

EMPLOYEE POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and *file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov*, within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

| 1 | NT               | Josh Bell |  |
|---|------------------|-----------|--|
|   | Name of Traveler |           |  |

| 2. | a. Name of Accompanying Relative:   | OR None   |
|----|---|-----------|
|    | b. Relationship to Traveler: Spouse Child Child Other (specify):          |           |
| 3. | a. Dates: Departure: 6/17/21 Return: 6/18/21                              |           |
|    | b. Dates at Personal Expense, if any:                                     | OR None   |
| 4. | Departure City: Washington DC Destination: Cambridge MD Return City: Wash | ington DC |
| 5. | Sponsor(s), Who Paid for the Trip: Congressional Institute                |           |
|    |   |           |

Describe Meetings and Events Attended:

 I attended the informational meetings on the agenda along with attending a reception, dinner, breakfast and lunch. My spouse was planning to attend this conference with me, howeer, she was not actually able to attend due to a scheduling conflict.

- 7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
  - a. 🔳 a completed Sponsor Post-Travel Disclosure Form;
  - b. **I** the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
  - c. I page 2 of the completed Traveler Form submitted by the employee; and
  - d. I the letter from the Committee on Ethics approving my participation on this trip.
- 8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.

#### Signify statement is true by checking the box.

b. If not, explain: I participated in each of the activities reflected in the attached sponsor's agenda from Thursday, June 17th to 4:00pm on Friday, June 18th. I had to depart the Chiefs of Staff conference at 4:00pm on Friday, June 18th to attend a family event.

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler:

late: <u>6/29/21</u>

I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

| Name of Supervising Member: | Estes Date: | 6129121 |
|-----------------------------|-------------|---------|
|                             | eta         |         |

Version date 3/2021 by Committee on Ethics



SPONSOR POST-TRAVEL DISCLOSURE FORM

📕 Original 📃 Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip *within ten days of their return*. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

- 1. Sponsor(s) who paid for the trip: Congressional Institute
- 2. Travel Destination(s): Cambridge, MD
- 3. Date of Departure: 06/17/2021 Date of Return: 06/18/2021
- 4. Name(s) of Traveler(s): Josh Bell

Note: You may list more than one traveler on a form only if all information is identical for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

|                               | Total Transportation<br>Expenses | Total Lodging<br>Expenses | Total Meal<br>Expenses | Total Other Expenses<br>(dollar amount per item<br>and description) |
|-------------------------------|----------------------------------|---------------------------|------------------------|---|
| Traveler                      | n/a                              | \$407.88                  | \$96.00                | \$141.58 Room Rental  |
| Accompanying<br>Family Member |                                  |                           |                        |   |

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the jaformation contained in this form is true, complete, and correct to the best of my knowledge.

Signature:

Name: Mark Strand

Organization: Congressional Institute

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Email: strand@conginst.org

Telephone: 703-837-8812

Committee staff may contact the above-named individual if additional information is required. If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Version date 3/2021 by Committee on Ethics



## **Primary Trip Sponsor Form**

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics. house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

- 1. Sponsor who will be paying for the trip: <u>Congressional Institute</u>
- 2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box:
- 3. Check only one. I represent that:
  - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: 🖸 OR
  - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds:
  - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
    - If "c" is checked, list the names of the additional sponsors:\_
- 4. Provide names and titles of ALL House Members *and* employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See Addendum & Attached Invitation List

5. Is travel being offered to an accompanying family member of the House invitee(s)? 🖸 Yes 🗖 No

6. Date of Departure: June 17, 2021 Date of Return: June 19, 2021

- 7. a. City of departure: Washington, DC
  - b. Destination(s): Cambridge, MD
  - c. City of return: Washington, DC
- 8. Check only one. I represent that:
  - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
  - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: 🗹 OR
  - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

### 9. Check only one of the following:

- a. I checked 8(a) or (b) above:
- b. I checked 8(c) above but am not offering any lodging:
- c. I checked 8(c) above and am offering lodging and meals for one night: 🔲 OR
- d. I checked 8(c) above and am offering lodging and meals for two nights: 🗖 If you checked this box, explain why the second night of lodging is warranted:

Version date 12/2018 by Committee on Ethics

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|--|---|------------------------------------|
|  | recursive records and the prototo to the  |                                    |
| hourly description of planr<br>11. Check only one of the follo<br>a. I represent that a register | da of the activities House invitees will be participatined activities for trip invitees). <i>Indicate agenda is attawing</i> :<br>red federal lobbyist or foreign agent will not accomp<br><i>Signify that the statement is true by checking box:</i> | ached by checking box: 🗹           |
|  | nsor is a U.S. institution of higher education:   |                                    |
| 12. For each sponsor required  | to submit a sponsor form, describe the sponsor's inte<br>ing and/or conducting the trip:  | erest in the subject matter of the |
| b. Class of travel: Coach  | swer part c if neccessary:<br>Rail Bus Car Other (specify:<br>Business First Charter Other<br>s, or by chartered or private aircraft, explain why suc   | □ (specify:)                       |
|  | litures related to local area travel during the trip will<br>e invitee(s). Signify that the statement is true by check  |                                    |
|  | nt that is arranged or organized <i>without regard</i> to con<br>ressional participants are similar to those provided to  |                                    |
| If "b" is checked:   | that are arranged specifically <i>with regard</i> to congress<br>by of meals (approximate cost may be provided): <u>Day</u>   |                                    |
| 2) Provide the reason fo capacity to handle a  | r selecting the location of the event or trip: <u>Relative</u><br>large event.  | proximity to Washington, DC and    |
| 16. Name, nightly cost, and rea<br>Hotel Name: <u>Hyatt Regency</u>                              | asons for selecting each hotel or other lodging facilit<br>y Chesapeake Bay City: Cambridge, MD   | Cost Per Night: <u>\$161</u>       |
| · · · · · · · · · · · · · · · · · · ·  | oximity to DC, Availablity, Security & Facility size  |                                    |
|  | City:   |                                    |
|  |   |                                    |
|  | City:   |                                    |
| •••  |   |                                    |
| 17. I represent that all expense   | es connected to the trip will be for actual costs incur   | red and not a per diem or lump sum |

payment. Signify that the statement is true by checking box:



# U.S. House of Representatives COMMITTEE ON ETHICS

18. Total Expenses for each Participant:

| <ul><li>Actual Amounts</li><li>Good Faith Estimates</li></ul> | Total Transportation<br>Expenses per Participant | Total Lodging Expenses<br>per Participant | Total Meal Expenses<br>per Participant |
|---|--|---|--|
| For each Member,<br>Officer, or Employee                      | \$58   | \$411                                     | \$156                                  |
| For each Accompanying<br>Family Member                        | \$58   | \$0                                       | \$156                                  |

|                       | Other Expenses<br>(dollar amount per item) | Identify Specific Nature of "Other" Expenses<br>(e.g., taxi, parking, registration fee, etc.) |
|-----------------------|--|---|
| For each Member,      | \$309                                      | Room Rental   |
| Officer, or Employee  | \$178                                      | COVID Testing   |
| For each Accompanying | \$309                                      | Room Rental   |
| Family Member         | \$178                                      | COVID Testing   |

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

a. I certify that I am an officer of the organization listed below: 🖸 OR

b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

- 20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.
- 21. I certify by my signature that the information contained in this form is true, complete, and correct to the

best of my knowledge. Signature:

5/4/2021

Date:

Mark Strand

lame:

Name:

President Title:

Congressional Institute

Organization:

1700 Diagonal Road #300, Alexandria, VA 22314

Address:

703-837-8812

Telephone: \_\_\_\_

strand@conginst.org

Email: \_

If there are any questions regarding this form, please contact the Committee at the following address:

#### **Committee on Ethics**

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392

Version date 12/2018 by Committee on Ethics

| U.S. House of Representatives   |
|---|
| U.S. House of Representatives<br>COMMITTEE ON ETHICS  |
|   |
|   |
| 1. Name of Traveler: Jash Bell TRAVELER FORM  |
| 2. Sponsor(s) who will be paying or providing in-kind support for the trip:<br><u>Congressional</u> Lastitude   |
| 3 City and State OR Foreign Country of Travel: Cambridge, MD  |
| 3. City and State OR Foreign Country of Travel :       Cambridge, MD         4. a. Date of Departure:       6/17/21         Date of Return:       6/19/21   |
| b. Yes 🔲 No 🔀 Will you be extending the trip at your personal expense?  |
| If yes, list dates at personal expense:   |
| 5. a. Yes $\square$ No $\square$ Will you be accompanied by a family member at the sponsor's expense? If yes:   |
| (1) Name of Accompanying Family Member: Brooke Bell   |
| (2) Relationship to Traveler: X Spouse Child Other (specify):   |
| (3) Yes X No Accompanying Family Member is at least 18 years of age:  |
| 6. a. Yes No X Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?   |
| b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:  |
|   |
| T. V. M. D. Deinen This Steven Roma is attached including arounds invited list, and any other attachments   |
| 7. Yes 🖄 No 🛄 Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.  |
| NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify   |
| the specific events in which the traveler will be participating.<br>8. Explain why participation in the trip is connected to the traveler's individual official or representational duties.   |
| Staff should include their job title and how the activities on the itinerary relate to their duties.  |
| my little is Chief at Statt. This is a Chief at Start relient   |
| Staff should include their job title and how the activities on the itinerary relate to their duties.<br>My fitle is Chief of Staff. This is a Chief of Staff relient<br>The itinerary includes workships and policy discussions that will<br>help increase my leadership skills, office menasonant and public policy Knowled<br>No Man No Man to the travelar every of any registered federal labbyists or foreign agents involved planning   |
| $kel_{0}  in crowse  my  load or grad SK. RS, red to be a structure of the structure of$ |
| organizing, requesting, or arranging the trip?  |
| 10. For staff travelers, to be completed by your employing Member:  |
| ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL   |
| I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.   |
| Signature of Employing Member Kay Eas Date 5/11/21  |

Jackie Walorski, Indiana Ranking Member

Susan Wild, Pennsylvania Dean Phillips, Minnesota Veronica Escobar, Texas Mondaire Jones, New York

Michael Guest, Mississippi Dave Joyce, Ohio John H. Rutherford, Florida Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

# **U.S.** House of Representatives

#### COMMITTEE ON ETHICS

June 15, 2021

Mr. Joshua Bell Office of the Honorable Ron Estes 2411 Rayburn House Office Building Washington, DC 20515

Dear Mr. Bell:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your spouse's proposed trip to Cambridge, Maryland, scheduled for June 17 to 19, 2021, sponsored by Congressional Institute.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

David W. Arrojo Counsel to the Chairman

Kelle A. Strickland Counsel to the Ranking Member

1015 Long worth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392 If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely, Theodore E. Deutch Chairman Jackie Walorski

Ranking Member

TED/JW:adw

# PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House Minority and Senate Majority personal offices, the Staff Director in House Minority committee offices as well as select leadership staff.

# Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

#### Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$309 as disclosed on the sponsor form.

**COVID Safety Precautions:** If you have not been vaccinated, we strongly encourage you to be tested for COVID before traveling to the conference. We will have onsite testing and are following all health protocols, including ensuring all seats for meals and discussions are socially distanced. Masks are strongly encouraged; we will have extra PPE for attendees as well as hand sanitizer. Health screenings and temperature checks will be required before you can enter the meeting space. From: Congressional Institute rsvp@conginst.org Subject: Test - Register Now for the GOP Chiefs of Staff Conference Date: May 4, 2021 at 1:00 PM To: anym@congrest.org



2021 Chiefs of Staff Conference Thursday, June 17, 2021 -Saturday, June 19, 2021 Hyatt Regency Chesapeake Bay



#### PLEASE NOTE: TRAVELER FORMS ARE DUE TO ETHICS ON TUESDAY, MAY 18, 2021!!!

Dear \*/fname/\*

On behalf of the Congressional Institute, I'm happy to invite you to the annual 2021 Chiefs of Staff Conference, which will be from Thursday, June 17, 2021, through Saturday, June 19, 2021, at Hyatt Regency Chesapeake Bay in Cambridge, MD. We hope you and your family will join us.

You have a ton on your plate as a chief, so we're developing an agenda that will lighten the load for the year ahead. Since we are inviting House and Senate Republican personal chiefs of staff, committee staff directors and leadership staff, you will have the opportunity to expand your professional network and get to know colleagues you might not normally meet during a normal workday.

Your health and safety is our top priority at this conference. If you have not been vaccinated, we strongly encourage you to be tested for COVID before traveling to the conference. We will have onsite testing and are following all health protocols, including ensuring all seats for meals and discussions are socially distanced. Masks are strongly encouraged; we will have extra PPE for attendees. Health screenings and temperature checks will be required before you can enter the meeting space.

As usual, we are working with the Committee on Ethics so the Institute can cover your costs. You are being invited so that you can hear about the future of the nation and Congress, learn new management ideas, discuss best practices, and strengthen professional relationships.

To Register:

#### Step 1: Submit Ethics Packet by Tuesday, May 18, 2021

To comply with House rules, you need pre-authorization from the Committee on Ethics. Download the Institute's <u>Primary Trip Sponsor Form</u> and submit the whole package with your completed Traveler Form by Tuesday, May 18, 2021, to the Committee on Ethics. This entire package may be faxed to the Committee at (202)225-7392, sent or delivered to the Committee at 1015 Longworth, or e-mailed to travel requests@mail.house.gov.

Failure to submit your completed materials on time means we will be unable to cover the cost of your attendance and the cost would need to be covered by your Member's principal campaign committee funds.

Additionally, you must file a travel disclosure statement with the Clerk of the House

within 15 days of your return.

#### Step 2: Register on the Congressional Institute's website

The Congressional Institute will coordinate all logistical arrangements, including room reservations, meals, group transportation, and meetings during the conference. The Institute will cover the cost of participation for each staff member and spouse. You are welcome to bring your children, though you will be responsible for the costs of their participation. All reservations must be made through the Institute.

| To Register:   | Register for Chiefs of Staff Conference |
|----------------|---|
| Email Address: | */email/*                               |
| Access Code:   | */other_id/*                            |

If you are unable to attend, please use the following link to decline this invitation.

We understand your registration is tentative pending Ethics approval. More information on the program and activities at the conference will be sent to you in future mailings. If you have any questions, special concerns, or need additional information, please call (703)837-8812 or email <u>rsvp@conginst.org</u>. We look forward to seeing you in Cambridge!

#### Best wishes,

Mark Strand, President The Congressional Institute (703) 837-8812 - Office strand@conginst.org

#### Sign up for the Congressional Institute's e-newsletter!

If you are not the correct contact for this office, please <u>reply to this email</u> with the updated contact information instead of <u>unsubscribing</u>.



#### Thursday, June 17, 2021

- 1:30PM Bus Departs from Hill
- 2:00 PM Nametag Pickup
- 4:15 PM Welcome
- 4:30 PM New Findings on Public Opinion David Winston, The Winston Group Myra Miller, The Winston Group
- 5:30 PM Reception & Dinner Niall Ferguson, Hoover Institution

#### Friday, June 18, 2021

8:00 AM

- Breaklast
- 9:00 AM Leadership Chiefs of Staff Dan Meyer, Office of the Republican Leader Brett Horton, Office of the Republican Whip Kara Ahern, House Republican Conference

10:00 AM The Effective Communicator Mark Horstman, Manager Tools, LLC

Lunch

12:00 PM

Os Guirmess Author and social critic

1:15 PM The Chinese Communist Party: The Challenge It Poses and America's Response Matthew Pottinger, Former Deputy National Security Advisor Elizabeth Economy, Hoover Institution Derek Scissors, American Enterprise Institute 2:30 PM America's Long-Term Fiscal Health Douglas Holtz-Eakin, American Action Forum Scott Hodge, The Tax Foundation Jim Capretta, American Enterprise Institute

3:30 PM Ethics Elliot Berke, Berke Farah LLC Erin Clark, NRCC

4:30 PM Break

6:00 PM Reception & Dinner Kim Strassel, The Wall Street Journal

# Saturday, June 19, 2021

- 8:00 AM Breakfast
- 9:00 AM Using the MRA Effectively/Creating an Effective Casework Shop Jen Daulby, Former Committee on House Administration Staff Director Brad Fitch, Congressional Management Foundation
- 10:00 AM How to Win the Internet: Using Digital Media Effectively Mattilina, Hangar Capital

## 11:15 AM Open Mic Discussion Moderator: Mark Strand, Congressional Institute

12:30 PM Conference Concludes Bus departs from Hyatt



# 2021 House Republican Chiefs of Staff Conference Cambridge, Maryland

# Thursday, June 17, 2021

| 1:30PM   | Bus Departs from Hill S   | i Capitol St (Between Rayburn & Longworth) |
|----------|---|--|
| 2:00 PM  | Nametag Pickup  | Choptank Ballroom Foyer                    |
| 4:15 PM  | Welcome   | Choptank Ballroom                          |
| 4:30 PM  | <b>GOP Outreach to Hispanic Communities</b><br>David Winston, The Winston Group<br>Myra Miller, The Winston Group<br>Daniel Garza, The LIBRE Initiative<br>Jeyben Castro, House Office of Diversity and Inc | Choptank Ballroom                          |
| 6:00 PM  | Reception   | Regatta Pavilion                           |
| 7:00 PM  | <b>Dinner</b><br>Walter Russell Mead, <i>The Wall Street Journal</i>  | Chesapeake Ballroom                        |
|          | Friday, June 18, 2  | 021  |
| 8:00 AM  | Breakfast   | Chesapeake Ballroom                        |
| 9:00 AM  | <b>Leadership Chiefs of Staff</b><br>Dan Meyer, Office of the Republican Leader<br>Brett Horton, Office of the Republican Whip<br>Patrick Hester, House Republican Conference                               | Choptank Ballroom                          |
| 10:00 AM | <b>The Effective Communicator</b><br>Mark Horstman, Manager Tools, LLC  | Choptank Ballroom                          |
| 12:00 PM | <b>Lunch</b><br>Rich Lowry, <i>National Review</i>  | Chesapeake Ballroom                        |
| 1:15 PM  | <b>Ethics</b><br>Moderator: Kelle Strickland, House Ethics Comr<br>Elliot Berke, Berke Farah LLC<br>Erin Clark, NRCC  | Choptank Ballroom                          |

| 2:30 PM   | Working with the White House and Senate                        | Choptank Ballroon        |
|-----------|--|--------------------------|
|           | Ben Howard, Former White House Deputy Director of Legislativ   |                          |
|           | Brian McGuire, Former Chief of Staff to Senate Republican Lead | ier Mitch McConneil      |
| 3:30 PM   | Taxes, Inflation and the Economy: What Americans Think         | Choptank Ballroon        |
|           | David Winston, The Winston Group                               |                          |
|           | Myra Miller, The Winston Group                                 |                          |
| 4:30 PM   | Break  |                          |
| 6:00 PM   | Reception  | Chesapeake Foyer & Patio |
| 7:00 PM   | Dinner   | Chesapeake Ballroon      |
|           | Mollie Hemingway, The Federalist                               | Chesapeare Balloon       |
|           |  |                          |
|           | Saturday, June 19, 2021  |                          |
| 8:00 AM   | Breakfast  | Chesapeake Ballroon      |
| 9:00 AM   | The Future of the Congressional Workplace                      | <b>Choptank Ballroon</b> |
|           | Manar Morales, Diversity and Flexibility Alliance              |                          |
|           | Tim Monahan, Committee on House Administration                 |                          |
|           | Jen Daulby, Former Staff Director, Committee on House Admin    | istration                |
| 10:00 AM  | How to Win the Internet: Using Digital Media Effectively       | Choptank Ballroon        |
| •         | Matt Lira, Hangar Capital                                      |                          |
|           | Steve Johnston, FlexPoint Media                                |                          |
|           | Kate Parnitzke, Former White House Chief Digital Officer       |                          |
| 11:15 AM  | Open Mic Discussion  | Choptank Ballroon        |
|           | Moderator: Mark Strand, Congressional Institute                |                          |
| 11:45 AM  | Conference Concludes   |                          |
| TT'40 WIN |  |                          |
| 11.45 AM  | Bus departs from choptank balloon churance                     |                          |
| 11.45 AM  | Bus departs from Choptank Ballroom Entrance                    |                          |

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| Laura   | Engquist   | Office of Rep. Balderson   | Deputy Chief of Staff  |

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|                       | center ou orden (About-199)<br>Chief of Staff | Chief of Staff | Iomeland Security Staff Director | Chief of Staff       | Chief of Staff     | Chief of Staff             | Chief of Staff         | Directory Chief of Staff | Chief of Staff          | Director of Floor Operations | ng Chief of Staff        | a Chief of Staff        | Chief of Staff      |                        | 2 (OH) Chief of Staff  | Senior Policy Advisor | Chief of Staff        | Chief of Staff        | Chief of Staff      | Chief of Staff | Chief of Staff       | Chief of Staff         | Chief of Staff       | Oversight and Staff Director                          |  |
|-----------------------|---|----------------|----------------------------------|----------------------|--------------------|----------------------------|------------------------|--------------------------|-------------------------|------------------------------|--------------------------|-------------------------|---------------------|------------------------|------------------------|-----------------------|-----------------------|-----------------------|---------------------|----------------|----------------------|------------------------|----------------------|---|--|
| Office of Rep. Duncan | Office of Rep. Aderholt                       |                | House Committee on F             | Office of Rep. Biggs |                    | lerfer Office of Rep. Mast | Office of Rep. Palazzo | Office of Rep. Walberg   | e Coffice of Rep. Scott | i Office of the Leader       | Clfice of Rep. Armstrong | Office of Rep. Feenstra | Office of Rep. Long | Office of Rep. Bergman | Office of Rep. Gonzale | Office of the Leader  | Office of Rep. Amodel | Office of Rep. Chabot | Office of Rep. Dunn | -McCollum      | Office of Rep. Cloud | l Office of Rep. Emmer | Office of Rep. Davis | House Committee on Oversight and<br>Government Reform |  |
|                       | News<br>Kerry Knott                           |                | Daniel Kroese                    | Kate LaBorde         | Jillian Lane Myant |                            | Patrick                | RJ Laukits               | Jason a Lawence         | John Leganski                | Roz                      | Matt                    | Joe                 |                        | Tim                    | Ryan Long             |                       |                       | Michael             |                | Adam                 | Chris                  | Bret Manley          | Mark  |  |

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| Ryan  | McCormack   | Office of Rep. Fitzgerald  | Chief of Staff  |
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| Mart 15 Sector Sector Sector Sector   | McCullough S  | and the second | <ul> <li>Chief of Staff (2) and the set of the set</li></ul> |
| Moutray   | McLaren   | Office of Rep. Timmons   | Chief of Staff  |
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| Matt  | Meyer   | Office of Rep. Smith (MO)  | Chief of Staff  |
| Dan   | Meyer   | Office of the Leader   | Chief of Staff  |
| Carson  | Middleton   | Office of Rep. Fox   | Chief of Staff  |
| Jonas   | normaliseren ersteren ersteren<br>Miller | Office of Rep. Carter (TX)   | Chief of Staff  |
| Watt  | Miler   | Office of Rep. Cline   | Chief of Staff  |
| Megan   | Miller  | Office of Rep. Scalise   | Chief of Staff  |
| James et al.  | Min   | Office of Rep. McCarthy  | Chief of Staff  |
|   | . Minkler   | Offlice of the Whip  | Deputy Floor Director   |
| Partick with a second se | Mocete and Annual An           | Office of Rep. Kim   | Chief of Staff  |
| Vivian  | . Moeglein  | House Committee on Natural Resources   |   |
| Tumper and the second se | and Monsham and And And A   | House Committee on Administration  |   |
| Remeth  | Monahan   | Office of Rep. Meijer  | Chief of Staff  |
| Tom   | Moran   | Office of Rep. Salaza  | Chief of Staff  |
| Lauren  | Muglia  | Office of Rep. Perry   | Chief of Staff  |
| Melissa   | ALL SAMUTON BULL AND SAME SAME  | Office of Rep. Rouzer  | Chief of Staff Staff  |
| Allison   | Murphy  | Office of Rep. Van Drew  | Chief of Staff  |
| Ben   | Napier  | Office of the Whip   | Director of Floor Operations  |
| Madison   | Nash  | Office of Rep. Womack  | Deputy Chief of Staff   |
| Dave  | Natonski  | Office of Rep, Murphy  | Chief of Staff  |
| n sources and the second se   | Noonan  | Office of Rep. Smith (NJ)  | Chief of Staff  |
| Corey   | Norman  | Office of Rep. Curtis  | Chief of Staff  |
| Sean  | O'Brien   | Congressional Western Caucus   | Executive Director  |
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| Alex   | Ortiz  | Office of Rep. Young                  | Chief of Staff   |
|--|--|---------------------------------------|--|
| George   | Pappas   | House Committee on Intelligence       | Staff Director   |
| Ai   | Pardo  | House Republican Conference           | Communications Direcotr  |
| Charyssa   | Parent   | House Republican Conference           | Media Affairs  |
| Patrick  | Parsons  | Office of Rep. Greene                 | Chief of Staff   |
| Jimuy  | Peacock & the set of t | Office of Rep. Hinson                 | Chief of Staff   |
| Nancy  | Peele  | Office of Rep. Graves (MO)            | Chief of Staff   |
| Mengan service and service serv  | Perez-Acosta   | Office of Rep. Gooden                 | Chief of Staff   |
|  | Pfrang   | Office of Rep. LaHood                 | Chief of Staff   |
| Mark   | Piland   | Office of Rep. Norman                 | Chief of Statification of the second state   |
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| David  | Planning   | House Committee on Small Business     | Staff Director   |
|  | Porter   | Office of Rep. Arrington              | Chief of Staff   |
| Jared Strategy Strategy Strategy   | Powells at the set of all the set of the set | Office of Rep. McMorris Rodgers       | Chief of Staff a second s |
| Chad   | Ramey  | Office of Rep. Luetkemeyer            | Chief of Staff   |
| Marty  | Reiser   | Office of the Whip                    | Policy Director  |
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| Joe  | Rizzo  | Office of Rep. Reed                   | Chiet of Staff   |
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| Jason  | Rogers   | Office of Rep. Roy                    | Chief of Staff   |
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| Mark   | Roman  | House Committee on Budget             | Staff Director   |
| Patrick  | Rooney   | Office of Rep. Meuser                 | Chief of Staff   |
| Mary service services and s   | Rosado de las estas e  | Office of Rep. Barr                   | Chief of Staff and the second s  |
| Zac  | Rutherford   | Office of Rep. Harshbarger            | Chief of Staff   |
| Lindsay in the set of  | Ryan is the second s  | office of Rep. Moolenaar              | Chief of Staff   |
| Paul   | Sass   | House Committee on Transportation and | Staff Director   |
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| auf automotion and an  | Sawyer and the second sec | Office of Rep. Graves (LA)         | Chiet of Staff                  |
|--|--|------------------------------------|---------------------------------|
| Robert   | Schroeder  | Office of Rep. Nehls               | Chief of Staff                  |
| Rebecca  | Shaw   | Office of Rep. Hollingsworth       | Chief of Staff                  |
| rendan   | Shields  | House Committee on Foreign Affairs | Staff Director                  |
| Jonah  | Shumate  | Office of Rep. Crawford, 2010      | Chief of Staff                  |
| ryan   | Shuy   | Office of Rep. Harris              | Chief of Staff                  |
| tephen   | Slao   | Office of Rep. Green               | Chief of Staff                  |
|  | Skrzycki   | Office of Rep. Hagedorn            | Chief of Staff                  |
| lison and the second  | Sjageli  | Office of Rep. Lucas               | Deputy Chief of Staff           |
| a succession of the succession | s in the second s  | Office of Rep. Simpson             | Chief of Staff                  |
|  | Small # 10 million to 10 million to 10 million   | Office of Rep. Boebert             | Chief of Staff                  |
| WWY  | Smith  | Office of Rep. Joyce (PA)          | Chief of Staff                  |
| William  | Smith a sub-sub-sub-sub-sub-sub-sub-sub-sub-sub-   | Office of Rep. Palmer              | Chief of Staff                  |
| laeb   | Smith  | Office of the Leader               | Digital Communications Director |
| Aite   | Smullen  | Office of Rep. Johnson (OH)        | Chief of Staff                  |
| Shannan  |  | Office of Rep. Fallon              | Chief of Staff                  |
| David  | Sours  | Office of Rep, Ferguson            | Chief of Staff                  |
|  | Souza  | Offfice of the Leader              | National Security Advisor       |
| Mark   | Spannagel  | Office of Rep. LaMalta             | Chief of Staff                  |
| vlatt  | Sparks   | Office of the Leader               | Head of Communications          |
| Brittan  | Specht   | Office of the Leader               | Sentor Policy Advisor           |
|  | Stewart  | Office of Rep. Tenney              | Chief of Staff                  |
| Vick   | Strader  | Office of Rep. Benz.               | Chief of Staff                  |
| Kelle  | Strickland   | House Committee on Ethics          | Staff Director                  |
| Matthew with the second s   | Stroia and the second se  | Office of Rep. Kelly (PA)          | Chief of Staff                  |
| Deena  | Tauster  | Office of Rep. Garbarino           | Chief of Staff                  |
| Shana  | Teehan   | Office of Rep. Moote               | Chief of Staff                  |
|  |  | Office of Rep. Garcia              | Chief of Staff                  |
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| Deputy Chief of Staff<br>Staff Director                    | DC Chief of Staff  | Chief of Staff       | f Staff                   | if Staff            | (fistaff              | Chief of Staff          | Staff Director                    | Policy Director             | of Staff a second s | Chief of Staff      | ıf Staff                 | of Staff               | of Staff of the second se | Chief of Staff      | Chief of Staff                     | Chief of Staff        | if Staff           |
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| Deputy<br>Staff D  | DCCh   | Chief o              | Chiel of Staff            | Chief of Staff      | Chief of staff        | Chief o                 | Staff D                           | Policy                      | Chief of Staff   | Chief o             | Chief of Staff           | Chief of Staff         | Chief of Staff   | Chief a             | Chief c                            | Chief c               | Chief of Staff     |
| Office of Rep. Bice<br>House Committee on Veterans Affairs | Office of Rep. McClintock  | Office of Rep. Gosar | Office of Rep. Desdarlais | Office of Rep. Buck | Office of Rep. Letlow | Office of Rep. Grothman | House Committee on Armed Services | House Republican Conference | Office of Rep. Moore   | Office of Rep. Rice | Office of Rep. Kinzinger | Office of Rep. Stewart | Office of Rep. Weber   | Office of Rep. Issa | Office of Rep. Radewagen           | Office of Rep. Brooks | Office of Rep Budd |
| Tripolaar  | Tudor  | Van Flein            | Vaughn                    |                     | Vertil                | VerVelde                | Vieson                            | Vreeburg                    | Wagley   | Watson              | Weatherford              | White                  | Whitener   | Wong                | ing Yahn south and south and south | Yates                 | Yelînski           |
| Jett<br>Maria  | Chins is the set of th | Tom                  | Richard                   |                     | Ted                   | Rachel                  | Chris                             | Jake                        | Rachel   | Jennifer            | Austine                  | Clay                   | Jeanette   | Veronica            | Leafaina                           | Marshall              | Chad               |

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| Report name:<br>Report date:<br>Event name:<br>Total records: | House Staff Attendance List for I<br>06/28/2021<br>2021 Chiefs of Staff Conference<br>162 records               | House Staff Attendance List for Ethics<br>06/28/2021<br>2021 Chiefs of Staff Conference<br>162 records  |  | · · · · · · · · · · · · · · · · · · ·   |
|---|---|---|--|---|
| First Name  |   | Last Name   | Institution                            | Registration Status   |
| Anna  |   | Alburger  | Office of Rep. Joyce (OH)              | Confirmed   |
| Jon   |   | Arzur et also also also also also also  | Office of Rep. Keller                  | Confirmed   |
| Cyrus   |   | Artz  | House Committee on Education and Labor | Confirmed   |
| Erica   |   | Barker  | Office of Rep. Spartz                  | Confirmed   |
| Mark  |   | Bednar  | Offlice of the Leader                  | Confirmed   |
| Josh  |   | Bell  | Office of Rep. Estes                   | Confirmed   |
| A. Brooke   |   |   | Office of Rep. Hill                    | Confirmed   |
| Jeff  |   | Billman   | Office of Rep. Jackson                 | Confirmed   |
| Lauren  |   | Billman   | Office of Rep. Miller                  | Confirmed   |
| Alex  |   | Bait  | Office of Rep. Steribe                 | Confirmed   |
| Gabriela  |   | provinsional sector sector<br>Boffeelli   | Office of Rep. González-Colón          | Confirmed   |
| Alex  |   | s Bolton  | Office of Rep. Malliotakis             | Continued   |
| Aaron   |   | Bonnaure  | Office of Rep. Reschenthaler           | Confirmed   |
| Kate  |   | Bonnet  | Ottice of Rep. Smucker                 | Confirmed   |
| Lorissa   |   | Bounds  | Office of Rep. Obernolte               | Confirmed   |
| Jen   |   | Bradley   | Office of Rep Rutherford               | Confirmed   |
| Sean  |   | Brady   | Office of Rep. Buchanan                | Confirmed   |
| Doug S S 2  |   | Branch  | Office of Rep. Davidson                | Confirmed   |
| Francis   |   | Brennan   | House Republican Conference            | Confirmed   |
| Keelie  |   | Broom   | Office of Rep. Ovens                   | Confirmed   |
| Courtney  |   | Butcher (   | House Republican Conference            | Confirmed .   |
| Jeff  |   | the Butler is the state of the | Office of Rep. McHenry                 | Confirmed A state of the second |
| John  |   | Byers   | Office of Rep. Pfluger                 | Confirmed   |
| Larry   |   | of Calhoun its set as a start of the set of the   | Office of Rep Cammack                  | Contirmed   |
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| Ryan Branch Branch Branch  | Camey   | Office of Rep. Stell        | Continued                                    |
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| Machalagh  | course of the second | Office of the Leader        | Confirmed                                    |
| Jessica d'action d'action de la  | Carter  | Office of Rep. Newhouse     | Confirmed States States States States States |
| Caroline   | Cash  | Office of Rep. Comer        | Confirmed                                    |
| Andrew   | Christianson  | Office of Rep. Johnson (SD) | Confirmed                                    |
| Decomposition of the second  |   | Office of the Whip          | Confirmed                                    |
| Billy  | Constangy   | Office of Rep. Hudson       | Confirmed                                    |
| Casey  | Contres   | Office of Rep. Gonzales     | Confirmed                                    |
| Chris  | Crawford  | Office of Rep. Carter (GA)  | Continued                                    |
| Tim  | Cummings  | Office of Rep. Walorski     | Confirmed                                    |
| Jonathan   | Bay   | Office of Rep. Wilson       | Confirmed                                    |
| James  | Decker  | Office of Rep. Burgess      | Confirmed                                    |
| Chris  | Del Beccaro   | Office of Rep. McCault      | Confirmed                                    |
| a service of the serv | Didiuk  | Office of Rep. Smith (NE)   | Confirmed                                    |
| Kelly  | Dixon Chambers  | House Committee on Rules    | Confirmed                                    |
| Emily  | Domenech  | Office of the Leader        | Confirmed                                    |
| Jordan Astronomic States and Astronomic States and   | <b>Downs</b>  | Office of Rep. Guest        | Continued                                    |
| respective parts that the second respective parts in the second se  |   | Office of Rep. LaTurner     | Confirmed                                    |
| Mark   | Dreiling  | Office of Rep. Bacon        | Confirmed                                    |
|  | Dunham  | Office of the Leader        | Confirmed                                    |
| <b>HE</b>  | Ellion  | Office of Rep. Katko        | Confirmed                                    |
| Jaryn  | Emhof   | Office of Rep. Webster      | Confirmed                                    |
| Max  | Enging  | Office of the Leader        | Confirmed                                    |
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| Michele 31 - 23  | Exher   | Office of the Leader        | Confirmed                                    |
| kathryn  | Facchiano   | Office of Rep. Higgins      | Confirmed                                    |
| Alex   | Ferro   | Office of Rep. Gimenez      | Confirmed                                    |
|  | Fine  | Office of the Whip          | Confirmed                                    |
| David  | FitzSimmons   | Office of Rep. Fischbach    | Confirmed                                    |
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| Cameron   | Foster  | Office of Rep. Hern               | Confirmed  |
|---|---|-----------------------------------|--|
| Steven  | Giater  | Office of the Leader              | Confirmed  |
| Tracie  | Gibler  | Office of Rep. Miller-Meeks       | Confirmed  |
| Cesar   | Gonzalez  | Office of Rep. Diaz-Balart        | Confirmed  |
|   | Gosnell   | Office of the Whip                | Confirmed  |
| Alex  | Gourdikian  | Office of the Leader              | Continued  |
| Andrea  | Grace   | Office of Rep. Zeldin             | Confirmed  |
| Michael 3   | Grider  | Office of Rep. Burchett           | Confirmed  |
|   | Griffin   | Office of Rep. Latta              | Confirmed  |
| hsol  | Grogis  | Office of Rep. Cole               | Confirmed  |
| Hillary   | Gross   | Office of Rep. Gibbs              | Confirmed  |
| Mike a  | Hamilton we wanted the second s | Office of Rep. McKinley           | Confirmed  |
| Nicola  | Hawatmeh  | Office of Rep. McClain            | Confirmed  |
| Tyler   | Haymore   | Office of Rep. Donalds            | Confirmed 1 (1) (2) (2) (2) (2) (2) (2) (2) (2)  |
|   | Hester  | House Republican Conference       | Confirmed  |
| Preston   | 删   | Office of the Leadet              | Continued a second seco |
|   |   | Office of Rep. Bilirakis          | Confirmed  |
| Christopher   | Hiton   | House Committee on Judiciary      | Confirmed  |
| sources program a subsect contraction of the second s  |   | Office of Rep. Allen              | Confirmed  |
| Houson  | Holdren   | House Republican Conference       | Confirmed  |
|   |   | Office of the Whip                | Confirmed  |
| Michael   | Hough   | Office of Rep. Mooney             | Contirmed  |
|   |   | Office of Rep. Turner             | Confirmed  |
| Alle  | Humes   | Office of the Leader              | Confirmed  |
| Jake  | Johnsen   | Office of Rep. Rogers (KY)        | Confirmed  |
| Natalie III - A IIII - A III - A IIII - A IIIII - A IIII - A IIIII - A IIIII - A IIII - A IIII - A IIII - A IIIII - A IIIIII - A IIIIII - A IIIIII - A IIIIIII - A IIIIII - A IIIIIIII | Joyce   | Office of the Leader              | Confirmed  |
| Rebecca   | Keightley   | Office of Rep. Calvert            | Confirmed  |
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| Micah  | Ketchel  | Office of Rep. Waltz                     | Confirmed  |
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| Carolyn  | King   | Office of Rep. Wittman                   | Confirmed  |
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|  | Knowles  | Office of Rep. Fitzpatrick               | Confirmed  |
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| <b>B</b> 2   | Laukitis   | Office of Rep. Walberg                   | Confirmed  |
| Lowership and the second se  | Lawrence   | Offlice of Rep. Scott                    | Confirmed  |
| Roz  | Leighton   | Office of Rep. Atmstrong                 | Confirmed  |
| Matt   | Leopold  | Office of Rep. Feenstra                  | Confirmed  |
| Joe<br>Joe   | Links are set to be a set of the  | Office of Rep. Long                      | Confirmed  |
| Tony   | Lis  | Office of Rep. Bergman                   | Confirmed  |
| Ryan   | <b>Eono</b>  | Office of the Leader                     | Continued  |
|  |  | Office of Rep. Chabot                    | Confirmed  |
| Molty  | Lowe   | Office of Rep. Amodel                    | Continued  |
|  | Lowry  | Office of Rep. Dunn                      | Confirmed  |
| <b>Chris</b>   | Maneval  | Office of Rep. Emmer                     | Confirmed  |
| and the second   | McCormack  | Office of Rep. Taylor                    | Confirmed  |
| Ryan)  | McCormack  | Office of Rep. Fitzgerald                | Confirmed  |
| Mara   |  | Offlice of Rep. Mace                     | Confirmed  |
| Justin   | Melvin   | Office of Rep. Kustoff                   | Contimed   |
|  | Meyer  | Office of the Leader                     | Confirmed  |
| Matt   | Meyer  | Office of Rep. Smith (MO)                | Confirmed  |
|  | Middleton  | Offlice of Rep. Foxx                     | Confirmed  |
| Megan Bel  | Miller Andreas and a second se | Office of Rep Scalise                    | Confirmedi   |
| and the second state of the se | Min  | Office of Rep. McCarthy                  | Confirmed  |
| Patrick  | Mocete   | Office of Rep Kim                        | Confirmed to the second |
| Vivian   | Moeglein   | House Committee on Natural Resources     | Confirmed  |
| Kenneth  | Monahan (1999) - Monahan (199  | Office of Rep. Meijer                    | Confirmed  |
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| Marissa   | Monahan  | House Administration               | Confirmed   |
|---|--|------------------------------------|---|
| Π.<br>Π.<br>Π.  | Monahan  | House Committee on Administration  | Confirmed   |
| Tom   | Moran  | Office of Rep. Salazar             | Confirmed   |
| Ben   | Napřez   | Office of the Whip                 | Confirmed   |
| Sean  | O'Brien  | Congressional Western Caucus       | Confirmed   |
| Alex  | Offic  | Office of Rep. Young               | Confirmed   |
| Ali   | Pardo  | House Republican Conference        | Confirmed   |
| Charyssa  | Parent   | House Republican Conference        | Confirmed   |
| Nancy   | Peele  | Office of Rep. Graves (MO)         | Confirmed   |
| Mehgan  | Perez-Acosta   | Office of Rep. Gooden              | Confirmed   |
|   | er og som en som er som er<br>Pfrang   | Office of Rep. LaHood              | Confirmed   |
| Jilan   | Plank Strength Streng | Offlice of Rep. Nunes              | Continued in the second second  |
| respectively. The second s  | Planning   | House Committee on Small Business  | Confirmed   |
| Marty   | Reiser   | Office of the Whip                 | Confirmed   |
| ion in the company of the  | concentration of the second  | Office of the Whip                 | Confirmed   |
| Andrew  | Renteria   | Offlice of Rep. Valadao            | Confirmed   |
| service services and the service of | Robertson  | Office of Rep. Pence               | Confirmed   |
| Cole  | Rojewski   | Office of Rep. Granger             | Confirmed   |
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| Zac   | Rutherford   | Office of Rep. Harshbarger         | Confirmed   |
| second supervised and the second s<br>Lindsay  | Ryan   | Offlice of Rep. Moolenaar          | Confirmed   |
| Rebecca   | Shaw   | Office of Rep. Hollingsworth       | Confirmed   |
|   | Shields  | House Committee on Foreign Affairs | Confirmed   |
| Biyan   | Shuy   | Office of Rep. Harris              | Confirmed   |
| Stephen   | Siao   | Office of Rep. Mark Green          | Confirmed   |
| Kristen and the second s   | Skrzycki   | Office of Rep. Hagedom             | Confirmed a state of the state |
| Alison  | Slageli  | Office of Rep. Lucas               | Confirmed   |
| Jeff and the second  | Small to the second   | Office of Rep. Boebert             | Confirmed as the second s  |
| Caleb   |  |                                    | 5   |
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| Shannan                         | Sorrell       | Office of Rep. Fallon             | Confirmed   |
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| Allen State and State and State | Souza - Souza | Contraction of the Leader         | Also Confirmed Provide Also and Also a |
| Matt                            | Sparks        | Office of the Leader              | Confirmed   |
| Brittan                         | Specht        | Office of the Leader              | Continued   |
| Kelle                           | Strickland    | House Committee on Ethics         | Confirmed   |
| Deena                           | Tauster       | Office of Rep Garbarino           | Contirmed   |
| Shana                           | Teehan        | Office of Rep. Moore              | Confirmed   |
| Alan                            | Tennille      | Office of Rep. Garcia             | Confirmed   |
|                                 | Thompson      | Office of Rep. Bice               | Confirmed   |
| Ghis                            | Tudor         | Office of Rep. McClintock         | Confirmed   |
| Tom                             | Van Flein     | Office of Rep. Gosar              | Confirmed   |
| Garrett                         | Ventry        | Office of Rep. Buck               | Continued   |
| Rachel                          | Ver Velde     | Office of Rep. Grothman           | Confirmed   |
| Ted                             | Venil         | Office of Rep. Lettow             |   |
| Chris                           | Vieson        | House Committee on Armed Services |   |
| Jake                            | Vreeburg      | House Republican Conference       |   |
| Rachel                          | Wagley        | Office of Rep. Moore              | Confirmed   |
| Jenniter                        | Watson        | Office of Rep. Rice               | Confirmed   |
| Jeanette                        | Whitener      | Office of Rep. Weber              | Confirmed   |
| Marshall                        | Yates         | Office of Rep. Brooks             | Continued   |

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