

Original

Amendment

EMPLOYEE POST-TRAVEL DISCLOSURE FORM

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

| 1. | Name of Traveler: PODECCA FUGNHLEY | |
|----|---|--------------------|
| 2. | a. Name of Accompanying Relative: | OR None |
| | b. Relationship to Traveler: Spouse Child Other (specify): | |
| 3. | a. Dates: Departure: 6/17/21 Return: 6/19/21 | |
| | b. Dates at Personal Expense, if any: | OR None |
| 4. | Departure City: Washington DC Destination: Cumbridge MDReturn City: | Fairfax Station VA |
| 5. | Sponsor(s), Who Paid for the Trip: Congressional Institute | |
| 6. | Describe Meetings and Events Attended: Seminars on policy, National Security, Ethics | |
| | | |

- Attached to this form are *each* of the following, signify that each item is attached by checking the corresponding box:
 a. g completed Sponsor Post-Travel Disclosure Form;
 - b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, *including all* attachments **and** the Additional Sponsor Form(s);
 - c. A page 2 of the completed *Traveler Form* submitted by the employee; and

d. the letter from the Committee on Ethics approving my participation on this trip.

- 8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
 - b. If not, explain:

| I certify that the inform | ation contained o | n this form is true, c | omplete, and correct to th | e best of my knowledge |
|---------------------------|-------------------|------------------------|----------------------------|------------------------|
| Signature of Traveler: | | Mar | | 7/1/21 |
| Signature of Traveler. | | 100 | Date: | 1114 |

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Date: _____7/1/2

Name of Supervising Member: _

| Ciamatana of | c · · | 1/ 1 |
|--------------|-------------|---------|
| Signature of | Supervising | Member: |

Version date 3/2021 by Committee on Ethics



SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

- Sponsor(s) who paid for the trip: Congressional Institute 1.
- Travel Destination(s): Cambridge, MD 2.
- Date of Departure: 06/17/2021 3.

Date of Return: 06/19/2021

4. Name(s) of Traveler(s): see attached list

Note: You may list more than one traveler on a form only if all information is identical for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

| | Total Transportation Expenses | Total Lodging Expenses | Total Meal Expenses | Total Other Expenses (dollar amount per item and description) |
|-------------------------------|---|---------------------------|------------------------|---|
| Traveler | n/a | \$407.88 | \$156 | \$278.10 Room Rental |
| Accompanying Family Member | | 8 | Ξ. | |

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:

Date: 6/28/2021

Name: Mark Strand

Title: President

Organization: Congressional Institute

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org

Telephone: 703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



U.S. House of Representatives ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privatelysponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: <u>Rebecca</u> Keightley

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

| Notice 1/1 | 1 | | | |
|---|----------------------------------|------|---|----------|
| Signature: / alla /// | 11 | | | |
| Name of Signatory (if other than traveler): | | | 4 | |
| For Staff (name of employing Member or Comm | _{hittee):} Rep. Ken Cal | vert | | |
| Office Address: 2205 Rayburn HOB, W | /ashington, DC 25 | 15 | 2 | 5) 94 |
| 225 1096 | | , | | |

Telephone Number: 225-1986

Email Address of Contact Person: rebecca.keightley@mail.house.gov

Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, *and* these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: *travel.requests@mail.house.gov*.



TRAVELER FORM

| 1. Name of Traveler: Rebecca Keightley | |
|---|-----|
| 2. Sponsor(s) who will be paying or providing in-kind support for the trip: | |
| Congressional Institute | |
| 3. City and State OR Foreign Country of Travel : Cambridge, MD | |
| 4. a. Date of Departure: <u>6/17/2021</u> Date of Return: <u>6/19/2021</u> | |
| b. Yes 🔲 No 🔳 Will you be extending the trip at your personal expense? | |
| If yes, list dates at personal expense: | 1 |
| 5. a. Yes 🔲 No 🔝 Will you be accompanied by a family member at the sponsor's expense? If yes: | |
| (1) Name of Accompanying Family Member: | |
| (2) Relationship to Traveler: 🔲 Spouse 🔲 Child 🔲 Other (specify): | |
| (3) Yes 🔲 No 🔲 Accompanying Family Member is at least 18 years of age: | |
| 6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Fo</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)? | orm |
| b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted: | |
| | |

7. Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

- 8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. As a new Chief of Staff, the conference was valuable and had helpful seminars in Ethics, the economy, national security and elections.
- 9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
- 10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member

Date



Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics. house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

- 1. Sponsor who will be paying for the trip: <u>Congressional Institute</u>
- 2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box:*
- 3. Check only one. I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: 🗹 OR
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds:
 - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors:
- 4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an
- 4. Provide names and titles of ALL House Members *and* employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See Addendum & Attached Invitation List

- 5. Is travel being offered to an accompanying family member of the House invitee(s)? 🗹 Yes 🔲 No
- 6. Date of Departure: June 17, 2021 Date of Return: June 19, 2021
- 7. a. City of departure: Washington, DC
 - b. Destination(s): Cambridge, MD
 - c. City of return: Washington, DC
- 8. Check only one. I represent that:
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR**
 - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: 🗹 OR
 - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. Check only one of the following:

- a. I checked 8(a) or (b) above:
- b. I checked 8(c) above but am not offering any lodging:
- c. I checked 8(c) above and am offering lodging and meals for one night:
- d. I checked 8(c) above and am offering lodging and meals for two nights: 🗖 If you checked this box, explain why the second night of lodging is warranted:

| * | U.S. House of Repr COMMIT | TEE ON E | FHICS | |
|------------|--|--|---|--|
| 10. A | Attached is a detailed agenda of the activit | ies House invitees will be participa | ating in during the travel (i.e., an | |
| | nourly description of planned activities for Check only one of the following: | trip invitees). Indicate agenda is a | ttached by checking box: | |
| | . I represent that a registered federal lobby any segment of the trip. <i>Signify that the</i> | yist or foreign agent will not accon statement is true by checking box: | npany House Members or employees on OR | |
| b | . Not Applicable. Trip sponsor is a U.S. ins | stitution of higher education: \square | | |
| t | For <i>each</i> sponsor required to submit a spon rip <i>and</i> its role in organizing and/or cond See Addendum | nsor form, describe the sponsor's in ucting the trip: | nterest in the subject matter of the | |
| | | | | |
| a b | Answer parts a and b. Answer part c if new . Mode of travel: Air □ Rail □ Bu . Class of travel: Coach ☑ Business [. If travel will be first class, or by chartered | s 🗹 Car 🗖 Other 🗖 (specif] First 🗍 Charter 🔲 Othe | er 🔲 (specify:) | |
| 14. I r | represent that the expenditures related to ecreational activities of the invitee(s). Sign | local area travel during the trip w | ill be unrelated to personal or | |
| 15. 🤇 | <i>Check only one.</i> I represent that either: a. The trip involves an event that is arranged or organized <i>without regard</i> to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: O R | | | |
| b | b. The trip involves events that are arranged specifically <i>with regard</i> to congressional participation: If "b" is checked: | | | |
| | 1) Detail the cost <i>per day</i> of meals (approximate cost may be provided): Day 1 - \$50, Day 2 - \$88, Day 3 - \$18 | | | |
| | 2) Provide the reason for selecting the lo capacity to handle a large event. | | | |
| 16. N | lame, nightly cost, and reasons for selectir | ng each hotel or other lodging facil | lity: | |
| I | Iotel Name: Hyatt Regency Chesapeake Bay | City: Cambridge, MD | Cost Per Night: <u>\$161</u> | |
| R | eason(s) for Selecting: Proximity to DC. Av | vailablity. Security & Facility size | | |
| | Iotel Name: | | | |
| R | eason(s) for Selecting: | | | |
| H | Iotel Name: | City: | Cost Per Night: | |
| R | eason(s) for Selecting: | | | |

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking box:



U.S. House of Representatives ETHICS

18. Total Expenses for each Participant:

| Actual AmountsGood Faith Estimates | | Total Lodging Expenses per Participant | Total Meal Expenses per Participant |
|---|------|---|---|
| For each Member, Officer, or Employee | \$58 | \$411 | \$156 |
| For each Accompanying Family Member | \$58 | \$0 | \$156 |

| а | Other Expenses | Identify Specific Nature of "Other" Expenses |
|-----------------------|--------------------------|---|
| | (dollar amount per item) | (e.g., taxi, parking, registration fee, etc.) |
| For each Member, | \$309 | Room Rental |
| Officer, or Employee | \$178 | COVID Testing |
| For each Accompanying | \$309 | Room Rental |
| Family Member | \$178 | COVID Testing |

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

a. I certify that I am an officer of the organization listed below: 🗹 OR

b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.

21. I certify by my signature that the information contained in this form is true, complete, and correct to the

| best of my | knowledge. | 1_ |
|------------|------------|-----|
| Signature: | Mark A | han |
| Mark S | trand | |

5/4/2021

Date:

Name:

President

Title:

Congressional Institute

Organization: _

1700 Diagonal Road #300, Alexandria, VA 22314

Address:

703-837-8812

Telephone:

strand@conginst.org

Email:

If there are any questions regarding this form, please contact the Committee at the following address:

Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392

Version date 12/2018 by Committee on Ethics

Theodore E. Deutch, Florida *Chairman* Jackie Walorski, Indiana *Ranking Member*

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

June 15, 2021

Ms. Rebecca Keightley Office of the Honorable Ken Calvert 2205 Rayburn House Office Building Washington, DC 20515

Dear Ms. Keightley:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Cambridge, Maryland, scheduled for June 17 to 19, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

Staff Director and Chief Counsel David W. Arrojo Counsel to the Chairman

> Kelle A. Strickland Counsel to the Ranking Member

Thomas A. Rust

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392 If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

allie ski

Theodore E. Deutch Chairman Jackie Walorski Ranking Member

TED/JW:adw

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Minority and Senate Majority personal offices, the Staff Director in House Minority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$309 as disclosed on the sponsor form.

COVID Safety Precautions: If you have not been vaccinated, we strongly encourage you to be tested for COVID before traveling to the conference. We will have onsite testing and are following all health protocols, including ensuring all seats for meals and discussions are socially distanced. Masks are strongly encouraged; we will have extra PPE for attendees as well as hand sanitizer. Health screenings and temperature checks will be required before you can enter the meeting space. **Congressional Institute** Conference Test - Register Now for the GOP Chiefs of Staff Conference May 4, 2021 at 1:00 PM

2021 Chiefs of Staff Conference Thursday, June 17, 2021 -Saturday, June 19, 2021 Hyatt Regency Chesapeake Bay



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON TUESDAY, MAY 18, 2021!!!

Dear */fname/*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2021 Chiefs of Staff Conference, which will be from Thursday, June 17, 2021, through Saturday, June 19, 2021, at Hyatt Regency Chesapeake Bay in Cambridge, MD. We hope you and your family will join us.

You have a ton on your plate as a chief, so we're developing an agenda that will lighten the load for the year ahead. Since we are inviting House and Senate Republican personal chiefs of staff, committee staff directors and leadership staff, you will have the opportunity to expand your professional network and get to know colleagues you might not normally meet during a normal workday.

Your health and safety is our top priority at this conference. If you have not been vaccinated, we strongly encourage you to be tested for COVID before traveling to the conference. We will have onsite testing and are following all health protocols, including ensuring all seats for meals and discussions are socially distanced. Masks are strongly encouraged; we will have extra PPE for attendees. Health screenings and temperature checks will be required before you can enter the meeting space.

As usual, we are working with the Committee on Ethics so the Institute can cover your costs. You are being invited so that you can hear about the future of the nation and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships.

To Register:

Step 1: Submit Ethics Packet by Tuesday, May 18, 2021

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Tuesday, May 18, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House

RC

within 15 days of your return.

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation, and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

| To Register: | Register for Chiefs of Staff Conference | | |
|----------------|---|--|--|
| Email Address: | */email/* | | |
| Access Code: | */other id/* | | |

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email <u>rsvp@conginst.org</u>. We look forward to seeing you in Cambridge!

Best wishes, Mark Strand, President The Congressional Institute (703) 837-8812 - Office strand@conginst.org

Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.



Thursday, June 17, 2021

- 1:30PM Bus Departs from Hill
- 2:00 PM Nametag Pickup
- 4:15 PM Welcome
- 4:30 PM New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group
- 5:30 PM Reception & Dinner Niall Ferguson, Hoover Institution

Friday, June 18, 2021

- 8:00 AM Breakfast
- 9:00 AM Leadership Chiefs of Staff Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Kara Ahern, House Republican Conference
- 10:00 AM The Effective Communicator Mark Horstman, Manager Tools, LLC
- 12:00 PM Lunch Os Guinness Author and social critic
- 1:15 PM The Chinese Communist Party: The Challenge It Poses and America's Response Matthew Pottinger, Former Deputy National Security Advisor Elizabeth Economy, Hoover Institution Derek Scissors, American Enterprise Institute

| | 2:30 PM | America's Long-Term Fiscal Health |
|--------|-----------|---|
| | | Douglas Holtz-Eakin, American Action Forum |
| | | Scott Hodge, The Tax Foundation |
| | | Jim Capretta, American Enterprise Institute |
| | 3:30 PM | Ethics |
| | | Elliot Berke, Berke Farah LLC |
| | | Erin Clark, NRCC |
| | 4:30 PM | Break |
| | | |
| | 6:00 PM | Reception & Dinner |
| | | Kim Strassel, The Wall Street Journal |
| | | Saturday, June 19, 2021 |
| | 8:00 AM | Breakfast |
| • • | 0.00 AM | |
| | 9:00 AM | Using the MRA Effectively/Creating an Effective Casework Shop |
| | | Jen Daulby, Former Committee on House Administration Staff Director |
| | | Brad Fitch, Congressional Management Foundation |
| | 10:00 AM | How to Win the Internet: Using Digital Media Effectively |
| | | Matt Lira, Hangar Capital |
| | | |
| | 11:15 AM | Open Mic Discussion |
| | | Moderator: Mark Strand, Congressional Institute |
| | 12:30 P.M | Conference Concludes |
| | | Bus departs from Hyatt |
| | N N | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | • | |
| | | |
| | | |
| | | |
| | | · |
| | | |



Thursday, June 17, 2021

| 1:30PM | Bus Departs from Hill S | GCapitol St (Between Rayburn & Longworth) |
|----------|---|---|
| 2:00 PM | Nametag Pickup | Choptank Ballroom Foyer |
| 4:15 PM | Welcome | Choptank Ballroom |
| 4:30 PM | GOP Outreach to Hispanic Communities David Winston, The Winston Group Myra Miller, The Winston Group Daniel Garza, The LIBRE Initiative Jeyben Castro, House Office of Diversity and Inc | Choptank Ballroom |
| 6:00 PM | Reception | Regatta Pavilion |
| 7:00 PM | Dinner Walter Russell Mead, <i>The Wall Street Journal</i> | Chesapeake Ballroom |
| | Friday, June 18, 20 | 021 |
| 8:00 AM | Breakfast | Chesapeake Ballroom |
| 9:00 AM | Leadership Chiefs of Staff Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference | Choptank Ballroom |
| 10:00 AM | The Effective Communicator Mark Horstman, Manager Tools, LLC | Choptank Ballroom |
| 12:00 PM | Lunch Rich Lowry, <i>National Review</i> | Chesapeake Ballroom |
| 1:15 PM | Ethics Moderator: Kelle Strickland, House Ethics Comr Elliot Berke, Berke Farah LLC Erin Clark. NRCC | Choptank Ballroom |

| 2:30 PM | Working with the White House and Senate Ben Howard, Former White House Deputy Director of Legislative Brian McGuire, Former Chief of Staff to Senate Republican Leade | Choptank Ballroom Affairs Pr Mitch McCoppoll |
|----------|--|--|
| 3:30 PM | | |
| 9130 F M | Taxes, Inflation and the Economy: What Americans Think David Winston, The Winston Group | Choptank Ballroom |
| | Myra Miller, The Winston Group | |
| 4:30 PM | Break | |
| 6:00 PM | Reception | Chesapeake Foyer & Patio |
| 7:00 PM | Dinner | Chesapeake Ballroom |
| • | Mollie Hemingway, The Federalist | |
| | Saturday, June 19, 2021 | |
| 8:00 AM | Breakfast | Chesapeake Ballroom |
| 9:00 AM | The Future of the Congressional Workplace | Choptank Ballroom |
| • | Manar Morales, Diversity and Flexibility Alliance | • |
| | Tim Monahan, Committee on House Administration | |
| | Jen Daulby, Former Staff Director, Committee on House Adminis | stration |
| 10:00 AM | How to Win the Internet: Using Digital Media Effectively | Choptank Ballroom |
| | Matt Lira, Hangar Capital | |
| | Steve Johnston, FlexPoint Media | |
| | Kate Parnitzke, Former White House Chief Digital Officer | |
| 11:15 AM | Open Mic Discussion | Choptank Ballroom |
| | Moderator: Mark Strand, Congressional Institute | - |
| | Conference Concludes | |
| 11:45 AM | Conference Concludes | |

| | | Institution | Job Title |
|-----------|--------|--|--------------------------------------|
| Adkerson | | Office of Rep. Loudermilk | Chief of Staff |
| Ahern | • | Office of Rep. Cheney | Chief of Staff |
| Alburger | | Offlice of Rep. Joyce (OH) | Chief of Staff |
| Anderson | | Office of Rep. Lamborn | Chief of Staff |
| Andreae | | Office of Rep. Gallagher | Chief of Staff |
| Andres | - | House Committee on Ways and Means | Staff Director |
| Anzur | | Office of Rep. Keller | Chief of Staff |
| Artz | | House Committee on Education and Labor | Staff Director |
| Baker | | Office of Rep. Crenshaw | Chief of Staff |
| Barker | | Office of Rep. Spartz | Deputy Chief of Staff |
| Bauknecht | | Office of Rep. Tiffany | Chief of Staff |
| Bayer | | Office of Rep. Fulcher | Chief of Staff |
| Bednar | | Office of the Leader | Director of Strategic Communications |
| Bell | | Office of Rep. Estes | Chief of Staff |
| Bell | | Office of Rep. Sessions | Chief of Staff |
| Bennett | · | Office of Rep. Hill | Chief of Staff |
| Bergren | | Office of Rep. Guthrie | Chief of Staff |
| Bien | • . | Office of the Leader | Deputy Director of Floor Operations |
| Billman | | Office of Rep. Jackson | Chief of Staff |
| Billman | - | Office of Rep. Miller | Deputy Chief of Staff |
| Blair | • | Office of Rep. Steube | Chief of Staff |
| Boffelli | · · | Office of Rep. González-Colón | Chief of Staff |
| Bolton | | Office of Rep. Malliotakis | Chief of Staff |
| Bonnaure | | Office of Rep. Reschenthaler | Chief of Staff |
| Bonner | | Office of Rep. Smucker | Chief of Staff |
| Bounds | 2 | Office of Ren. Ohernolte | |

House Staff

ame

Page 1 / 10

<u>d</u>

Kir

| Bowman | Office of Rep. Herrera Beutler | Chief of Staff |
|--------------|---|--------------------------|
| Braden | House Committee on Agriculture | Staff Director |
| Bradley | Office of Rep. Rutherford | Chief of Staff |
| Brady | Office of Rep. Buchanan | Chief of Staff |
| Braid | Office of Rep. Rosendale | Chief of Staff |
| Branch | Office of Rep. Davidson | Deputy Chief of Staff |
| Braner | Office of Rep. Fortenberry | Chief of Staff |
| Branson | Office of Rep. Lesko | Chief of Staff |
| Brennan | Office of Rep. Thompson | Chief of Staff |
| Brennan | House Republican Conference | Rapid Response Director |
| Brinson | Office of Rep. Rogers (AL) | Chief of Staff |
| Brooks | Office of Rep. Wenstrup | Chief of Staff |
| Broom | Office of Rep. Owens | Chief of Staff |
| Brown | Office of Rep. Clyde | Chief of Staff |
| Burns | Office of Rep. Posey | Chief of Staff |
| Butcher | House Republican Conference | Member Services Director |
| Butler | Office of Rep. McHenry | Chief of Staff |
| Byers | Office of Rep. Pfluger | Chief of Staff |
| Calhoun | Office of Rep. Cammack | Chief of Staff |
| Cantrell | Office of Rep. Mullin | Chief of Staff |
| Carlough | Office of Rep. Carl | Chief of Staff |
| Carney | Office of Rep. Steil | Chief of Staff |
| Carr | Office of the Leader | General Counsel |
| Carter | Office of Rep. Newhouse | Chief of Staff |
| Cash | Office of Rep. Comer | Chief of Staff |
| Castro | House Office of Diversity and Inclusion | Deputy Director |
| Chotvacs | House Committee on Appropriations | Staff Director |
| Christianson | Office of Rep. Johnson (SD) | Chief of Staff |
| Collins | Office of Rep. Westerman | Chief of Staff |
| | | |

Page 2 / 10

larie

-

agh

ന

in

₹

2

| Digital Director | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Deputy Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Staff Director | Senior Policy Advisor | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Deputy Chief of Staff for Policy | Chief of Staff | Chief of Staff | Chief of Staff | Deputy Member Services Director | Deputy Chief of Staff |
|--------------------|-------------------------|-----------------------|-------------------------|----------------------|---------------------------|----------------------------|-------------------------|----------------------|----------------------|----------------------|-----------------------|------------------------|-----------------------|-------------------------|---------------------------|------------------------|--------------------------|-----------------------|-----------------------|----------------------|----------------------|--------------------------|----------------------------------|-----------------------|----------------------|------------------------|---------------------------------|--------------------------|
| Office of the Whip | Office of Rep. Hartzler | Office of Rep. Hudson | Office of Rep. Gonzales | Office of Rep. Babin | Office of Rep. Kelly (MS) | Office of Rep. Carter (GA) | Office of Rep. Walorski | Office of Rep. Baird | Office of Rep. Steel | Office of Rep. Brady | Office of Rep. Wilson | Office of Rep. Burgess | Office of Rep. McCaul | Office of Rep. Huizenga | Office of Rep. Smith (NE) | Offlice of Rep. Taylor | House Committee on Rules | Office of the Leader | Office of Rep. Miller | Office of Rep. Guest | Office of Rep. Bacon | Offlice of Rep. LaTurner | Office of the Leader | Office of Rep. Jordan | Office of Rep. Katko | Office of Rep. Webster | Office of the Leader | Office of Rep. Balderson |
| Comer | Connelly | Constangy | Contres | Couhig | Craddock | Crawford | Cummings | Cunningham | Dana | Davis | Day | Decker | Del Beccaro | DeWitte | Didiuk | Dietz | Dixon | Domenech | Donnellan | Downs | Dreiling | Dreiling | Dunham | Eichinger | Elliot | Emhof | Engling | Engquist |

Page 3 / 10

Ľ

•

≥

| Etue | Office of Rep. Williams | Chief of Staff |
|-------------|---|-----------------------------------|
| Exner | Office of the Leader | Communications Director |
| Facchiano | Office of Rep. Higgins | Chief of Staff |
| Ferro | Office of Rep. Gimenez | Chief of Staff |
| Fike | Office of Rep. Miller | Chief of Staff |
| Fine | Office of the Whip | Communications Director |
| FitzSimmons | Office of Rep. Fischbach | Chief of Staff |
| Foster | Office of Rep. Hern | Chief of Staff |
| Giaier | Office of the Leader | Senior Policy Advisor and Counsel |
| Gibler | Office of Rep. Miller-Meeks | Chief of Staff |
| Gonzalez | Office of Rep. Diaz-Balart | Chief of Staff |
| Gosnell | Office of the Whip | Director of Operations |
| Gourdikian | Office fo the Leader | Director of Operations |
| Grace | Office of Rep. Zeldin | Chief of Staff |
| Grider | Office of Rep. Burchett | Chief of Staff |
| Griffin | Office of Rep. Latta | Chief of Staff |
| Grogis | Office of Rep. Cole | Chief of Staff |
| Gross | Office of Rep. Gibbs | Chief of Staff |
| Gurtler | Office of Rep. Massie | Chief of Staff |
| Hair | Offlice of Rep. Gohmert | Chief of Staff |
| Hall | House Committee on Climate Crisis | Staff Director |
| Hamilton | Offlice of Rep. McKinley | Chief of Staff |
| Hampson | Office of Rep. Bishop | Chief of Staff |
| Harder | Office of Rep. Mann | Chief of Staff |
| Harley | House Committee on Modernization of Congress | Staff Director |
| Harp | Office of Rep. Cawthorn | Chief of Staff |
| Hawatmeh | Office of Rep. McClain | Chief of Staff |
| Havmore | Office of Ren Donalde | Chiaf of Staff |

C

ž

Page 4 / 10

| Y Office of Rep. Rose Carlice of Rep. Upton Office of Rep. Heischmann Office of Rep. Heischmann Office of Rep. Heischmann Office of Rep. Allen Doug Commerce House Committee on Fundciary Office of Rep. House Committee on Financial Services Burg Office of Rep. House Republican Conference Burg Office of Rep. House Republican Conference Burg Office of Rep. Mooney Office of Rep. Russhon Office of Rep. Russhon Office of Rep. Russhon Office of Rep. Wagner Office of Rep. Wagner Office of Rep. Wagner Office of Rep. Waltz Office of Rep. Matz Office of Rep. Waltz < | Haynes Hester | Office of Rep. Johnson (LA) Office of Rep. Stefanik | Chief of Staff Chief of Staff |
|--|--|--|---|
| Ty Office of Rep. Note rands Office of Rep. Upton Office of Rep. Eleischmann Office of Rep. Eleischmann Office of Rep. Blitrakis House Committee on Judiciary Dn Office of Rep. Allen Dn Office of Rep. House Committee on Elergy and Commerce House Committee on Elergy and Ean House Committee on Financial Services Ann Office of Rep. Herrell D Office of Rep. Herrell Office of Rep. Mooney Office of Rep. Herrell Office of Rep. Herrell Office of Rep. Withman Coffice of Rep. Wagner Office of Rep. Wagner Office of Rep. Wagner Office of Rep. Wattman Office of Rep. Wattman Office of Rep. Wattman Office of Rep. Vattman Office of Rep. Wattman Office of Rep. Jacobs Office of Rep. Jacobs | | Office of the Leader | Policy Advisor |
| rands rands Office of Rep. Lipton Office of Rep. Bilinakis House Committee on Judiciary Office of Rep. Allen Office of Rep. Allen Office of Rep. Allen House Committee on Energy and Commerce House Committee on Financial Services House Committee on Financial Services House Republican Conference Office of Rep. Herrell Office of Rep. Mooney Office of Rep. Mooney Office of Rep. Mooney Office of Rep. Bucshon en Office of Rep. Rogers (KY) Office of Rep. Banks Office of Rep. Wagner Office of Rep. Jacobs | Hilleary | Office of Rep. Rose | Chief of Staff |
| Office of Rep. Fleischmann Office of Rep. Bilirakts House Committee on Judiciary Office of Rep. Allen House Committee on Energy and Commerce House Republican Conference Nouse Republican Conference Office of Rep. Herrell Office of Rep. Herrell Office of Rep. Herrell Office of Rep. Turner Office of Rep. Bucshon en Office of Rep. Wagner Office of Rep. Wagner | Hillebrands | Office of Rep. Upton | Chief of Staff |
| Office of Rep. Bilitakis House Committee on Judiciary Din Din Din Din Diffee of Rep. Allen House Committee on Luciciary Din Diffee of Rep. Herrell Diffee of Rep. Herrell Diffee of Rep. Mooney Diffee of Rep. Mooney Diffee of Rep. Mooney Diffee of Rep. Bucshon en Diffee of Rep. Rogers (KY) Diffee of Rep. Banks Diffee of Rep. Banks Diffee of Rep. Wagner Diffee of Rep. Wathan Diffee of Rep. Withman Diffee of Rep. Withman Diffee of Rep. Mattr Diffee of Rep. Mattr Diffee of Rep. Mattr Diffee of Rep. Mattr | Hippe | Office of Rep. Fleischmann | Chief of Staff |
| House Committee on Judiciary on Office of Rep. Mooney Office of Rep. House Office of Rep. Mooney Office of Rep. Inmer Office of Rep. Mooney Office of Rep. Bucshon en Office of Rep. Bucshon en Office of Rep. Banks Office of Rep. Magner Office of Rep. Warks Office of Rep. Warks Office of Rep. Warks Office of Rep. Matr Office of Rep. | Hittos | Office of Rep. Bilirakis | Chief of Staff |
| e Office of Rep. Allen bund House Committee on Energy and can House Committee on Energy and can House Committee on Financial Services an House Republican Contenence bung Office of Rep. Herrell n Office of Rep. Herrell n Office of Rep. Herrell n Office of Rep. Houney on Office of Rep. Leader on Office of Rep. Bucshon en Office of Rep. Calvert office of Rep. Gavert Office of Rep. Calvert office of Rep. Gavert Office of Rep. Wagner Office of Rep. Wagner Office of Rep. Wagner Office of Rep. Wattz Office of Rep. Wattz Office of Rep. Jacobs Office of Rep. Jacobs | Kon | House Committee on Judiciary | Staff Director |
| on House Committee on Energy and Commerce lan House Committee on Financial Services House Republican Conference Office of Rep. Herrell Office of Rep. Mooney Office of Rep. Mooney Office of Rep. Lumer Office of Rep. Bucshon Office of Rep. Rogers (KY) Office of Rep. Rogers (KY) Office of Rep. Banks Office of Rep. Wagner Office of Rep. Wagner Office of Rep. Wagner Office of Rep. Waltz Office of Rep. Waltz | odge | Office of Rep. Allen | Chief of Staff |
| an House Committee on Financial Services an Office of Rep. Herrell n Office of Rep. Herrell n Office of Rep. Mooney office of Rep. Turner Office of Rep. Bucshon on Office of Rep. Bucshon en Office of Rep. Bucshon office of Rep. Bucshon Office of Rep. Bucshon en Office of Rep. Bucshon office of Rep. Bucshon Office of Rep. Bucshon en Office of Rep. Bucshon office of Rep. Bucshon Office of Rep. Calvert Office of Rep. Bucshon Office of Rep. Calvert Office of Rep. Bucshon Office of Rep. Wagner Office of Rep. Wagner Office of Rep. Waltz Office of Rep. Wittman Office of Rep. Wittman office of Rep. Jacobs Office of Rep. Jacobs | odson | House Committee on Energy and Commerce | Staff Director |
| Iterence | offman | House Committee on Financial Services | Staff Director |
| burg n Office of Rep. Herrell Office of the Whip office of Rep. Mooney Office of Rep. Jurner s Office of Rep. Bucshom on Office of Rep. Bucshom on Office of Rep. Repers (KY) Office of Rep. Calvert Office of Rep. Wagner Office of Rep. Franklin Office of Rep. Waltz Office of Rep. Wittman Office of Rep. Wittman Office of Rep. Jacobs | oldren | House Republican Conference | Operations Director |
| n Office of the Whip rd Office of Rep. Mooney rd Office of Rep. Turner s Office of Rep. Bucshon on Office of Rep. Rogers (KY) on Office of Rep. Calvert office of Rep. Wagner Office of Rep. Wagner Office of Rep. Wattran Office of Rep. Wattran Office of Rep. Wattran Office of Rep. Wattran Office of Rep. Wattran Office of Rep. Jacobs | oranburg | Office of Rep. Herrell | Chief of Staff |
| Image: contract of the Leader Office of Rep. Mooney Id Office of Rep. Turner Image: contract of the Leader Office of Rep. Bucshon Image: contract of Rep. Rogers (KY) Office of Rep. Rogers (KY) Image: contract of Rep. Calvert Office of Rep. Calvert Image: contract of Rep. Wagner Office of Rep. Wagner Image: contract of Rep. Wagner Office of Rep. Wagner Image: contract of Rep. Wagner Office of Rep. Wagner Image: contract of Rep. Wagner Office of Rep. Watrant Image: contract of Rep. Watrant Office of Rep. Watrant Image: contract of Rep. Jacobs Office of Rep. Jacobs | orton | Office of the Whip | Chief of Staff |
| rd S Office of Rep. Turner Office of Rep. Bucshon Office of Rep. Bucshon Office of Rep. Rogers (KY) Office of Rep. Calvert Office of Rep. Calvert Office of Rep. Wagner Office of Rep. Waltz Office of Rep. Waltz Office of Rep. Waltz Office of Rep. Jacobs | ugh dur | Office of Rep. Mooney | Chief of Staff |
| s on Office of the Leader Office of Rep. Bucshon Office of Rep. Rogers (KY) Office of Rep. Calvert Office of Rep. Calvert Office of Rep. Wagner Office of Rep. Wagner Office of Rep. Waltz Office of Rep. Waltz Office of Rep. Waltz Office of Rep. Waltz | oward | Office of Rep. Turner | Chief of Staff |
| on en Office of Rep. Bucshon en Office of Rep. Rogers (KY) Office of Rep. Calvert Office of Rep. Calvert Office of Rep. Wagner Office of Rep. Wagner Office of Rep. Good Office of Rep. Waltz Office of Rep. Waltz Office of Rep. Jacobs | Imes | Office of the Leader | Member Services Coordinator |
| en Office of Rep. Rogers (KY) Office of Rep. Calvert Office of Rep. Calvert Office of Rep. Wagner Office of Rep. Franklin Office of Rep. Good Office of Rep. Waltz Office of Rep. Waltz Office of Rep. Jacobs | ickson | Office of Rep. Bucshon | Chief of Staff |
| tley tely Office of Rep. Calvert Office of Rep. Wagner Office of Rep. Wagner Office of Rep. Good Office of Rep. Waltz Office of Rep. Waltz Office of Rep. Waltz Office of Rep. Jacobs | hnsen | Office of Rep. Rogers (KY) | Chief of Staff |
| tley Office of Rep. Calvert Office of Rep. Banks Office of Rep. Wagner Office of Rep. Good Office of Rep. Waltz Office of Rep. Waltz Office of Rep. Jacobs | yce | Office of the Leader | Deputy Chief of Staff for Member Services |
| Office of Rep. Banks Office of Rep. Vagner Office of Rep. Good Office of Rep. Waltz Office of Rep. Waltz Office of Rep. Jacobs | sightley | Office of Rep. Calvert | Chief of Staff |
| Office of Rep. Wagner Office of Rep. Good Office of Rep. Waltz Office of Rep. Wittman Office of Rep. Jacobs | yler | Office of Rep. Banks | Chief of Staff |
| Office of Rep. Franklin Office of Rep. Good Office of Rep. Waltz Office of Rep. Jacobs | 9ler | Office of Rep. Wagner | Chief of Staff |
| Office of Rep. Good Office of Rep. Wittman Office of Rep. Jacobs | VIE | Office of Rep. Franklin | Chief of Staff |
| Office of Rep. Waltz Office of Rep. Wittman Office of Rep. Jacobs | JIY STATES AND A STATES | Office of Rep. Good | Chief of Staff |
| Office of Rep. Wittman Office of Rep. Jacobs | itchel | Office of Rep. Waltz | Chief of Staff |
| Office of Rep. Jacobs | , Du | Office of Rep. Wittman | Chief of Staff |
| | zzier | Office of Rep. Jacobs | Chief of Staff |

Page 5 / 10

ថ្ង

Director of Floor Operations Chief of Staff (Acting) Senior Policy Advisor Chief of Staff Chief of Staff Chief of Staff Chief of Staff Staff Director Chief of Staff Staff Director Chief of Staft Chief of Staff Staff Director House Committee on Science, Space and House Committee on Homeland Security House Committee on Oversight and Office of Rep. Gonzalez (OH) Office of Rep. Schweikert Office of Rep. Fitzpatrick Office of Rep. Armstrong Office of Rep. Aderholt Office of Rep. Feenstra Office of Rep. Bergman Office of Rep. Duncan Office of Rep. Stauber Office of Rep. Walberg Office of Rep. Palazzo Office of Rep. Amodel Office of Rep. Chabot Office of Rep. Emmer Office of Rep. Gaetz Office of Rep. Biggs Office of Rep. Griffith Office of Rep. Davis Office of Rep. Cloud Government Reform Office of Rep. Mast Office of Rep. Scott Office of the Leader Office of Rep. Long Office of the Leader Office of Rep. Dunn -ungren-McCollum -angenderfer -ane Wyant -awrence LaBorde -eganski Knowles _eighton Koetzle Laukitis -eopold Kroese Maneval Magary Klump Knight Large Manley Knott Lowry Mathis Marin -owe -owe _illis Long illo <u>0</u>

Ę

Page 6 / 10

Page 7 / 10

| | Technology | |
|------------|--------------------------------------|------------------------------|
| McCormack | Office of Rep. Fitzgerald | Chief of Staff |
| McCullough | Office of Rep. Bost | Chief of Staff |
| McLaren | Office of Rep. Timmons | Chief of Staff |
| Mellstrom | Offlice of Rep. Mace | Chief of Staff |
| Melvin | Offlice of Rep. Kustoff | Chief of Staff |
| Meyer | Office of Rep. Smith (MO) | Chief of Staff |
| Meyer | Offlice of the Leader | Chief of Staff |
| Middleton | Offlice of Rep. Foxx | Chief of Staff |
| Mitter | Office of Rep. Carter (TX) | Chief of Staff |
| Miller | Offlice of Rep. Cline | Chief of Staff |
| Miller | Office of Rep. Scalise | Chief of Staff |
| Min | Office of Rep. McCarthy | Chief of Staff |
| Minkler | Office of the Whip | Deputy Floor Director |
| Mocete | Office of Rep. Kim | Chief of Staff |
| Moeglein | House Committee on Natural Resources | Staff Director |
| Monahan | House Committee on Administration | Staff Director |
| Monahan | Office of Rep. Meijer | Chief of Staff |
| Moran | Office of Rep. Salazar | Chief of Staff |
| Muglia | Office of Rep. Perry | Chief of Staff |
| Murphy | Office of Rep. Rouzer | Chief of Staff |
| Murphy | Office of Rep. Van Drew | Chief of Staff |
| Napier | Office of the Whip | Director of Floor Operations |
| Nash | Office of Rep. Womack | Deputy Chief of Staff |
| Natonski | Office of Rep. Murphy | Chief of Staff |
| Noonan | Office of Rep. Smith (NJ) | Chief of Staff |
| Norman | Office of Rep. Curtis | Chief of Staff |
| O'Brien | Congressional Western Caucus | Executive Director |
| Olson | Office of Rep. Van Duyne | Chief of Staff |

C

c

| Chief of Staff Staff Director | Communications Direcotr Media Affairs | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Staff Director | Chief of Staff | Chief of Staff | Chief of Staff | Policy Director | Director of Member Services | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Staff Director | Chief of Staff | Chief of Staff | Chief of Staff | Chief of Staff | Staff Director |
|---|--|-----------------------|-----------------------|----------------------------|-----------------------|-----------------------|-----------------------|----------------------|-----------------------------------|--------------------------|---------------------------------|----------------------------|--------------------|-----------------------------|----------------------|------------------------|---------------------|----------------------|--------------------|------------------------|---------------------------|-----------------------|---------------------|----------------------------|--------------------------|---------------------------------------|
| Office of Rep. Young House Committee on Intelligence | House Republican Conference House Republican Conference | Office of Rep. Greene | Office of Rep. Hinson | Office of Rep. Graves (MO) | Office of Rep. Gooden | Office of Rep. LaHood | Office of Rep. Norman | Office of Rep. Nunes | House Committee on Small Business | Office of Rep. Arrington | Office of Rep. McMorris Rodgers | Office of Rep. Luetkemeyer | Office of the Whip | Office of the Whip | Offlice of Rep. Hice | Office of Rep. Valadao | Office of Rep. Reed | Office of Rep. Pence | Office of Rep. Roy | Office of Rep. Granger | House Committee on Budget | Office of Rep. Meuser | Office of Rep. Barr | Office of Rep. Harshbarger | Office of Rep. Moolenaar | House Committee on Transportation and |
| Ortiz Pappas | Parent | Parsons | Peacock | Peele | Perez-Acosta | Pfrang | Piland | Plank | Planning | Porter | Poweil | Ramey | Reiser | Reising | Reitz | Renteria | Rizzo | Robertson | Rogers | Rojewski | Roman | Rooney | Rosado | Rutherford | Ryan | Sass |

Page 8 / 10

ß

~

| | Infrastructure | |
|------------|------------------------------------|---------------------------------|
| Sawyer | Office of Rep. Graves (LA) | Chief of Staff |
| Schroeder | Office of Rep. Nehls | Chief of Staff |
| Shaw | Office of Rep. Hollingsworth | Chief of Staff |
| Shields | House Committee on Foreign Affairs | Staff Director |
| Shumate | Office of Rep. Crawford | Chief of Staff |
| Shuy | Office of Rep. Harris | Chief of Staff |
| Siao | Office of Rep. Green | Chief of Staff |
| Skrzycki | Office of Rep. Hagedorn | Chief of Staff |
| Slagell | Office of Rep. Lucas | Deputy Chief of Staff |
| Slater | Office of Rep. Simpson | Chief of Staff |
| Small | Office of Rep. Boebert | Chief of Staff |
| Smith | Office of Rep. Joyce (PA) | Chief of Staff |
| Smith | Office of Rep. Palmer | Chief of Staff |
| Smith | Office of the Leader | Digital Communications Director |
| Smullen | Offlice of Rep. Johnson (OH) | Chief of Staff |
| Sorrell | Office of Rep. Fallon | Chief of Staff |
| Sours | Office of Rep. Ferguson | Chief of Staff |
| Souza | Offfice of the Leader | National Security Advisor |
| Spannagel | Office of Rep. LaMalfa | Chief of Staff |
| Sparks | Office of the Leader | Head of Communications |
| Specht | Office of the Leader | Senior Policy Advisor |
| Stewart | Office of Rep. Tenney | Chief of Staff |
| Strader | Office of Rep. Bentz | Chief of Staff |
| Strickland | House Committee on Ethics | Staff Director |
| Stroia | Office of Rep. Kelly (PA) | Chief of Staff |
| Tauster | Office of Rep. Garbarino | Chief of Staff |
| Teehan | Office of Rep. Moore | Chief of Staff |
| Tennille | Office of Rep. Garcia | Chief of Staff |
| | | |

₫ - **с**

C

⊑

2

Page 9 / 10

| Thompson | Offlice of Rep. Bice | Deputy Chief of Staff |
|-------------|-------------------------------------|-----------------------|
| Tripplaar | House Committee on Veterans Affairs | Staff Director |
| Tudor | Office of Rep. McClintock | DC Chief of Staff |
| Van Flein | Offlice of Rep. Gosar | Chief of Staff |
| Vaughn | Office of Rep. DesJarlais | Chief of Staff |
| Ventry | Offlice of Rep. Buck | Chief of Staff |
| Verrill | Offlice of Rep. Letlow | Chief of staff |
| · VerVelde | Offlice of Rep. Grothman | Chief of Staff |
| Vieson | House Committee on Armed Services | Staff Director |
| Vreeburg | House Republican Conference | Policy Director |
| Wagley | Offlice of Rep. Moore | Chief of Staff |
| Watson | Office of Rep. Rice | Chief of Staff |
| Weatherford | Office of Rep. Kinzinger | Chief of Staff |
| White | Office of Rep. Stewart | Chief of Staff |
| Whitener | Offlice of Rep. Weber | Chief of Staff |
| Wong | Office of Rep. Issa | Chief of Staff |
| Yahn | Office of Rep. Radewagen | Chief of Staff |
| Yates | Office of Rep. Brooks | Chief of Staff |
| Yelinski | Office of Rep. Budd | Chief of Staff |

.

.

Page 10 / 10

Ф ൽ

L

ល្ង

| scords: | 162 records | | |
|----------|-------------|--|----------------------------|
| ame | Last Name | Institution | Registration Status |
| | Alburger | Office of Rep. Joyce (OH) | Confirmed |
| | Anzur | Office of Rep. Keller | Confirmed |
| | Artz | House Committee on Education and Labor | Confirmed |
| | Barker | Office of Rep. Spartz | Confirmed |
| | Bednar | Office of the Leader | Confirmed |
| | Bell | Office of Rep. Estes | Confirmed |
| ke | Bennett | Office of Rep. Hill | Confirmed |
| | Billman | Office of Rep. Jackson | Confirmed |
| | Billman | Office of Rep. Miller | Confirmed |
| | Blair | Offlice of Rep. Steube | Confirmed |
| <u>ष</u> | Boffelli | Office of Rep. González-Colón | Confirmed |
| | Bolton | Office of Rep. Malliotakis | Confirmed |
| | Bonnaure | Office of Rep. Reschenthaler | Confirmed |
| | Bonner | Office of Rep. Smucker | Confirmed |
| | Bounds | Office of Rep. Obernolte | Confirmed |
| | Bradley | Office of Rep. Rutherford | Confirmed |
| | Brady | Office of Rep. Buchanan | Confirmed |
| | Branch | Office of Rep. Davidson | Confirmed |
| | Brennan | House Republican Conference | Confirmed |
| | Broom | Office of Rep. Owens | Confirmed |
| ĥ | Butcher | House Republican Conference | Confirmed |
| | Butler | Office of Rep. McHenry | Confirmed |
| | Byers | Office of Rep. Pfluger | Confirmed |
| | Calhoun | Office of Rep. Cammack | Confirmed |
| <u>-</u> | : | | |

Page 1 / 6

Page 2 / 6

Confirmed Confirmed

Office of Rep. Johnson (SD) House Committee on Rules Office of Rep. Carter (GA) Office of Rep. Newhouse Office of Rep. Smith (NE) Office of Rep. Balderson Office of Rep. Fischbach Office of Rep. Gonzales Office of Rep. Burgess Office of Rep. McCaul Office of Rep. Walorski Office of Rep. LaTurner Office of Rep. Gimenez Office of Rep. Webster Office of Rep. Hudson Office of Rep. Higgins Office of Rep. Wilson Office of Rep. Comer Office of Rep. Bacon Office of Rep. Guest Office of Rep. Katko Office of the Leader Office of Rep. Steil Office of the Whip Office of the Whip

Dixon Chambers ⁻itzSimmons Christianson **Del Beccaro** Cummings Constangy Domenech Crawford -acchiano Contres Engquist Dunham Dreiling Dreiling Decker Engling Carney Comer Didiuk Downs Emhof Carter Exner Elliott Cash Carr Ferro Day ine Ti

agh

Ë

<elly **Celly**

ថ្ក

Confirmed **House Republican Conference** House Committee on Judiciary House Republican Conference Office of Rep. Miller-Meeks Office of Rep. Rogers (KY) Office of Rep. Diaz-Balart Office of Rep. McKinley Office of Rep. Burchett Office of Rep. McClain Office of Rep. Donalds Office of Rep. Bilirakis Office of Rep. Mooney Office of Rep. Franklin Office of Rep. Gibbs Office of Rep. Calvert Office of Rep. Zeldin Office of Rep. Turner Office of the Leader Office of Rep. Hern Office of the Leader Office of Rep. Latta Office of the Leader Office of Rep. Cole Office of Rep. Allen Office of the Leader Office of the Leader Office of Rep. Good Office of the Whip Office of the Whip Gourdikian Hawatmeh Gonzalez Haymore Hamilton Gosnell Keightley Johnsen Holdren Howard Horton Hough Grogis Humes Grace Hester Hodge Foster Giaier Gibler Grider Griffin Gross Joyce Hittos Hixon

pher

Ξ

| Ketchel | Office of Rep. Waltz | Confirmed |
|-----------|--------------------------------------|-----------|
| King | Office of Rep. Wittman | Confirmed |
| Kizzier | Office of Rep. Jacobs | Confirmed |
| Knowles | Office of Rep. Fitzpatrick | Confirmed |
| Koetzle | Office of Rep. Stauber | Confirmed |
| LaBorde | Office of Rep. Biggs | Confirmed |
| Laukitis | Office of Rep. Walberg | Confirmed |
| Lawrence | Office of Rep. Scott | Confirmed |
| Leighton | Office of Rep. Armstrong | Confirmed |
| Leopold | Office of Rep. Feenstra | Confirmed |
| Lillis | Office of Rep. Long | Confirmed |
| Lis | Office of Rep. Bergman | Confirmed |
| Long | Office of the Leader | Confirmed |
| Lowe | Office of Rep. Chabot | Confirmed |
| Lowe | Office of Rep. Amodei | Confirmed |
| Lowry | Office of Rep. Dunn | Confirmed |
| Maneval | Office of Rep. Emmer | Confirmed |
| McCormack | Office of Rep. Taylor | Confirmed |
| McCormack | Office of Rep. Fitzgerald | Confirmed |
| Mellstrom | Office of Rep. Mace | Confirmed |
| Melvin | Office of Rep. Kustoff | Confirmed |
| Meyer | Office of the Leader | Confirmed |
| Meyer | Office of Rep. Smith (MO) | Confirmed |
| Middleton | Office of Rep. Foxx | Confirmed |
| Miller | Office of Rep. Scalise | Confirmed |
| Min | Office of Rep. McCarthy | Confirmed |
| Mocete | Office of Rep. Kim | Confirmed |
| Moeglein | House Committee on Natural Resources | Confirmed |
| Monahan | Office of Rep. Meijer | Confirmed |

Ц

Bel

Page 5 / 6

Confirmed Cońfirmed Confirmed Confirmed

House Committee on Small Business **Jouse Committee on Administration House Committee on Foreign Affairs Congressional Western Caucus** House Republican Conference House Republican Conference Office of Rep. Hollingsworth Office of Rep. Graves (MO) Office of Rep. Harshbarger Office of Rep. Mark Green Office of Rep. Moolenaar Office of Rep. Hagedorn Office of Rep. Gooden Office of Rep. LaHood House Administration Office of Rep. Valadao Office of Rep. Salazar Office of Rep. Granger Office of Rep. Young Office of Rep. Boebert Office of Rep. Nunes Office of Rep. Pence Office of Rep. Harris Office of Rep. Lucas Office of the Whip Office of the Leader Office of the Whip Office of Rep. Barr Office of the Whip

Perez-Acosta Rutherford Monahan Monahan Robertsor Rojewski Planning Renteria Rosado Reising Skrzycki O'Brien Moran Vapier Pfrang Shields Parent Reiser Pardo Peele Plank Shaw Slagell Ryan Ortiz Small Smith Shuy Siao

gg

House Committee on Armed Services House Republican Conference Office of Rep. Johnson (OH) House Committee on Ethics Office of Rep. McClintock Office of Rep. Garbarino Office of Rep. Grothman Office of Rep. Moore Office of Rep. Garcia Office of Rep. Lettow Office of Rep. Brooks Office of Rep. Fallon Office of Rep. Moore Office of Rep. Weber Office of Rep. Gosar Office of the Leader Office of the Leader Office of the Leader Office of Rep. Bice Office of Rep. Buck Office of Rep. Rice

Confirmed Confirmed

S

Strickland Thompson Van Flein Ver Velde Vreeburg Tennille Smullen Tauster Teehan Whitener Sparks Specht Watson Tudor Ventry Vieson Wagley Sorrell Souza Verrill Yates

egistrants: 162

Page 6 / 6