



U.S. House of Representatives

COMMITTEE ON ETHICS

EMPLOYEE POST-TRAVEL DISCLOSURE FORM ☒ Original ☐ Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Marshall Yates
2. a. Name of Accompanying Relative: Mary Dooce OR None ☐
b. Relationship to Traveler: ☐ Spouse ☐ Child ☒ Other (specify): friend
3. a. Dates: Departure: 6/17/21 Return: 6/19/21
b. Dates at Personal Expense, if any: _____ OR None ☐
4. Departure City: Washington DC Destination: Chesapeake Bay, MD Return City: DC
5. Sponsor(s), Who Paid for the Trip: Congressional Inshhh
6. Describe Meetings and Events Attended:

7. Attached to this form are **each** of the following, signify that each item is attached by checking the corresponding box:
 - a. ☒ a completed *Sponsor Post-Travel Disclosure Form*;
 - b. ☒ the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
 - c. ☒ page 2 of the completed *Traveler Form* submitted by the employee; **and**
 - d. ☒ the letter from the Committee on Ethics approving my participation on this trip.
8. a. ☒ I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
Signify statement is true by checking the box.

b. If not, explain:

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: Marshall Yates Date: 7/6/21

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Mo Brooks AL-05 Date: 7/6/21

Signature of Supervising Member: Mo Brooks



U.S. House of Representatives

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

☒ Original ☐ Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid for the trip: Congressional Institute
2. Travel Destination(s): Cambridge, MD
3. Date of Departure: 06/17/2021 Date of Return: 06/19/2021
4. Name(s) of Traveler(s): see attached list

Note: You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$50.78	\$203.94	\$156.00	\$278.10 Room Rental
Accompanying Family Member	\$50.78	\$0.00	\$156.00	\$278.10 Room Rental

6. ☒ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Date: 6/28/2021

Name: Mark Strand Title: President

Organization: Congressional Institute

☒ I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org Telephone: 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



U.S. House of Representatives

COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. **This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.**

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. **You must receive explicit approval from the Committee before you depart on this trip.**

Name of Traveler: Marshall Yates

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: 

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): Mo Brooks (AL05)

Office Address: 2185 Rayburn House Office Building

Telephone Number: (202) 225-4801

Email Address of Contact Person: marshall.yates@mail.house.gov

☐ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.



U.S. House of Representatives

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Marshall Yates
2. Sponsor(s) who will be paying or providing in-kind support for the trip:
Congressional Institute
3. City and State **OR** Foreign Country of Travel : Cambridge, Maryland
4. a. Date of Departure: June 17, 2021 Date of Return: June 19, 2021
b. Yes ☐ No ☒ Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes ☐ No ☐ Will you be accompanied by a family member at the sponsor's expense? If yes:
(1) Name of Accompanying Family Member: Mary Doocy
(2) Relationship to Traveler: ☐ Spouse ☐ Child ☒ Other (specify): Fiancé
(3) Yes ☒ No ☐ Accompanying Family Member is at least 18 years of age:
6. a. Yes ☐ No ☒ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7. Yes ☒ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties.
Staff should include their job title and how the activities on the itinerary relate to their duties.
attending conference to learn better management, communication, organizational, and policy related ideas to implement in our congressional office to better serve the member and our constituents.
9. Yes ☐ No ☐ Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member

Mo Brooks

Date 5/12/2021



U.S. House of Representatives

COMMITTEE ON ETHICS

Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip: Congressional Institute
2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent.
Signify that the statement is true by checking box: ☒
3. **Check only one.** I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: ☒ **OR**
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: ☐ **OR**
 - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. ☐If "c" is checked, list the names of the additional sponsors: _____
4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): _____
See Addendum & Attached Invitation List
5. Is travel being offered to an accompanying family member of the House invitee(s)? ☒ Yes ☐ No
6. Date of Departure: June 17, 2021 Date of Return: June 19, 2021
7.
 - a. City of departure: Washington, DC
 - b. Destination(s): Cambridge, MD
 - c. City of return: Washington, DC
8. **Check only one.** I represent that:
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: ☐ **OR**
 - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: ☒ **OR**
 - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations. ☐
9. **Check only one of the following:**
 - a. I checked 8(a) or (b) above: ☒
 - b. I checked 8(c) above but am not offering any lodging: ☐
 - c. I checked 8(c) above and am offering lodging and meals for one night: ☐ **OR**
 - d. I checked 8(c) above and am offering lodging and meals for two nights: ☐ If you checked this box, explain why the second night of lodging is warranted: _____



U.S. House of Representatives

COMMITTEE ON ETHICS

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box:* ☒
11. **Check only one of the following:**
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box:* ☒ **OR**
- b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education: ☐
12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:
- See Addendum
-
13. **Answer parts a and b. Answer part c if necessary:**
- a. Mode of travel: Air ☐ Rail ☐ Bus ☒ Car ☐ Other ☐ (specify: _____)
- b. Class of travel: Coach ☒ Business ☐ First ☐ Charter ☐ Other ☐ (specify: _____)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
-
14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box:* ☒
15. **Check only one.** I represent that either:
- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: ☐ **OR**
- b. The trip involves events that are arranged specifically *with regard* to congressional participation: ☒
- If "b" is checked:
- 1) Detail the cost *per day* of meals (approximate cost may be provided): Day 1 - \$50, Day 2 - \$88, Day 3 - \$18
- 2) Provide the reason for selecting the location of the event or trip: Relative proximity to Washington, DC and capacity to handle a large event.
16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel Name: Hyatt Regency Chesapeake Bay City: Cambridge, MD Cost Per Night: \$161
- Reason(s) for Selecting: Proximity to DC, Availability, Security & Facility size
- Hotel Name: _____ City: _____ Cost Per Night: _____
- Reason(s) for Selecting: _____
- Hotel Name: _____ City: _____ Cost Per Night: _____
- Reason(s) for Selecting: _____
17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking box:* ☒



U.S. House of Representatives

COMMITTEE ON ETHICS

18. Total Expenses for each Participant:

☐ Actual Amounts	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
☒ Good Faith Estimates			
For each Member, Officer, or Employee	\$58	\$411	\$156
For each Accompanying Family Member	\$58	\$0	\$156

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$309 \$178	Room Rental COVID Testing
For each Accompanying Family Member	\$309 \$178	Room Rental COVID Testing

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

a. I certify that I am an officer of the organization listed below: ☒ **OR**

b. *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education. ☐

20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip. ☒

21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Date: 5/4/2021

Mark Strand

Name: _____

President

Title: _____

Congressional Institute

Organization: _____

1700 Diagonal Road #300, Alexandria, VA 22314

Address: _____

703-837-8812

Telephone: _____

strand@conginst.org

Email: _____

If there are any questions regarding this form, please contact the Committee at the following address:

Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392

Theodore E. Deutch, Florida
Chairman

Jackie Walorski, Indiana
Ranking Member

Susan Wild, Pennsylvania
Dean Phillips, Minnesota
Veronica Escobar, Texas
Mondaine Jones, New York

Michael Guest, Mississippi
Dave Joyce, Ohio
John H. Rutherford, Florida
Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

U.S. House of Representatives
COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

David W. Arrojo
Counsel to the Chairman

Kelle A. Strickland
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
Facsimile: (202) 225-7392

June 16, 2021

Mr. Marshall Yates
Office of the Honorable Mo Brooks
2400 Rayburn House Office Building
Washington, DC 20515

Dear Mr. Yates:

This responds to your letter dated May 25, 2021, seeking permission for your fiancée, Ms. Mary Doocy, to accompany you at private expense on an officially-connected trip to Cambridge, Maryland, from June 17-19, 2021. We note that you submitted a separate request to the Committee to accept travel expenses for this trip. Subject to the guidance below, we grant your request for Ms. Doocy to accompany you on this trip.

FACTUAL BACKGROUND

According to your letter, your travel request, and additional information provided to Committee counsel, the background on this matter is as follows. The Congressional Institute is sponsoring the proposed trip. The purpose of the trip is to serve as a retreat and focus on the important role of the chief of staff in congressional offices. The trip to Cambridge, Maryland, is sponsored by the Congressional Institute (sponsor). According to the sponsor, the purpose of the trip is to "strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues." You have separately requested that the Committee approve your request to participate in this trip at the sponsor's expense. That request was approved by the Committee. The sponsor made an unsolicited offer to pay for a relative's expenses to accompany you.

LEGAL BACKGROUND

The House gift rule generally permits a Member to be accompanied by a relative at the private sponsor's expense when participating in privately-funded, officially-connected travel, but the provision does not permit the Member to be accompanied by anyone other than a relative.¹

¹ See House Rule 25, cl. 5(b)(4)(D).

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,



Theodore E. Deutch
Chairman

Jackie Walorski
Ranking Member

TED/JW:adw

Theodore E. Deutch, Florida
Chairman
Jackie Walorski, Indiana
Ranking Member

Susan Wild, Pennsylvania
Dean Phillips, Minnesota
Veronica Escobar, Texas
Mondaire Jones, New York

Michael Guest, Mississippi
Dave Joyce, Ohio
John H. Rutherford, Florida
Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

U.S. House of Representatives
COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

David W. Arrojo
Counsel to the Chairman

Kelle A. Strickland
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
Facsimile: (202) 225-7392

June 15, 2021

Mr. Marshall Yates
Office of the Honorable Mo Brooks
2185 Rayburn House Office Building
Washington, DC 20515

Dear Mr. Yates:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your fiancée's proposed trip to Cambridge, Maryland, scheduled for June 17 to 19, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

This provision is enacted as § 403 of the Committee's Travel Guidelines and Regulations, which were issued on April 1, 2021, to provide comprehensive guidance on the rules governing privately-funded, officially connected travel. Section 104(z) defines the term "relative" for purposes of the travel rules as being:

[a]n individual of at least 18 years of age who is related to the traveler as spouse, parent, child or step-child, grandchild, sibling or half-sibling, father-in-law, or mother-in-law. Fiancés/fiancées and unmarried significant others are not "relatives" for purposes of these [travel] regulations.

However, § 403.1 of the Travel Regulations permits travelers to seek advance, written permission from the Committee to be accompanied by a non-relative on such a trip at the sponsor's expense. In addition, a provision of the gift rule also permits the Committee to grant a waiver of the rule's restrictions in "an unusual case,"² provided "there is no potential conflict of interest or appearance of impropriety."³

Having considered your request, it is our determination that Ms. Doocy may accompany you on this trip to Cambridge, Maryland, pursuant to Travel Regulation § 403.1. The Post-Travel Disclosure Forms that you are required to file with Clerk following the trip must include the expenses incurred by the sponsor for Ms. Doocy incurred on the trip. If you are required to file a Financial Disclosure Statement for calendar year 2021, you will also have to list the trip on Schedule H (Travel) on that Statement. You should indicate that your fiancé was included on the trip, by answering "yes" to the question of whether a family member was included on the trip.

LIMITATIONS

The response above constitutes an advisory opinion concerning the application of House Rule 25, clause 5, and the Committee's Travel Guidelines and Regulations. The following limitations apply to this opinion:

- This advisory opinion is issued only to Mr. Marshall Yates, the requestor of this opinion. This advisory opinion cannot be relied upon by any other individual or entity.
- This advisory opinion is limited to the current provisions and interpretation of the House Rule and Committee Guidelines specifically noted above. No opinion is expressed or implied herein regarding the application of any other federal, state, or local statute, rule, regulation, ordinance, or other law that may be applicable to the proposed conduct described in this letter.
- This advisory opinion will not bind or obligate any entity other than the Committee on Ethics of the United States House of Representatives.

² House Rule 25, cl. 5(a)(3)(T).

³ See House Rule 25, cl. 5(a)(3)(T); Comm. on Ethics, *House Ethics Manual*, Gifts Chapter, III, https://ethics.house.gov/house-ethics-manual/gifts#_General_Waiver.

- This advisory opinion is limited in scope to the specific proposed conduct described in this letter, the specific facts represented to the Committee, and the understanding of those facts to the extent indicated in this letter, and does not apply to any other conduct or facts, including that which appears similar in nature or scope to that described in this letter. Should this letter misstate any facts in this matter, the opinion and advice may no longer apply and you should inform the Committee as soon as possible to determine if the advice and opinion in this letter apply to the accurate factual basis.

The Committee will take no adverse action against you in regard to any conduct that you undertake, or have undertaken, in good faith reliance upon this advisory opinion, so long as you have presented a complete and accurate statement of all material facts relied upon herein, and the proposed conduct in practice conforms with the information you provided, as addressed in this opinion.

Changes or other developments in the law (including, but not limited to, the Code of Official Conduct, House rules, Committee guidance, advisory opinions, statutes, regulations, or case law) may affect the analysis or conclusions drawn in this advisory opinion. The Committee reserves the right to reconsider the questions and issues raised in this advisory opinion and to rescind, modify, or terminate this opinion if required by the interests of the House. However, the Committee will rescind an advisory opinion only if relevant and material facts were not completely and accurately disclosed to the Committee at the time the opinion was issued. In the event that this advisory opinion is modified or terminated, the Committee will not take any adverse action against you with respect to any action taken in good faith reliance upon this advisory opinion so long as such conduct or such action was promptly discontinued upon notification of the modification or termination of this advisory opinion.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,



Theodore E. Deutch
Chairman



Jackie Walorski
Ranking Member

TED/JW:tn

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Minority and Senate Majority personal offices, the Staff Director in House Minority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$309 as disclosed on the sponsor form.

COVID Safety Precautions: If you have not been vaccinated, we strongly encourage you to be tested for COVID before traveling to the conference. We will have onsite testing and are following all health protocols, including ensuring all seats for meals and discussions are socially distanced. Masks are strongly encouraged; we will have extra PPE for attendees as well as hand sanitizer. Health screenings and temperature checks will be required before you can enter the meeting space.

From: Congressional Institute [mailto:info@congressinstitute.org]
Subject: Test - Register Now for the GOP Chiefs of Staff Conference
Date: May 4, 2021 at 1:00 PM
To: [mailto:info@congressinstitute.org]

RC

2021 Chiefs of Staff Conference

Thursday, June 17, 2021 -

Saturday, June 19, 2021

Hyatt Regency Chesapeake Bay



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON TUESDAY, MAY 18, 2021!!!

Dear */fname/*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2021 Chiefs of Staff Conference, which will be from Thursday, June 17, 2021, through Saturday, June 19, 2021, at Hyatt Regency Chesapeake Bay in Cambridge, MD. We hope you and your family will join us.

You have a ton on your plate as a chief, so we're developing an agenda that will lighten the load for the year ahead. Since we are inviting House and Senate Republican personal chiefs of staff, committee staff directors and leadership staff, you will have the opportunity to expand your professional network and get to know colleagues you might not normally meet during a normal workday.

Your health and safety is our top priority at this conference. If you have not been vaccinated, we strongly encourage you to be tested for COVID before traveling to the conference. We will have onsite testing and are following all health protocols, including ensuring all seats for meals and discussions are socially distanced. Masks are strongly encouraged; we will have extra PPE for attendees. Health screenings and temperature checks will be required before you can enter the meeting space.

As usual, we are working with the Committee on Ethics so the Institute can cover your costs. You are being invited so that you can hear about the future of the nation and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships.

To Register:

Step 1: Submit Ethics Packet by Tuesday, May 18, 2021

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's [Primary Trip Sponsor Form](#) and submit the whole package with your completed Traveler Form by Tuesday, May 18, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House

within 15 days of your return.

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation, and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

To Register: [Register for Chiefs of Staff Conference](#)

Email Address: */email/*

Access Code: */other_id/*

If you are unable to attend, please use the following link to [decline this invitation](#).

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Cambridge!

Best wishes,
Mark Strand, President
The Congressional Institute
(703) 837-8812 - Office
strand@conginst.org

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**2021 House Republican Chiefs of Staff Conference
Cambridge, Maryland**

Thursday, June 17, 2021

1:30PM Bus Departs from Hill

2:00 PM Nametag Pickup

4:15 PM Welcome

4:30 PM New Findings on Public Opinion
David Winston, The Winston Group
Myra Miller, The Winston Group

5:30 PM Reception & Dinner
Niall Ferguson, Hoover Institution

Friday, June 18, 2021

8:00 AM Breakfast

9:00 AM Leadership Chiefs of Staff
Dan Meyer, Office of the Republican Leader
Brett Horton, Office of the Republican Whip
Kara Ahern, House Republican Conference

10:00 AM The Effective Communicator
Mark Horstman, Manager Tools, LLC

12:00 PM Lunch
Os Guinness
Author and social critic

1:15 PM The Chinese Communist Party: The Challenge It Poses and America's Response
Matthew Pottinger, Former Deputy National Security Advisor
Elizabeth Economy, Hoover Institution
Derek Scissors, American Enterprise Institute

2:30 PM America's Long-Term Fiscal Health
Douglas Holtz-Eakin, American Action Forum
Scott Hodge, The Tax Foundation
Jim Capretta, American Enterprise Institute

3:30 PM Ethics
Elliot Berke, Berke Farah LLC
Erin Clark, NRCC

4:30 PM Break

6:00 PM Reception & Dinner
Kim Strassel, The Wall Street Journal

Saturday, June 19, 2021

8:00 AM Breakfast

9:00 AM Using the MRA Effectively/Creating an Effective Casework Shop
Jen Daulby, Former Committee on House Administration Staff Director
Brad Fitch, Congressional Management Foundation

10:00 AM How to Win the Internet: Using Digital Media Effectively
Matt Lira, Hangar Capital

11:15 AM Open Mic Discussion
Moderator: Mark Strand, Congressional Institute

12:30 PM Conference Concludes
Bus departs from Hyatt



**2021 House Republican Chiefs of Staff Conference
Cambridge, Maryland**

Thursday, June 17, 2021

1:30PM	Bus Departs from Hill	S Capitol St (Between Rayburn & Longworth)
2:00 PM	Nametag Pickup	Choptank Ballroom Foyer
4:15 PM	Welcome	Choptank Ballroom
4:30 PM	GOP Outreach to Hispanic Communities David Winston, The Winston Group Myra Miller, The Winston Group Daniel Garza, The LIBRE Initiative Jeyben Castro, House Office of Diversity and Inclusion	Choptank Ballroom
6:00 PM	Reception	Regatta Pavilion
7:00 PM	Dinner Walter Russell Mead, <i>The Wall Street Journal</i>	Chesapeake Ballroom

Friday, June 18, 2021

8:00 AM	Breakfast	Chesapeake Ballroom
9:00 AM	Leadership Chiefs of Staff Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference	Choptank Ballroom
10:00 AM	The Effective Communicator Mark Horstman, Manager Tools, LLC	Choptank Ballroom
12:00 PM	Lunch Rich Lowry, <i>National Review</i>	Chesapeake Ballroom
1:15 PM	Ethics Moderator: Kelle Strickland, House Ethics Committee Elliot Berke, Berke Farah LLC Erin Clark, NRCC	Choptank Ballroom

2:30 PM	Working with the White House and Senate Ben Howard, Former White House Deputy Director of Legislative Affairs Brian McGuire, Former Chief of Staff to Senate Republican Leader Mitch McConnell	Choptank Ballroom
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3:30 PM	Taxes, Inflation and the Economy: What Americans Think David Winston, The Winston Group Myra Miller, The Winston Group	Choptank Ballroom
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4:30 PM	Break	
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6:00 PM	Reception	Chesapeake Foyer & Patio
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7:00 PM	Dinner Mollie Hemingway, The Federalist	Chesapeake Ballroom
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Saturday, June 19, 2021

8:00 AM	Breakfast	Chesapeake Ballroom
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9:00 AM	The Future of the Congressional Workplace Manar Morales, Diversity and Flexibility Alliance Tim Monahan, Committee on House Administration Jen Daulby, Former Staff Director, Committee on House Administration	Choptank Ballroom
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10:00 AM	How to Win the Internet: Using Digital Media Effectively Matt Lira, Hangar Capital Steve Johnston, FlexPoint Media Kate Parnitzke, Former White House Chief Digital Officer	Choptank Ballroom
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11:15 AM	Open Mic Discussion Moderator: Mark Strand, Congressional Institute	Choptank Ballroom
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11:45 AM	Conference Concludes Bus departs from Choptank Ballroom Entrance	
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COS: House Staff

First Name	Last Name	Institution	Job Title
Rob	Adkerson	Office of Rep. Loudermilk	Chief of Staff
Kara	Ahern	Office of Rep. Cheney	Chief of Staff
Anna	Alburger	Office of Rep. Joyce (OH)	Chief of Staff
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Taylor	Andreae	Office of Rep. Gallagher	Chief of Staff
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Jon	Anzur	Office of Rep. Keller	Chief of Staff
Cyrus	Artz	House Committee on Education and Labor	Staff Director
Eliza	Baker	Office of Rep. Crenshaw	Chief of Staff
Erica	Barker	Office of Rep. Spartz	Deputy Chief of Staff
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Cliff	Bayer	Office of Rep. Fulcher	Chief of Staff
Mark	Bednar	Office of the Leader	Director of Strategic Communications
Josh	Bell	Office of Rep. Estes	Chief of Staff
Warren Kirk	Bell	Office of Rep. Sessions	Chief of Staff
Brooke	Bennett	Office of Rep. Hill	Chief of Staff
Eric	Bergren	Office of Rep. Guthrie	Chief of Staff
Chris	Bien	Office of the Leader	Chief of Staff
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Lauren	Billman	Office of Rep. Miller	Chief of Staff
Alex	Blair	Office of Rep. Steube	Deputy Chief of Staff
Gabriella	Boffelli	Office of Rep. González-Colón	Chief of Staff
Alex	Bolton	Office of Rep. Malliotakis	Chief of Staff
Aaron	Bonnaure	Office of Rep. Reschenthaler	Chief of Staff
Kate	Bonner	Office of Rep. Smucker	Chief of Staff
Lorissa	Bounds	Office of Rep. Obernolte	Chief of Staff

Casey	Bowman	Office of Rep. Herrera Beutler	Chief of Staff
Parish	Braden	House Committee on Agriculture	Staff Director
Jen	Bradley	Office of Rep. Rutherford	Chief of Staff
Sean	Brady	Office of Rep. Buchanan	Chief of Staff
James	Braid	Office of Rep. Rosendale	Chief of Staff
Doug	Branch	Office of Rep. Davidson	Deputy Chief of Staff
Andy	Braner	Office of Rep. Fortenberry	Chief of Staff
Ross	Branson	Office of Rep. Lesko	Chief of Staff
Matthew	Brennan	Office of Rep. Thompson	Chief of Staff
Francis	Brennan	House Republican Conference	Rapid Response Director
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Keelie	Broom	Office of Rep. Owens	Chief of Staff
Nick	Brown	Office of Rep. Clyde	Chief of Staff
Stuart	Burns	Office of Rep. Posey	Chief of Staff
Courtney	Butcher	House Republican Conference	Member Services Director
Jeff	Butler	Office of Rep. McHenry	Chief of Staff
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Larry	Calhoun	Office of Rep. Cammack	Chief of Staff
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Michael
Chris
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Reed
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Jaryn
Max
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Connelly
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Contres
Coughig
Craddock
Crawford
Cummings
Cunningham
Dana
Davis
Day
Decker
Del Beccaro
DeWitle
Didiuk
Dietz
Dixon
Domenech
Donnellan
Downs
Dreiling
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Emhof
Engling
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Office of Rep. Hartzler
Office of Rep. Hudson
Office of Rep. Gonzales
Office of Rep. Babin
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Office of Rep. Carter (GA)
Office of Rep. Walorski
Office of Rep. Baird
Office of Rep. Steel
Office of Rep. Brady
Office of Rep. Wilson
Office of Rep. Burgess
Office of Rep. McCaul
Office of Rep. Huizenga
Office of Rep. Smith (NE)
Office of Rep. Taylor
House Committee on Rules
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Office of Rep. Miller
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Jim	Hippe	Office of Rep. Fleischmann	Chief of Staff
Liz	Hittos	Office of Rep. Bilirakis	Chief of Staff
Chris	Hixon	House Committee on Judiciary	Staff Director
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Charlie	Keller	Office of Rep. Wagner	Chief of Staff
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Mark	Kelly	Office of Rep. Good	Chief of Staff
Micah	Ketchel	Office of Rep. Waltz	Chief of Staff
Carolyn	King	Office of Rep. Wittman	Chief of Staff
Kyle	Kizzler	Office of Rep. Jacobs	Chief of Staff

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RJ	Laukitis	Office of Rep. Walberg	Chief of Staff
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Matt	Leopold	Office of Rep. Feenstra	Chief of Staff
Joe	Lillis	Office of Rep. Long	Chief of Staff
Tony	Lis	Office of Rep. Bergman	Chief of Staff
Tim	Lolli	Office of Rep. Gonzalez (OH)	Chief of Staff
Ryan	Long	Office of the Leader	Senior Policy Advisor
Molly	Lowe	Office of Rep. Amodei	Chief of Staff
Jonathan	Lowe	Office of Rep. Chabot	Chief of Staff
Michael	Lowry	Office of Rep. Dunn	Chief of Staff
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Chris	Maneval	Office of Rep. Emmer	Chief of Staff
Bret	Manley	Office of Rep. Davis	Chief of Staff
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Josh	Mathis	House Committee on Science, Space and	Staff Director

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Kenneth	Monahan	House Committee on Administration	Staff Director
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Allison	Murphy	Office of Rep. Rouzer	Chief of Staff
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		Office of Rep. Van Duyne	Chief of Staff

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Ali	Pardo	House Republican Conference	Communications Director
Charyssa	Parent	House Republican Conference	Media Affairs
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Nancy	Peele	Office of Rep. Graves (MO)	Chief of Staff
Mehgan	Perez-Acosta	Office of Rep. Gooden	Chief of Staff
Steve	Pftrang	Office of Rep. LaHood	Chief of Staff
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John	Porter	Office of Rep. Arrington	Chief of Staff
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Bart	Reising	Office of the Whip	Director of Member Services
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Zac	Rutherford	Office of Rep. Harshbarger	Chief of Staff
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Paul	Sass	House Committee on Transportation and	Staff Director

Paul	Sawyer	Infrastructure	Chief of Staff
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Brendan	Shields	Office of Rep. Hollingsworth	Chief of Staff
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Allen	Souza	Office of Rep. Ferguson	Chief of Staff
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Nick	Strader	Office of Rep. Tenney	Chief of Staff
Kelle	Strickland	Office of Rep. Bentz	Chief of Staff
Matthew	Stroia	House Committee on Ethics	Staff Director
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Alan	Tennille	Office of Rep. Moore	Chief of Staff
		Office of Rep. Garcia	Chief of Staff

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Leafaina	Yahn	Office of Rep. Radewagen	Chief of Staff
Marshall	Yates	Office of Rep. Brooks	Chief of Staff
Chad	Yelinski	Office of Rep. Budd	Chief of Staff

Report name: House Staff Attendance List for Ethics**Report date:** 06/28/2021**Event name:** 2021 Chiefs of Staff Conference**Total records:** 162 records

First Name	Last Name	Institution	Registration Status
Anna	Alburger	Office of Rep. Joyce (OH)	Confirmed
Jon	Anzur	Office of Rep. Keller	Confirmed
Cyrus	Artz	House Committee on Education and Labor	Confirmed
Erica	Barker	Office of Rep. Spartz	Confirmed
Mark	Bednar	Office of the Leader	Confirmed
Josh	Bell	Office of Rep. Estes	Confirmed
A. Brooke	Bennett	Office of Rep. Hill	Confirmed
Jeff	Billman	Office of Rep. Jackson	Confirmed
Lauren	Billman	Office of Rep. Miller	Confirmed
Alex	Blair	Office of Rep. Steube	Confirmed
Gabriella	Boffelli	Office of Rep. González-Colón	Confirmed
Alex	Boiton	Office of Rep. Malliotakis	Confirmed
Aaron	Bonnaure	Office of Rep. Reschenthaler	Confirmed
Kate	Bonner	Office of Rep. Smucker	Confirmed
Lorissa	Bounds	Office of Rep. O'Brien	Confirmed
Jen	Bradley	Office of Rep. Rutherford	Confirmed
Sean	Brady	Office of Rep. Buchanan	Confirmed
Doug	Branch	Office of Rep. Davidson	Confirmed
Francis	Brennan	House Republican Conference	Confirmed
Keele	Broom	Office of Rep. Owens	Confirmed
Courtney	Butcher	House Republican Conference	Confirmed
Jeff	Butler	Office of Rep. McHenry	Confirmed
John	Byers	Office of Rep. Pfluger	Confirmed
Larry	Calhoun	Office of Rep. Cammack	Confirmed
Benjamin	Cantrell	Office of Rep. Mullin	Confirmed

Ryan	Carney	Office of Rep. Steil	Confirmed
Machalagh	Carr	Office of the Leader	Confirmed
Jessica	Carter	Office of Rep. Newhouse	Confirmed
Caroline	Cash	Office of Rep. Comer	Confirmed
Andrew	Christianson	Office of Rep. Johnson (SD)	Confirmed
Michael	Comer	Office of the Whip	Confirmed
Billy	Constangy	Office of Rep. Hudson	Confirmed
Casey	Contres	Office of Rep. Gonzales	Confirmed
Chris	Crawford	Office of Rep. Carter (GA)	Confirmed
Tim	Cummings	Office of Rep. Walorski	Confirmed
Jonathan	Day	Office of Rep. Wilson	Confirmed
James	Decker	Office of Rep. Burgess	Confirmed
Chris	Del Beccaro	Office of Rep. McCaul	Confirmed
Monica	Didiuk	Office of Rep. Smith (NE)	Confirmed
Kelly	Dixon Chambers	House Committee on Rules	Confirmed
Emily	Domenech	Office of the Leader	Confirmed
Jordan	Downs	Office of Rep. Guest	Confirmed
Braden	Dreiling	Office of Rep. LaTurner	Confirmed
Mark	Dreiling	Office of Rep. Bacon	Confirmed
Willi	Dunham	Office of the Leader	Confirmed
Erin	Elliott	Office of Rep. Katko	Confirmed
Jaryn	Emhof	Office of Rep. Webster	Confirmed
Max	Engling	Office of the Leader	Confirmed
Laura	Engquist	Office of Rep. Balderson	Confirmed
Michele	Exner	Office of the Leader	Confirmed
Kathryn	Facchiano	Office of Rep. Higgins	Confirmed
Alex	Ferro	Office of Rep. Gilmenez	Confirmed
Lauren	Fine	Office of the Whip	Confirmed
David	FitzSimmons	Office of Rep. Fischbach	Confirmed

Cameron	Foster	Office of Rep. Hern	Confirmed
Steven	Giaier	Office of the Leader	Confirmed
Tracie	Gibler	Office of Rep. Miller-Meeks	Confirmed
Cesar	Gonzalez	Office of Rep. Diaz-Balart	Confirmed
Ellen	Gosnell	Office of the Whip	Confirmed
Alex	Gourdikian	Office of the Leader	Confirmed
Andrea	Grace	Office of Rep. Zeldin	Confirmed
Michael	Gridler	Office of Rep. Burchett	Confirmed
Drew	Griffin	Office of Rep. Latta	Confirmed
Josh	Grogis	Office of Rep. Cole	Confirmed
Hillary	Gross	Office of Rep. Gibbs	Confirmed
Mike	Hamilton	Office of Rep. McKinley	Confirmed
Nicola	Hawatmeh	Office of Rep. McClain	Confirmed
Tyler	Haymore	Office of Rep. Donalds	Confirmed
Patrick	Hester	House Republican Conference	Confirmed
Preston	Hill	Office of the Leader	Confirmed
Liz	Hittos	Office of Rep. Billirakis	Confirmed
Christopher	Hixon	House Committee on Judiciary	Confirmed
Lauren	Hodge	Office of Rep. Allen	Confirmed
Houson	Holdren	House Republican Conference	Confirmed
Brett	Horton	Office of the Whip	Confirmed
Michael	Hough	Office of Rep. Mooney	Confirmed
Adam	Howard	Office of Rep. Turner	Confirmed
Allie	Hurnes	Office of the Leader	Confirmed
Jake	Johnsen	Office of Rep. Rogers (KY)	Confirmed
Natalie	Joyce	Office of the Leader	Confirmed
Rebecca	Keightley	Office of Rep. Calvert	Confirmed
Mark	Kelly	Office of Rep. Good	Confirmed
Melissa	Kelly	Office of Rep. Franklin	Confirmed

Micah	Ketchel	Office of Rep. Waltz	Confirmed
Carolyn	King	Office of Rep. Wittman	Confirmed
Kyle	Kizzler	Office of Rep. Jacobs	Confirmed
Joe	Knowles	Office of Rep. Fitzpatrick	Confirmed
Desiree	Koetzle	Office of Rep. Stauber	Confirmed
Kate	LaBorde	Office of Rep. Biggs	Confirmed
RJ	Laukitis	Office of Rep. Walberg	Confirmed
Jason	Lawrence	Office of Rep. Scott	Confirmed
Roz	Leighton	Office of Rep. Armstrong	Confirmed
Matt	Leopold	Office of Rep. Feenstra	Confirmed
Joe	Lillis	Office of Rep. Long	Confirmed
Tony	Lis	Office of Rep. Bergman	Confirmed
Ryan	Long	Office of the Leader	Confirmed
Jonathan	Lowe	Office of Rep. Chabot	Confirmed
Molly	Lowe	Office of Rep. Amodei	Confirmed
Michael	Lowry	Office of Rep. Dunn	Confirmed
Chris	Maneval	Office of Rep. Emmer	Confirmed
Anna	McCormack	Office of Rep. Taylor	Confirmed
Ryan	McCormack	Office of Rep. Fitzgerald	Confirmed
Mara	Mellstrom	Office of Rep. Mace	Confirmed
Justin	Melvin	Office of Rep. Kustoff	Confirmed
Dan	Meyer	Office of the Leader	Confirmed
Matt	Meyer	Office of Rep. Smith (MO)	Confirmed
Carson	Middleton	Office of Rep. Foxx	Confirmed
Megan Bel	Miller	Office of Rep. Scalise	Confirmed
James	Min	Office of Rep. McCarthy	Confirmed
Patrick	Mocete	Office of Rep. Kim	Confirmed
Vivian	Moeglein	House Committee on Natural Resources	Confirmed
Kenneth	Monahan	Office of Rep. Meijer	Confirmed

Marissa	Monahan	House Administration	Confirmed
Tim	Monahan	House Committee on Administration	Confirmed
Tom	Moran	Office of Rep. Salazar	Confirmed
Ben	Napier	Office of the Whip	Confirmed
Sean	O'Brien	Congressional Western Caucus	Confirmed
Alex	Ortiz	Office of Rep. Young	Confirmed
Ali	Pardo	House Republican Conference	Confirmed
Charyssa	Parent	House Republican Conference	Confirmed
Nancy	Peele	Office of Rep. Graves (MO)	Confirmed
Mehgan	Perez-Acosta	Office of Rep. Gooden	Confirmed
Steve	Pftrang	Office of Rep. LaHood	Confirmed
Jillian	Plank	Office of Rep. Nunes	Confirmed
David	Planning	House Committee on Small Business	Confirmed
Marty	Reiser	Office of the Whip	Confirmed
Bart	Reising	Office of the Whip	Confirmed
Andrew	Renteria	Office of Rep. Valadao	Confirmed
Kyle	Robertson	Office of Rep. Pence	Confirmed
Cole	Rojewski	Office of Rep. Granger	Confirmed
Mary	Rosado	Office of Rep. Barr	Confirmed
Zac	Rutherford	Office of Rep. Harshbarger	Confirmed
Lindsay	Ryan	Office of Rep. Moolenaar	Confirmed
Rebecca	Shaw	Office of Rep. Hollingsworth	Confirmed
Brendan	Shields	House Committee on Foreign Affairs	Confirmed
Bryan	Shuy	Office of Rep. Harris	Confirmed
Stephen	Siao	Office of Rep. Mark Green	Confirmed
Kris	Skrzycki	Office of Rep. Hagedorn	Confirmed
Allison	Slagell	Office of Rep. Lucas	Confirmed
Jeff	Small	Office of Rep. Boebert	Confirmed
Caleb	Smith	Office of the Leader	Confirmed

Mike	Smuljen	Office of Rep. Johnson (OH)	Confirmed
Shannan	Sorrell	Office of Rep. Fallon	Confirmed
Allen	Souza	Office of the Leader	Confirmed
Matt	Sparks	Office of the Leader	Confirmed
Brittan	Specht	Office of the Leader	Confirmed
Kelle	Strickland	House Committee on Ethics	Confirmed
Deena	Tauster	Office of Rep. Garbarino	Confirmed
Shana	Teehan	Office of Rep. Moore	Confirmed
Alan	Tennille	Office of Rep. Garcia	Confirmed
Jett	Thompson	Office of Rep. Bice	Confirmed
Chris	Tudor	Office of Rep. McClintock	Confirmed
Tom	Van Flein	Office of Rep. Gosar	Confirmed
Garrett	Ventry	Office of Rep. Buck	Confirmed
Rachel	Ver Velde	Office of Rep. Grothman	Confirmed
Ted	Verrill	Office of Rep. Letlow	Confirmed
Chris	Vieson	House Committee on Armed Services	Confirmed
Jake	Vreeburg	House Republican Conference	Confirmed
Rachel	Wagley	Office of Rep. Moore	Confirmed
Jennifer	Watson	Office of Rep. Rice	Confirmed
Jeanette	Whitener	Office of Rep. Weber	Confirmed
Marshall	Yates	Office of Rep. Brooks	Confirmed
Total registrants: 162			