EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Name of Traveler: Jakob W Johnsen 2. a. Name of Accompanying Relative: b. Relationship to Traveler: Spouse Child Other (specify): 3. a. Dates: Departure: June 17, 2021 Return: June 19, 2021 b. Dates at Personal Expense, if any: OR None Destination: Cambridge, MD Return City: Washington, D.C. 4. Departure City: Washington, D.C. Sponsor(s), Who Paid for the Trip: The Congressional Institute Describe Meetings and Events Attended: I attended all of the events of the 2021 Congressional Institute Republican House Chief of Staff Retreat (see attached agenda for specific meeting information). Attached to this form are each of the following, signify that each item is attached by checking the corresponding box: a. a completed Sponsor Post-Travel Disclosure Form; b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s); c. page 2 of the completed *Traveler Form* submitted by the employee; and d. the letter from the Committee on Ethics approving my participation on this trip. 8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box. b. If not, explain: I certify that the information contained on this form is true, complete, and correct to the best of new knowledge. Date: June 28, 2021 Signature of Traveler: I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel

Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Hal Rogers (KY-05) Date: June 28, 2021

Signature of Supervising Member:

Version date 3/2021 by Committee on Ethics

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendme		Original	П	Amendmer
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This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

rep	ay the trip expense	s.	,		or a requirement				
NO	TE: Willful or knowi	ing misrepresentations on t	his form may be subje	ect to criminal pros	ecution pursuant to 18 U.S.C. § 1001.				
1.	Sponsor(s) who paid for the trip: Congressional Institute								
2.	Travel Destination(s): Cambridge, MD								
3.	00/47/0004								
		er(s): see attached list							
	Note: You may list	more than one traveler o	n a form only if <i>all</i> i	nformation is idea	ntical for each person listed.				
5.	Actual amount of	expenses paid on behalf	of, or reimbursed to,	, each individual n	named in Question 4:				
		Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)				
	Traveler	n/a	\$407.88	\$156	\$278.10 Room Rental				
	Accompanying Family Member								
6.	All expenses of Signify statement i	connected to the trip were strue by checking box.	e for actual costs inc	urred and not a pe	er diem or lump sum payment.				
I ce	ertify that the infor	mation contained in this	form is true, comp	lete, and correct t	to the best of my knowledge.				
Sig	nature: Mark	Shins		Dat	e: <u>6/28/2021</u>				
Nai	me: Mark Strand	1		Titl	e:President				
Orę	ganization: Congr	essional Institute							
	I am an officer of	the above-named organiz	zation. Signify states	ment is true by ch	ecking box.				
Ado	dress: 1700 Diag	onal Road #300, Alex	kandria, VA 2231	4					
Em	ail: strand@con	ginst.org		Telephone	e: 703-837-8812				

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

TRAVELER FORM

1.	Name of Traveler: Jakob Johnsen
2.	Sponsor(s) who will be paying or providing in-kind support for the trip: The Congressional Institute
3.	City and State OR Foreign Country of Travel : Cambridge, Maryland
4.	a. Date of Departure: June 17, 2021 Date of Return: June 19, 2021
	b. Yes No Will you be extending the trip at your personal expense?
	If yes, list dates at personal expense:
5.	a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
	(1) Name of Accompanying Family Member:
	(2) Relationship to Traveler: Spouse Child Other (specify):
	(3) Yes No Accompanying Family Member is at least 18 years of age:
6.	a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7.	Yes No Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms. NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify
2	the specific events in which the traveler will be participating.
8.	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. As the Chief of Staff for Congressman Hal Rogers, this retreat will provide me with the opportunity to strengthen professional relationships and learn about policy issues, best practices, and strategies to help our office accomplish our goals.
9.	Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10	. For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
dir tra ap	dereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my rect supervision, to accept expenses for the trip described in this request. I have determined that the above-described evel is in connection with my employee's official duties and that acceptance of these expenses will not create the pearance that the employee is using public office for private gain.
Sig	gnature of Employing Member Date May 13, 2021

Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics. house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

	Sponsor who will be paying for the trip: Congressional Institute
	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box:
	 Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: \square OR
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors:
	Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee, provide are explanation of why the individual was invited (include additional pages if necessary):
	See Addendum & Attached Invitation List
	See Addendum & Attached invitation List
	_
	Is travel being offered to an accompanying family member of the House invitee(s)? Yes No Date of Departure: June 17, 2021 Date of Return: June 19, 2021
	Is travel being offered to an accompanying family member of the House invitee(s)? Yes No Date of Departure: June 17, 2021 Date of Return: June 19, 2021
	Is travel being offered to an accompanying family member of the House invitee(s)? Yes No Date of Departure: June 17, 2021 Date of Return: June 19, 2021 a. City of departure: Washington. DC
	Is travel being offered to an accompanying family member of the House invitee(s)? Yes No Date of Departure: June 17, 2021 Date of Return: June 19, 2021 a. City of departure: Washington, DC b. Destination(s): Cambridge, MD
•	Is travel being offered to an accompanying family member of the House invitee(s)? Yes No Date of Departure: June 17, 2021 a. City of departure: Washington, DC b. Destination(s): Cambridge, MD c. City of return: Washington, DC
•	Is travel being offered to an accompanying family member of the House invitee(s)? Yes No Date of Departure: June 17, 2021 Date of Return: June 19, 2021 a. City of departure: Washington, DC b. Destination(s): Cambridge, MD
	Is travel being offered to an accompanying family member of the House invitee(s)? Yes No Date of Departure: June 17, 2021 Date of Return: June 19, 2021 a. City of departure: Washington. DC b. Destination(s): Cambridge, MD c. City of return: Washington, DC Check only one. I represent that: a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
•	Is travel being offered to an accompanying family member of the House invitee(s)? Yes No Date of Departure: June 17, 2021 a. City of departure: Washington, DC b. Destination(s): Cambridge, MD c. City of return: Washington, DC Check only one. I represent that: a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
	Is travel being offered to an accompanying family member of the House invitee(s)?
	Is travel being offered to an accompanying family member of the House invitee(s)? Yes No Date of Departure: June 17, 2021
	Is travel being offered to an accompanying family member of the House invitee(s)? Yes No Date of Departure: June 17, 2021 Date of Return: June 19, 2021 a. City of departure: Washington, DC b. Destination(s): Cambridge, MD c. City of return: Washington, DC Check only one. I represent that: a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations. Check only one of the following: a. I checked 8(a) or (b) above: b. I checked 8(c) above but am not offering any lodging:
	Is travel being offered to an accompanying family member of the House invitee(s)? Yes No Date of Departure: June 17, 2021

	Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). <i>Indicate agenda is attached by checking box:</i>							
11.	 Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees or any segment of the trip. Signify that the statement is true by checking box: OR 							
	b. Not Applicable. Trip sponsor is a U.S. institution of higher education:							
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip <i>and</i> its role in organizing and/or conducting the trip: See Addendum							
13.	Answer parts a and b. Answer part c if neccessary:							
	a. Mode of travel: Air Rail Bus Car Cother (specify:							
	c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:							
	c. If travel will be first class, or by chartered of private affectalt, explain why such travel is warranted.							
14.	I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking box:							
15.	Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: OR							
	b. The trip involves events that are arranged specifically with regard to congressional participation:							
	If "b" is checked:							
	1) Detail the cost per day of meals (approximate cost may be provided): Day 1 - \$50, Day 2 - \$88, Day 3 - \$18							
	2) Provide the reason for selecting the location of the event or trip: Relative proximity to Washington, DC and							
	capacity to handle a large event.							
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:							
	Hotel Name: Hyatt Regency Chesapeake Bay City: Cambridge, MD Cost Per Night: \$161							
	Reason(s) for Selecting: Proximity to DC, Availablity. Security & Facility size							
	Hotel Name: City: Cost Per Night:							
	Reason(s) for Selecting:							
	Hotel Name: City: Cost Per Night:							
	Reason(s) for Selecting:							
17.	I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking box:							

18. Total Expenses for each Participant:

☐ Actual Amounts ☐ Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$58	\$411	\$156
For each Accompanying Family Member	\$58	\$0	\$156

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member,	\$309	Room Rental
Officer, or Employee	\$178	COVID Testing
For each Accompanying	\$309	Room Rental
Family Member	\$178	COVID Testing

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Ch	ecl	con	lv o	me:
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a. I	certify	that I	am an	officer of	the organization	listed below:	~	OR	
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- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.
- 20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip. 🗹

21.	I certify by my	gignature that	the info	rmation	contained in this form is true	, complete,	and correct to the
	best of my kno	wledge.	//	1		,	

5/4/2021 Name: President Title: Congressional Institute Organization: 1700 Diagonal Road #300, Alexandria, VA 22314 Address: 703-837-8812 Telephone:

strand@conginst.org

Email: _

If there are any questions regarding this form, please contact the Committee at the following address:

Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392

Theodore E. Deutch, Florida Chairman Jackie Walorski, Indiana Ranking Member

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A, Rust Staff Director and Chief Counsel

> David W. Arrojo Counsel to the Chairman

Kelle A. Strickland Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

June 15, 2021

Mr. Jakob Johnsen Office of the Honorable Harold Rogers 2406 Rayburn House Office Building Washington, DC 20515

Dear Mr. Johnsen:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Cambridge, Maryland, scheduled for June 17 to 19, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman Jackie Walorski Ranking Member

TED/JW:adw

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Minority and Senate Majority personal offices, the Staff Director in House Minority committee offices as well as select leadership staff.

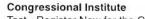
Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$309 as disclosed on the sponsor form.

COVID Safety Precautions: If you have not been vaccinated, we strongly encourage you to be tested for COVID before traveling to the conference. We will have onsite testing and are following all health protocols, including ensuring all seats for meals and discussions are socially distanced. Masks are strongly encouraged; we will have extra PPE for attendees as well as hand sanitizer. Health screenings and temperature checks will be required before you can enter the meeting space.



Test - Register Now for the GOP Chiefs of Staff Conference May 4, 2021 at 1:00 PM

2021 Chiefs of Staff Conference

Thursday, June 17, 2021 -Saturday, June 19, 2021 Hyatt Regency Chesapeake Bay



PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON TUESDAY, MAY 18, 2021!!!

Dear */fname/*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2021 Chiefs of Staff Conference, which will be from Thursday, June 17, 2021, through Saturday, June 19, 2021, at Hyatt Regency Chesapeake Bay in Cambridge, MD. We hope you and your family will join us.

You have a ton on your plate as a chief, so we're developing an agenda that will lighten the load for the year ahead. Since we are inviting House and Senate Republican personal chiefs of staff, committee staff directors and leadership staff, you will have the opportunity to expand your professional network and get to know colleagues you might not normally meet during a normal workday.

Your health and safety is our top priority at this conference. If you have not been vaccinated, we strongly encourage you to be tested for COVID before traveling to the conference. We will have onsite testing and are following all health protocols, including ensuring all seats for meals and discussions are socially distanced. Masks are strongly encouraged; we will have extra PPE for attendees. Health screenings and temperature checks will be required before you can enter the meeting space.

As usual, we are working with the Committee on Ethics so the Institute can cover your costs. You are being invited so that you can hear about the future of the nation and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships.

To Register:

Step 1: Submit Ethics Packet by Tuesday, May 18, 2021

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Tuesday, May 18, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.reguests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House

within 15 days of your return.

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation, and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

To Register: Register for Chiefs of Staff Conference

Email Address: */email/*
Access Code: */other_id/*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email rsvp@conginst.org. We look forward to seeing you in Cambridge!

Best wishes, Mark Strand, President The Congressional Institute (703) 837-8812 - Office strand@conginst.org

Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.



2021 House Republican Chiefs of Staff Conference Cambridge, Maryland

Thursday, June 17, 2021

1:30PM	Bus Departs from Hill
2:00 PM	Nametag Pickup
4:15 PM	Welcome
4:30 PM	New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group
5:30 PM	Reception & Dinner Niall Ferguson, Hoover Institution
	Friday, June 18, 2021
8:00 AM	Breakfast
9:00 AM	Leadership Chiefs of Staff Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Kara Ahern, House Republican Conference
10:00 AM	The Effective Communicator Mark Horstman, Manager Tools, LLC
12:00 PM	Lunch Os Guinness Author and social critic
1:15 PM	The Chinese Communist Party: The Challenge It Poses and America's Response Matthew Pottinger, Former Deputy National Security Advisor Elizabeth Economy, Hoover Institution Derek Scissors, American Enterprise Institute

2:30 PM	America's Long-Term Fiscal Health Douglas Holtz-Eakin, American Action Forum Scott Hodge, The Tax Foundation Jim Capretta, American Enterprise Institute
3:30 PM	Ethics Elliot Berke, Berke Farah LLC Erin Clark, NRCC
4:30 PM	Break
6:00 PM	Reception & Dinner Kim Strassel, The Wall Street Journal
	Saturday, June 19, 2021
8:00 AM	Breakfast
9:00 AM	Using the MRA Effectively/Creating an Effective Casework Shop Jen Daulby, Former Committee on House Administration Staff Director Brad Fitch, Congressional Management Foundation
10:00 AM	How to Win the Internet: Using Digital Media Effectively Matt Lira, Hangar Capital
11:15 AM	Open Mic Discussion Moderator: Mark Strand, Congressional Institute
12:30 PM	Conference Concludes Bus departs from Hyatt



Thursday, June 17, 2021

1:30PM	Bus Departs from Hill	S Capitol St (Between Rayburn & Longworth)
2:00 PM	Nametag Pickup	Choptank Ballroom Foyer
4:15 PM	Welcome	Choptank Ballroom
4:30 PM	GOP Outreach to Hispanic Communities David Winston, The Winston Group Myra Miller, The Winston Group Daniel Garza, The LIBRE Initiative Jeyben Castro, House Office of Diversity and I	Choptank Ballroom
6:00 PM	Reception	Regatta Pavilion
7:00 PM	Dinner Walter Russell Mead, <i>The Wall Street Journal</i>	Chesapeake Ballroom
	Friday, June 18,	2021
8:00 AM	Breakfast	Chesapeake Ballroom
9:00 AM	Leadership Chiefs of Staff Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference	Choptank Ballroom
10:00 AM	The Effective Communicator Mark Horstman, Manager Tools, LLC	Choptank Ballroom
12:00 PM	Lunch Rich Lowry, <i>National Review</i>	Chesapeake Ballroom
1:15 PM	Ethics Moderator: Kelle Strickland, House Ethics Con Elliot Berke, Berke Farah LLC Erin Clark, NRCC	Choptank Ballroom

2:30 PM	Working with the White House and Senate Ben Howard, Former White House Deputy Director of Legislative Affai	Choptank Ballroom
	Brian McGuire, Former Chief of Staff to Senate Republican Leader Mit	
3:30 PM	Taxes, Inflation and the Economy: What Americans Think David Winston, The Winston Group Myra Miller, The Winston Group	Choptank Ballroom
4:30 PM	Break	
6:00 PM	Reception Ch	esapeake Foyer & Patio
7:00 PM	Dinner Mollie Hemingway, The Federalist	Chesapeake Ballroom
	Saturday, June 19, 2021	
8:00 AM	Breakfast	Chesapeake Ballroom
9:00 AM	The Future of the Congressional Workplace Manar Morales, Diversity and Flexibility Alliance Tim Monahan, Committee on House Administration Jen Daulby, Former Staff Director, Committee on House Administration	Choptank Ballroom
10:00 AM	How to Win the Internet: Using Digital Media Effectively Matt Lira, Hangar Capital Steve Johnston, FlexPoint Media Kate Parnitzke, Former White House Chief Digital Officer	Choptank Ballroom
11:15 AM	Open Mic Discussion Moderator: Mark Strand, Congressional Institute	Choptank Ballroom
11:45 AM	Conference Concludes Bus departs from Choptank Ballroom Entrance	

House Staff

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Chief of Staff	Staff:Director	Chief of Staff	Chief.of.Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Rapid Response Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	General Counsel	Chief of Staff	Chief of Staff	Deputy Director	Staff Director	Chief of Staff	Chief of Staff
Office of Rep. Herrera Beutler	House Committee on Agriculture	Office of Rep. Rutherford	Office of Rep. Buchanan	Office of Rep. Rosendale	Office of Rep. Davidson.	Office of Rep. Fortenberry	Office of Rep. Lesko	Office of Rep. Thompson	House Republican Conference	Office of Rep. Rogers (AL)	Office of Rep. Wenstrup.	Office of Rep. Owens	Office of Rep. Clyde	Office of Rep. Posey	House Republican Conference	Office of Rep. McHenry	Office of Rep. Pfluger	Office of Rep. Cammack	Office of Rep. Mullin	Office of Rep. Carl	Office of Rep. Stell	Office of the Leader	Office of Rep. Newhouse	Office of Rep. Comer	House Office of Diversity and Inclusion	House Committee on Appropriations	Office of Rep, Johnson (SD).	Office of Rep. Westerman
Вомтап	Braden	Bradley	Brady	Braid	Branch	Braner	Branson	Brennan	Brenhan	nosuja.	Brooks	Broom	Brown	Burns	Butcher	Butler	Byers:	Calhoun	Cantrell	Carlough	Carney	Carr	Carter	Cash	Castro	Chotvacs	·Christíanson	Collins

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Comer	Office of the Whip	Digital Director
Connelly	Office of Rep. Hartzler	Chief of Staff
Constangy	Office of Rep. Hudson	Chief of Staff
Contres	Office of Rep. Gonzales	Chief of Staff
Çouhig	Office of Rep. Babin	Chief of Staff
Craddock	Office of Rep. Kelly (MS)	Deputy Chief of Staff
Crawford	Office of Rep. Carter (GA)	Chief of Staff
Cummings	Office of Rep. Walorski	Chief of Staff
Cunningham	Office of Rep. Baird	Chief of Staff
Dana	Office of Rep. Steel	Chief of Staff
Davis	Office of Rep. Brady	Chief of Staff
Day	Office of Rep. Wilson	Chief of Staff
Decker	Office of Rep. Burgess	Chief of Staff
Del Beccaro	Office of Rep. McCaul	Chief of Staff
DeWitte	Office of Rep. Huizenga	Chief of Staff
Didiuk	Office of Rep. Smith (NE)	Chief of Staff
Dietz	Office of Rep. Taylor	Chief of Staff
Dixon	House Committee on Rules	Staff Director
Domenech	Office of the Leader	Senior Policy Advisor
Donnellan	Office of Rep. Miller	Chief of Staff
Downs	Office of Rep. Guest	Chief of Staff
Drelling	Office of Rep. Bacon	Chief of Staff
Dreiling	Office of Rep. LaTurner	Chief of Staff
Dunham	Office of the Leader	Deputy Chief of Staff for Policy
Eichinger	Office of Rep. Jordan	Chief of Staff
Elliot	Office of Rep. Katko	Chief of Staff
Emhof	Office of Rep. Webster	Chief of Staff
Engling	Office of the Leader	Deputy Member Services Director
Engquist	Office of Rep. Balderson.	Deputy-Chilef of Staff

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Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Senior Policy Advisor and Counsel	Chief of Staff	Chief of Staff	Director of Operations	Director of Operations	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Williams	Office of the Leader	Office of Rep. Higgins	Office of Rep. Gimenez	Office of Rep. Miller	Office of the Whip	Office of Rep. Fischbach	Office of Rep. Hem	Office of the Leader	Office of Rep. Miller-Meeks	Office of Rep. Diaz-Balart	Office of the Whip	Office fo the Leader	Office of Rep. Zeldin	Office of Rep. Burchett	Office of:Rep. Latta	Office of Rep. Cole	Office of Rep. Gibbs	Office of Rep. Massie	Office of Rep. Gohmert	House Committee on Climate Crisis	Office of Rep. McKinley	Office of Rep. Bishop	Office of Rep. Mann	House Committee on Modernization of Congress	Office of Rep. Cawthorn	Office of Rep. McClain	Office of Rep. Donalds
Etue	Exner	Facchiano	Ferro	Fike	Fine.	FitzSimmons	Foster	Giaier	Gibler	Gonzalez	Gosnell	Gourdikian	Grace	Grider	Griffin	Grogis	Gross	Gurtler	Hair	Hail	Hamilton	Hampson	Harder	Hariey	Harp	Hawatmeh	Haymore

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Chief of Staff Chief-of Staff Policy Advisor Chief-of Staff	Chief of Staff Chief of Staff Chief of Staff Staff:Director Chief of Staff	Staff Director Operations Director Chief of Staff Member Services Coordinator Chief of Staff	Deputy Chief of Staff for Member Services Chief of Staff
Office of Rep. Johnson (LA) Office of Rep. Stefanik Office of the Leader Office of Rep. Rose	Office of Rep. Upton Office of Rep. Fleischmann Office of Rep. Bilirakis House Committee on Judiciary Office of Rep. Allen House Committee on Energy and Commerce	House Committee on Financial Services House Republican Conference Office of Rep. Herrell Office of Rep. Mooney Office of Rep. Turner Office of the Leader Office of Rep. Bucshon	Office of the Leader Office of Rep. Calvert Office of Rep. Banks Office of Rep. Wagner Office of Rep. Franklin Office of Rep. Waltz Office of Rep. Wittman
Haynes Hester Hill	Hillebrands Hippe Hittos Hodge Hodson	Hoffman Hofdren Horton Hough Howard Humes Jackson	Joyce Keightley Keller Kelly Ketchel King

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ant lerfer e e	tep. Aderholt tep. Fitzpatrick tep. Stauber	Chief of Staff
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ant lerfer	lep. Stauber	Chief of Staff
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orde 9enderfer genderfer ie kitis kitis anski hton oold	House Committee on Homeland Security	Staff Director
Wyant genderfer ie kifis rence anski hton	lep. Biggs	Chief of Staff
genderfer le kifis rence anski hton oold	lep, Gaetz	Chief of Staff
kitis rence. anski hton oold	ep. Mast	Chief of Staff
vítis rence- anski hton oold	Office of Rep. Palazzo	Chief of Staff
rence anski hton oold	Office of Rep. Walberg	Chief of Staff
anski hton oold	ep. Scott	Chief of Staff
oold	ie Leader	Director of Floor Operations
pioc	Office of Rep. Armstrong	Chief of Staff
	Office of Rep. Feenstra	Ohief of Staff
	ep. Lang	Chief of Staff
	Office of Rep. Bergman	Chief of Staff
	Office of Rep. Gonzalez (OH)	Chief of Staff
	e Leader	Senior Policy Advisor
Lowe Office of Rep. Amodei	ep. Amodei	Chief of Staff
Lowe Office of Rep. Chabot	ep. Chabot	Chief of Staff
Lowry Office of Rep. Dunn	ep. Dunn	Chief of Staff
Lungren-McCollum Office of Rep. Griffith	ep. Griffith	Chief of Staff
Magary Office of Rep. Cloud	ep. Cloud:	Chief of Staff
Maneval Office of Rep. Emmer	ep. Emmer	Chief of Staff
Manley Office of Rep. Davis	əp. Davís	Chief of Staff
Marin House Committee or	House Committee on Oversight and Government Reform	Staff Director
Mathis House Comn	House Committee on Science, Space and	Staff Director

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McCormack	Office of Rep. Fitzgerald	Chief of Staff
McCullough	Office of Rep. Bost	Chief of Staff
McLaren	Office of Rep. Timmons	Chief of Staff
Mellstrom	Office of Rep. Mace	Chief of Staff
Melvin	Office of Rep. Kustoff	Chief of Staff
Meyer	Office of Rep. Smith (MO)	Chilef of Staff
Meyer	Office of the Leader	Chief of Staff
.Middleton	Office of Rep. Foxx	Chief of Staff
Miller	Office of Rep. Carter (TX)	Chief of Staff
Miller	Office of Rep. Cline	Chief of Staff
Miller	Office of Rep. Scalise	Chief of Staff
Min	Office of Rep. McCarthy	Chief of Staff
Minkler	Office of the Whip	Deputy Floor Director
Mocete	Office of Rep. Kim	Chief of Staff
Moeglein	House Committee on Natural Resources	Staff Director
Monahan	House Committee on Administration	Staff:Director
Monahan	Office of Rep. Meijer	Chief of Staff
Moran	Office of Rep. Salazar	Chief of Staff
Muglia	Office of Rep. Perry	Chief of Staff
Murphy	Office of Rep. Rouzer	Chief of Staff
Murphy	Office of Rep. Van Drew	Chief of Staff
Napier	Office of the Whip	Director of Floor Operations
Nash	Office of Rep. Womack	Deputy Chief of Staff
Natonski	Office of Rep. Murphy	Chief of Staff
Noonan	Office of Rep. Smith (NJ)	Chief of Staff
Norman	Office of Rep. Curtis	Chief of Staff
O'Brien	Congressional Western Caucus	Executive Director
Olson	Office of Rep. Van₁Duyne	Chief of Staff

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Technology

Ortiz	Office of Rep. Young	Chief of Staff
Pappas	House Committee on Intelligence	Staff Director
Pardo	House Republican Conference	Communications Direcotr
Parent	House Republican Conference	Media Affairs
Parsons	Office of Rep. Greene	Chief of Staff
Peacock	Office of Rep. Hinson	Chief of Staff
Peele	Office of Rep. Graves (MO)	Chief of Staff
Perez-Acosta	Office of Rep. Gooden	Chief of Staff
Pfrang	Office of Rep. LaHood	Chief of Staff
Piland	Office of Rep. Norman	Chief of Staff
Plank	Office of Rep. Nunes	Chief of Staff
Planning	House Committee on Small Business	Staff Director
Porter	Office of Rep. Arrington	Chief of Staff
Powell	Office of Rep. McMorris Rodgers	Chief of Staff
Ramey	Office of Rep. Luetkemeyer	Chief of Staff
Reiser	Office of the Whip	Policy Director
Reising	Office of the Whip	Director of Member Services
Reitz	Office of Rep. Hice	Chief of Staff
Renteria	Office of Rep. Valadao	Chief of Staff
·Rizzo	Office of Rep. Reed	Chief of Staff
Robertson	Office of Rep. Pence	Chief of Staff
Rogers	Office of Rep. Roy	Chief of Staff
Rojewski	Office of Rep. Granger	Chief of Staff
Roman	House Committee on Budget	Staff Director
Rooney	Office of Rep. Meuser	Chief of Staff
Rosado	Office of Rep. Barr	Chilef of Staff
Rutherford	Office of Rep. Harshbarger	Chief of Staff
Ryan	Office of Rep. Moolenaar	Chief of Staff
Sass	House Committee on Transportation and	Staff Director

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	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Digital Communications Director	Chief of Staff	Chief of Staff	Chief of Staff.	National Security Advisor	Chief-of Staff.	Head of Communications	Senior Policy Advisor	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Infrastructure	Office of Rep. Graves (LA)	Office of Rep. Nehls	Office of Rep. Hollingsworth	House Committee on Foreign Affairs	Office of Rep. Crawford	Office of Rep. Harris	Office of Rep. Green.	Office of Rep. Hagedorn	Office of Rep. Lucas	Office of Rep. Simpson	Office of Rep. Boebert	Office of Rep. Joyce (PA)	Office of Rep. Palmer	Office of the Leader	Office of Rep. Johnson (OH)	Office of Rep. Fallon	Office of Rep. Ferguson	Offlice of the Leader	Office of Rep. LaMalfa	Office of the Leader	Office of the Leader	Office of Rep. Tenney	Office of Rep. Bentz	House Committee on Ethics	Office of Rep. Kelly (PA):	Office of Rep. Garbarino	Office of Rep. Moore	Office of Rep. Garcia
	Sawyer	Schroeder	Shaw	Shields	Shumate	Shuy	Siao	Skrzyckí	Slagelt	Slater	Small	Smith	Smith	Smith	Smullen	Sorrell	Sours	Souza	Spannagel	Sparks	Specht	Stewart	Strader	Strickland	Stroia	Tauster	Teehan	Tennille

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Thompson	SOU	Office of Rep. Bice	Deputy Chief of Staff
Tripplaar	ar	House Committee on Veterans Affairs	Staff Director
Tudor		Office of Rep. McClintock	DC:Chief of Staff
Van Flein	'n	Office of Rep. Gosar	Chief of Staff
Vaughn		Office of Rep. DesJarlais	Chief of Staff
Ventry		Office of Rep. Buck	Chief of Staff
Verrill		Office of Rep. Letlow	Chief of staff
VerVelde	<u>o</u>	Office of Rep. Grothman	Chief of Staff
Vieson		House Committee on Armed Services	Staff.Director
Vreeburg	5 1	House Republican Conference	Policy Director
Wagley		Office of Rep. Moore	Chief of Staff
Watson		Office of Rep. Rice	Chief of Staff
Weatherford	fford:	Office of Rep. Kinzinger	Chief of Staff
White		Office of Rep. Stewart	Chief of Staff
Whitener	li de	Office of Rep. Weber	Chief of Staff
Wong		Office of Rep. Issa	Chief of Staff
Yahn		Office of Rep. Radewagen	Ohief of Staff
Yates		Office of Rep. Brooks	Chief of Staff
Yelinski		Office of Rep. Budd	Chief of Staff

	Cont Attendance int for Ethics		
date:	06/28/2021 2021 Chiefs of Staff Conference		
ame	Last Name	Institution	Registration Status
	Alburger	Office of Rep. Joyce (OH)	Confirmed
	Anzur	Office of Rep. Keller	Confirmed
	Artz Hous	House Committee on Education and Labor	Confirmed
	Barker Office	Office of Rep. Spartz	Confirmed
	Bednar Office	Office of the Leader	Confirmed
	Bell Office	Office of Rep. Estes	Confirmed
ķe	Bennett	Office of Rep. Hill	Confirmed
	Billman	Office of Rep. Jackson	Confirmed
	Billman	Office of Rep. Miller	Confirmed
	Blair Office	Office of Rep. Steube	Confirmed
<u>r</u>	Boffelli	Office of Rep. González-Colón	Confirmed
	Bolton	Office of:Rep. Malliotakis	Confirmed
	Bonnaure Office	Office of Rep. Reschenthaler	Confirmed
	Bonner Öffice	Office of Rep. Smucker	Confirmed
	Bounds Office	Office of Rep. Obernolte	Confirmed
	Bradley Office	Office of Rep. Rutherford	Confirmed
	Brady Office	Office of Rep. Buchanan	Confirmed
	Branch	Office of Rep. Davidson	Confirmed
	Brennan	House Republican Conference	Confirmed
	Broom	Office of Rep. Owens	Confirmed
<i>≩</i> ∙	Butcher	House Republican Conference	Confirmed
	Butter Office	Office of Rep. McHenry	Confirmed
	Byers Office	Office of Rep. Pfluger	Confirmed
	Calhoun	Office of Rep. Cammack	Confirmed
<u>.</u>	Cantrell	Office of Rep. Mullin	Confirmed

Carney:	Office of Rep. Steil	Confirmed
Carr	Office of the Leader	Confirmed
Carter	Office of Rep. Newhouse	Confirmed
Cash	Office of Rep. Comer	Confirmed
Christianson	Office of Rep. Johnson (SD):	Gonfirmed
Comer	Office of the Whip	Confirmed
Constangy	Office of Rep. Hudson	Confirmed
Contres	Office of Rep. Gonzales	Confirmed
Crawford	Office of Rep. Carter (GA)	Confirmed
Cummings	Office of Rep. Walorski	Confirmed
Day	Office of Rep. Wilson	Confirmed
Decker	Office of Rep. Burgess	Confirmed
Del Beccaro	Office of Rep. McGaul	Gönffirmed
Didiuk	Office of Rep. Smith (NE)	Confirmed
Dixon Chambers	House Committee on Rules	Confirmed
Domenech	Office of the Leader	Confirmed
Downs	Office of Rep. Guest	Confirmed
Dreiling	Office of Rep. LaTurner	Confirmed
Dreiling	Office of Rep. Bacon	Confirmed
Dunham	Office of the Leader	Confirmed
Elliott	Office of Rep. Katko	Confirmed
Emhof	Office of Rep. Webster	Confirmed
Ēngling	Office of the Leader	Confirmed
Engquist	Office of Rep. Balderson	Confirmed
Exner	Office of the Leader	Confirmed
Facchiano	Office of Rep. Higgins	Confirmed
Ferro	Office of Rep. Gimenez	Confirmed
Fine	Office of the Whip	Confirmed
FitzSimmons	Office of Rep. Fischbach	Confirmed

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Foster	Office of Rep. Hern	Confirmed
Giaier	Office of the Leader	Confirmed
Gibler	Office of Rep. Miller-Meeks	Confirmed
Gonzalez	Office of Rep. Diaz-Balart	Confirmed
Gosnell	Office of the Whip	Confirmed
Gourdikian	Office of the Leader	Confirmed
Grace	Office of Rep. Zeldin	Confirmed
Grider	Office of Rep. Burchett	Confirmed
Griffin	Office of Rep. Latta	Confirmed
Grogis	Office of Rep. Cole	Confirmed
Gross	Office of Rep. Gibbs	Confirmed
Hamilton	Office of Rep. McKinley	Confirmed
Hawatmeh	Office of Rep. McClain	Confirmed
Haymore	Office of Rep. Donalds	Confirmed
Hester	House Republican Conference	Confirmed
三王	Office of the Leader	Confirmed
Hittos	Office of Rep. Bilirakis	Confirmed
Hixon	House Committee on Judiciary	Confirmed:
Hodge	Office of Rep. Allen	Confirmed
Holdren	House Republican Conference	Confirmed
Horton	Office of the Whip	Confirmed
Hongh	Office of Rep. Mooney	Confirmed
Howard	Office of Rep. Turner	Confirmed
Humes	Office of the Leader	Confirmed
Johnsen	Office of Rep. Rogers (KY)	Confirmed
Joyce	Office of the Leader	Confirmed
Keightley	Office of Rep. Calvert	Confirmed
Keily	Office of Rep. Good	Confirmed
Kelly	Office of Rep. Franklin	Confirmed

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Monahan	House Administration	Confirmed
Monahan	House Committee on Administration	Confirmed
Moran	Office of Rep. Salazar	Confirmed
Napier	Office of the Whip	Confirmed
O'Brien	Congressional Western Caucus	Confirmed
Ortiz	Office of Rep, Young	Confirmed
Pardo	House Republican Conference	Confirmed
Parent	House Republican Conference	Confirmed
Peele	Office of Rep. Graves (MO)	Confirmed
Perez-Acosta	Office of Rep. Gooden	Confirmed
Pfrang	Office of Rep. LaHood	Confirmed
Plank	Office of Rep. Nunes.	Confirmed
Planning	House Committee on Small Business	Confirmed
Reiser	Office of the Whip	Confirmed
Reising	Office of the Whip	Confirmed
Renteria	Office of Rep. Valadao	Confirmed
Robertson	Office of Rep. Pence	Confirmed
Rojewski	Office of Rep. Granger	Confirmed
Rosado	Office of Rep. Barr	Confirmed
Rutherford	Office of Rep.:Harshbarger	Confirmed
Ryan	Office of Rep. Moolenaar	Confirmed
Shaw	Office of Rep. Hollingsworth	Confirmed
Shields	House Committee on Foreign Affairs	Confirmed
Shuy	Office of Rep. Harris	Confirmed
Siao	Office of Rep. Mark Green	Confirmed
Skrzycki	Office of Rep. Hagedorn	Confirmed
Slagell	Office of Rep. Lucas	Confirmed
Small	Office of Rep. Boebert	Confirmed
Smith	Office of the Leader	Confirmed

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Smullen	Office of Rep. Johnson (OH)	Confirmed
Sorrell	Office of Rep. Fallon	Confirmed
Souza	Office of the Leader	Confirmed
Sparks	Office of the Leader	Confirmed
Specht	Office of the Leader	Confirmed
Strickland	House Committee on Ethics	Confirmed
Tauster	Office of Rep. Garbarino	Confirmed
Teehan	Office of Rep. Moore	Confirmed
∓epnille	Office of Bep. Garda	Confirmed
Thompson	Office of Rep. Bice	Confirmed
Tudor	Office of Rep. McClintock	Confirmed
Van Flein	Office of Rep. Gosar	Confirmed
Ventry	Office of Rep. Buck	Confirmed
Ver Velde	Office of Rep. Grothman	Confirmed
Verrill	Office of Rep. Letlow	Confirmed
Vieson	House Committee on Armed Services	Confirmed
Vreeburg.	House Republican Conference	Confirmed
Wagley	Office of Rep. Moore	Confirmed
Watson	Office of Rep. Rice	Confirmed
Whitener	Office of Rep. Weber	Confirmed
Yates	Office of Rep. Brooks	Confirmed