#### EMPLOYEE POST-TRAVEL DISCLOSURE FORM

mendmen
nen

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure*Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

completed. Please do not file this form with the Committee on Ethics. NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. 1. Name of Traveler: Steven Pfrang 2. a. Name of Accompanying Relative: \_\_\_ b. Relationship to Traveler: Spouse Child Other (specify): Return: 6/19/21 3. a. Dates: Departure: 6/17/21 b. Dates at Personal Expense, if any: 4. Departure City: Washington, DC Destination: Cambridge, MD Return City: Washington, DC Sponsor(s), Who Paid for the Trip: Congressional Insitutute 6. Describe Meetings and Events Attended: Ethics, Working with the White House & Senate, Taxes, Inflation & Economy: What Americans Think, Friday evening Reception, Friday Dinner with Mollie Hemmingway 7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box: a. a completed Sponsor Post-Travel Disclosure Form; b. The Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s); c. page 2 of the completed *Traveler Form* submitted by the employee; and d. the letter from the Committee on Ethics approving my participation on this trip. 8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box. b. If not, explain: My girlfriend, who is also a Chief and was attending the retreat, experienced a medical emergency on 6/17, which prevented me from participating in sessions on Thurs. & Fri. AM. I attended all events I was able to given her medical emergency & have discussed this w/ counsel. I certify that the information contained on this form is true, complete, and correct to the best of my knowledge. Signature of Traveler: I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain. Name of Supervising Member: Rep. Darin LaHood (IL-Date: 7/1/21

Signature of Supervising Member: Version date 3/2021 by Committee on Eth

		SPONSOR P	OST-TRAVEL DIS	CLOSURE FORM	1 Original Amendmen
A co	enses or reimburse ompleted copy of t within ten days o omply with House denial of future re by the trip expense	ement for travel expenses to the form must be provided f their return. You must an rules and the Committee's quests to sponsor trips and s.	o House Members, or to each House Mennswer all questions, as travel regulations. It lor subject the curre	fficers, or employed nber, officer, or em and check all boxes Failure to comply w nt traveler to discip	ry trip sponsor in providing traveles under House Rule 25, clause 5. aployee who participated on the 4, on this form for your submission with this requirement may result in plinary action or a requirement to
NOT	E: Willful or know	ing misrepresentations on the tid for the trip:	is form may be subject sional Institute	t to criminal prosect	ution pursuant to 18 U.S.C. § 1001.
1. 2.	Sponsor(s) wno pa Travel Destination	n(s): Cambridge, MD			
3.	Date of Departure	06/17/2021	Date of	Return: 06/19/20	)21
4.	Name(s) of Travel	er(s): see attached list			
		more than one traveler on	a form only if <i>all</i> in	formation is <i>identi</i>	ical for each person listed.
5.	Actual amount of	expenses paid on behalf o	f, or reimbursed to, e	each individual nar	ned in Question 4:
		Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
	Traveler	n/a	\$407.88	\$156	\$278.10 Room Rental
	Accompanying Family Member				
6. [		connected to the trip were s true by checking box.	for actual costs incu	rred and not a per	diem or lump sum payment.
I cer	tify that the infor	mation contained in this	form is true, comple	ete, and correct to	the best of my knowledge.
Sign	ature: Mark	String		Date:	6/28/2021

recreitly that the photmatigic contained in this form is true, com	piete, and correct to the best of my knowledge.
Signature: Mark String	Date: 6/28/2021
Name: Mark Strand	Title: President
Organization: Congressional Institute	
I am an officer of the above-named organization. Signify stat	ement is true by checking box.
Address: 1700 Diagonal Road #300, Alexandria, VA 223	14
Email: strand@conginst.org	Telephone: 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

#### TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Steven Pfrang
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.
Signature:
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee): Rep. Darin LaHood
Office Address: 1424 LHOB
Telephone Number: 202.225.6201
Email Address of Contact Person: steve.pfrang@mail.house.gov
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, <i>and</i> these forms are being submitted to the Committee less than 30 days before the trip departure date.
NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.
KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: *travel.requests@mail.house.gov*.

supporting paperwork for three subsequent Congresses from the date of travel.

#### TRAVELED FORM

	I KAV ELEK FORMI
1.	Name of Traveler: Steven Pfrang
2.	Sponsor(s) who will be paying or providing in-kind support for the trip:  Congressional Institute
3.	City and State OR Foreign Country of Travel : Cambridge, MD
	a. Date of Departure: June 17, 2021 Date of Return: June 19, 2021
	b. Yes No Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
	(1) Name of Accompanying Family Member:
	(2) Relationship to Traveler: Spouse Child Other (specify):
	(3) Yes No Accompanying Family Member is at least 18 years of age:
6.	a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7.	Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.  NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify
	the specific events in which the traveler will be participating.
8.	Explain why participation in the trip is connected to the traveler's individual official or representational duties.  Staff should include their job title and how the activities on the itinerary relate to their duties.  I am the Chief of Staff for Rep. Darin LaHood. This retreat is for House Republican Chiefs of Staff. The retreat highlights collaboration and best practices with other Chiefs, as it relates to ethics, office management, House Administration/Franking changes, working in the minority and other COVID related challenges.
9.	Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10	. For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
dii tra ap	dereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my rect supervision, to accept expenses for the trip described in this request. I have determined that the above-described evel is in connection with my employee's official duties and that acceptance of these expenses will not create the pearance that the employee is using public office for private gain.
Sig	gnature of Employing Member Date 5/12/21

#### **Primary Trip Sponsor Form**

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics. house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1.	Sponsor who will be paying for the trip: Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box:
3.	<ul> <li>Check only one. I represent that:</li> <li>a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR</li> </ul>
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds:   OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.   If "c" is checked, list the names of the additional sponsors:
4.	Provide names and titles of <b>ALL</b> House Members <i>and</i> employees you are inviting. <b>For each House invitee, provide are explanation of why the individual was invited</b> (include additional pages if necessary):  See Addendum & Attached Invitation List
5.	Is travel being offered to an accompanying family member of the House invitee(s)?   Yes  No
6.	Date of Departure: June 17, 2021 Date of Return: June 19, 2021
7.	a. City of departure: Washington, DC
	b. Destination(s): Cambridge, MD
	c. City of return: Washington, DC
8.	Check only one. I represent that:  a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR  b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations.
9.	Check only one of the following:  a. I checked 8(a) or (b) above: □  b. I checked 8(c) above but am not offering any lodging: □  c. I checked 8(c) above and am offering lodging and meals for one night: □ OR  d. I checked 8(c) above and am offering lodging and meals for two nights: □ If you checked this box, explain why the second night of lodging is warranted: □

10.	Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). <i>Indicate agenda is attached by checking box:</i>
11.	Check only one of the following:  a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify that the statement is true by checking box:  OR
	b. <i>Not Applicable</i> . Trip sponsor is a U.S. institution of higher education:
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip <i>and</i> its role in organizing and/or conducting the trip:  See Addendum
13.	Answer parts a and b. Answer part c if neccessary:
	a. Mode of travel: Air 🗌 Rail 🔲 Bus 🗹 Car 🔲 Other 🗌 (specify:
	b. Class of travel: Coach 🗹 Business 🗌 First 🗌 Charter 🗎 Other 🗀 (specify:
	c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
14.	I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking box:
15.	<ul> <li>Check only one. I represent that either:</li> <li>a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees:</li> <li>OR</li> </ul>
	b. The trip involves events that are arranged specifically with regard to congressional participation: If "b" is checked:
	1) Detail the cost per day of meals (approximate cost may be provided): Day 1 - \$50, Day 2 - \$88, Day 3 - \$18
	2) Provide the reason for selecting the location of the event or trip: Relative proximity to Washington, DC and capacity to handle a large event.
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
	Hotel Name: Hyatt Regency Chesapeake Bay City: Cambridge, MD Cost Per Night: \$161
	Reason(s) for Selecting: Proximity to DC, Availablity, Security & Facility size
	Hotel Name: City: Cost Per Night:
	Reason(s) for Selecting:
	Hotel Name: City: Cost Per Night:
	Reason(s) for Selecting:
17	I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum
	payment. Signify that the statement is true by checking box:

#### 18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant		Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$58	\$411	\$156
For each Accompanying Family Member	\$58	\$0	\$156

		Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$309 \$178	Room Rental COVID Testing
For each Accompanying Family Member	\$309 \$178	Room Rental COVID Testing

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one	19.	Ch	eck	onl	v one
--------------------	-----	----	-----	-----	-------

- a. I certify that I am an officer of the organization listed below: I OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.
- 20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip. 🗹
- 21. I certify by my rignature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Date: Date:

Name:

President

Title: \_\_\_\_\_Congressional Institute

Organization:

1700 Diagonal Road #300, Alexandria, VA 22314

Address: \_\_\_\_\_

703-837-8812

Telephone: \_\_\_\_\_

strand@conginst.org

Email:

If there are any questions regarding this form, please contact the Committee at the following address:

#### **Committee on Ethics**

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392

Theodore E. Deutch, Florida *Chairman* Jackie Walorski, Indiana *Ranking Member* 

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



# U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

> David W. Arrojo Counsel to the Chairman

Kelle A. Strickland
Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

June 15, 2021

Mr. Steven Pfrang Office of the Honorable Darin LaHood 1424 Longworth House Office Building Washington, DC 20515

Dear Mr. Pfrang:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Cambridge, Maryland, scheduled for June 17 to 19, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman

Jackie Walorski Ranking Member

TED/JW:adw

#### PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Minority and Senate Majority personal offices, the Staff Director in House Minority committee offices as well as select leadership staff.

# Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

#### **Question 18: Total expenses for each participant:**

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$309 as disclosed on the sponsor form.

**COVID Safety Precautions:** If you have not been vaccinated, we strongly encourage you to be tested for COVID before traveling to the conference. We will have onsite testing and are following all health protocols, including ensuring all seats for meals and discussions are socially distanced. Masks are strongly encouraged; we will have extra PPE for attendees as well as hand sanitizer. Health screenings and temperature checks will be required before you can enter the meeting space.

2021 Chiefs of Staff Conference

Thursday, June 17, 2021 -Saturday, June 19, 2021 Hyatt Regency Chesapeake Bay



# PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON TUESDAY, MAY 18, 2021!!!

Dear \*/fname/\*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2021 Chiefs of Staff Conference, which will be from Thursday, June 17, 2021, through Saturday, June 19, 2021, at Hyatt Regency Chesapeake Bay in Cambridge, MD. We hope you and your family will join us.

You have a ton on your plate as a chief, so we're developing an agenda that will lighten the load for the year ahead. Since we are inviting House and Senate Republican personal chiefs of staff, committee staff directors and leadership staff, you will have the opportunity to expand your professional network and get to know colleagues you might not normally meet during a normal workday.

Your health and safety is our top priority at this conference. If you have not been vaccinated, we strongly encourage you to be tested for COVID before traveling to the conference. We will have onsite testing and are following all health protocols, including ensuring all seats for meals and discussions are socially distanced. Masks are strongly encouraged; we will have extra PPE for attendees. Health screenings and temperature checks will be required before you can enter the meeting space.

As usual, we are working with the Committee on Ethics so the Institute can cover your costs. You are being invited so that you can hear about the future of the nation and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships.

#### To Register:

#### Step 1: Submit Ethics Packet by Tuesday, May 18, 2021

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Tuesday, May 18, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to <a href="mailto-travel.requests@mail.house.gov">travel.requests@mail.house.gov</a>.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House

within 15 days of your return.

#### Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation, and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

To Register:

Register for Chiefs of Staff Conference

Email Address:

\*/email/\*

Access Code:

\*/other\_id/\*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email <a href="mailto:rsvp@conginst.org">rsvp@conginst.org</a>. We look forward to seeing you in Cambridge!

Best wishes, Mark Strand, President The Congressional Institute (703) 837-8812 - Office strand@conginst.org

Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.



## Thursday, June 17, 2021

1:30PM	Bus Departs from Hill
2:00 PM	Nametag Pickup
4:15 PM	Welcome
4:30 PM	New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group
5:30 PM	Reception & Dinner Niall Ferguson, Hoover Institution
	Friday, June 18, 2021
8:00 AM	Breakfast
9:00 AM	Leadership Chiefs of Staff Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Kara Ahern, House Republican Conference
10:00 AM	The Effective Communicator Mark Horstman, Manager Tools, LLC
12:00 PM	Lunch Os Guinness Author and social critic
1:15 PM	The Chinese Communist Party: The Challenge It Poses and America's Response Matthew Pottinger, Former Deputy National Security Advisor Elizabeth Economy, Hoover Institution Derek Scissors, American Enterprise Institute

2:30 PM	America's Long-Term Fiscal Health Douglas Holtz-Eakin, American Action Forum Scott Hodge, The Tax Foundation Jim Capretta, American Enterprise Institute
3:30 PM	Ethics Elliot Berke, Berke Farah LLC Erin Clark, NRCC
4:30 PM	Break
6:00 PM	Reception & Dinner Kim Strassel, The Wall Street Journal
	Saturday, June 19, 2021
8:00 AM	Breakfast
9:00 AM	Using the MRA Effectively/Creating an Effective Casework Shop Jen Daulby, Former Committee on House Administration Staff Director Brad Fitch, Congressional Management Foundation
10:00 AM	How to Win the Internet: Using Digital Media Effectively Matt Lira, Hangar Capital
11:15 AM	Open Mic Discussion Moderator: Mark Strand, Congressional Institute
12:30 PM	Conference Concludes Bus departs from Hyatt



## Thursday, June 17, 2021

1:30PM	Bus Departs from Hill	S Capitol St (Between Rayburn & Longworth)
2:00 PM	Nametag Pickup	Choptank Ballroom Foyer
4:15 PM	Welcome	Choptank Ballroom
4:30 PM	GOP Outreach to Hispanic Communities David Winston, The Winston Group Myra Miller, The Winston Group Daniel Garza, The LIBRE Initiative Jeyben Castro, House Office of Diversity and	Choptank Ballroom Inclusion
6:00 PM	Reception	Regatta Pavilion
7:00 PM	<b>Dinner</b> Walter Russell Mead, <i>The Wall Street Journal</i>	Chesapeake Ballroom
	Friday, June 18	, 2021
8:00 AM	Breakfast	Chesapeake Ballroom
9:00 AM	<b>Leadership Chiefs of Staff</b> Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference	Choptank Ballroom
10:00 AM	<b>The Effective Communicator</b> Mark Horstman, Manager Tools, LLC	Choptank Ballroom
12:00 PM	<b>Lunch</b> Rich Lowry, <i>National Review</i>	Chesapeake Ballroom
1:15 PM	<b>Ethics</b> Moderator: Kelle Strickland, House Ethics Cor Elliot Berke, Berke Farah LLC	<b>Choptank Ballroom</b> mmittee

Erin Clark, NRCC

2:30 PM	Working with the White House and Senate Ben Howard, Former White House Deputy Director of Legislative Affai	
	Brian McGuire, Former Chief of Staff to Senate Republican Leader Mit	ch McConnell
3:30 PM	<b>Taxes, Inflation and the Economy: What Americans Think</b> David Winston, The Winston Group Myra Miller, The Winston Group	Choptank Ballroom
4:30 PM	Break	
6:00 PM	Reception	esapeake Foyer & Patio
7:00 PM	<b>Dinner</b> Mollie Hemingway, The Federalist	Chesapeake Ballroom
	Saturday, June 19, 2021	
8:00 AM	Breakfast	Chesapeake Ballroom
9:00 AM	The Future of the Congressional Workplace Manar Morales, Diversity and Flexibility Alliance Tim Monahan, Committee on House Administration Jen Daulby, Former Staff Director, Committee on House Administration	Choptank Ballroom
10:00 AM	How to Win the Internet: Using Digital Media Effectively Matt Lira, Hangar Capital Steve Johnston, FlexPoint Media Kate Parnitzke, Former White House Chief Digital Officer	Choptank Ballroom
11:15 AM	<b>Open Mic Discussion</b> Moderator: Mark Strand, Congressional Institute	Choptank Ballroom
11:45 AM	Conference Concludes Bus departs from Choptank Ballroom Entrance	

# COS: House Staff

Job Title	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director		bor Staff Director	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Director of Strategic Communications	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Director of Floor Operations	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Institution	Office of Rep. Loudermilk	Office of Rep. Cheney	Office of Rep. Joyce (OH)	Office of Rep. Lamborn	Office of Rep. Gallagher	House Committee on Ways and Means	Office of Rep. Keller	House Committee on Education and Labor	Office of Rep. Crenshaw	Office of Rep. Spartz	Office of Rep. Tiffany	Office of Rep. Fulcher	Office of the Leader	Office of Rep. Estes	Office of Rep. Sessions	Office of Rep. Hill	Office of Rep. Guthrie	Office of the Leader	Office of Rep. Jackson	Office of Rep. Miller	Office of Rep. Steube	Office of Rep. González-Colón	Office of Rep. Malliotakis	Office of Rep. Reschenthaler	Office of Rep. Smucker	Office of Rep. Obernolte
Last Name	Adkerson	Ahern	Alburger	Anderson	Andreae	Andres	Anzur	Artz	Baker	Barker	Bauknecht	Bayer	Bednar	Bell	Bell	Bennett	Bergren	Bien	Billman	Billman	Blair	Boffelli	Bolton	Bonnaure	Bonner	Bounds
First Name	Rob	Kara	Anna	Dale	Taylor	Gary	Jon	Cyrus	Eliza	Erica	Jason	Cliff	Mark	Josh	Warren Kirk	Brooke	Eric	Chris	Jeff	Lauren	Alex	Gabriella	Alex	Aaron	Kate	Lorissa

Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Rapid Response Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	General Counsel	Chief of Staff	Chief of Staff	Deputy Director	Staff Director	Chief of Staff	Chief of Staff
Office of Rep. Herrera Beutler	House Committee on Agriculture	Office of Rep. Rutherford	Office of Rep. Buchanan	Office of Rep. Rosendale	Office of Rep. Davidson	Office of Rep. Fortenberry	Office of Rep. Lesko	Office of Rep. Thompson	House Republican Conference	Office of Rep. Rogers (AL)	Office of Rep. Wenstrup	Office of Rep. Owens	Office of Rep. Clyde	Office of Rep. Posey	House Republican Conference	Office of Rep. McHenry	Office of Rep. Pfluger	Office of Rep. Cammack	Office of Rep. Mullin	Office of Rep. Carl	Office of Rep. Steil	Office of the Leader	Office of Rep. Newhouse	Office of Rep. Comer	House Office of Diversity and Inclusion	House Committee on Appropriations	Office of Rep. Johnson (SD)	Office of Rep. Westerman
Bowman	Braden	Bradley	Brady	Braid	Branch	Braner	Branson	Brennan	Brennan	Brinson	Brooks	Broom	Brown	Burns	Butcher	Butler	Byers	Calhoun	Cantrell	Carlough	Carney	Carr	Carter	Cash	Castro	Chotvacs	Christianson	Collins
Casey	Parish	Jen	Sean	James	Doug	Andy	Ross	Matthew	Francis	Chris	Greg	Keelie	Nick	Stuart	Courtney	Jeff	John	Larry	Benjamin	Chad	Ryan	Machalagh	Jess	Caroline	Jeyben	Anne Marie	Andrew	Sarah

Digital Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff for Policy	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Member Services Director	Deputy Chief of Staff
Office of the Whip	Office of Rep. Hartzler	Office of Rep. Hudson	Office of Rep. Gonzales	Office of Rep. Babin	Office of Rep. Kelly (MS)	Office of Rep. Carter (GA)	Office of Rep. Walorski	Office of Rep. Baird	Office of Rep. Steel	Office of Rep. Brady	Office of Rep. Wilson	Office of Rep. Burgess	Office of Rep. McCaul	Office of Rep. Huizenga	Office of Rep. Smith (NE)	Office of Rep. Taylor	House Committee on Rules	Office of the Leader	Office of Rep. Miller	Office of Rep. Guest	Office of Rep. Bacon	Office of Rep. LaTurner	Office of the Leader	Office of Rep. Jordan	Office of Rep. Katko	Office of Rep. Webster	Office of the Leader	Office of Rep. Balderson
Comer	Connelly	Constangy	Contres	Couhig	Craddock	Crawford	Cummings	Cunningham	Dana	Davis	Day	Decker	Del Beccaro	DeWitte	Didiuk	Dietz	Dixon	Domenech	Donnellan	Downs	Dreiling	Dreiling	Dunham	Eichinger	Elliot	Emhof	Engling	Engquist
Michael	Chris	Billy	Casey	Ben	Reed	Chris	Tim	Quincy	Arie	Dave	Jonathan	James	Chris	Jon	Monica	Lonnie	Kelly	Emily	Matthew	Jordan	Mark	Braden	WIII	Kevin	Erin	Jaryn	Max	Laura

Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Senior Policy Advisor and Counsel	Chief of Staff	Chief of Staff	Director of Operations	Director of Operations	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Williams	Office of the Leader	Office of Rep. Higgins	Office of Rep. Gimenez	Office of Rep. Miller	Office of the Whip	Office of Rep. Fischbach	Office of Rep. Hern	Office of the Leader	Office of Rep. Miller-Meeks	Office of Rep. Diaz-Balart	Office of the Whip	Office fo the Leader	Office of Rep. Zeldin	Office of Rep. Burchett	Office of Rep. Latta	Office of Rep. Cole	Office of Rep. Gibbs	Office of Rep. Massie	Office of Rep. Gohmert	House Committee on Climate Crisis	Office of Rep. McKinley	Office of Rep. Bishop	Office of Rep. Mann	House Committee on Modernization of Congress	Office of Rep. Cawthorn	Office of Rep. McClain	Office of Rep. Donalds
Etue	Exner	Facchiano	Ferro	Fike	Fine	FitzSimmons	Foster	Giaier	Gibler	Gonzalez	Gosnell	Gourdikian	Grace	Grider	Griffin	Grogis	Gross	Gurtler	Hair	Hall	Hamilton	Hampson	Harder	Harley	Harp	Hawatmeh	Haymore
John	Michele	Kathryn	Alex	Cari	Lauren	David	Cameron	Steven	Tracie	Cesar	Ellen	Alex	Andrea	Michael	Drew	Josh	Hillary	Matt	Connie	Marty	Mike	James	Brandon	Derek	Blake	Nick	Tyler

Hayden	Haynes	Office of Rep. Johnson (LA)	Chief of Staff
Patrick	Hester	Office of Rep. Stefanik	Chief of Staff
Preston	≣	Office of the Leader	Policy Advisor
Van	Hilleary	Office of Rep. Rose	Chief of Staff
an	Hillebrands	Office of Rep. Upton	Chief of Staff
-	Hippe	Office of Rep. Fleischmann	Chief of Staff
	Hittos	Office of Rep. Bilirakis	Chief of Staff
Chris	Hixon	House Committee on Judiciary	Staff Director
uren	Hodge	Office of Rep. Allen	Chief of Staff
Nate	Hodson	House Committee on Energy and Commerce	Staff Director
Matt	Hoffman	House Committee on Financial Services	Staff Director
Houson	Holdren	House Republican Conference	Operations Director
Michael	Horanburg	Office of Rep. Herrell	Chief of Staff
Brett	Horton	Office of the Whip	Chief of Staff
Michael	Hough	Office of Rep. Mooney	Chief of Staff
Adam	Howard	Office of Rep. Turner	Chief of Staff
O	Humes	Office of the Leader	Member Services Coordinator
Kyle	Jackson	Office of Rep. Bucshon	Chief of Staff
qo:	Johnsen	Office of Rep. Rogers (KY)	Chief of Staff
Natalie	Joyce	Office of the Leader	Deputy Chief of Staff for Member Services
pecca	Keightley	Office of Rep. Calvert	Chief of Staff
David	Keller	Office of Rep. Banks	Chief of Staff
Charlie	Keller	Office of Rep. Wagner	Chief of Staff
Melissa	Kelly	Office of Rep. Franklin	Chief of Staff
Mark	Kelly	Office of Rep. Good	Chief of Staff
Micah	Ketchel	Office of Rep. Waltz	Chief of Staff
Carolyn	King	Office of Rep. Wittman	Chief of Staff
Kyle	Kizzier	Office of Ben Jacobs	Chief of Staff

Office of Rep. Duncan Chief of Staff	Office of Rep. Schweikert Chief of Staff (Acting)	Office of Rep. Aderholt Chief of Staff	Office of Rep. Fitzpatrick Chief of Staff	Office of Rep. Stauber Chief of Staff	House Committee on Homeland Security Staff Director	Office of Rep. Biggs Chief of Staff	Office of Rep. Gaetz Chief of Staff	Office of Rep. Mast Chief of Staff	Office of Rep. Palazzo Chief of Staff	Office of Rep. Walberg Chief of Staff	Office of Rep. Scott Chief of Staff	Office of the Leader Director of Floor Operations	Office of Rep. Armstrong Chief of Staff	Office of Rep. Feenstra Chief of Staff	Office of Rep. Long Chief of Staff	Office of Rep. Bergman Chief of Staff	Office of Rep. Gonzalez (OH) Chief of Staff	Office of the Leader Senior Policy Advisor	Office of Rep. Amodei Chief of Staff	Office of Rep. Chabot Chief of Staff	Office of Rep. Dunn Chief of Staff	Office of Rep. Griffith Chief of Staff	Office of Rep. Cloud Chief of Staff	Office of Rep. Emmer Chief of Staff	Office of Rep. Davis Chief of Staff	House Committee on Oversight and Staff Director Government Reform	House Committee on Science, Space and Staff Director
Klump	Knight	Knott	Knowles	Koetzle	Kroese	LaBorde	Lane Wyant	Langenderfer	Large	Laukitis	Lawrence	Leganski	Leighton	Piodoal	Lillis	Lis	Lolli	Long	Гоме	Lowe	Lowry	Lungren-McCollum	Magary	Maneval	Manley	Marin	Mathis
Allen	Kevin	Kerry	Joe	Desiree	Daniel	Kate	Jillian	James	Patrick	æ	Jason	John	Roz	Matt	Joe	Tony	Ξi	Ryan	Molly	Jonathan	Michael	Kelly	Adam	Chris	Bret	Mark	Josh

	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Floor Director	Chief of Staff	s Staff Director	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Director of Floor Operations	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Executive Director	Chief of Staff
Technology	Office of Rep. Fitzgerald	Office of Rep. Bost	Office of Rep. Timmons	Office of Rep. Mace	Office of Rep. Kustoff	Office of Rep. Smith (MO)	Office of the Leader	Office of Rep. Foxx	Office of Rep. Carter (TX)	Office of Rep. Cline	Office of Rep. Scalise	Office of Rep. McCarthy	Office of the Whip	Office of Rep. Kim	House Committee on Natural Resources	House Committee on Administration	Office of Rep. Meijer	Office of Rep. Salazar	Office of Rep. Perry	Office of Rep. Rouzer	Office of Rep. Van Drew	Office of the Whip	Office of Rep. Womack	Office of Rep. Murphy	Office of Rep. Smith (NJ)	Office of Rep. Curtis	Congressional Western Caucus	Office of Rep. Van Duyne
	McCormack	McCullough	McLaren	Mellstrom	Melvin	Meyer	Meyer	Middleton	Miller	Miller	Miller	Min	Minkler	Mocete	Moeglein	Monahan	Monahan	Moran	Muglia	Murphy	Murphy	Napier	Nash	Natonski	Noonan	Norman	O'Brien	Olson
	Ryan	Matt	Moutray	Mara	Justin	Matt	Dan	Carson	Jonas	Matt	Megan	James	Annie	Patrick	Vivian	Tim	Kenneth	Tom	Lauren	Melissa	Allison	Ben	Madison	Dave	Mary	Corey	Sean	Jake

		s Direcotr														ber Services												
Chief of Staff	Staff Director	Communications Direcotr	Media Affairs	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Director of Member Services	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director
Office of Rep. Young	House Committee on Intelligence	House Republican Conference	House Republican Conference	Office of Rep. Greene	Office of Rep. Hinson	Office of Rep. Graves (MO)	Office of Rep. Gooden	Office of Rep. LaHood	Office of Rep. Norman	Office of Rep. Nunes	House Committee on Small Business	Office of Rep. Arrington	Office of Rep. McMorris Rodgers	Office of Rep. Luetkemeyer	Office of the Whip	Office of the Whip	Office of Rep. Hice	Office of Rep. Valadao	Office of Rep. Reed	Office of Rep. Pence	Office of Rep. Roy	Office of Rep. Granger	House Committee on Budget	Office of Rep. Meuser	Office of Rep. Barr	Office of Rep. Harshbarger	Office of Rep. Moolenaar	House Committee on Transportation and
Ortiz	Pappas	Pardo	Parent	Parsons	Peacock	Peele	Perez-Acosta	Pfrang	Piland	Plank	Planning	Porter	Powell	Ramey	Reiser	Reising	Reitz	Renteria	Rizzo	Robertson	Rogers	Rojewski	Roman	Rooney	Rosado	Rutherford	Ryan	Sass
Alex	George	Ali	Charyssa	Patrick	Jimmy	Nancy	Mehgan	Steve	Mark	Jilian	David	John	Jared	Chad	Marty	Bart	Tim	Andrew	Joe	Kyle	Jason	Cole	Mark	Patrick	Mary	Zac	Lindsay	Paul

	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Digital Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	National Security Advisor	Chief of Staff	Head of Communications	Senior Policy Advisor	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Infrastructure	Office of Rep. Graves (LA)	Office of Rep. Nehls	Office of Rep. Hollingsworth	House Committee on Foreign Affairs	Office of Rep. Crawford	Office of Rep. Harris	Office of Rep. Green	Office of Rep. Hagedorn	Office of Rep. Lucas	Office of Rep. Simpson	Office of Rep. Boebert	Office of Rep. Joyce (PA)	Office of Rep. Palmer	Office of the Leader	Office of Rep. Johnson (OH)	Office of Rep. Fallon	Office of Rep. Ferguson	Offfice of the Leader	Office of Rep. LaMalfa	Office of the Leader	Office of the Leader	Office of Rep. Tenney	Office of Rep. Bentz	House Committee on Ethics	Office of Rep. Kelly (PA)	Office of Rep. Garbarino	Office of Rep. Moore	Office of Rep. Garcia
	Sawyer	Schroeder	Shaw	Shields	Shumate	Shuy	Siao	Skrzycki	Slagell	Slater	Small	Smith	Smith	Smith	Smullen	Sorrell	Sours	Souza	Spannagel	Sparks	Specht	Stewart	Strader	Strickland	Stroia	Tauster	Teehan	Tennille
	Paul	Robert	Rebecca	Brendan	Jonah	Bryan	Stephen	Kris	Alison	Lindsay	Jeff	Amy	William	Caleb	Mike	Shannan	David	Allen	Mark	Matt	Brittan	Nick	Nick	Kelle	Matthew	Deena	Shana	Alan

Jett	Thompson	Office of Rep. Bice	Deputy Chief of Staff
Maria	Tripplaar	House Committee on Veterans Affairs	Staff Director
Chris	Tudor	Office of Rep. McClintock	DC Chief of Staff
Тош	Van Flein	Office of Rep. Gosar	Chief of Staff
Richard	Vaughn	Office of Rep. DesJarlais	Chief of Staff
Garrett	Ventry	Office of Rep. Buck	Chief of Staff
Теф	Verrill	Office of Rep. Letlow	Chief of staff
Rachel	VerVelde	Office of Rep. Grothman	Chief of Staff
Chris	Vieson	House Committee on Armed Services	Staff Director
Jake	Vreeburg	House Republican Conference	Policy Director
Rachel	Wagley	Office of Rep. Moore	Chief of Staff
Jennifer	Watson	Office of Rep. Rice	Chief of Staff
Austin	Weatherford	Office of Rep. Kinzinger	Chief of Staff
Clay	White	Office of Rep. Stewart	Chief of Staff
Jeanette	Whitener	Office of Rep. Weber	Chief of Staff
Veronica	Wong	Office of Rep. Issa	Chief of Staff
Leafaina	Yahn	Office of Rep. Radewagen	Chief of Staff
Marshall	Yates	Office of Rep. Brooks	Chief of Staff
Chad	Yelinski	Office of Rep. Budd	Chief of Staff

Report name: Report date: Event name: Total records:	House Staff Attendance List for Ethics 06/28/2021 2021 Chiefs of Staff Conference 162 records		
First Name	Last Name	Institution	Registration Status
Anna	Alburger	Office of Rep. Joyce (OH)	Confirmed
Jon	Anzur	Office of Rep. Keller	Confirmed
Cyrus	Artz	House Committee on Education and Labor	Confirmed
Erica	Barker	Office of Rep. Spartz	Confirmed
Mark	Bednar	Office of the Leader	Confirmed
Josh	Bell	Office of Rep. Estes	Confirmed
A. Brooke	Bennett	Office of Rep. Hill	Confirmed
Jeff	Billman	Office of Rep. Jackson	Confirmed
Lauren	Billman	Office of Rep. Miller	Confirmed
Alex	Blair	Office of Rep. Steube	Confirmed
Gabriella	Boffelli	Office of Rep. González-Colón	Confirmed
Alex	Bolton	Office of Rep. Malliotakis	Confirmed
Aaron	Bonnaure	Office of Rep. Reschenthaler	Confirmed
Kate	Bonner	Office of Rep. Smucker	Confirmed
Lorissa	Bounds	Office of Rep. Obernolte	Confirmed
Jen	Bradley	Office of Rep. Rutherford	Confirmed
Sean	Brady	Office of Rep. Buchanan	Confirmed
Doug	Branch	Office of Rep. Davidson	Confirmed
Francis	Brennan	House Republican Conference	Confirmed
Keelie	Broom	Office of Rep. Owens	Confirmed
Courtney	Butcher	House Republican Conference	Confirmed
Jeff	Butler	Office of Rep. McHenry	Confirmed
John	Byers	Office of Rep. Pfluger	Confirmed
Larry	Calhoun	Office of Rep. Cammack	Confirmed
Benjamin	Cantrell	Office of Rep. Mullin	Confirmed

Ryan Machalagh	Carr	Office of Rep. Steil Office of the Leader	Confirmed
Jessica	Carter	Office of Rep. Newhouse	Confirmed
Caroline	Cash	Office of Rep. Comer	Confirmed
Andrew	Christianson	Office of Rep. Johnson (SD)	Confirmed
Michael	Comer	Office of the Whip	Confirmed
Billy	Constangy	Office of Rep. Hudson	Confirmed
Casey	Contres	Office of Rep. Gonzales	Confirmed
Chris	Crawford	Office of Rep. Carter (GA)	Confirmed
Tim	Cummings	Office of Rep. Walorski	Confirmed
Jonathan	Day	Office of Rep. Wilson	Confirmed
James	Decker	Office of Rep. Burgess	Confirmed
Ohris	Del Beccaro	Office of Rep. McCaul	Confirmed
Monica	Didiuk	Office of Rep. Smith (NE)	Confirmed
<b>&gt;</b>	Dixon Chambers	House Committee on Rules	Confirmed
Emily	Domenech	Office of the Leader	Confirmed
dan	Downs	Office of Rep. Guest	Confirmed
Braden	Dreiling	Office of Rep. LaTurner	Confirmed
Mark	Dreiling	Office of Rep. Bacon	Confirmed
WIII	Dunham	Office of the Leader	Confirmed
Erin	Elliott	Office of Rep. Katko	Confirmed
Ę	Emhof	Office of Rep. Webster	Confirmed
Мах	Engling	Office of the Leader	Confirmed
-aura	Engquist	Office of Rep. Balderson	Confirmed
Michele	Exner	Office of the Leader	Confirmed
Kathryn	Facchiano	Office of Rep. Higgins	Confirmed
Alex	Ferro	Office of Rep. Gimenez	Confirmed
Lauren	Fine	Office of the Whip	Confirmed
David	FitzSimmons	Office of Rep. Fischbach	Confirmed

Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	nce Confirmed	Confirmed	Confirmed	iary Confirmed	Confirmed	nce Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed
Office of Rep. Hern	Office of the Leader	Office of Rep. Miller-Meeks	Office of Rep. Diaz-Balart	Office of the Whip	Office of the Leader	Office of Rep. Zeldin	Office of Rep. Burchett	Office of Rep. Latta	Office of Rep. Cole	Office of Rep. Gibbs	Office of Rep. McKinley	Office of Rep. McClain	Office of Rep. Donalds	House Republican Conference	Office of the Leader	Office of Rep. Bilirakis	House Committee on Judiciary	Office of Rep. Allen	House Republican Conference	Office of the Whip	Office of Rep. Mooney	Office of Rep. Turner	Office of the Leader	Office of Rep. Rogers (KY)	Office of the Leader	Office of Rep. Calvert	Office of Rep. Good	Office of Rep. Franklin
Foster	Giaier	Gibler	Gonzalez	Gosnell	Gourdikian	Grace	Grider	Griffin	Grogis	Gross	Hamilton	Hawatmeh	Haymore	Hester		Hittos	Hixon	Hodge	Holdren	Horton	Hough	Howard	Humes	Johnsen	Joyce	Keightley	Kelly	Kelly
Cameron	Steven	Tracie	Cesar	Ellen	Alex	Andrea	Michael	Drew	Josh	Hillary	Mike	Nicola	Tyler	Patrick	Preston	Liz	Christopher	Lauren	Houson	Brett	Michael	Adam	Allie	Jake	Natalie	Rebecca	Mark	Melissa

Office of Rep. Waltz Confirmed	Office of Rep. Wittman	Office of Rep. Jacobs Confirmed	Office of Rep. Fitzpatrick	Office of Rep. Stauber Confirmed	Office of Rep. Biggs	Office of Rep. Walberg Confirmed	Office of Rep. Scott	Office of Rep. Armstrong Confirmed	Office of Rep. Feenstra Confirmed	Office of Rep. Long	Office of Rep. Bergman Confirmed	Office of the Leader Confirmed	Office of Rep. Chabot	Office of Rep. Amodei Confirmed	Office of Rep. Dunn Confirmed	Office of Rep. Emmer Confirmed	Office of Rep. Taylor Confirmed	Office of Rep. Fitzgerald Confirmed	Office of Rep. Mace Confirmed	Office of Rep. Kustoff Confirmed	Office of the Leader	Office of Rep. Smith (MO) Confirmed	Office of Rep. Foxx	Office of Rep. Scalise Confirmed	Office of Rep. McCarthy Confirmed	Office of Rep. Kim Confirmed	House Committee on Natural Resources Confirmed	Office of Rep. Meijer Confirmed
Ketchel	King	Kizzier	Knowles	Koetzle	LaBorde	Laukitis	Lawrence	Leighton	Leopold	Lillis	Lis	Long	Lowe	Lowe	Lowry	Maneval	McCormack	McCormack	Mellstrom	Melvin	Meyer	Meyer	Middleton	Miller	Min	Mocete	Moeglein	Monahan
Micah	Carolyn	Kyle	Joe	Desiree	Kate	RJ	Jason	Roz	Matt	Joe	Tony	Ryan	Jonathan	Molly	Michael	Chris	Anna	Ryan	Mara	Justin	Dan	Matt	Carson	Megan Bel	James	Patrick	Vivian	Kenneth

Marissa	Monahan	House Administration	Confirmed
Lim	Monahan	House Committee on Administration	Confirmed
Tom	Moran	Office of Rep. Salazar	Confirmed
Ben	Napier	Office of the Whip	Confirmed
Sean	O'Brien	Congressional Western Caucus	Confirmed
Alex	Ortiz	Office of Rep. Young	Confirmed
Ali	Pardo	House Republican Conference	Confirmed
Charyssa	Parent	House Republican Conference	Confirmed
Nancy	Peele	Office of Rep. Graves (MO)	Confirmed
Mehgan	Perez-Acosta	Office of Rep. Gooden	Confirmed
Steve	Pfrang	Office of Rep. LaHood	Confirmed
Jilian	Plank	Office of Rep. Nunes	Confirmed
David	Planning	House Committee on Small Business	Confirmed
Marty	Reiser	Office of the Whip	Confirmed
Bart	Reising	Office of the Whip	Confirmed
Andrew	Renteria	Office of Rep. Valadao	Confirmed
Kyle	Robertson	Office of Rep. Pence	Confirmed
Cole	Rojewski	Office of Rep. Granger	Confirmed
Mary	Rosado	Office of Rep. Barr	Confirmed
Zac	Rutherford	Office of Rep. Harshbarger	Confirmed
Lindsay	Ryan	Office of Rep. Moolenaar	Confirmed
Rebecca	Shaw	Office of Rep. Hollingsworth	Confirmed
Brendan	Shields	House Committee on Foreign Affairs	Confirmed
Bryan	Shuy	Office of Rep. Harris	Confirmed
Stephen	Siao	Office of Rep. Mark Green	Confirmed
Kris	Skrzycki	Office of Rep. Hagedorn	Confirmed
Alison	Slagell	Office of Rep. Lucas	Confirmed
Jeff	Small	Office of Rep. Boebert	Confirmed
Caleb	Smith	Office of the Leader	Confirmed

	Sorrell	Office of Ben Fallon	Confirmed
	Souza	Office of the Leader	Confirmed
	Sparks	Office of the Leader	Confirmed
	Specht	Office of the Leader	Confirmed
	Strickland	House Committee on Ethics	Confirmed
	Tauster	Office of Rep. Garbarino	Confirmed
	Teehan	Office of Rep. Moore	Confirmed
	Tennille	Office of Rep. Garcia	Confirmed
	Thompson	Office of Rep. Bice	Confirmed
	Tudor	Office of Rep. McClintock	Confirmed
	Van Flein	Office of Rep. Gosar	Confirmed
	Ventry	Office of Rep. Buck	Confirmed
	Ver Velde	Office of Rep. Grothman	Confirmed
	Verrill	Office of Rep. Lettow	Confirmed
	Vieson	House Committee on Armed Services	Confirmed
	Vreeburg	House Republican Conference	Confirmed
	Wagley	Office of Rep. Moore	Confirmed
	Watson	Office of Rep. Rice	Confirmed
Jeanette	Whitener	Office of Rep. Weber	Confirmed
Marshall	Yates	Office of Rep. Brooks	Confirmed