# EMPLOYEE POST-TRAVEL DISCLOSURE FORM

Original	
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Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure* Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

COI	mpleted. Please <i>do not</i> file this form with the Committee on Ethics.	
NO	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18	U.S.C. § 1001.
1.	Name of Traveler: Laura Engquist	0
2.	a. Name of Accompanying Relative:	OR None
	b. Relationship to Traveler: Spouse Child Other (specify):	
3.	a. Dates: Departure: 6/17/21 Return: 6/19/21	
	b. Dates at Personal Expense, if any:	OR None
4.	Departure City: Washington, DC Destination: Cambridge, MD Return City: Wash	ington, DC
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute	
6.	Describe Meetings and Events Attended: Heard from outside experts and colleagues regarding best practices, management, communicating wire constituents and colleagues, ethics, security concerns, staff wellbeing, among other topics.	th
7.	Attached to this form are each of the following, signify that each item is attached by checking the corresponding	ponding box:
	a. a completed Sponsor Post-Travel Disclosure Form;	
	b. the <i>Primary Trip Sponsor Form</i> completed by the trip sponsor <i>prior</i> to the trip, <i>including all</i> atta the <i>Additional Sponsor Form(s)</i> ;	chments and
	c. page 2 of the completed <i>Traveler Form</i> submitted by the employee; <i>and</i>	
	d. the letter from the Committee on Ethics approving my participation on this trip.	
8.	a.   I represent that I participated in each of the activities reflected in the attached sponsor's agenda.	
	Signify statement is true by checking the box.	
	b. If not, explain: Worked in office morning/afternoon of 6/17/21 and arrived in Cambridge right before	dinner.
	ertify that the information contained on this form is true, complete, and correct to the best of my known and the contained on this form is true, complete, and correct to the best of my known and the contained on this form is true, complete, and correct to the best of my known and the contained on this form is true, complete, and correct to the best of my known and the contained on this form is true, complete, and correct to the best of my known and the contained on this form is true, complete, and correct to the best of my known and the contained on this form is true, complete, and correct to the best of my known and the contained on this form is true, complete, and correct to the best of my known and the contained on this form is true, complete, and correct to the best of my known and the contained on the con	wledge.
Di	uthorized this travel in advance. I have determined that all of the expenses listed on the attached <i>Sponso sclosure Form</i> were necessary and that the travel was in connection with the employee's official duties an eate the appearance that the employee is using public office for private gain.	
Na	ame of Supervising Member: Troy Balderson Date: 6/28/21	

Signature of Supervising Member: Version date 3/2021 by Committee on Ethics

### SPONSOR POST-TRAVEL DISCLOSURE FORM

Original	П	Amendmen
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This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

	e denial of future reco		lor subject the curre	nt traveler to discip	olinary action or a requirement to
NO	TE: Willful or knowi	ng misrepresentations on th	is form may be subjec	t to criminal prosecu	ntion pursuant to 18 U.S.C. § 1001.
1.	Sponsor(s) who pa	id for the trip: Congress	sional Institute		
2.	Travel Destination	(s): Cambridge, MD			
3.	Date of Departure	: 06/17/2021	Date of	Return: 06/19/20	21
4.	Name(s) of Travele	er(s): see attached list		2	
	Note: You may list	more than one traveler or	a a form only if <i>all</i> in	formation is <i>identi</i>	cal for each person listed.
5.	Actual amount of	expenses paid on behalf o	f, or reimbursed to, e	each individual nan	ned in Question 4:
	9	Total Transportation Expenses	Total Lodging Expenses	Total <b>Meal</b> Expenses	Total Other Expenses (dollar amount per item and description)
	Traveler	n/a	\$407.88	\$156	\$278.10 Room Rental
	Accompanying Family Member				
6.	6. All expenses connected to the trip were for actual costs incurred and not a <i>per diem</i> or lump sum payment. Signify statement is true by checking box.				
I ce	ertify that the jafor	mation contained in this	form is true, comple	ete, and correct to	the best of my knowledge.
Signature: Mark Shirs Date: 6/28/2021					
Na	Name: Mark Strand Title: President				
Or	ganization: Congr	essional Institute	ř.		
	I am an officer of	the above-named organiz	ation. Signify staten	ent is true by check	king box.
Ad	dress: 1700 Diag	onal Road #300, Alex	andria, VA 22314		5
En	nail: strand@con	ginst.org		Telephone:	703-837-8812

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

#### TRAVELER FORM

	TRAVELER FORM
1.	Name of Traveler: Laura Engquist
	Sponsor(s) who will be paying or providing in-kind support for the trip:
	Congressional institute
3.	City and State OR Foreign Country of Travel: Cam bridge, MD
	a. Date of Departure: 0/17/21 Date of Return: 4/19/21
	b. Yes □ No ☒ Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes  No Will you be accompanied by a family member at the sponsor's expense? If yes:
	(1) Name of Accompanying Family Member:
	(2) Relationship to Traveler:   Spouse   Child   Other (specify):
	(3) Yes  No  Accompanying Family Member is at least 18 years of age:
6.	a. Yes Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7.	Yes No D Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.  NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify
	the specific events in which the traveler will be participating.
8.	Explain why participation in the trip is connected to the traveler's individual official or representational duties.  Staff should include their job title and how the activities on the itinerary relate to their duties.
	As the Deputy Chief of Staff to Rep. Baiderson, I
	look forward to learning from my collections & the congressional institute about best preactices & management responsibilities in my Role.
9.	Yes No X ls the traveler aware of any registered federal lobby ists or foreign agents involved planning.
	organizing, requesting, or arranging the trip?
10	. For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
di tra ap	pereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my rect supervision, to accept expenses for the trip described in this request. I have determined that the above-described avel is in connection with my employee's official duties and that acceptance of these expenses will not create the pearance that the employee is using public office for private gain.  Date 5/18/21
Si	gnature of Employing Member 3718/2

# **Primary Trip Sponsor Form**

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics. house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1.	Sponsor who will be paying for the trip: Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent.  Signify that the statement is true by checking box:
3.	a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds:
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.   If "c" is checked, list the names of the additional sponsors:
<b>4</b> .	explanation of why the individual was invited (include additional pages if necessary):
	See Addendum & Attached Invitation List
5.	Is travel being offered to an accompanying family member of the House invitee(s)?   Yes   No
6.	Date of Departure: June 17, 2021 Date of Return: June 19, 2021
7.	a. City of departure: Washington, DC
	b. Destination(s): Cambridge, MD
	c. City of return: Washington, DC
8.	Check only one. I represent that:
	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following:
	a. I checked 8(a) or (b) above:
	b. I checked 8(c) above but am not offering any lodging:
	c. I checked 8(c) above and am offering lodging and meals for one night: OR
	d. I checked 8(c) above and am offering lodging and meals for two nights:   If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). <i>Indicate agenda is attached by checking box:</i>				
11.	Check only one of the following:  a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify that the statement is true by checking box:				
	b. <i>Not Applicable</i> . Trip sponsor is a U.S. institution of higher education:				
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip <i>and</i> its role in organizing and/or conducting the trip:				
	See Addendum	-			
	A second and the Assessment a if the access areas	-			
15.	Answer parts a and b. Answer part c if neccessary:  a. Mode of travel: Air □ Rail □ Bus ☑ Car □ Other □ (specify:	)			
	b. Class of travel: Coach  Business  First  Charter Other (specify:	)			
	c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:	1			
		-			
14.	I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking box:	_			
15.	Check only one. I represent that either:  a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees:   OR				
	b. The trip involves events that are arranged specifically with regard to congressional participation:   If "b" is checked:				
	1) Detail the cost per day of meals (approximate cost may be provided): Day 1 - \$50, Day 2 - \$88, Day 3 - \$18				
	2) Provide the reason for selecting the location of the event or trip: Relative proximity to Washington, DC and capacity to handle a large event.	_			
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:				
	Hotel Name: Hyatt Regency Chesapeake Bay City: Cambridge, MD Cost Per Night: \$161	_			
	Reason(s) for Selecting: Proximity to DC, Availablity, Security & Facility size				
	Hotel Name: City: Cost Per Night:	_			
	Reason(s) for Selecting:				
	Hotel Name: City: Cost Per Night:				
	Reason(s) for Selecting:	-			
17.	I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking box:				

## 18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$58	\$411	\$156
For each Accompanying Family Member	\$58	\$0	\$156

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member,	\$309	Room Rental
Officer, or Employee	\$178	COVID Testing
For each Accompanying	\$309	Room Rental
Family Member	\$178	COVID Testing

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

# 19. Check only one:

- a. I certify that I am an officer of the organization listed below: I OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.
- 20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.
- 21. I certify by my eignature that the information contained in this form is true, complete, and correct to the best of my knowledge.

best of my knowledge

5/4/2021 Date:

Mark Strand

Name:

President

Title:

Signature:

Congressional Institute

Organization:

1700 Diagonal Road #300, Alexandria, VA 22314

Address:

703-837-8812

Telephone:

strand@conginst.org

Email:

If there are any questions regarding this form, please contact the Committee at the following address:

### Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392

Version date 12/2018 by Committee on Ethics

Theodore E. Deutch, Florida *Chairman* Jackie Walorski, Indiana *Ranking Member* 

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



# U.S. House of Representatives

**COMMITTEE ON ETHICS** 

Thomas A. Rust Staff Director and Chief Counsel

David W. Arrojo

Counsel to the Chairman

Kelle A. Strickland Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

June 15, 2021

Ms. Laura Engquist Office of the Honorable Troy Balderson 2429 Rayburn House Office Building Washington, DC 20515

Dear Ms. Engquist:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Cambridge, Maryland, scheduled for June 17 to 19, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman Jackie Walorski Ranking Member

TED/JW:adw

# PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Minority and Senate Majority personal offices, the Staff Director in House Minority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

**Ouestion 18: Total expenses for each participant:** 

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$309 as disclosed on the sponsor form.

covid Safety Precautions: If you have not been vaccinated, we strongly encourage you to be tested for COVID before traveling to the conference. We will have onsite testing and are following all health protocols, including ensuring all seats for meals and discussions are socially distanced. Masks are strongly encouraged; we will have extra PPE for attendees as well as hand sanitizer. Health screenings and temperature checks will be required before you can enter the meeting space.



# 2021 House Republican Chiefs of Staff Conference Cambridge, Maryland

# Thursday, June 17, 2021

1:30PM	Bus Departs from Hill
2:00 PM	Nametag Pickup
4:15 PM	Welcome
4:30 PM	New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group
5:30 PM	Reception & Dinner Niall Ferguson, Hoover Institution

	Niall Ferguson, Hoover Institution
	Friday, June 18, 2021
8:00 AM	Break <b>fa</b> st
9:00 AM	Leadership Chiefs of Staff Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Kara Ahern, House Republican Conference
10:00 AM	The Effective Communicator Mark Horstman, Manager Tools, LLC
12:00 PM	Lunch Os Guinness Author and social critic
1:15 PM	The Chinese Communist Party: The Challen

ige It Poses and America's Response Matthew Pottinger, Former Deputy National Security Advisor

Elizabeth Economy, Hoover Institution

Derek Scissors, American Enterprise Institute

2:30 PM	America's Long-Term Fiscal Health Douglas Holtz-Eakin, American Action Forum Scott Hodge, The Tax Foundation Jim Capretta, American Enterprise Institute
3:30 PM	Ethics Elliot Berke, Berke Farah LLC Erin Clark, NRCC
4:30 PM	Break .
6:00 PM	Reception & Dinner Kim Strassel, The Wall Street Journal
	Saturday, June 19, 2021
8:00 AM	Breakfast
9:00 AM	Using the MRA Effectively/Creating an Effective Casework Shop Jen Daulby, Former Committee on House Administration Staff Director Brad Fitch, Congressional Management Foundation
10:00 AM	How to Win the Internet: Using Digital Media Effectively Matt Lira, Hangar Capital
11:15 AM	Open Mic Discussion Moderator: Mark Strand, Congressional Institute
12:30 PM	Conference Concludes Bus departs from Hyatt

Test - Register Now for the GOP Chiefs of Staff Conference May 4, 2021 at 1:00 PM



2021 Chiefs of Staff Conference

Thursday, June 17, 2021 -Saturday, June 19, 2021 Hyatt Regency Chesapeake Bay



# PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON TUESDAY, MAY 18, 2021!!!

Dear \*/fname/\*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2021 Chiefs of Staff Conference, which will be from Thursday, June 17, 2021, through Saturday, June 19, 2021, at Hyatt Regency Chesapeake Bay in Cambridge, MD. We hope you and your family will join us.

You have a ton on your plate as a chief, so we're developing an agenda that will lighten the load for the year ahead. Since we are inviting House and Senate Republican personal chiefs of staff, committee staff directors and leadership staff, you will have the opportunity to expand your professional network and get to know colleagues you might not normally meet during a normal workday.

Your health and safety is our top priority at this conference. If you have not been vaccinated, we strongly encourage you to be tested for COVID before traveling to the conference. We will have onsite testing and are following all health protocols, including ensuring all seats for meals and discussions are socially distanced. Masks are strongly encouraged; we will have extra PPE for attendees. Health screenings and temperature checks will be required before you can enter the meeting space.

As usual, we are working with the Committee on Ethics so the Institute can cover your costs. You are being invited so that you can hear about the future of the nation and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships.

#### To Register:

#### Step 1: Submit Ethics Packet by Tuesday, May 18, 2021

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Tuesday, May 18, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to <a href="mailto-travel.requests@mail.house.gov">travel.requests@mail.house.gov</a>.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House

within 15 days of your return.

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation, and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

To Register:

Register for Chiefs of Staff Conference

Email Address:

\*/email/\*

Access Code:

\*/other\_id/\*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email <a href="mailto:rsvp@conginst.org">rsvp@conginst.org</a>. We look forward to seeing you in Cambridge!

Best wishes, Mark Strand, President The Congressional Institute (703) 837-8812 - Office strand@conginst.org

Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.

# COS: House Staff

First Name	Last Name	Institution	Job Title
Rob	Adkerson	Office of Rep. Loudermilk	Chief of Staff
Kara	Ahern	Office of Rep. Cheney	Chief of Staff
Anna	Alburger	Office of Rep. Joyce (OH)	Chief of Staff
Dale	Anderson	Office of Rep. Lamborn	Chief of Staff
Taylor	Andreae	Office of Rep, Gallagher	Chief of Staff
Gary	Andres	House Committee on Ways and Means	Staff Director
Jon	Anzur	Office of Rep. Keller	Chief of Staff
Cyrus	Artz	House Committee on Education and Labor	Staff Director
Elíza	Baker	Office of Rep. Crenshaw	Chief of Staff
Erica	Barker	Office of Rep. Spartz	Deputy Chief of Staff
Jason	Bauknecht	Office of Rep. Tiffany	Chief of Staff
Citt	Bayer	Office of Rep. Fulcher	Chief of Staff
Mark	Bednar	Office of the Leader	Director of Strategic Communications
doch	Bell	Office of Rep, Estes	Chief of Staff
Warren Kirk	Bell	Office of Rep. Sessions	Chief of Staff
Brooke	Bennett	Office of Rep. Hill	Chief of Staff
Eric	Bergren	Office of Rep. Guthrie	Chief of Staff
Chris	Bien	Office of the Leader	Deputy Director of Floor Operations
Jeff	Billman	Office of Rep. Jackson	Chief of Staff
Lauren	Billman	Office of Rep. Miller	Deputy Chief of Staff
Alex	Blair	Office of Rep. Steube	Chief of Staff
Gabriella	Boffelli	Office of Rep. González-Colón	Chief of Staff
Alex	Bolton	Office of Rep. Malliotakis	Chief of Staff
Aaron	Bonnaure	Office of Rep. Reschenthaler	Chief of Staff
Kate	Bonner	Office of Rep. Smucker	Chiel of Staff
Lorissa	Bounds	Office of Rep. Obernotte	Chief of Staff

Office of Rep. Herrera Beutler	House Committee on Agriculture	Office of Rep. Butherford	Office of Rep. Rosendale	Office of Rep. Davidson	Office of Rep. Fortenberry	Office of Rep. Lesko	Office of Rep. Thompson	Office of Rep. Rogers (AL)	Office of Rep. Wenstrup	Office of Rep. Owens	Office of Rep. Clyde	Office of Rep. Posey	Office of Rep. McHenry	Office of Rep. Pfluger	Office of Rep. Cammack	Office of Rep. Mullin	Office of Rep. Carl	Office of Rep. Steil	Office of the Leader	Office of Rep. Newhouse	Office of Rep. Comer	House Committee on Appropriations	Office of Rep. Johnson (SD)	Office of Rep. Westerman	Office of the Whip	Office of Rep. Hartzler	
Bowman	Braden	Bradley	Braid	Branch	Braner	Branson	Brennan	Brinson	Brooks	Вгоот	Brown	Burns	Builer	Byers	Calhoun	Cantrell	Carlough	Carney	Carr	Carter	Cash	Chotvacs	Christianson	Collins	Comer	Connelly	Constandy

Chief of Staff	Chief of Staff Chief of Staff Chief of Staff Chief of Staff	Chief of Staff Chief of Staff Chief of Staff Staff Director Senior Policy Advisor	Chief of Staff Chief of Staff Chief of Staff Chief of Staff Deputy Chief of Staff for Policy	Chief of Staff Chief of Staff Chief of Staff Deputy Member Services Director	Deputly Chief of Staff Chief of Staff Communications Director Chief of Staff Chief of Staff Chief of Staff
Office of Rep. Babin Office of Rep. Carter (GA) Office of Rep. Walorski Office of Rep. Baird Office of Rep. Steel	Office of Rep. Brady Office of Rep. Wilson Office of Rep. Burgess Office of Rep. McCaul	Office of Rep. Huizenga Office of Rep. Smith (NE) Office of Rep. Taylor House Committee on Rules Office of the Leader	Office of Rep. Miller Office of Rep. Guest Office of Rep. Bacon Office of Rep. La Turner Office of the Leader	Office of Rep. Katko Office of Rep. Webster Office of the Leader	Office of Rep. Balderson Office of Rep. Williams Office of the Leader Office of Rep. Higgins Office of Rep. Gimenez Office of Rep. Miller
Couhig Crawford Cummings Cunningham	Davis Day Decker Del Beccaro	Devvite Diduk Dixon Domenech	Donnellan Downs Dreiling Dreiling	Elchinger Elliot Emhof Engling	Engquist Etue Exner Facchiano Ferro
Ben Chris Tim Quincy Arie	Dave Jonathan James Chris	Jon Mônica Lonnie Kelly Emily	Matthew Jordan Mark Braden	Kevin Erin Jaryn Max	Laura John Michele Kathryn Alex Cari

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