99 +taxes
Reason(s) for Selecting: proximity to King	gsmill	

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.



#### 18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$82	\$227-\$340	\$153
For each Accompanying Family Member	\$82	\$227-\$340	\$153

For each Member, Officer, or Employee	Other Expenses (dollar amount per item) \$323	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.) Room Rental
For each Accompanying Family Member	\$323	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

#### 19. Check only one:

a. I certify that I am an officer of the organization listed below; OR

b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

- 20. I certify by my signature that
  - a. I read and understand the Committee's Travel Regulations;
  - b. I am not a registered federal lobbyist or registered foreign agent; and

c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Mark Strand Name: Organization:	Date: President Title:
Address: 1700 Diagonal Road #300, Alexandria, VA 22314	
strand@conginst.org	703-837-8812

#### **INSTRUCTIONS**

Complete the Primary Trip Sponsor Form and submit the agenda, invitation list, any attachments, and any Additional Trip Sponsor Forms directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

## For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Buildi	ng
Washington, D.C. 20515	0

ethicscommittee@mail.house.gov | 202-225-7103 More information and forms available at ethics.house.gov Theodore E. Deutch, Florida Chairman Jackie Walorski, Indiana Ranking Member

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

## **U.S.** House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> David W. Arrojo Counsel to the Chairman

Kelle A. Strickland Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

October 12, 2021

Mr. Carson Clark Office of the Honorable Robert B. Aderholt 235 Cannon House Office Building Washington, DC 20515

Dear Mr. Clark:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Williamsburg, Virginia, scheduled for October 13 to 15, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman

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Jackie Walorski Ranking Member

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## PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Republican personal offices and committee offices as well as policy and communication staff in leadership offices.

# Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

## Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$323.



## Legislative and Communication Directors Conference

October 13-15, 2021 The Kingsmill, Williamsburg, Virginia

## Wednesday, October 13, 2021

11:30 AM	Buses Depart		Rayburn Horseshoe
3:00 PM	Check-In		
4:00 PM	Welcome Mark Strand, Congressional Institute		
4:10 - 5:15 PM	<b>Americans' Views on Today's Topics</b> Rob A <b>utry, Meeting</b> Street Dave Sackett, Tarrance Group		
5:15 - 6:25 PM	GOP Outreach to Hispanic Communit David Winston, The Winston Group Myra Miller, The Winston Group Daniel Garza, The Libre Initiative	ies	
6:30 - 9:00 PM	<b>Reception &amp; Dinner</b> Kim Strassel, Wall Street Journal		
	Thursday, October :	<u>14, 2021</u>	
8:00 - 8:45 AM	Breakfast		
9:00 - 10:00 AM	<b>House Leadership Presentation</b> Moderator: Mark Strand, Congressional Will Dunham, Office of GOP Leader Kevin Matt Sparks, Office of GOP Leader Kevin	h McCarthy	

\*\*All invitees are subject to change\*\*

Marty Reiser, Office of GOP Whip Steve Scalise Lauren Fine, Office of GOP Whip Steve Scalise

#### 10:00 - 11:00 AM Congressional Ethics: A Primer Elliot Berke, Berke Farah LLP Erin Clark, NRCC

11:00 - 12:00 PM Constituent Communications: Strategies and Standards Moderator: Mark Strand Elisabeth Conklin, House Communications Standards Commission Max Engling, Office of GOP Leader Kevin McCarthy

12:00 - 1:15 PM Lunch: How Adam Smith Can Change Your Life Russ Roberts, Hoover Institution

#### **Legislative Directors**

### 1:15-2:30 The Economy, Inflation and the Debt

Michael Strain, AEI Scott Hodge, Tax Foundation Maya MacGuineas, Committee for a Responsible Federal Budget

#### 2:45-4:15 American Security

Moderator: Mark Strand Senator Jim Talent, AEI Rob Greenway, Hudson Institute Mackenzie Eaglen, AEI

#### 4:30-6:00 Healthcare

Marie Fishpaw, Heritage Foundation Brian Blase, Galen Institute Chris Pope, Manhattan Institute

#### **Communication Directors**

#### 1:15-2:45 Communicating with a Hostile Press/Communicating in the Minority Michael Steel, Hamilton Place Strategies

## 3:00-4:30 How to Pitch to the Media

Jessica Towhey, 2e Communications Charyssa Parent, House Republican Conference

#### 4:45-6:15 The Latest on Digital Media Best Practices

Matt Lira. Hangar Capital Katlyn Karnes, Former White House

Digital Director Steve Johnston, FlexPoint Media

7:00 - 9:00 PM Reception and Dinner Josh Holmes, *Ruthless* podcast

#### Friday, October 15, 2021

8:00 AM

#### Breakfast

\*\* All invitees are subject to change\*\*

From: Congressional Institute rsvp@conginst.org Subject: Test - Legislative and Communication Directors Conference: Registration Date: August 17, 2021 at 5:34 PM

To: amym@conginst.org

2021 Legislative and Communication Directors Conference Wednesday, October 13, 2021 -Friday, October 15, 2021 Kingsmill



#### PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON MONDAY, SEPTEMBER 13, 2021!!!

Dear \*/fname/\*.

The Congressional Institute is once again honored to host the annual 2021 Legislative and Communication Directors Conference, from Wednesday, October 13, 2021, through Friday, October 15, 2021, at the Kingsmill in Williamsburg, VA. We hope you will join us.

This invitation is being extended to legislative directors and the most senior communications staffer in Republican House personal offices, committee offices, and leadership staff. The conference is designed to strengthen professional relationships, educate you on policy issues and best practices, and encourage productive conversations with your colleagues.

Please note that this conference is limited to two staff members from each personal and committee office: one person from the legislative shop and one person from the communications/press shop.

To Register:

## Step 1: Submit Ethics Packet by Monday, September 13, 2021

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Private Sponsor Travel Certification Form</u> and submit the whole package with your completed Traveler Form by Monday, September 13, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202) 225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to <u>travel.requests@mail.house.gov</u>.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House within 15 days of your return.

### Step 2: Register with the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

To Register:	Register for 2021 Legislative and Communication Directors Conference
Email Address:	*/email/*
Access Code:	*/other_id/*
If you are upphic to ottand planes upp the	

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call 703-837-8812 or email <u>rsvp@conginst.org</u>. We look forward to seeing you in Williamsburg!

Best wishes, Mark Strand, President The Congressional Institute (703) 837-8812 - Office strand@conginst.org

Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

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Last Name	Job Title
Ackerman	Legislative Director
Ackerman	Deputy Chief of Staff/Legislative
Adler	Communications Director
Agostin	Legislative Director
Anderson	Legislative Director and Military L Assistant
Anderson	Communications Director/Press (
Angelson (Card)	Communications Director
Ayrea	Legislative Director
Baird	Communications Director
Baker	Legislative Director
Baldassarre	Communications Director
Ballard	Legislative Director
Barber	Legislative Director
Barger	Legislative Director
Barley	Communications Director
Barrett	Legislative Director
Barry	Legislative Director
Battaglia	Scheduler
Beckham	Communications Director
Bednar	Director of Strategic Communicat
Belchior	Legislative Director
Bell	Communications Director
Bellizzi	Communications Director
Bender	Legislative Director
Bensur	Communications Director

	Institution
	Office of Rep. Fulcher
gislative Director	Office of Rep. Reschenthaler
)r	Office of Rep. Cheney
	Office of Rep. Boebert
Military Legislative	Office of Rep. Scott
ht/Prace Sacratan	Office of Ban Stampert
	Office of Ben Latta
	Office of Rep. Graves (LA)
)r	Office of Rep. Griffith
	Office of Rep. Grothman
)r	Office of Rep. Malliotakis
	Office of Rep. Davis
	Office of Rep. Ellzey
	Office of Rep. Bost
Jr	Office of Rep. Keller
	Office of Rep. Waltz
	Office of Rep. Good
	Office of the Whip
L.	Office of Rep. Biggs
nmunications	Office of the Leader
	Office of Rep. Gaetz
7	Office of Rep. Pfluger
ł	Office of Rep. Barr

Office of Rep. Nehls Office of Rep. Burchett

tary Office of Rep. McKinley			Office of Rep. Buchanan	Office of Rep. Miller	Office of Rep. Stauber	Office of Rep. Dunn		Office of Rep. Bilirakis	Office of Rep. Mooney	Office of Rep. Spartz	Office of the Leader	Offlice of Rep. Lucas	Office of Rep. Curtis	Office of Rep. Carter (TX)	Office of Rep. Guthrie	Office of Rep. Moore	House Republican Conference	Office of Rep. Stefanik	Office of Rep. Gibbs	Office of Rep. Rosendale	Office of Rep. Feenstra	Office of Rep. Amodei	Office of the Whip	Office of Rep. Walberg	Office of Rep. Young	-	_	Office of Rep. Higgins
Communications Director/Press Secretary	Communications Director/Press Secretary	Deputy Director of Floor Operations	Legis ative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director/Press Secretary	Communication Director	Legislative Director	Communications Director	Communications Aide	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Rapid Response Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Policy Director	Legislative Director	Press Secretary	Communications Director/Press Secretary	Communications Director	Press Secretary
Berardi	Berube	Bien	Bill	Billman	Bishop	Blackwell	Blanford	Blevins	Bliamptis	Bock	Bogorowski	Bond	Bornstein	Bourn	Bowen	Bradley	Brennan	Brgham	Briggs	Brislin	Britt	Brooke	Brooke	Brown	Brown	Brown	Bryant	Buckels
Chris	Madison	Chris	Aaron	Lauren	Jeff	Matt	Meredith	Summer	Curt	Micah	Hanna	Patrick	Jake	Grady	Sara "S.K."	Joshua	Francis	Palmer	Alex	Sean	Aaron	Ken	Frances	Joanna	Zack	Ashley	Arthur	Laynee

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Office of Rep. Gosar	House Republican Conference	House Republican Conference	House Committee on Homeland Security	Office of Rep. Turner	Office of Rep. Biggs	Office of the Leader	Office of Rep. Granger	Office of Rep. Simpson	Office of Rep. Obernolte	Office of Rep. Banks	Office of Rep. Zeldin	Office of Rep. Loudermilk	Office of the Leader	Office of Rep. Posey	Office of Rep. Arrington	Office of Rep. Gooden	Office of Rep. Jacobs	Office of Rep. Salazar	Office of Rep. Bice	Office of Rep. Weber	Office of Rep. Garbarino	Office of Rep. Kim	Office of Rep. Gimenez	Office of Rep. Aderholt	Office of Rep. Rice	Office of Rep. Bentz	Office of Rep. Curtis	Office of Rep. Loudermilk
Legislative Director	Member Services Director	Member Services Director	Communications Director	Legislative Director	Legislative Director	Media Affairs Advisor	Legislative Director	Legislative Director	Communications Director/Press Secretary	Communications Director	Legislative Director	Deputy Chief of Staff/Legislative Director	General Counsel	Communications Director	Legislative Director	Communications Director/Press Secretary	Communications Director	Communications Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Legislative Director	Communications Director	Communications Director	Communications Director
Burke	Butcher	Butler	Byers	Calcagni	Calkins	Cameron	Campbell	Cannon	Carlin	Carlson	Carney	Carr	Carr	Cecala	Champion	Chandler	Chase	Chicola	Childress	Christian	Cianci	Cisneros	Clanahan	Clark	Clarke	Clemens	Cloch	Cockerham
Rory	Courtney	Courtney	Lesley	Michael	Aaron	Christina	Heather	Sarah	Emily	Buckley	Conor	Colin	Machalagh	George	Mason	Dylan	Christian	Valerie	Taylor	Bill	Kristen	Alex	Chase	Carson	Philipp	Nick	Adam	Brandon

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Offlice of Rep. Comer	Office of Rep. Van Duyne	House Committee on Oversight and Government Reform	Office of the Whip	Committee on House Administration	Office of Rep. Rouzer	Office of Rep. Clyde	House Committee on Rules	Office of Rep. Higgins	Office of the Leader	Office of Rep. Clyde	Office of Rep. Dunn	Office of the Leader	Office of Rep. Massie	Office of Rep. McClintock	Office of Rep. Fortenberry	Office of Rep. Murphy	Office of Rep. Hern	Office of Rep. Steel	Office of Rep. Harris	Office of Rep. McClain	Office of Rep. Latta	House Committee on Appropriations	Office of Rep. Aderholt	Office of Rep. Meuser	Office of Rep. Malliotakis	Office of Rep. Davis
Legislative Director	Communication Director	Communications Director	Digital Director	Director, Communication Standards Commission	Legislative Director	Legislative Director	Press Secretary	Legislative Director	Speechwriter	Communications Director	Communications Director	Cloakroom Floor Director	Deputy Chief of Staff/Legislative Director	Communications Director	Communications Director	Communications Director	Press Secretary	Legislative Director	Legislative Director	Communications Director	Legislative Director	Policy Director	Legislative Director	Legislative Director	Legislative Director	Communications Director
Coffman	Coker	Collins	Comer	Conklin	Cooke	Copeland	Corley	Cormier	Correll	Corso	Courtney	Coyle	Cranston	Cressy	Crotty	Currie	Dabney	Dana	Daniels	Daniels	Davin	Davis	Dawson	Deeley	Defilippis	Degroot
Sarah	Andrea	Jessica	Michael	Elisabeth	Jason	Laney	Sarah	Ward	Charles	Madeline	Leah	Sarah	Seana	Jennifer	James	Kate	Miranda	Arie	Tim	Stacey	Mike	Alec	Mark	Blake	Michael	Aaron

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Rachel	del Guidice	Communications Director	Office of Rep. Greet
Sophie	Delquie	Creative Director	House Republican (
Mason	Di Palma	Communications Director	Office of Rep. Gonz
Britney	Dickerson	Communications Director/Press Secretary	Office of Rep. Palaz
Ross	Dietrich	Legislative Director	Office of Rep. Gonz
Matt	Diller	Matt Diller	House Committee c
Jared	Dilley	Legislative Director	Office of Rep. Jords
Ryan	Dilworth	Legislative Director	Office of Rep. Van I
Justin	Discigil	Communications Director/Press Secretary	Office of Rep. Cren
Halee	Dobbins	Communications Director/Press Secretary	Office of Rep. Willia
Justin	Doil	Communications Director/Press Secretary	Office of Rep. Fleise
Emily	Domenech	Senior Policy Advisor	Office of the Leader
WIII	Dunham	Deputy Chief of Staff for Policy	Office of the Leader
Jordan	Dunn	Press Secretary	Office of Rep. Galla
Kaitlyn	Dwyer	Legislative Director	Office of Rep. Hice
Russell	Dye	Communications Director	House Committee o
Nick	Dyer	Communications Director	Office of Rep. Gree
Suanne	Edmiston	Legislative Director	Office of Rep. Gohr
Andrew	Eisenberger	Communications Director	Office of Rep. Kelly
Ben	Elleson	Legislative Director	Office of Rep. Long
Jaryn	Emhof	Chief of Staff/Communications Director	Office of Rep. Webs
Haim	Engelman	Deputy Chief of Staff & Legislative Director	Office of Rep. Tenn
Max	Engling	Deputy Member Services Director	Office of the Leader
Jordan	Evich	Deputy Chief of Staff/Legislative Director	Office of Rep. Herre
Michele	Exner	Communications Director	Office of the Leader
Adam	Farris	Legislative Director	Office of Rep. Dona
Alan	Feyerherm	Deputy Chief of Staff/Legislative Director	Office of Rep. Forte
Јау	Fields	Policy Director	Republican Study C
Harrison	Fields	Communications Director	Office of Rep. Dona

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Office of the Whin	Office of Ban Van Drow				Office of Hep. Nunes	Office of Hep. Rosendale	Office of Rep. Gosar	Offrice of Rep. Cloud	House Committee on Ways and Means	Unice of Hep. Hill	Office of Rep. Upton	Office of Rep. Johnson (LA)	Office of Rep. Pence	Office of Rep. Rogers (KY)	Office of Rep. Rose		Utrice of Rep. Gibbs	Office of the Leader	House Republican Conference	Office of Rep. Ellzey	Office of Rep. Kinzinger	Office of the Leader	Office of Rep. Buchanan	Office of Rep. Steil	Office of Rep. Harshbarger	Office of Rep. Kustoff	Office of the Whin	Office of Rep. Mast
Communications Director	Legislative Director	Communications Director/Press Secretary	Communications Director	Leaislative Director	Communications Disease	Communications Director	Communications Director	Communications Director	Communications Director			Legislative Director	Legislative Director	Legislative Director and Defense Policy Advisor	Legislative Director/Communications Director	Communications Discostor		Dinitol/Droce Accistent	Communications Discussion		Domini Societations Director		Communications Director/Press Secretary	Legislative Director	Legislative Director	Legislative Director	Director of Operations	Communications Director
Fine	Fischer	Fitzmorris	Flaim	Foley	Fones	Foti	Frasier	Freire	Frost	Fuerst	Frilt?		rurman	Gage	Gayle	Gerber	Giaier	Gibbons	Giffillan	Gillespie	Gilmartin	Glascow			Gollinger	Goodman	Gosnell	Graham
Lauren	Scott	Amanda	Sarah	lan	Harry	Anthony	Savannah	J.P.	Dylan	Billy	Garrett	Andrew	Arretio		Kathleen	Dallas	Steven	Joel	Scott	Maura	Chad	Savannah	David	ad				AnnMarie

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Committee on Education and Workforce	Office of Rep. Nehls	Office of Ben Brooks	Office of Ben Chahot	House Committee on Judiciary	Office of Rep. Smith (N.I)	Office of Rep. Duncan	Office of Rep. Hudson	Republican Study Committee	Office of Rep. Kelly (MS)	Office of Rep. Valadao	Office of Rep. Owens	Office of Rep. Palmer	Office of Rep. Rov	Office of Rep. Mace	Office of Ben. Badewaren	Office of Rep. Cline	Office of Ben Graves (MO)	Office of Ben Lamborn	Office of Ban, Owens	Office of Ben Baird	Office of Ben Chahot	Office of Ban Jacko	House Committee on Small Business		Office of Boon Tochroom (ALI)		Utilice of Hep. Johnson (LA)	Office of Rep. Issa
Workforce Policy Director	Communications Director	Legislative Counsel/Legislative Director	Communications Director	Policy Director	Legislative Director	Legislative Director/Comms Director/Press Secretary	Legislative Director	Communications Director	Legislative Director	Legislative Director	Communications Director/Press Secretary	Press Secretary	Legislative Director	Deputy Chief of Staff/Legislative Director	Director of Communications	Communications Director	Digital Director	Communications Director/Press Secretary	Legislative Director	Legislative Director	Legislative Director	Communications Director	Communications Director	Communications Director/Press Secretary	Senior Policy Advisor	Communications Discover		Legislative Director
Green	Gribble	Griffin	Griffith	Grimm	Griswold	Gross	Guffin	Hailstone	Нан	Hall	Hail	Hance	Hancock	Hanlon	Hannahs	Hanrahan	Harder	Harkins	Harmer	Harris	Harris	Harris	Hasse	Hatcher	Hattrup	Haulsee		наулез
Rob	Daniel	Sean	Brian	Tyler	Kelsey	Joshua	Elliott	Mitch	Rodney	Amanda	Emma	Elizabeth	Sabrina	Dan	Joel	Matt	Jon	Wesley	Miriam	Cory	E.D.	Rachel	Sarah	Lynn	Sam	Taylor	. lennifer	

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Office of Rep. Budd Office of Rep. Graves (MO) Office of Rep. Diaz-Ralart		Office of Rep. Obernolte	Office of Rep. Norman	House Committee on Veterans Affairs	Office of the Leader	House Republican Conference	Office of Rep. Palmer	Office of the Leader	Office of Rep. Crenshaw	House Committee on Oversight and Government Reform	House Republican Conference	Office of Rep. Bergman	House Republican Conference	Office of Rep. Pfluger	House Committee on Natural Resources	Office of Rep. Gonzalez (OH)	House Committee on Intelligence	Office of Rep. Carl	Office of Rep. LaTurner	Offlice of the Leader	House Committee on Climate Crisis	Office of Rep. Burgess	Office of Rep. Mooney	Office of the Leader	Office of Rep. Wenstrup
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Deputy Staff Director/Chief Counsel Digital Communications Aide Member Services Coordinator Deputy Legislative Director Communications Director Communications Director Communications Director Communications Director Communications Director Deputy Press Secretary Communication Director Legislative Director Legislative Director Legislative Director Legislative Director Legislative Director **Operations Director** Legislative Director Legislative Director Legislative Director Legislative Director Legislative Director Graphic Designer Policy Advisor Policy Director Policy Director Policy Advisor Policy Director

Heigis	Henn Hernandoz	Hewitt	Hicks	Hilkin	Hill.	Hill	Hitt	Hobart	Hochschild	Hodge	Hoehner	Hofmann	Hogge	Holdren	Horder	Hoshiko	Hostelley	House	Howard	Howard	Howell	Hrkman	Huggins	Huizenga	Humes	Igleheart
																							-	<u>_</u>	-	2

Christine Preston Christian Rebekah Keenan Houson Stephen Andrea Andrew James Hunter Michael James Laura Jordan Maggie Emily Jake Ryan Rachel Garrett Rob Matt Mike Eric Lou Allie Alex

Office of Rep. Foxx Office of Rep. Smith (NE) Office of Rep. Miller-Meeks Office of Rep. Moore Office of Rep. Williams Office of Rep. Williams Office of Rep. Jacobs Office of Rep. Mison Office of Rep. Massie Office of Rep. Massie Office of Rep. Massie Office of Rep. Moolenaar	Office of Rep. McClain House Committee on Homeland Security Office of Rep. Hartzler Office of Rep. Salazar
Communications Director/Press Secretary Legislative Director Legislative Director Communications Director Communications Director Communications Director Legislative Director Communications Director Legislative Director Legislative Director Legislative Director Legislative Director Legislative Director Deputy Chief of Staff/Legislative Director Deputy Director Legislative Director Legislative Director Deputy Director Deputy Director Deputy Director Communications Director Communications Director Communications Director Communications Director Legislative Director Communications Director	Policy Director Communications Director/Press Secretary Legislative Director
Ives Jackson Jackson Jativa Jenkins Jenkins Jenkins Johnson Judd Keilly Kennedy Kennedy Kennedy Kennedy Kennedy Kennedy Kennedy Kiley Kiley Kiley Kiley	Klein Knoth Kolb
Alex Josh Kyle Danny Bradley Molty Molty Molty Danielle Paul Ben AT AT AT AT AT AT Amy Cutis Brian Derek Cutis Brian Drew Colleen Will Erik Erik	Kyle Kevin John

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Office of Rep. Mast	Office of Rep. Walberg	Office of Rep. Long	Office of Rep. Katko	Office of Rep. Bacon	Office of Rep. Wenstrup	Office of Rep. Green	Office of Rep. Emmer	Office of Rep. Stefanik	Office of Rep. Greene	Office of Rep. Rutherford	House Committee on Intelligence	Office of Rep. Schweikert	Office of Rep. Scott	Office of Rep. Hartzler	Office of the Leader		ess Secretary Office of Rep. Fitzgerald		Office of Rep. Lettow	Offlice of Rep. Norman	Office of the Leader	Office of Rep. Ferguson	Office of Rep. Scalise	Office of Rep. González-Colón	Office of Rep. Fischbach	Office of Ren. Webster	Office of Rep. Roy
Legislative Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Press Secretary	Communications Director	Legislative Director	Press Secretary	Legislative Director	Director of Floor Operations	Legislative Director and Deputy Chief of Staff	Communications Director/Press Secretary	Communications Director	Legislative Director	Communications Director	Senior Policy Advisor	Communications Director	Press Secretary	Press Secretary	Legislative Director	Legislative Director	Communications Director
Koncar	Kotman	Katsavas	Kranz	Kratz	Krepich	Kronzer	Kuckuck	Laco	LaJoie	Lanfranconi	Langer	Laven	Ledbetter	Lee	Leganski	Lepire	Liegel	Lindgren	Linhares	Livingston	Long	Louis-Charles	Loveli	Luna	Lunneborg	Mackenzie	Madden
Steve	Dan	Michael	Dan	Jeff	Chris	Jay	Jeffrey	Marek	Taylor	Alex	Jack	Zack	Rachel	Chrissi	John	Cami	Kelli	Paige	Lindsay	Austin	Ryan	Nadgey	Hunter	Linoshka	Nick	Scott	Nate

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Office of Rep. Hinson	Office of Rep. Stewart	Office of Rep. Gonzales	Office of Ben Cline	Office of Rep. Kinzinger	Offlice of Rep. Harshbarger	House Committee on Natural Resources	Office of Rep. Jackson	Office of Rep. Newhouse	Office of the Leader	House Committee on Climate Crisis	House Committee on Agriculture	Office of Rep. Rouzer	House Committee on Veterans Affairs	House Committee on Agriculture	House Committee on Education and Labor	Office of Rep. Cloud	Office of Rep. Arrington	Office of Rep. Foxx	Office of Rep. Feenstra	Office of Rep. Chenev	Office of the Leader	Office of Rep. Griffith	Office of Ben. I aTurner	Office of Ben Brooks			Unice of the Leader	Office of the Whip	Office of Rep. Hollingsworth
Deputy Chief of Staff/Legislative Director	Legislative Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Deputy Staff Director	Deputy Chief of Staff & Legislative Director	Legislative Director	Press Secretary	Communications Director	Policy Director	Communications Director	Press Secretary	Communications Director	Communications Director	Deputy Chief of Staff/Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Chief of Staff	Legislative Director and Counsel	Legislative Director	Communications Director	Communications Director	Domity Chief of Staff 9 Common		Deputy Floor Director	Legislative Director
Madni	Madsen	Malen	Manley	Mansour	Mansour	Marklund	Martin	Martinez	Martinez	Matthews	Maxwell	McBride	McCarthy	McCarty	McGeorge	McHan	McMullen	McVae	Medeiros	Meyer	Meyer	Michael	Middlebrooks	Mills	Milner	Min	Mintlow	IVIITIKIER	Mitchell
Brittany	Cam	Chris	Nicole	Michael		Christian	Michael	Travis	Brittany	Sarah	Josh	Erin	Kathleen	Taylor	Audra	Abby	Christian	Bryan	Tim	Andrew	Dan	Emily	Jake	Clay	Katie	James	Annie		Maddle

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Office of Rep. Stauber	Office of Rep. Hollingsworth			Office of Ren Turner	Office of Rep. Gallagher			Office of Rep. Zeldin	Office of Rep. Sessions	Office of the Whip	Office of the Whip			Office of Rep. McHenry	Office of Rep. Bost				Office of Rep. Good	Office of Rep. Smith (NE)	House Republican Conference	Office of Rep. Estes	Office of Rep. Calvert	Office of Ben Miller	Office of Rep Keller	Office of Ren Fitznatrick	Office of Rep. Pence	-
Communications Director	Communications Director	Communications Director/Senior Advisor	Legislative Director	Communications Director	Legislative Director	Member Services and Operations Assistant	Press Assistant/Secretary	Communications Director	Communications Director	Communications Advisor	Floor Assistant	Communications Director/Press Secretary	Director of Floor Operations	Legislative Director	Press Secretary	Communications Director/Press Secretary	Communications Director/Press Secretary	Communications Director	Communications Director	Communications Director	Policy Advisor	Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director	Communications Director	Communications Director/District Director
Mix	Moelk	Montesi	Moore	Morales	Morrison	Mount	Mullany	Murphy	Myers	Naft	Nails	Nance	Napier	Nation	Naughton	Nealon	Nelson	Nichols	Nicholson	Nolan	Nyce	O'Boyle	O'Connell	O'Malley	0'Keefe	Offenberg	Osantowske	Ostrich
Kelsey	Carter	Janet	Dylan	Mackenzie	Chas	Elizabeth	Ben	Jake	Nicole	Jeff	Dennis	Claire	Ben	Doug	Alex	Brigid	Casey	Bryan	Mattie	Kylie	Ben	Nick	Richie	Erin	Kevin	Lauren	Hannah	Jay

Office of Rep. Meuser	Office of Rep. Mann	Office of Rep. Hagedorn	Office of Rep. Carter (GA)	House Republican Conference	Office of Rep. Kelly (MS)	Office of Rep. Steube	Office of Rep. Huizenga	Office of Rep. Bentz	Office of Rep. McMorris Rodgers	House Committee on Financial Services	House Committee on Administration	Office of Rep. Guest	Office of Rep. Spartz	Office of Rep. Smith (MO)	House Committee on Foreign Affairs	Office of Rep. Allen	Office of Rep. McCaul	Office of Rep. Womack	Office of Rep. Kelly (PA)	Office of Rep. Letlow	Office of Rep. Miller	Office of Rep. Huizenga	Office of Rep. Banks	Office of Rep. Upton	Office of Rep. LaHood	Office of Rep. Garbarino	Office of Rep. Davidson
Communications Director/Press Secretary	Legislative Director	Communications Director	Communications Director	Media Affairs	Communications Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Press Secretary	Communications Director	Communications Director	Legistative Director	Legislative Director	Communications Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Communications Director	Legislative Director	Legislative Director	Legislative Director	Deputy Chief of Staff and Legislative Director	Communications Director	Deputy Chief of Staff & Legislative Director	Communications Director
Owens	Pagett	Palazzo	Papakonstantinou	Parent	Parker	Patel	Patrick	Pay	Payne	Peavey	Phelps	Pillow	Pinegar	Pinegar	Pinover	Porwall	Poursoltan	Powell	Prater	Rabalais	Rabuse	Rafferty	Ratliff	Ratner	Rauber	Rausch	Ravold
Mary	Riley	Lia Mary	Maria	Charyssa	Susan	Twinkle	Brian	Katelyn	Liz	Laura	Ashley	Rob	Phillip	Hilary	McLaurine	Andrea	Cameron	Jessica	Lori	Mitch	Chrissy	Palmer	Lindsay	Mark	John	Scott	Christine

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Office of Rep. Franklin	Office of Rep. Smucker	Office of Rep. Babin	Office of the Whip	Office of Rep. Weber	Office of Rep. LaHood	Office of Rep. Allen	Office of Rep. Emmer	Office of Rep. Crawford	Office of Rep. Wagner	Office of Rep. Wittman	Office of Rep. Thompson	Office of Rep. Estes	Office of Rep. Fulcher	Office of Rep. Graves (LA)	Office of Rep. Westerman	Office of Rep. Moolenaar	Office of Rep. Bishop	Office of Rep. Smith (NJ)	Office of Rep. Rogers (AL)	House Committee on Armed Services	Office of Rep. Cammack	Office of Rep. Perry	Office of Rep. Luetkemever	Office of the Whip	Office of Rep. Hill	Office of Rep. Fischbach	House Committee on Budget
Communications Director	Communications Director/Press Secretary	Press Secretary	Director of Member Services	Communications Director/Press Secretary	Legislative Director	Legislative Director	Press Secretary	Communications Director	Legislative Director	Senior Legislative Assistant	Legislative Director	Communications Director	Communications Director	Deputy Chief of Staff/Communications Director	Legislative Director	Communications Director	Legislative Director	Communications Director/District Director	Communications DirectorPress Secretary	Communications Director	Communications Director	Legislative Director	Legislative Director	Coalitions Coordinator	Communications Director	Communications Director	Communications Director
Read	Reath	Reese	Reising	Reynolds	Richardson	Riley	Rime	Roberston	Robinette	Robinson	Rockwell	Rodriguez	Rogge	Roig	Rossi	Russell	Rusthoven	Sagnip	Sanders	Sanders	Sandridge	Schilling	Schmidtlein	Schmitz	Schneider	Schneider	Schuck
Russ	Eric	Sarah	Bart	Lisa	Mary Ellen	Mary Christina	Abby	Sara	Jamie	Brent	Nick	Roman	Alexah	Kevin	Janet	Dave	Mark	Jeff	Justine	Justine	Adeline	Patrick	Meghan	Eric	Dan	Jake	Matt

Office of Rep. Walorski	Office of Ben Bice			Office of Ren. Histor			Unice of Hep. Crawford	House Committee on Energy and Commerce	Office of Rep. Bishop	Office of Rep. Balderson	Office of Rep. Womack	Office of Rep. Reed	Office of Rep. Mullin	Office of Rep. McCarthv	Office of Rep. Corner	Office of Rep Timmons	Office of the Leader	Office of Rep. Harris	Office of Ren Rooers (KV)	Office of Rev. Mileon	Office of the Chief Dominic Mikin	Office of Bon Kotto		Unice of the Leader	Office of the Leader	House Committee on Budget	Office of the Leader	Office of Rep. Badewagen	Office of Rep. Hudson
Legislative Director	Communications Director	Communications Director	Communications Director	Communications Director	l eniciativa Director			Communications Director	Communications Director	Communications Director	Communications Director/Press Secretary	Communications Director	Legislative Director	Legislative Director	Communications Director	Communications Director/Press Secretary	Digital Communications Director	Press Secretary	Communications Director	Communications Director	Chief of Staff	Leaislative Director	Senior Policy Advisor		Head of Communications	Policy Director	Senior Policy Advisor	Legislative Director	Communications Director
Schultz	Seale	Sears	Seid	Selip	Shaw Kain	Shelton		Orieids	Shoemaker	Siddle	Sikora	Sizemore	Skoog	Smith	Smith	Smith	Smith	Smoloski	Smoot	Snider	Sours	Southard	Souza	Control of the second sec	Oparks	Spealman	Specht	Stanton	Steele
Martin	Penny	Katherine	Sophie	Sarah	Amanda	Ashley	Olivia		Clay	Clark	Alexia	Nathaniel	Kaitlynn	Trevor	Matt	Heather	Caleb	Walt	Danielle	David	David	Tristan	Allen	Matt		Jerna	Brittan	Richard	Greg

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House Committee on Transportation and Infrastructure	Office of Rep. Palazzo		ctor/Press Secretary Office of Rep. Thompson				-	Office of Rep. Rutherford	_		Office of Rep. Grothman	-	Office of Rep. Diaz-Balart	-	_	House Committee on Energy and Commerce	_	Ť	-			Office of Rep. Lamborn	-	Office of Rep. Rice	Office of Rep. Fleischmann	-
Press Secretary	Senior Advisor	Deputy Chief of Staff/Communications Director	Communications Director/Press Secretary	Press Secretary	Communications Director	Counsel to the Ranking Member	Communications Director	Legislative Director	Communications Director/Press Secretary	Senior Policy Advisor	Press Secretary	Communications Director	Legislative Director	Communications Director/Press Secretary	Communications Director	Policy Director	Communications Director	Communications Director	Communications Director	Communications Director	Communications Director	Legislative Director	Communications Director	Press Secretary	Legislative Director	
Stephens	Stevens	Stewart	Stone	Stooksbury	Stout	Strickland	Strock	Strub	Sullivan	Sullivan	Svoboda	Swanson	Sweet	Swisher	Tadeo	Taggart	Taylor	Taylor	Taylor	Tennent	Theodossiou	Thomas	Fhomson	Thorman	Tidweli	- 1
Rachel	Courtney	Danielle	Maddison	Melissa	Ben	Kelle	Callie	Hannah	Georgeanna	Adam	Tim	Conner	Chris	Alex	Michael	Michael	Emily	Charlotte	Emily	David	Taylor	James	Emma	Sadie	Daniel	Michaelo

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Office of Ben Armstrond				Uffice of Hep. Scalise	Office of Rep. Franklin	Office of Rep. Joyce (PA)	Office of Rep. Moore	Office of Rep. Garcia	Office of Rep. Gaetz	Office of Rep. Posey	Office of Rep. Valadao	Office of Rep. Barr	House Committee on Science. Space and	Technology	Office of Rep. LaMalfa	Office of Ren Bilirakis				Office of Rep. Fallon	Office of Rep. Young	Office of Rep. McMorris Rodgers	Office of Rep. Burgess	Office of Rep. Fitzgerald	Office of Ben Munoc		Utrice of Hep. McCaul	Office of Rep. Miller	Office of Rep. Simpson	Office of Rep. Reed	Office of Rep. Wittman	
Legislative Director/Deputy Chief of Staff	Legislative Director	Leoislative Director	Periodative Director		LEGISIALIVE UILECION		riess Secretary	Legislative Director	Communications Director/Press Secretary	Legislative Director	Communications Director	Legislative Director	Communications Director		Legislative Director	Legislative Director/Deputy Chief of Staff	Legislative Director	Legislative Director		Legistative Director	Legislative Director	Communications Director	Communications Director/Press Secretary	Legislative Director	Communication Director	Communications Director/Press Sector		Continuunications Director	Communications Director/District Director	Legislative Director	Communications Director	
Tortorici	Trainor	Treadwell	Trokey	Truxal	Tucker	Tucker	Turnar			Valenta		Vander I ol	Vaughan	1000	Veale	Vecchi	Verhelst	Vissex	Vojack	Von Stein	VonFrado		Voyles	Wagener	Wagner	Walker	Wallace	Mallace		Wallwork	Wear	
Nicholas	Sophie	Catherine	Claire	Charlie	Matt	Caroline	Will	Joel	Valentina	Faith	H D	Hosthor	י ובמיוובו	uhol.	1000		Noelle	Rachel	Patricia	Jesse	Kyle	Sarah Anne			Ivlattheus	Rachel	Tatum	Nikki			Brandon	

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Office of Ben Johnson (SD)	Office of Ben Carter (GA)	Office of Ben Carl		0	-	Office of Rep. Davidson	Office of Rep. Brvan Steil	House Committee on Science, Space and Technology	Office of the Whip	Office of Rep. Issa	Office of Rep. Roders (AL)	Office of Rep. Johnson (OH)	Office of Rep Murrhv	Office of Ben. McKinlev	Office of Ren. Burchett	Office of Ren Gronden	Office of Ben Duncan	Office of Ben Mailer	Office of Ben Cammack	Office of Ban Handors				Office of Rep. Hern	Office of Rep. Sessions
Legislative Director	Legislative Director	Communications Director	Legislative Director	Communications Director/Press Secretary	Legislative Director	Legislative Director	Communications Director	Policy Director	Counsel	Communications Director	Legislative Director	Senior Policy Advisor	Legislative Director	Legislative Director	Senior Legislative Assistant	Senior Policy Advisor	Communications Director	Legislative Director	Legislative Director	Legislative Director	Policy Director	enistative Director		Legisialive Director	Legislative Director
Weber	Wehagen	Weidlich	Weldon	Wheeler	White	White	White	Wickre	Wieand	Wilcox	Wilson	Wilson	Wilson	Wing	Wolfgram	Wood	Mood	Woodin	Woodward	Yantis	Yavor	Yazdani	Yelinski		Young
John	Robby	Zachary	Laura	Craig	Allie	Connor	Grace	Jenn	Jen	Jonathan	Haley	Laura	John	Kirsten	Kelsey	Jordan	Emily	Maggie	Joshua	Noah	Rob	Ebbie	Dominique		וואניי

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## Legislative and Communication Directors Conference

October 13-15, 2021 The Kingsmill, Williamsburg, Virginia

## Wednesday, October 13, 2021

4:00 PM	Welcome Mark Strand, Congressional Institute	Burwell Ballroom
4:10 - 5:45 PM	<b>Americans' Views on Today's Topics</b> David Winston, The Winston Group Myra Miller, The Winston Group Dave Sackett, Tarrance Group	Burwell Ballroom
6:00 - 9:00 PM	<b>Reception &amp; Dinner</b> Janis Shinwari, No One Left Behind	James River Grand Ballroom
	Thursday, October 14, 2021	
8:00 - 8:45 AM	Breakfast	James River Grand Ballroom
9:00 - 10:00 AM	House Leadership Presentation Moderator: Mark Strand, Congressional Institute Will Dunham, Office of GOP Leader Kevin McCarthy Matt Sparks, Office of GOP Leader Kevin McCarthy Francis Brooke, Office of GOP Whip Steve Scalise Michael Comer, Office of GOP Whip Steve Scalise Charyssa Parent, House Republican Conference	Burwell Ballroom
10:00 - 11:00 AM	<b>Congressional Ethics: A Primer</b> Moderator: Kelle Strickland, House Ethics Committee Elliot Berke, Berke Farah LLP Erin Clark, NRCC	Burwell Ballroom
11:00 - 12:00 PM	<b>Constituent Communications: Strategies and Stand</b> Moderator: Mark Strand Elisabeth Conklin, House Communications Standards ( Max Engling, Office of GOP Leader Kevin McCarthy	

## **Lunch: Communicating with the Press** Ari Fleischer, Ari Fleischer Communications 12:00 - 1:15 PM

Legi	<u>slative Directors</u> Tazewell	Communication Directors Burwell Ballroom			
Scott Ho	<b>nomy, Inflation and the Debt</b> odge, Tax Foundation Holtz-Eakin	1:15-2:15	<b>Developing a Strategic</b> <b>Communications Plan</b> Colin Reed, South & Hill Strategies		
Presider	Jim Talent, Ronald Reagan htial Foundation foff, Reagan Presidential tion	2:15-3:15	5 Using New Technology to Reach the Public Steve Johnston, FlexPoint Media Kate Karnes, Former White House Digital Director Alex Kouts, IndiGov		
Sheriff S	icott Jenkins, Culpeper County Meyers, Manhattan Institute	3:15-4:15	<b>Communicating with Hispanic</b> <b>Constituents</b> Daniel Garza, LIBRE Initiative David Winston, The Winston Group Myra Miller, The Winston Group		
5:00 - 9:00 PM	<b>Reception and Dinner</b> Kristen Soltis Anderson, Echelor	Insights	James River Grand Ballroom		
	Friday, Octo	<u>ber 15, 202</u>	<u>1</u>		
3:00 AM	Breakfast		James River Grand Ballroom		
):00-10:00 AM	The 2021-2022 Supreme Court Carrie Severino, Judicial Crisis N		Burwell Ballroom		
l0:00-11:00 AM	<b>Getting to Yes: How to Negotia</b> Bruce Patton, Harvard Negotiati	Difficult Conversations Burwell Ballroom			
1:00-12:00 PM	<b>A Guide to Redistricting</b> Kylie Bongaardt, National Repub	olican Redistrie	Burwell Ballroom		
12:00 PM	End of Retreat Buses Depart				

Report name:	Attendance Report (House	Staff]
Report date:	10/19/2021	
Event name:	2021 Legislative and Comm	unication Directors Conference

First Name	Last Name	Institution	Job Title
Emily	Ackerman	Office of Rep. Reschenthaler	Deputy Chief of Staff/Legislative Director
Craig	Anderson	Office of Rep. Scott	Legislative Director
Rebecca	Angelson	Office of Rep. Latta	Deputy Chief of Staff
Maggie	Ayrea	Office of Rep. Graves (LA)	Legislative Director
Kevin	Baird	Office of Rep. Griffith	Communications Director
Samantha	Baker	Office of Rep. Grothman	Legislative Director
Jimmy	Ballard	Office of Rep. Davis	Legislative Director
Don	Barber	Office of Rep. Ellzey	Legislative Director
Noah	Barger	Office of Rep. Bost	Legislative Director
Walker	Barrett	Office of Rep. Waltz	Legislative Director
Joe	Barry	Office of Rep. Good	Legislative Director
Hilton	Beckham	Office of Rep. Biggs	Communications Director
Alex	Bellizzi	Office of Rep. Barr	Communications Director
William	Bensur	Office of Rep. Burchett	Communications Director
Chris	Bien	Office of the Leader	Deputy Director of Floor Operations
Jeff	Bishop	Office of Rep. Stauber	Legislative Director
Summer	Blevins	Office of Rep. Bilirakis	Communication Director
Curt	Bliamptis	Office of Rep. Mooney	Acting Legislative Director
Micah	Bock	Office of Rep. Spartz	Communications Director
Hanna	Bogorowski	Office of the Leader	Communications Advisor
Sara "S.K."	Bowen	Office of Rep. Guthrie	Communications Director
Joshua	Bradley	Office of Rep. Moore (AL)	Legislative Director
Francis	Brennan	House Republican Conference	Rapid Response Director
Palmer	Brigham	Office of Rep. Stefanik	Communications Director
Francis	Brooke	Office of the Whip	Policy Director
Ken	Brooke	Office of Rep. Amodei	Legislative Director
Joanna	Brown	Office of Rep. Walberg	Legislative Director
Arthur	Bryant	Office of Rep. Wagner	Communications Director
Laynee	Buckels	Office of Rep. Higgins	Deputy Press Secretary
Courtney	Butcher	House Republican Conference	Member Services Director
Aaron	Calkins	Office of Rep. Biggs	Legislative Director
Christina	Cameron	Office of the Leader	Media Affairs and Operations Advisor
Heather	Campbell	Office of Rep. Granger	Legislative Director
Emily	Carlin	Office of Rep. Obernolte	Communications Director, Senior Advisor
Colin	Carr	Office of Rep. Loudermilk	Deputy Chief of Staff/ Legislative

Dylan	Chandler	Office of Rep. Good
Valerie	Chicola	Office of Rep. Salaz
William	Christian	Office of Rep. Web
Kristen	Cianci	Office of Rep. Garb
Carson	Clark	Office of Rep. Aderl
Philipp	Clarke	Office of Rep. Rice
Adam	Cloch	Office of Rep. Curtis
Sarah	Coffman	Office of Rep. Come
Andrea	Coker	Office of Rep. Van E
Michael	Comer	Office of the Whip
Elisabeth	Conklin	Committee on Hous
Laney	Copeland	Office of Rep. Clyde
Sarah	Corley	House Committee c
Madeline	Corso	Office of Rep. Clyde
Stacey	Daniels	Office of Rep. McCl
Mike	Davin	Office of Rep. Latta
Michael	DeFilippis	Office of Rep. Mallic
Aaron	DeGroot	Office of Rep. Davis
Sophie	Delquie	House Republican C
Mason	Di Palma	Office of Rep. Gonz
Britney	Dickerson	Office of Rep. Palaz
Ross	Dietrich	Office of Rep. Gonz
Matt	Diller	House Committee c
Ryan	Dilworth	Office of Rep. Van D
Will	Dunham	Office of the Leader
Jordan	Dunn	Office of Rep. Galla
Kaitlyn	Dwyer	Office of Rep. Hice
Suanne	Edmiston	Office of Rep. Gohn
Ben	Elleson	Office of Rep. Long
Max	Engling	Office of the Leader
Michele	Exner	Office of the Leader
Amanda	Fitzmorris	Office of Rep. Newh
lan	Foley	Office of Rep. Nune
Harry	Fones	Office of Rep. Roser
J.P.	Freire	House Committee c
Dylan	Frost	Office of Rep. Hill
Steven	Giaier	Office of the Leader
Joel	Gibbons	Office of Rep. Nehls
Scott	Gilfillan	Office of Rep. Ellzey
David	Goldfarb	Office of Rep. Steil
Joe	Gollinger	Office of Rep. Harsh
AnnMarie	Graham	Office of Rep. Mast

Office of Rep. Gooden Office of Rep. Salazar Office of Rep. Weber Office of Rep. Garbarino Office of Rep. Aderholt Office of Rep. Rice Office of Rep. Curtis Office of Rep. Comer Office of Rep. Van Duyne Office of the Whip Committee on House Administration Office of Rep. Clyde House Committee on Rules Office of Rep. Clyde Office of Rep. McClain Office of Rep. Latta Office of Rep. Malliotakis Office of Rep. Davis House Republican Conference Office of Rep. Gonzalez (OH) Office of Rep. Palazzo Office of Rep. González-Colón House Committee on Rules Office of Rep. Van Duvne Office of the Leader Office of Rep. Gallagher Office of Rep. Hice Office of Rep. Gohmert Office of Rep. Long Office of the Leader Office of the Leader Office of Rep. Newhouse Office of Rep. Nunes Office of Rep. Rosendale House Committee on Ways and Means Office of Rep. Hill Office of the Leader Office of Rep. Nehls Office of Rep. Ellzey Office of Rep. Steil Office of Rep. Harshbarger

Communications Director **Communications Director** Legislative Director **Communications Director Communications Director** Legislative Director **Communications Director** Legislative Director Communication Director **Digital Director Director, Communication Standards** Commission Leaislative Director **Director of Strategic Communications** Communications Director **Communications Director** Legislative Director Legislative Director **Communications Director** Creative Director Communications Director **Communications Director/Press** Secretary Legislative Director **Policy Director** Legislative Director

Director

**Communications Director** Legislative Director Legislative Director Legislative Director **Deputy Member Services Director Communications Director Communications Director/Press** Secretary Legislative Director **Communications Director Communications Director** Legislative Director Senior Policy Advisor and Counsel **Digital/Press Assistant Communications Director Legislative Director** Legislative Assistant **Communications Director** 

	Sean	Griffin	Office of Rep. Brooks
	Elliott	Guffin	Office of Rep. Hudson
	Amanda	Hall	Office of Rep. Valadao
	Emma	Hall	Office of Rep. Owens
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	Joel	Hannahs	Office of Rep. Radewagen
	Matt	Hanrahan	Office of Rep. Cline
	Jon	Harder	Office of Rep. Graves (MO)
	Wesley	Harkins	Office of Rep. Lamborn
	Miriam	Harmer	Office of Rep. Owens
	Erick	Harris	Office of Rep. Chabot
	Lynn	Hatcher	Office of Rep. Amodei
	Emily	Henn	Office of Rep. Graves (MO)
	James	Hewitt	Office of Rep. Waltz
	Rob	Hicks	Office of Rep. Obernolte
	Christine		House Committee on Veterans Affairs
	Preston	Hill	Office of the Leader
	Andrea	Hitt	House Republican Conference
	Ryan	Hofmann	House Republican Conference
	Houson	Holdren	House Republican Conference
	Michael	Horder	Office of Rep. Pfluger
	Louis	Hrkman	House Committee on Climate Crisis
	Rachel	Huggins	Office of Rep. Burgess
	Allie	Humes	Office of the Leader
	Alex	Igleheart	Office of Rep. Wenstrup
	Alex	lves	Office of Rep. Foxx
	Bradley	Jaye	Office of Rep. Moore
	Molly	Jenkins	Office of Rep. Mike Garcia
	Danielle	Jensen	Office of Rep. Bacon
	Paul	Johnson	Office of Rep. Moore
	AT	Johnston	Office of Rep. Timmons
	Elizabeth	Joseph	Office of Rep. Guest
	Derek	Judd	Office of Rep. Jacobs
	Jazmine	Kemp	Office of Rep. Johnson (SD)
	Colleen	Kennedy	Office of Rep. Tenney
	Will	Kiley	Office of Rep. Miller-Meeks
	Ed	Kim	Office of Rep. Moolenaar
	Erik John Mark	Kinney	Office of Rep. McClain
	John Mark Steve	Kolb Koncar	Office of Rep. Salazar
			Office of Rep. Mast
	Michael Christophor	Kotsovos	Office of Rep. Long
	Christopher	Krepich Kronzer	Office of Rep. Wenstrup
	Jay Jeffrey	Kronzer	Office of Rep. Green (TN) Office of Rep. Emmer
	Alex	Lanfranconi	Office of Rep. Rutherford
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Legislative Counsel/Legislative Director Legislative Director Legislative Director **Communications Director/Press** Secretary **Director of Communications Communications Director Digital Director Communications Director** Legislative Director **Legislative Director Communications Director** Deputy Legislative Director **Communications Director** Leaislative Director Republican Health Staff Director **Policy Advisor** Deputy Press Secretary **Policy Advisor Operations Director** Legislative Director Senior Policy Advisor Legislative Director Member Services Coordinator Legislative Director **Communications Director Communications Director Communications Director Communications Director** Legislative Director Deputy Chief of Staff/Senior Advisor Policy Director Legislative Director **Communications Director Communications Director Communications Director** Legislative Director Legislative Director Legislative Director Legislative Director **Communications Director Communications Director** Legislative Director Legislative Director **Communications Director** 

Deeleel	Le elle etter	Office of Don Coatt	
Rachel	Ledbetter	Office of Rep. Scott	Communications Director
Chrissi	Lee	Office of Rep. Hartzler	Legislative Director
Kelli	Liegel	Office of Rep. Fitzgerald	Press Secretary
Lindsay	Linhares	Office of Rep. Letlow	Legislative Director
Nadgey		Office of Rep. Ferguson	Communications Director
Linoshka	Luna	Office of Rep. González-Colón	Press Secretary
Nick	Lunneborg	Office of Rep. Fischbach	Legislative Director
Brittany	Madni	Office of Rep. Hinson	Deputy Chief of Staff/Legislative Director
Cameron	Madsen	Office of Rep. Stewart	Legislative Director
Nicole	Manley	Office of Rep. Cline	Legislative Director
Eli	Mansour	Office of Rep. Harshbarger	Communications Director
Chris	Marklund	House Committee on Natural Resources	Deputy Staff Director
Michael	Martin	Office of Rep. Jackson	Deputy Chief of Staff & Legislative Director
Travis	Martinez	Office of Rep. Newhouse	Legislative Director
Erin	McBride	Office of Rep. Rouzer	Communications Director
Kathleen	McCarthy	House Committee on Veterans Affairs	Press Secretary
Bryan	McVae	Office of Rep. Foxx	Legislative Director
Andrew	Meyer	Office of Rep. Cheney	Legislative Director
Emily	Michael	Office of Rep. Griffith	Legislative Director
Jake	Middlebrooks	Office of Rep. LaTurner	Legislative Director
Clay	Mills	Office of Rep. Brooks	Communications Director
Maddie	Mitchell	Office of Rep. Hollingsworth	Legislative Director
Kelsey	Mix	Office of Rep. Stauber	Communications Director
Carter	Moelk	Office of Rep. Hollingsworth	Communications Director
Dylan	Moore	Office of Rep. Bucshon	Deputy Chief of Staff and Legislative Director
Mackenzie	Morales	Office of Rep. Turner	Communications Director
Chas	Morrison	Office of Rep. Gallagher	Legislative Director
Elizabeth	Mount	House Republican Conference	Member Services and Operations Assistant
Jeff	Naft	Office of the Whip	Communications Advisor
Dennis	Nalls	Office of the Whip	Floor Assistant
Claire	Nance	Office of Rep. Westerman	Communications Director/Press Secretary
Ben	Napier	Office of the Whip	Director of Floor Operations
Alex	Naughton	Office of Rep. Bost	Press Secretary
Casey	Nelson	Office of Rep. Jackson	Press Secretary
Bryan	Nichols	Office of Rep. Graves (MO)	Communications Director
Mattie	Nicholson	Office of Rep. Good	Communications Director
Ben	Nyce	House Republican Conference	Policy Advisor
Richie	O'Connell	Office of Rep. Calvert	Legislative Director
Erin	O'Malley	Office of Rep. Miller	Communications Director
Lauren	Offenberg	Office of Rep. Fitzpatrick	Press Secretary
Lia Mary	Palazzo	Office of Rep. Hagedorn	Communications Director

Charyssa	Parent	House Republican Conference	Media Affairs
Rob	Pillow	Office of Rep. Guest	Communications Director
McLaurine	Pinover	House Committee on Foreign Affairs	Press Secretary
Andrea	Porwoll	Office of Rep. Allen	Communications Director
Jessica	Powell	Office of Rep. Womack	Legislative Director
Mitch	Rabalais	Office of Rep. Letlow	Communications Director
			Legislative Director
Chrissy	Rabuse	Office of Rep. Miller	Communications Director
John	Rauber	Office of Rep. LaHood	
Scott	Rausch	Office of Rep. Garbarino	Deputy Chief of Staff & Legislative Director
Russ	Read	Office of Rep. Franklin	Communications Director
Lisa	Reynolds	Office of Rep. Weber	Communications Director/Press Secretary
Mary Ellen	Richardson	Office of Rep. LaHood	Legislative Director
Mary	Riley	Office of Rep. Allen	Legislative Director
Christina			
Abby	Rime	Office of Rep. Emmer	Communications Director
Sara	Robertson	Office of Rep. Crawford	Communications Director
Nick	Rockwell	Office of Rep. Thompson	Legislative Director
Roman	Rodriguez	Office of Rep. Estes	Communications Director
David	Russell	Office of Rep. Moolenaar	Communications Director
Adeline	Sandridge	Office of Rep. Cammack	Communications Director
Dan	Schneider	Office of Rep. Hill	Communications Director
Katherine	Sears	Office of Rep. Joyce (OH)	Communications Director
Sarah	Selip	Office of Rep. Hice	Communications Director
Ashley	Shelton	Office of Rep. Crawford	Legislative Director
Clark	Siddle	Office of Rep. Balderson	Communications Director
Kaitlynn	Skoog	Office of Rep. Mullin	Legislative Director
Caleb	Smith	Office of the Leader	Digital Communications Director
Heather	Smith	Office of Rep. Timmons	Communications Director
Matt	Smith	Office of Rep. Comer	Communications Director
Trevor	Smith	Office of Rep. McCarthy	Legislative Director
Joseph	Snider	Office of Rep. Wilson	Communications Director
Matt	Sparks	Office of the Leader	
Brittan	Specht	Office of the Leader	Senior Policy Advisor
Greg	Steele	Office of Rep. Hudson	Communications Director
Rachel	Stephens	House Committee on Transportation and Infrastructure	Press Secretary
Maddison	Stone	Office of Rep. Thompson	Communications Director/Press Secretary
Kelle	Strickland	Committee on Ethics	Counsel to the Ranking Member
Callie	Strock	Office of Rep. Kim	Communications Director
Hannah	Strub	Office of Rep. Rutherford	Legislative Director
Michael	Tadeo	Office of Rep. Johnson (OH)	Senior Advisor
Charlotte	Taylor	Office of Rep. Bucshon	Communications Director
Claire	Trokey	Office of Rep. Scalise	Legislative Director

Charlie	Truxal	Office of Rep.	Franklin	Legislative Director
Caroline	Tucker	Office of Rep.	Moore	Communications Director
Matt	Tucker	Office of Rep.	Joyce (PA)	Legislative Director
Will	Turner	Office of Rep.	Garcia	Legislative Director
Faith	Vander Voort	Office of Rep.	Valadao	Communications Director
Hunt	VanderToll	Office of Rep.	Barr	Legislative Director
Jesse	Von Stein	Office of Rep.	Young	Legislative Director
Sarah Anne	Voyles	Office of Rep.		Communications Director/Press Secretary
Robert	Wagener	Office of Rep.	Fitzgerald	Legislative Director
Mattheus	Wagner	Office of Rep.	Nunes	Communication Director
Rachel	Walker	Office of Rep.	McCaul	Communications Director
John	Weber	Office of Rep.	Johnson (SD)	Legislative Director
Craig	Wheeler	Office of Rep.	Jaime Herrera Beutler	Communications Director/Press Secretary
Grace	White	Office of Rep.	Bryan Steil	Communications Director
Laura	Wilson	Office of Rep.	Johnson (OH)	Senior Policy Advisor
Kelsey	Wolfgram	Office of Rep.	Burchett	Legislative Director
Emily	Wood	Office of Rep.	Jeff Duncan	Press Secretary
Jordan	Wood	Office of Rep.	Gooden	Senior Policy Advisor
Joshua	Woodward	Office of Rep.	Cammack	Legislative Director
Noah	Yantis	Office of Rep.	Hagedorn	Legislative Director
Lauren	Ziegler	Office of Rep.	Babin	Legislative Director
Nate	Zimpher	Office of Rep.	Balderson	Legislative Director