### EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

du St fo	nis form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official atties. This form does not eliminate the need to report privately-funded travel on the annual <i>Financial Disclosure</i> atements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this rm and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is impleted. Please do not file this form with the Committee on Ethics.
N(	OTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.
1.	Name of Traveler: Jon Anzur
2.	· · · ·
	b. Relationship to Traveler: Spouse Child Other (specify):
3.	a. Dates: Departure: June 17, 2021 Return: June 19, 2021
	b. Dates at Personal Expense, if any: OR None
4.	Departure City: Washington, DC Destination: Cambridge, MD Return City: Washington, DC
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute
6.	Describe Meetings and Events Attended: I attended the Chiefs of Staff retreat to learn best practices, receive updates on the Conference's policy agenda, and network with colleagues.
7.	
	<ul> <li>a. a completed Sponsor Post-Travel Disclosure Form;</li> <li>b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);</li> </ul>
	c. page 2 of the completed <i>Traveler Form</i> submitted by the employee; and
	d. the letter from the Committee on Ethics approving my participation on this trip.
8.	a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
	Signify statement is true by checking the box.
	b. If not, explain:
I c	ertify that the information contained on this form is true, complete, and correct to the best of my knowledge.
Sig	gnature of Traveler:
Di	uthorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel sclosure Form were necessary and that the travel was in connection with the employee's official duties and would not rate the appearance that the employee is using public office for private gain.
Na	me of Supervising Member: Fred Keller Date: 6/28/2021
Sig	nature of Supervising Member:

Signature of Supervising Member: \_\_ Version date 3/2021 by Committee on Ethics

#### SPONSOR POST-TRAVEL DISCLOSURE FORM

Continuency.			I
	Original	1	Amendmen

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

	·		•	•	y with this requirement may result		
			l/or subject the cur	rent traveler to dis	sciplinary action or a requirement to		
-	oay the trip expense						
NO	TE; Willful or know	ing misrepresentations on the	is form may be subje	ect to criminal pros	ecution pursuant to 18 U.S.C. § 1001.		
1.	Sponsor(s) who pa	aid for the trip: Congress	Sional Institute				
2.	Travel Destination	n(s): Cambridge, MD					
3.	Date of Departure: 06/17/2021 Date of Return: 06/19/2021						
4.	Name(s) of Travel	er(s): see attached list					
	Note: You may list	t more than one traveler on	a form only if <i>all</i> i	nformation is <i>ide</i>	ntical for each person listed.		
5.	Actual amount of	expenses paid on behalf o	f, or reimbursed to,	each individual r	named in Question 4:		
		Total Transportation Expenses	Total <b>Lodging</b> Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)		
	Traveler	n/a	\$407.88	\$156	\$278.10 Room Rental		
	Accompanying Family Member						
I ce	Signify statement i	s true by checking box.		ete, and correct t	er diem or lump sum payment. o the best of my knowledge.		
Naı	<sub>me:</sub> Mark Strand		,	Title	e:President		
Org	ganization: Congr	essional Institute					
	I am an officer of	the above-named organiza	ation. Signify stater	nent is true by che	ecking box.		
Ado	dress: 1700 Diag	onal Road #300, Alexa	andria, VA 22314	1			
Em	ail: strand@con	ginst.org		Telephone	<sub>2:</sub> 703-837-8812		

Committee staff may contact the above-named individual if additional information is required. If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



TRAVELER FORM
1. Name of Traveler: Jonathan Anzur
2. Sponsor(s) who will be paying for the trip: Congressional Institute
3. City and State OR Foreign Country of Travel: Cambridge, MD
4. a. Date of Departure: JUNE 1, SUOL Date of Return: UNIVE 1, SUOL
b. Will you be extending the trip at your personal expense? 🔲 Yes 🖼 No
If yes, list dates at personal expense:
5. a. Will you be accompanied by a family member at the sponsor's expense?   Yes  No If yes:
(1) Name of Accompanying Family Member:
(2) Relationship to Traveler:   Spouse   Child   Other (specify):
(3) Accompanying Family Member is at least 18 years of age:   Yes   No
6. a. Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by a entity that employs a registered federal lobbyist or a foreign agent)?
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7. Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms: State Yes In No NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.  As a Chief of Staff, the Chiefs of Staff retreat will allow Me to expand My professional retwork and learn about the issue before
Congress.
9. Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?   Yes M No
10. For staff travelers, to be completed by your employing Member:
ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.
Signature of Employing Member #led blbs Date 5/5/2021

#### TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form, and any attachments, may be faxed to the Committee at 202-225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Jonathan Anzur
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001
I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.
Signature: Athorhan Mayre
Name of Signatory (if other than traveler):
For Staff (name of employing Member or Committee): Congressman Fred Keller
For Staff (name of employing Member or Committee): Congressman Fred Keller  Office Address: 17/7 Longworth Office Bldg., Washington, DC 20515
Telephone Number: (202) 225-3731
Brail Address of Contact Person: Jon. Anzur @ Mail. house, gov
Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.
NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.
KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.

supporting paperwork for three subsequent Congresses from the date of travel.

#### **Primary Trip Sponsor Form**

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics. house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1.	Sponsor who will be paying for the trip: Congressional Institute  I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent.  Signify that the statement is true by checking box:				
2.					
3.	Check only one. I represent that:  a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR				
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds:   OR				
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.   If "c" is checked, list the names of the additional sponsors:				
4.	Provide names and titles of <b>ALL</b> House Members <i>and</i> employees you are inviting. <b>For each House invitee, provide an explanation of why the individual was invited</b> (include additional pages if necessary):  See Addendum & Attached Invitation List				
5.	Is travel being offered to an accompanying family member of the House invitee(s)?   Yes  No				
6.	Date of Departure: June 17, 2021 Date of Return: June 19, 2021				
7.	a. City of departure: Washington, DC				
۲۰	b. Destination(s): Cambridge, MD				
	c. City of return: Washington, DC				
8.	Check only one. I represent that:				
0.	a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965:   OR				
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: 🖸 OR				
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.				
9.	Check only one of the following:  a. I checked 8(a) or (b) above:  b. I checked 8(c) above but am not offering any lodging:  c. I checked 8(c) above and am offering lodging and meals for one night:  OR  d. I checked 8(c) above and am offering lodging and meals for two nights:  If you checked this box, explain why the second night of lodging is warranted:				

10.		activities House invitees will be participating ties for trip invitees). <i>Indicate agenda is attache</i>						
11.		al lobbyist or foreign agent will not accompany at the statement is true by checking box: 🖸 O						
	b. Not Applicable. Trip sponsor is a U	b. <i>Not Applicable</i> . Trip sponsor is a U.S. institution of higher education:						
12.	trip and its role in organizing and/or	a sponsor form, describe the sponsor's interest conducting the trip:	t in the subject matter of the					
	See Addendum							
13.	Answer parts a and b. Answer part	· •						
		Bus ☑ Car ☐ Other ☐ (specify:						
		ness  First  Charter  Other	- •					
	c. If travel will be first class, or by ch	artered or private aircraft, explain why such tr	avel is warranted:					
	Autoriti							
14.	<u></u>	ated to local area travel during the trip will be	_					
15	•	). Signify that the statement is true by checking	box:					
15.	<u> </u>	er: rranged or organized without regard to congre articipants are similar to those provided to or						
	b. The trip involves events that are ar If "b" is checked:	ranged specifically with regard to congression	al participation: 🖸					
	1) Detail the cost per day of meals (approximate cost may be provided): Day 1 - \$50, Day 2 - \$88, Day 3 - \$18							
	<ol><li>Provide the reason for selecting <u>capacity to handle a large evel</u></li></ol>	the location of the event or trip: <u>Relative prox</u> nt.	timity to Washington, DC and					
16.	Name, nightly cost, and reasons for s	electing each hotel or other lodging facility:	•					
	Hotel Name: Hyatt Regency Chesapea	ke Bay City: Cambridge, MD	Cost Per Night: \$161					
	Reason(s) for Selecting: Proximity to DC, Availablity, Security & Facility size							
	Hotel Name:	City:	Cost Per Night:					
	Reason(s) for Selecting:	-						
	Hotel Name:	City:	Cost Per Night:					
	Reason(s) for Selecting:							
17.	I represent that all expenses connected	ed to the trip will be for actual costs incurred a	nd not a per diem or lump sum					
	payment. Signify that the statement is	true by checking box: 🗹	_					

18.	Total	<b>Expenses</b>	for each	Participant:
-----	-------	-----------------	----------	--------------

	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$58	\$411	\$156
For each Accompanying Family Member	\$58	\$0	\$156

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$309 \$178	Room Rental COVID Testing
For each Accompanying Family Member	\$309 \$178	Room Rental COVID Testing

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only	v one:
----------------	--------

	I certify that I	am an aff	ann of the	agrapination	المعمدا	11	AT171	71	$\Delta D$
а.	I cermy man	am an om	cer or me	organization	nstea	. Der	OW: E	لت	UK

b. Not Applicable, T	ip sponsor is an individua	l or a U.S. institution o	f higher ec	lucation.	

วก	I certify that I am not a register	ed federal lobbyist or foreign ag	ent for any sponsor of this trip	<b> </b>

21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge. Signature: \_\_ \_\_\_\_\_\_ Date:\_\_\_\_\_ Mark Strand Name: President Title: \_\_\_\_ Congressional Institute Organization: \_ 1700 Diagonal Road #300, Alexandria, VA 22314 Address: \_ 703-837-8812 Telephone: strand@conginst.org Email:

If there are any questions regarding this form, please contact the Committee at the following address:

#### Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392

Theodore E. Deutch, Florida *Chairman* Jackie Walorski, Indiana *Ranking Member* 

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



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U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

David W. Arrojo

Counsel to the Chairman

Kelle A. Strickland Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

June 15, 2021

Mr. Jonathan Anzur Office of the Honorable Fred Keller The Honorable Fred Keller Washington, DC 20515

Dear Mr. Anzur:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Cambridge, Maryland, scheduled for June 17 to 19, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman Jackie Walorski Ranking Member

TED/JW:adw

## PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Minority and Senate Majority personal offices, the Staff Director in House Minority committee offices as well as select leadership staff.

# Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

#### Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$309 as disclosed on the sponsor form.

**COVID Safety Precautions:** If you have not been vaccinated, we strongly encourage you to be tested for COVID before traveling to the conference. We will have onsite testing and are following all health protocols, including ensuring all seats for meals and discussions are socially distanced. Masks are strongly encouraged; we will have extra PPE for attendees as well as hand sanitizer. Health screenings and temperature checks will be required before you can enter the meeting space.

From: Congressional Institute rsvp@conginst.org

Subject: Test - Register Now for the GOP Chiefs of Staff Conference

Date: May 4, 2021 at 1:00 PM To: amym@conginsf.org



#### 2021 Chiefs of Staff Conference

Thursday, June 17, 2021 -Saturday, June 19, 2021 Hyatt Regency Chesapeake Bay



# PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON TUESDAY, MAY 18, 2021!!!

Dear \*/fname/\*,

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2021 Chiefs of Staff Conference, which will be from Thursday, June 17, 2021, through Saturday, June 19, 2021, at Hyatt Regency Chesapeake Bay in Cambridge, MD. We hope you and your family will join us.

You have a ton on your plate as a chief, so we're developing an agenda that will lighten the load for the year ahead. Since we are inviting House and Senate Republican personal chiefs of staff, committee staff directors and leadership staff, you will have the opportunity to expand your professional network and get to know colleagues you might not normally meet during a normal workday.

Your health and safety is our top priority at this conference. If you have not been vaccinated, we strongly encourage you to be tested for COVID before traveling to the conference. We will have onsite testing and are following all health protocols, including ensuring all seats for meals and discussions are socially distanced. Masks are strongly encouraged; we will have extra PPE for attendees. Health screenings and temperature checks will be required before you can enter the meeting space.

As usual, we are working with the Committee on Ethics so the Institute can cover your costs. You are being invited so that you can hear about the future of the nation and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships.

#### To Register:

#### Step 1: Submit Ethics Packet by Tuesday, May 18, 2021

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Tuesday, May 18, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to <a href="mailto-travel.requests@mail.house.gov">travel.requests@mail.house.gov</a>.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House

within 15 days of your return.

Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation, and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

To Register:

Register for Chiefs of Staff Conference

**Email Address:** 

\*/email/\*

Access Code:

\*/other\_id/\*

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email <a href="mailto:rsvp@conginst.org">rsvp@conginst.org</a>. We look forward to seeing you in Cambridge!

Best wishes, Mark Strand, President The Congressional Institute (703) 837-8812 - Office strand@conginst.org

Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.



# 2021 House Republican Chiefs of Staff Conference Cambridge, Maryland

# Thursday, June 17, 2021

	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
1:30PM	Bus Departs from Hill
2:00 PM	Nametag Pickup
4:15 PM	Welcome
4:30 PM	New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group
5:30 PM	Reception & Dinner Niall Ferguson, Hoover Institution
8:00 AM	Breakfast Friday, June 18, 2021
9:00 AM	Leadership Chiefs of Staff Dan Meyer, Office of the Republican Leader
	Brett Horton, Office of the Republican Whip Kara Ahern, House Republican Conference
10:00 AM	The Effective Communicator Mark Horstman, Manager Tools, LLC
12:00 PM	Lunch Os Guinness Author and social critic
1:15 PM	The Chinese Communist Party: The Challenge It Poses and America's Response Matthew Pottinger, Former Deputy National Security Advisor Elizabeth Economy, Hoover Institution

Derek Scissors, American Enterprise Institute

2:30 PM	America's Long-Term Fiscal Health Douglas Holtz-Eakin, American Action Forum Scott Hodge, The Tax Foundation Jim Capretta, American Enterprise Institute
3:30 PM	Ethics Elliot Berke, Berke Farah LLC Erin Clark, NRCC
4:30 PM	Break
6:00 PM	Reception & Dinner Kim Strassel, The Wall Street Journal
	Saturday, June 19, 2021
8:00 AM	Breakfast
9:00 AM	Using the MRA Effectively/Creating an Effective Casework Shop Jen Daulby, Former Committee on House Administration Staff Director Brad Fitch, Congressional Management Foundation
10:00 AM	How to Win the Internet: Using Digital Media Effectively Matt Lira, Hangar Capital
11:15 AM	Open Mic Discussion  Moderator: Mark Strand, Congressional Institute
12:30 PM	Conference Concludes Bus departs from Hyatt



# 2021 House Republican Chiefs of Staff Conference Cambridge, Maryland

# Thursday, June 17, 2021

1:30PM	Bus Departs from Hill	S Capitol St (Between Rayburn & Longworth)
2:00 PM	Nametag Pickup	Choptank Ballroom Foyer
4:15 PM	Welcome	Choptank Ballroom
4:30 PM	GOP Outreach to Hispanic Communities David Winston, The Winston Group Myra Miller, The Winston Group Daniel Garza, The LIBRE Initiative Jeyben Castro, House Office of Diversity and Inc	Choptank Ballroom
6:00 PM	Reception	Regatta Pavilion
7:00 PM	<b>Dinner</b> Walter Russell Mead, <i>The Wall Street Journal</i>	Chesapeake Ballroom
	Friday, June 18, 2	021
8:00 AM	Breakfast	Chesapeake Ballroom
9:00 AM	Leadership Chiefs of Staff Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Patrick Hester, House Republican Conference	Choptank Ballroom
10:00 AM	<b>The Effective Communicator</b> Mark Horstman, Manager Tools, LLC	Choptank Ballroom
12:00 PM	<b>Lunch</b> Rich Lowry, <i>National Review</i>	Chesapeake Ballroom
1:15 PM	<b>Ethics</b> Moderator: Kelle Strickland, House Ethics Comr Elliot Berke, Berke Farah LLC	<b>Choptank Ballroom</b> nittee

Erin Clark, NRCC

2:30 PM	Working with the White House and Senate Ben Howard, Former White House Deputy Director of Legislative Aff Brian McGuire, Former Chief of Staff to Senate Republican Leader M	
3:30 PM	Taxes, Inflation and the Economy: What Americans Think David Winston, The Winston Group Myra Miller, The Winston Group	Choptank Ballroom
4:30 PM	Break	
6:00 PM	Reception	hesapeake Foyer & Patio
7:00 PM	<b>Dinner</b> Mollie Hemingway, The Federalist	Chesapeake Ballroom
	Saturday, June 19, 2021	
8:00 AM	Breakfast	Chesapeake Ballroom
9:00 AM	The Future of the Congressional Workplace Manar Morales, Diversity and Flexibility Alliance Tim Monahan, Committee on House Administration Jen Daulby, Former Staff Director, Committee on House Administrat	<b>Choptank Ballroom</b>
10:00 AM	How to Win the Internet: Using Digital Media Effectively Matt Lira, Hangar Capital Steve Johnston, FlexPoint Media Kate Parnitzke, Former White House Chief Digital Officer	Choptank Ballroom
11:15 AM	<b>Open Mic Discussion</b> Moderator: Mark Strand, Congressional Institute	Choptank Ballroom
11:45 AM	Conference Concludes Bus departs from Choptank Ballroom Entrance	

# **House Staff**

													ommunications					or Operations								
Job Title	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Staff Director	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Director of Strategic Communications	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Director of Floor Operations	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Institution	Office of Rep. Loudermilk	Offlice of Rep. Cheney	Office of Rep. Joyce (OH)	Office of Rep. Lamborn	Office of Rep. Gallagher	House Committee on Ways and Means	Office of Rep. Keller	House Committee on Education and Labor	Office of Rep. Crenshaw	Office of Rep. Spartz	Office of Rep. Tiffany	Office of Rep. Fulcher	Office of the Leader	Office of Rep. Estes	Office of Rep. Sessions	Office of Rep. Hill	Office of Rep. Guthrie	Office of the Leader	Office of Rep. Jackson	Office of Rep. Miller	Office of Rep. Steube	Office of Rep. González-Colón	Office of Rep. Malliotakis	Office of Rep. Reschenthaler	Office of Rep. Smucker	Office of Rep. Obernolte
Last Name	Adkerson	Ahem	Alburger	Anderson	Andreae	Andres	Anzur	Art	Baker	Barker	Bauknecht	Bayer	Bednar	"Bell	Bell	Bennett	Bergren	Bien	Billman		Blair	Boffelli	Bolton	Bonnaure	Bonner	Bounds
ame															Kirk											

Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Rapid Response Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Chilef of Staff	Chief of Staff	Chief of Staff	General Counsel	Chief of Staff	Chief of Staff	Deputy Director	Staff Director	Chief of Staff	Chief of Staff
Office of Rep. Herrera Beutler	House Committee on Agriculture	Office of Rep. Rutherford	Office of Rep. Buchanan	Office of Rep. Rosendale	Office of Rep. Davidson	Office of Rep. Fortenberry	Office of Rep. Lesko	Office of Rep. Thompson	House Republican Conference	Office of Rep. Rogers (AL)	Office of Rep. Wenstrup	Office of Rep. Owens	Office of Rep. Clyde	Office of Rep. Posey	House Republican Conference	Office of Rep. McHenry	Office of Rep. Pfluger	Office of Rep. Cammack	Office of Rep. Mullin	Office of Rep. Carl	Office of Rep Stell	Office of the Leader	Office of Rep. Newhouse	Office of Rep. Comer	House Office of Diversity and Inclusion	House Committee on Appropriations	Office of Rep. Johnson (SD)	Office of Rep. Westerman
Bowman	Braden	Bradley	Brady	Braid	Branch	Braner	Branson	Brennan	Brennan	Brinson	Brooks	Broom	Brown	Burns	Butcher	Butler	Byers	Calhoun	Cantrell	Carlough	Carney	Carr	Carter	Cash	Castro	Chotvacs	Christianson	Collins
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Digital Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff for Policy	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Member Services Director	Deputy Chief of Staff
Office of the Whip	Office of Rep. Hartzler	Office of Rep. Hudson	Office of Rep. Gonzales	Office of Rep. Babin	Office of Rep. Kelly (MS)	Office of Rep. Carter (GA)	Office of Rep. Walorski	Office of Rep. Baird	Office of Rep. Steel	Office of Rep. Brady	Office of Rep. Wilson	Office of Rep. Burgess	Office of Rep. McCaul	Offlice of Rep. Huizenga	Office of Rep. Smith (NE)	Office of Rep. Taylor	House Committee on Rules	Office of the Leader	Office of Rep. Miller	Office of Rep. Guest	Office of Rep. Bacon	Office of Rep. LaTurner	Office of the Leader	Office of Rep. Jordan	Office of Rep. Katko	Office of Rep. Webster	Office of the Leader	Office of Rep. Balderson
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Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	Senior Policy Advisor and Counsel	Chief of Staff	Chief of Staff	Director of Operations	Director of Operations	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director		Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Williams	Office of the Leader	Office of Rep. Higgins	Office of Rep. Gimenez	Office of Rep. Miller	Office of the Whip	Office of Rep. Fischbach	Office of Rep. Hern	Office of the Leader	Office of Rep. Miller-Meeks	Office of Rep. Diaz-Balart	Office of the Whip	Office to the Leader	Office of Rep. Zeldin	Office of Rep. Burchett	Office of Rep. Latta	Office of Rep. Cole	Office of Rep. Gibbs	Office of Rep. Massie	Office of Rep. Gohmert	House Committee on Climate Crisis	Office of Rep. McKinley	Office of Rep. Bishop	Office of Rep. Mann	House Committee on Modernization of	Congress	Office of Rep. Cawthorn	Office of Rep. McClain	Office of Rep. Donalds
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Office of Rep. Johnson (LA)	Office of Rep. Stefanik	Office of the Leader	Office of Rep. Rose	Office of Rep. Upton	Office of Rep. Fleischmann	Office of Rep. Bilirakis	House Committee on Judiciary	Office of Rep. Allen	House Committee on Energy and Commerce	House Committee on Financial Services	House Republican Conference	Office of Rep. Herrell	Office of the Whip	Office of Rep. Mooney	Office of Rep. Turner	Office of the Leader	Office of Rep. Bucshon	Office of Rep. Rogers (KY)	Office of the Leader	Office of Rep. Calvert	Office of Rep. Banks	Office of Rep. Wagner	Office of Rep. Franklin	Office of Rep. Good	Office of Rep. Waltz	Office of Rep. Wittman	Office of Rep. Jacobs
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Office of Rep. Duncan	Office of Rep. Schweikert	Office of Rep. Aderholt	Office of Rep. Fitzpatrick	Office of Rep. Stauber	House Committee on Homeland Security	Office of Rep. Biggs	Office of Rep. Gaetz	Office of Rep. Mast	Office of Rep. Palazzo	Office of Rep. Walberg	Office of Rep. Scott	Office of the Leader	Office of Rep. Armstrong	Office of Rep. Feenstra	Office of Rep. Long	Office of Rep. Bergman	Office of Rep. Gonzalez (OH)	Office of the Leader	Office of Rep. Amodei	Office of Rep. Chabot	Office of Rep. Dunn	Office of Rep. Griffith	Office of Rep. Cloud	Office of Rep. Emmer	Office of Rep. Davis	House Committee on Oversight and Government Reform	House Committee on Science, Space and
Klump	Knight	Knott	Knowles	Koetzle	Kroese	LaBorde	Lane Wyant	Langenderfer	Large	Laukitis	Lawrence	Leganski	Leighton	Leopold		Lis		Long	Lowe	Lowe	Lowny	Lungren-McCollum	Magary	Maneval	Manley	Marin	Wathis
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Chief of Staff	Staff Director	Communications Direcotr	Media Affairs	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Director of Member Services	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Onief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director
Office of Rep. Young	House Committee on Intelligence	House Republican Conference	House Republican Conference	Office of Rep. Greene	Office of Rep. Hinson	Office of Rep. Graves (MO)	Office of Rep. Gooden	Office of Rep. LaHood	Office of Rep. Norman	Office of Rep. Nunes	House Committee on Small Business	Office of Rep. Arrington	Office of Rep. McMorris Rodgers	Office of Rep. Luetkemeyer	Office of the Whip	Office of the Whip	Office of Rep. Hice	Office of Rep. Valadao	Office of Rep. Reed	Office of Rep. Pence	Office of Rep. Roy	Office of Rep. Granger	House Committee on Budget	Office of Rep. Meuser	Office of Rep. Bair	Office of Rep. Harshbarger	Office of Rep. Moolenaar	House Committee on Transportation and
Ortiz	Pappas	Pardo	Parent	Parsons	Peacock	Peele	Perez-Acosta	Pfrang	Piland	Plank	Planning	Porter	Powell	Ramey	Reiser	Reising	Reitz	Renteria	Rizzo	Robertson	Rogers	Rojewski	Roman	Rooney	Rosado	Rutherford	. Ryan	Sass

96 D	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Ohief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Digital Communications Director	Chief of Staff	Chief of Staff	Chief of Staff	National Security Advisor	Chief of Staff	Head of Communications	Senior Policy Advisor	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Sawyer Schroeder Shaw Shaw Shields Shuy Siao Skrzycki Slagell Smith Smith Smith Smith Smith Smith Sparks Sours Sours Sours Sparks	Infrastructure Office of Rep. Graves (LA)	Office of Rep. Nehls	Office of Rep. Hollingsworth	House Committee on Foreign Affairs	Office of Rep. Crawford	Office of Rep. Harris	Office of Rep. Green	Office of Rep. Hagedorn	Office of Rep. Lucas	Office of Rep. Simpson	Office of Rep. Boebert	Office of Rep. Joyce (PA)	Office of Rep. Palmer	Office of the Leader	Office of Rep. Johnson (OH)	Office of Rep. Fallon	Office of Rep. Ferguson	Offlice of the Leader	Office of Rep. LaMalfa	Office of the Leader	Office of the Leader	Office of Rep. Tenney	Office of Rep. Bentz	House Committee on Ethics	Office of Rep. Kelly (PA)	Office of Rep. Garbarino	Office of Rep. Moore	Office of Rep. García
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Deputy Chief of Staff	Staff Director	DC Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of staff	Chief of Staff	Staff Director	Policy Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Bice	House Committee on Veterans Affairs	Office of Rep. McClintock	Office of Rep. Gosar	Office of Rep. DesJarlais	Office of Rep. Buck	Office of Rep. Letlow	Office of Rep. Grothman	House Committee on Armed Services	House Republican Conference	Offlice of Rep. Moore	Office of Rep. Rice	Office of Rep. Kinzinger	Office of Rep. Stewart	Office of Rep. Weber	Office of Rep. Issa	Office of Rep. Radewagen	Office of Rep. Brooks	Office of Rep. Budd
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	Institution Registration Status	Office of Rep. Joyce (OH)	Office of Rep. Keller	House Committee on Education and Labor Confirmed	Office of Rep. Spartz	Office of the Leader Confirmed	Office of Rep. Estes	Office of Rep. Hill	Office of Rep. Jackson	Office of Rep. Miller Confirmed	Office of Rep. Steube	Office of Rep. González-Colón Confirmed	Office of Rep. Malliotakis	Office of Rep. Reschenthaler Confirmed	Office of Rep. Smucker	Office of Rep. Obernolte	Office of Rep. Rutherford	Office of Rep. Buchanan Confirmed	Office of Rep. Davidson	House Republican Conference Confirmed	Office of Rep. Owens	House Republican Conference Confirmed	Office of Rep. McHenry	Office of Rep. Pfluger	Offlice of Rep. Cammack	Office of Ren Mullin
House Staff Attendance List for Ethics 06/28/2021 2021 Chiefs of Staff Conference 162 records	Last Name	Alburger		Artz	Barker	Bednar		Bennett	Biliman	Billman	Vision of the second of the se	Boffelli	Solution of the second	Bonnaure	Bonner	Bounds	Bradley	Brady	Branch Commission Commission	Brennan	Broom	Butcher		Byers	Calhoun	Cantrell

Carney	Office of Rep. Stell Office of the Leader	Confirmed	
Carter	Office of Rep. Newhouse	Confirmed	
Cash	Office of Rep. Comer	Confirmed	
Christianson	Office of Rep. Johnson (SD)	Confirmed	
Comer	Office of the Whip	Confirmed	
Constangy	Offlice of Rep. Hudson	Confirmed	
Contres	Office of Rep. Gonzales	Confirmed	
Crawford	Offlice of Rep. Carter (GA)	Confirmed	
Cummings	Office of Rep. Walorski	Confirmed	
Day	Office of Rep. Wilson	Confirmed	
Decker	Office of Rep. Burgess	Confirmed	demonstration of the feature of the contraction of
Del Beccaro	Offlice of Rep. McCaul	Confirmed	
Didiuk	Office of Rep. Smith (NE)	Confirmed	
Dixon Chambers	House Committee on Rules	Confirmed	
Domenech	Office of the Leader	Confirmed	
Downs	Office of Rep. Guest	Confirmed	
Dreiling	Office of Rep. LaTurner	Confirmed	
Dreiling	Office of Rep. Bacon	Confirmed	
Dunham	Office of the Leader	Confirmed	
Ellott	Office of Rep. Katko	Confirmed	
Emhof	Office of Rep. Webster	Confirmed	
Engling	Office of the Leader	Confirmed	
Engquist	Office of Rep. Balderson	Confirmed	
Exner	Office of the Leader	Confirmed	
Facchiano	Office of Rep. Higgins	Confirmed	
Ferro	Office of Rep. Gimenez	Confirmed	
Fine	Office of the Whip	Confirmed	
FitzSimmons	Office of Rep. Fischbach	Confirmed	

Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed	Confirmed
Office of Rep. Hern	Office of the Leader	Office of Rep. Miller-Meeks	Office of Rep. Diaz-Balart	Office of the Whip	Office of the Leader	Office of Rep. Zeldin	Office of Rep. Burchett	Office of Rep. Latta	Office of Rep. Cole	Office of Rep. Gibbs	Office of Rep. McKinley	Office of Rep. McClain	Office of Rep. Donalds	House Republican Conference	Office of the Leader	Office of Rep. Bilirakis	House Committee on Judiciary	Office of Rep. Allen	House Republican Conference	Office of the Whip	Office of Rep. Mooney	Office of Rep. Turner	Office of the Leader	Office of Rep. Rogers (KY)	Office of the Leader	Office of Rep. Calvert	Office of Rep. Good	Office of Rep. Franklin
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Office of Rep. Waltz	Office of Rep. Wittman	Office of Rep. Jacobs	Office of Rep. Fitzpatrick	Office of Rep. Stauber	Office of Rep. Biggs	Office of Rep. Walberg	Office of Rep. Scott	Office of Rep. Armstrong	Office of Rep. Feens	Office of Rep. Long	Office of Rep. Bergm	Office of the Leader	Office of Rep. Chabot	Office of Rep. Amodei	Office of Rep. Dunn	Office of Rep. Emmer		Office of Rep. Fitzgerald		Office of Rep Kustoff	Office of the Leader	Office of Rep. Smith (MO	Office of Rep. Foxx	Office of Rep. Scalise	Office of Rep. McCarthy	Office of Rep. Kim	House Committee on Natural Resources	Office of Rep. Meijer
Ketchel	King	Jejzz)	Knowles	Koetzie	LaBorde	Laukitis	Lawrence	uoju <b>0i</b> uoju (Peiduto)	plodoal		Lis		Lowe	Гоме	Lowry	Maneval	McCormack	Wecormack	Melistrom	Melvin	Meyer	Weyer Meyer	Middleton		Min	Mocete	Moeglein	Monahan

House Administration Confirmed	House Committee on Administration Confirmed	Office of Rep. Salazar Confirmed	Office of the Whip	Congressional Western Caucus Confirmed	Office of Rep. Young	House Republican Conference Confirmed			Office of Rep. Gooden	Office of Rep. LaHood	Office of Rep. Nunes	House Committee on Small Business Confirmed	Office of the Whip	Office of the Whip Confirmed	Office of Rep Valadao	Office of Rep. Pence Confirmed	Office of Rep. Granger	Office of Rep. Barr Confirmed	Office of Rep. Harshbarger	Office of Rep. Moolenaar Confirmed	Office of Rep. Hollingsworth	House Committee on Foreign Affairs Confirmed	Office of Rep. Harris	Office of Rep. Mark Green Confirmed	Office of Rep. Hagedorn	Office of Rep. Lucas Confirmed	Office of Bear Boehert Contract Continued Confirmation	
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Office of Rep. Johnson (OH) Office of Rep. Fallon Office of the Leader	Office of the Leader Office of the Leader	House Committee on Ethics Office of Rep. Garbarino	Office of Rep. Moore Office of Rep. Garcia	Office of Rep. Bice Office of Rep. McClintock	Office of Rep. Gosar Office of Rep. Buck	Office of Rep. Grothman	House Committee	House Republican Conference Office of Rep. Moore	Office of Rep. Rice Office of Rep. Weber	Ollice of Hep. Brooks
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