



Employee Post-Travel Disclosure Form

Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, B-81 Cannon House Office Building, within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Stephen Cote
2. a. Name of Accompanying Relative: N/A OR None
 b. Relationship to Traveler: Spouse Child Other (specify): _____
3. a. Dates: Departure: 2/19/20 Return: 2/21/20
 b. Dates at Personal Expense, if any: N/A OR None
4. Departure City: Washington, DC Destination: White Sulphur Springs Return City: Washington, DC
5. Sponsor(s), Who Paid for the Trip: Congressional Institute
6. Describe Meetings and Events Attended: Varies panels and discussions on executive branch relations, best ethics practices, congressional reform, among other issues.
7. Attached to this form are *each* of the following, signify that each item is attached by checking the corresponding box:
 - a. a completed *Sponsor Post-Travel Disclosure Form*;
 - b. the *Primary Trip Sponsor Form* completed by the trip sponsor prior to the trip, including all attachments and the *Grantmaking or Non-Grantmaking Sponsor Forms*;
 - c. page 2 of the completed *Traveler Form* submitted by the employee; and
 - d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
 Signify statement is true by checking the box:
 b. If not, explain: _____

2020 FEB 28 PM 4:17

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: Date: 2/38/20

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Rep. Patrick McHenry Date: 2/28/20

Signature of Supervising Member:



U.S. House of Representatives

COMMITTEE ON ETHICS

Sponsor Post-Travel Disclosure Form

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip *within ten days of their return*. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid for the trip: Congressional Institute

2. Travel Destination(s): White Sulphur Springs, WV

3. Date of Departure: February 19, 2020 Date of Return: February 21, 2020

4. Name(s) of Traveler(s): See Attached List

Note: You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$0.00	\$222.50	\$144.77	\$397.91 - Room Rental
Accompanying Family Member				

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box:

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: February 27, 2020

Name: Mark Strand Title: President

Organization: Congressional Institute

I am an officer of the above-named organization. Signify statement is true by checking box:

Address: 1700 Diagonal Road #300, Alexandria, VA 22314

Telephone: 703-837-8812 Email: strand@conginst.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



U.S. House of Representatives

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Stephen Cote
2. Sponsor(s) who will be paying for the trip: Congerssional Institute
3. Travel Destination(s): White Sulphurs Springs, WV
4. a. Date of Departure: 2/19/2020 Date of Return: 2/21/2020
 - b. Will you be extending the trip at your personal expense? Yes No
If yes, list dates at personal expense: _____
5. a. Will you be accompanied by a family member at the sponsor's expense? Yes No If yes:
 - (1) Name of Accompanying Family Member: _____
 - (2) Relationship to Traveler: Spouse Child Other (specify): _____
 - (3) Accompanying Family Member is at least 18 years of age: Yes No
6. a. Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)? Yes No
 - b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms: Yes No
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**
This conference will involve discussion of public policy initiatives that Congress may consider in 2020. As Staff Director, it is essential to have an understanding to better serve the Ranking Member and Committee Members. Additionally, there will discussion of best practices for ethics and other management issues that are relevant to my role.

9. Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip? Yes No
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member *Patricia McHugh* Date 1/13/20



Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip: Congressional Institute

2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box:

3. Check only one. I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
 - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
 If "c" is checked, list the names of the additional sponsors: _____

4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): _____
 See Addendum & Attached Invitation List

5. Is travel being offered to an accompanying family member of the House invitee(s)? Yes No

6. Date of Departure: February 19, 2020 Date of Return: February 21, 2020

7. a. City of departure: Washington, DC
 b. Destination(s): White Sulphur Springs
 c. City of return: Washington, DC

8. Check only one. I represent that:
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
 - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
 - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. Check only one of the following:
 - a. I checked 8(a) or (b) above:
 - b. I checked 8(c) above but am not offering any lodging:
 - c. I checked 8(c) above and am offering lodging and meals for one night: OR
 - d. I checked 8(c) above and am offering lodging and meals for two nights: If you checked this box, explain why the second night of lodging is warranted: _____



U.S. House of Representatives

COMMITTEE ON ETHICS

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box:*
11. *Check only one of the following:*
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box:* OR
- b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education:
12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:
See Addendum

13. *Answer parts a and b. Answer part c if necessary:*
- a. Mode of travel: Air Rail Bus Car Other (specify: _____)
- b. Class of travel: Coach Business First Charter Other (specify: _____)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box:*

15. *Check only one.* I represent that either:
- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: OR
- b. The trip involves events that are arranged specifically *with regard* to congressional participation:
If "b" is checked:
- 1) Detail the cost *per day* of meals (approximate cost may be provided): Wed-\$43, Thur-\$78, Fri-\$16

- 2) Provide the reason for selecting the location of the event or trip: Relative proximity to Washington, DC and capacity to handle a large event.

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel Name: The Greenbrier City: White Sulphur Springs, WV Cost Per Night: \$96
Reason(s) for Selecting: Proximity to DC, Availability, Security & Facility size
- Hotel Name: _____ City: _____ Cost Per Night: _____
Reason(s) for Selecting: _____
- Hotel Name: _____ City: _____ Cost Per Night: _____
Reason(s) for Selecting: _____

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking box:*



U.S. House of Representatives

COMMITTEE ON ETHICS

18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts <input type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$90	\$236	\$138
For each Accompanying Family Member	\$90	\$0	\$111

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$467	Room Rental
For each Accompanying Family Member	\$467	Room Rental

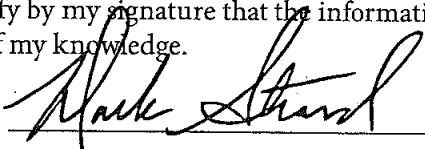
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

- a. I certify that I am an officer of the organization listed below: OR
- b. *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.

21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: 2/38/20

Name: Mark Strand

Title: President

Organization: Congressional Institute

Address: 1700 Diagonal Road #730, Alexandria, VA 22314

Telephone: 703-837-8812

Email: strand@conginst.org

If there are any questions regarding this form, please contact the Committee at the following address:

Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392



U.S. House of Representatives

COMMITTEE ON ETHICS

Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip: Congressional Institute
2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box:
3. Check only one. I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
 - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
If "c" is checked, list the names of the additional sponsors: _____
4. Provide names and titles of ALL House Members *and* employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): _____
See Addendum & Attached Invitation List
5. Is travel being offered to an accompanying family member of the House invitee(s)? Yes No
6. Date of Departure: February 19, 2020 Date of Return: February 21, 2020
7. a. City of departure: Washington, DC
b. Destination(s): White Sulphurs Springs, WV
c. City of return: Washington, DC
8. Check only one. I represent that:
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
 - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
 - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. Check only one of the following:
 - a. I checked 8(a) or (b) above:
 - b. I checked 8(c) above but am not offering any lodging:
 - c. I checked 8(c) above and am offering lodging and meals for one night: OR
 - d. I checked 8(c) above and am offering lodging and meals for two nights: If you checked this box, explain why the second night of lodging is warranted: _____



U.S. House of Representatives

COMMITTEE ON ETHICS

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box:*
11. *Check only one of the following:*
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box:* OR
 - b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education:
12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:
See Addendum
-
-

13. *Answer parts a and b. Answer part c if necessary:*
- a. Mode of travel: Air Rail Bus Car Other (specify: _____)
 - b. Class of travel: Coach Business First Charter Other (specify: _____)
 - c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box:*

15. *Check only one.* I represent that either:
- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: OR
 - b. The trip involves events that are arranged specifically *with regard* to congressional participation:
 If "b" is checked:
 - 1) Detail the cost *per day* of meals (approximate cost may be provided): Wed- \$___, Thur - \$___, Fri- \$___

2) Provide the reason for selecting the location of the event or trip: Relative proximity to Washington, DC and capacity to handle a large event.

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel Name: The Greenbrier City: White Sulphur Springs, WV Cost Per Night: \$96
 Reason(s) for Selecting: Proximity to DC. Availability. Security & Facility size
- Hotel Name: _____ City: _____ Cost Per Night: _____
 Reason(s) for Selecting: _____
- Hotel Name: _____ City: _____ Cost Per Night: _____
 Reason(s) for Selecting: _____

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking box:*



U.S. House of Representatives

COMMITTEE ON ETHICS

18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$90	\$236	\$138
For each Accompanying Family Member	\$90	\$0	\$111

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$467	Room Rental
For each Accompanying Family Member	\$467	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

- a. I certify that I am an officer of the organization listed below: OR
- b. *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.

21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Mark Strand Date: 1/10/2020

Name: Mark Strand

Title: President

Organization: Congressional Institute

Address: 1700 Diagonal Road #730, Alexandria, VA 22314

Telephone: 703-837-8812

Email: strand@conginst.org

If there are any questions regarding this form, please contact the Committee at the following address:

Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392

Theodore E. Deutch, Florida
Chairman
Kenny Marchant, Texas
Ranking Member

Grace Meng, New York
Susan Wild, Pennsylvania
Dean Phillips, Minnesota
Anthony Brown, Maryland

John Ratcliffe, Texas
George Holding, North Carolina
Jackie Walorski, Indiana
Michael Guest, Mississippi



ONE HUNDRED SIXTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

David W. Arrojo
Counsel to the Chairman

Christopher A. Donesa
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
Facsimile: (202) 225-7392

February 13, 2020

Mr. Stephen Cote
Committee on Financial Services
4340 O'Neill House Office Building
Washington, DC 20515

Dear Mr. Cote:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to White Sulphur Springs, West Virginia, scheduled for February 19 to 21, 2020, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$390 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch
Chairman

Kenny Marchant
Ranking Member

TED/KM:adw



Chiefs of Staff Conference
February 19-21, 2020

**CONGRESSIONAL
INSTITUTE EVENTS**

DOWNLOAD THE APP
TODAY!



Wednesday, February 19, 2020

10:00 AM	Bus Departs	Rayburn Horseshoe
2:00 PM	Check-In	Colonial Ballroom Foyer
3:00-3:05 PM	Welcome Mark Strand, Congressional Institute	Chesapeake Ballroom
3:05-4:05 PM	Lay of the Land David Winston, The Winston Group Myra Miller, The Winston Group	Chesapeake Ballroom
4:10-5:30 PM	Congressional Institute Study on Social Media Patrick Ruffini, Echelon Insights Kelsey Patten, Echelon Insights	Chesapeake Ballroom
6:30-9:00 PM	Reception & Dinner Keynote: The Honorable Jim Justice, Governor of West Virginia	Colonial Ballroom

Thursday, February 20, 2020

8:00 AM	Breakfast	Colonial Ballroom
9:00-10:00 AM	The 2020 Agenda Moderator: Mark Strand Dan Meyer, Office of Minority Leader Bill Hughes, Office of Minority Whip Kara Ahern, House Republican Conference	Chesapeake Ballroom
10:00-11:00 AM	Working with the White House Moderator: Mark Strand Michael McKenna, White House Office of Legislative Affairs	Chesapeake Ballroom

11:00-12:00 PM	Best Ethics Practices Elliot Berke, Berke Farah LLP Erin Clark, NRCC	Chesapeake Ballroom
12:00-1:30 PM	Lunch Keynote: Charlie Cook, The Cook Political Report	Colonial Ballroom
1:45-2:45 PM	House Administration Committee Changes Moderator: Mark Strand Tim Monahan, House Administration Committee	Chesapeake Ballroom
2:45-3:45 PM	A Conservative Perspective on Congressional Reform Moderator: Bruce Patton, Rebuild Congress Initiative Jason Pye, Freedom Works Neil Bradley, US Chamber of Commerce John Malcolm, Heritage Foundation Jake Olson, Select Committee on the Modernization of Congress	Chesapeake Ballroom
3:45-6:00 PM	Break	
6:30-9:00 PM	Reception & Dinner Keynote: Yuval Levin, American Enterprise Institute	Colonial Ballroom
Friday, February 21, 2020		
8:00 AM	Breakfast	Colonial Ballroom
9:00-11:00 AM	The Effective Congressional Office Manager Mark Horstman, Manager Tools	Chesapeake Ballroom
11:15 AM	Buses Depart for Rayburn House Office Building	Hotel Lobby Entrance

COS - House Staff

First Name	Last Name	Institution	Job Title
Robert	Adkerson	Office of Rep. Loudermilk	Chief of Staff
Jeremy	Adler	House Republican Conference	Communications Director
Kara	Ahern	House Republican Conference	Chief of Staff
Mike	Albares	Office of Rep. Roby	Chief of Staff
Anna	Alburger	Office of Rep. Joyce (OH)	Chief of Staff
Eric	Amidon	Office of Rep. Zeldin	Chief of Staff
Dale	Anderson	Office of Rep. Lamborn	Chief of Staff
Taylor	Andreae	Office of Rep. Gallagher	Chief of Staff
Gary	Andres	Committee on Ways and Means	Staff Director
Jon	Anzur	Office of Rep. Keller	Chief of Staff
Reyn	Archer	Office of Rep. Fortenberry	Chief of Staff
Eliza	Baker	Office of Rep. Crenshaw	Chief of Staff
Tim	Baker	Office of Rep. Allen	Chief of Staff
Peter	Barnes	Office of Rep. Bishop	Chief of Staff
Stacy	Barton	Office of Rep. Chabot	Chief of Staff
Clifford	Bayer	Office of Rep. Fulcher	Chief of Staff
Mark	Bednar	Office of the Leader	Communications
Brendan	Belair	Committee on Judiciary	Staff Director
Josh	Bell	Office of Rep. Estes	Chief of Staff
Brooke	Bennett	Office of Rep. Hill	Chief of Staff
Eric	Bergren	Office of Rep. Guthrie	Chief of Staff
Chris	Bien	Office of the Leader	Deputy Director of Floor Operations
Matt	Bisenius	Office of Rep. Sensenbrenner	Chief of Staff
Alex	Blair	Office of Rep. Steube	Chief of Staff
Mike	Bloomquist	Committee on Energy and Commerce	Staff Director
Gabriella	Boffelli	Office of Rep. Gonzalez (PR)	Chief of Staff

Aaron	Bonnaure	Office of Rep. Reschenthaler	Chief of Staff
Caroline	Boothe	House Republican Conference	Member Services Director
Lorissa	Bounds	Office of Rep. Walden	Chief of Staff
Casey	Bowman	Office of Rep. Herrera	Chief of Staff
Parish	Braden	Committee on Natural Resources	Staff Director
Jen	Bradley	Office of Rep. Rutherford	Chief of Staff
Matthew	Brennan	Office of Rep. Thompson	Chief of Staff
Chris	Brinson	Office of Rep. Rogers (AL)	Chief of Staff
Greg	Brooks	Office of Rep. Wenstrup	Chief of Staff
Stuart	Burns	Office of Rep. Posey	Chief of Staff
Jeff	Butler	Office of Rep. McHenry	Chief of Staff
John	Byers	Office of Rep. Hurd	Chief of Staff
Larry	Calhoun	Office of Rep. Yoho	Chief of Staff
Chad	Carlough	Office of Rep. Byrne	Chief of Staff
Dustin	Carmack	Office of Rep. Ratcliffe	Chief of Staff
Ryan	Carney	Office of Rep. Steil	Chief of Staff
Machalagh	Carr	Office of the Leader	General Counsel
Chris	Carter	Office of Rep. Hudson	Chief of Staff
Jessica	Carter	Office of Rep. Rooney	Chief of Staff
Caroline	Cash	Office of Rep. Comer	Chief of Staff
Micah	Cavanaugh	Office of Rep. Wright	Chief of Staff
Anne Marie	Chotvacs	Committee on Appropriations	Staff Director
Andrew	Christianson	Office of Rep. Johnson (SD)	Chief of Staff
Michael	Comer	Office of the Whip	Digital Director
Chris	Connelly	Office of Rep. Hartzler	Chief of Staff
Derick	Corbett	Office of Rep. Woodall	Chief of Staff
Stephen	Cote	Committee on Financial Services	Staff Director
Ben	Couhig	Office of Rep. Babin	Chief of Staff
Chris	Crawford	Office of Rep. Carter (GA)	Chief of Staff

Quincy	Cunningham	Office of Rep. Baird	Chief of Staff
Mike	Dankler	Office of Rep. Walorski	Chief of Staff
David	David	Office of Rep. Brady	Chief of Staff
Jonathan	Day	Office of Rep. Wilson	Chief of Staff
Pamela	Day	Office of Rep. Young	Chief of Staff
James	Decker	Office of Rep. Burgess	Chief of Staff
Chris	DeBeccaro	Office of Rep. McCaul	Chief of Staff
Jon	Dewitte	Office of Rep. Huizenga	Chief of Staff
Monica	Didiuk	Office of Rep. Smith (NE)	Chief of Staff
Lonnie	Dietz	Office of Rep. Taylor	Chief of Staff
Katherina	Dimenstein	Office of Rep. Schweikert	Chief of Staff
Kelly	Dixon	Committee on Rules	Staff Director
Emily	Domenech	Office of the Leader	Senior Policy Advisor
Chris	Donesa	Committee on Ethics	Counsel to Kenny Marchant
Matthew	Donnellan	Office of Rep. Miller	Chief of Staff
John	Donnelly	Office of Rep. Graves (GA)	Chief of Staff
Jordan	Downs	Office of Rep. Guest	Chief of Staff
Mark	Dreiling	Office of Rep. Bacon	Chief of Staff
John	Drzewicki	House Republican Conference	Policy Director
Will	Dunham	Office of the Leader	Deputy Chief of Staff for Policy
John	Dutton	Office of Rep. Harris	Chief of Staff
Kevin	Eichinger	Office of Rep. Jordan	Chief of Staff
Jaryn	Emhof	Office of Rep. Webster	Chief of Staff
Max	Engling	Office of the Leader	Deputy Member Services Director
Laura	Engquist	Office of Rep. Balderson	Deputy Chief of Staff
John	Etue	Office of Rep. Williams	Chief of Staff
Michele	Exner	Office of the Leader	Communications Director
Greg	Facchiano	Office of Rep. Smucker	Chief of Staff
Kathee	Facchiano	Office of Rep. Higgins	Chief of Staff

John	Ferland	Office of Rep. Massie	Chief of Staff
Lauren	Fine	Office of the Whip	Communications Director
Kevin	Fitzpatrick	Committee on Small Business	Staff Director
Paul	Fitzpatrick	Office of Rep. Meadows	Chief of Staff
Kevin	Fogarty	Office of Rep. King (NY)	Chief of Staff
Cameron	Foster	Office of Rep. Hern	Chief of Staff
Laura	Fullerton	Committee on Foreign Affairs	Deputy Staff Director
Steven	Giaier	Office of the Leader	Senior Policy Advisor
Cesar	Gonzalez	Office of Rep. Diaz-Balart	Chief of Staff
Ellen	Gosnell	Office of the Whip	Director of Operations & Scheduler
Josh	Green	Office of Rep. Tipton	Chief of Staff
Michael	Grider	Office of Rep. Burchett	Chief of Staff
Drew	Griffin	Office of Rep. Latta	Chief of Staff
Josh	Grogis	Office of Rep. Cole	Chief of Staff
Hillary	Gross	Office of Rep. Gibbs	Chief of Staff
Connie	Hair	Office of Rep. Gohmert	Chief of Staff
Marty	Hall	Select Committee on the Climate Crisis	Staff Director
Mike	Hamilton	Office of Rep. McKinley	Chief of Staff
Aaron	Harris	Office of Rep. Gooden	Chief of Staff
Tyler	Haymore	Office of Rep. Budd	Chief of Staff
Hayden	Haynes	Office of Rep. Johnson (LA)	Chief of Staff
Christine	Heggem	Office of Rep. Gianforte	Chief of Staff
Patrick	Hester	Office of Rep. Stefanik	Chief of Staff
Adam	Hewitt	Office of Rep. Davidson	Chief of Staff
Preston	Hill	Office of the Leader	Policy Advisor
Van	Hilleary	Office of Rep. Rose	Chief of Staff
Joan	Hillebrands	Office of Rep. Upton	Chief of Staff
Jim	Hippe	Office of Rep. Fleischmann	Chief of Staff
Liz	Hittos	Office of Rep. Billirakis	Chief of Staff

Chris	Hixon	Committee on Oversight and Reform	Staff Director
Nate	Hodson	Office of Rep. McMorris Rodgers	Chief of Staff
Brett	Horton	Office of the Whip	Chief of Staff
Michael	Hough	Office of Rep. Mooney	Chief of Staff
Adam	Howard	Office of Rep. Turner	Chief of Staff
Paul	Howell	Office of Rep. Kelly (MS)	Chief of Staff
Zach	Howell	Office of Rep. Katko	Chief of Staff
Bill	Hughes	Office of the Whip	Policy Director
Allie	Humes	Office of the Leader	Member Services Coordinator
Kyle	Jackson	Office of Rep. Bucshon	Chief of Staff
Jakob	Johnsen	Office of Rep. Rogers (KY)	Chief of Staff
Jim	Joice	Office of Rep. Watkins	Chief of Staff
Natalie	Joyce	Office of the Leader	Senior Advisor and Head of Strategy
Dave	Karvelas	Office of Rep. Buchanan	Chief of Staff
Joel	Katz	Office of Rep. Collins	Chief of Staff
Charlie	Keller	Office of Rep. Wagner	Chief of Staff
David	Keller	Office of Rep. Banks	Chief of Staff
Melissa	Kelly	Office of Rep. Olson	Chief of Staff
Dave	Kennett	Office of Rep. Calvert	Chief of Staff
Micah	Ketchel	Office of Rep. Waltz	Chief of Staff
Carolyn	King	Office of Rep. Wittman	Chief of Staff
Kyle	Kizzier	Office of Rep. Mitchell	Chief of Staff
Allen	Klump	Office of Rep. Duncan	Chief of Staff
Kerry	Knott	Office of Rep. Aderholt	Chief of Staff
Joe	Knowles	Office of Rep. Fitzpatrick	Chief of Staff
Desiree	Koetzle	Office of Rep. Stauber	Chief of Staff
Jillian	Lane-Wyant	Office of Rep. Gaetz	Chief of Staff
James	Langenderfer	Office of Rep. Mast	Chief of Staff
RJ	Laukitis	Office of Rep. Walberg	Chief of Staff

Jason	Lawrence	Office of Rep. Scott	Chief of Staff
John	Leganski	Office of the Leader	Director of Floor Operations
Roz	Leighton	Office of Rep. Armstrong	Chief of Staff
Joe	Lillis	Office of Rep. Long	Chief of Staff
Hunter	Lipscomb	Office of Rep. Palazzo	Chief of Staff
Tony	Lis	Office of Rep. Bergman	Chief of Staff
Tim	Lolli	Office of Rep. Gonzalez (OH)	Chief of Staff
Michael	Lowry	Office of Rep. Dunn	Chief of Staff
Kelly	Lungren McCollum	Office of Rep. Griffith	Chief of Staff
Adam	Magary	Office of Rep. Cloud	Chief of Staff
Christopher	Maneval	Office of Rep. Emmer	Chief of Staff
Bret	Manley	Office of Rep. Davis	Chief of Staff
Josh	Mathis	Committee on Science, Space, and Technology	Staff Director
Deborah	Mazol	Office of Rep. Biggs	Chief of Staff
Matt	McCullough	Office of Rep. Bost	Chief of Staff
Moutray	McLaren	Office of Rep. Timmons	Chief of Staff
Chara	McMichael	Office of Rep. Weber	Chief of Staff
Carrie	Meadows	Office of Rep. Newhouse	Chief of Staff
Matt	Meyer	Office of Rep. Roe	Chief of Staff
Dan	Meyer	Office of the Leader	Chief of Staff
Katie	Meyer	Office of the Leader	Senior Policy Advisor
Carson	Middleton	Office of Rep. Foxx	Deputy Chief of Staff
Bruce	Miller	Office of Rep. Amodei	Chief of Staff
Matt	Miller	Office of Rep. Cline	Chief of Staff
Megan Bel	Miller	Office of Rep. Scalise	Chief of Staff
Wade	Miller	Office of Rep. Roy	Chief of Staff
James	Min	Office of the Leader	Deputy Chief of Staff & Counsel
Annie	Minkler	Office of the Whip	Deputy Floor Director

Jack	Minor	Office of Rep. Walker	Chief of Staff
Vivian	Moeglein	Office of Rep. Westerman	Chief of Staff
Steve	Moffitt	Office of Rep. Murphy	Chief of Staff
Tim	Monahan	Committee on House Administration	Director of Oversight
Lauren	Muglia	Office of Rep. Perry	Chief of Staff
Melissa	Murphy	Office of Rep. Rouzer	Chief of Staff
Luke	Murry	Office of the Leader	Senior Policy Advisor
Ben	Napier	Office of the Whip	Director of Floor Operations
Dave	Natonski	Office of Rep. Riggleman	Chief of Staff
Mary	Noonan	Office of Rep. Smith (NJ)	Chief of Staff
Corey	Norman	Office of Rep. Curtis	Chief of Staff
Ryan	O'Toole	Office of the Leader	Cloakroom Floor Director
Jon	Oehmen	Office of Rep. Flores	Chief of Staff
Jake	Olson	Select Committee on the Modernization of Congress	Deputy Staff Director
Nancy	Peele	Office of Rep. Graves (MO)	Chief of Staff
Mark	Pettitt	Office of Rep. Brooks (AL)	Chief of Staff
Steve	Pfrang	Office of Rep. LaHood	Chief of Staff
Mark	Piland	Office of Rep. Norman	Chief of Staff
Jillian	Plank	Office of Rep. Nunes	Chief of Staff
John	Porter	Office of Rep. Arrington	Chief of Staff
Megan	Porter	House Republican Conference	Member Services Assistant
Kayla	Priehs	Office of Rep. Mullin	Chief of Staff
Chad	Ramey	Office of Rep. Luetkemeyer	Chief of Staff
Marty	Reiser	Office of the Whip	Deputy Policy Director
Bart	Reising	Office of the Whip	Director of Member Services
Tim	Reitz	Office of Rep. Hice	Chief of Staff
Becky	Relic	Committee on Budget	Staff Director
Brandon	Renz	Committee on Education and Labor	Staff Director

Craig	Roberts	Office of Rep. Shimkus	Chief of Staff
Brent	Robertson	Office of Rep. Marshall	Chief of Staff
Kyle	Robertson	Office of Rep. Pence	Chief of Staff
Ritika	Robertson	Office of Rep. Buck	Chief of Staff
Jamie	Robinette	Office of Rep. Spano	Chief of Staff
Kevin	Roig	Office of Rep. Graves (LA)	Chief of Staff
Mark	Roman	Office of Rep. Smith (MO)	Chief of Staff
Patrick	Rooney	Office of Rep. Meuser	Chief of Staff
Mary	Rosado	Office of Rep. Barr	Chief of Staff
Matthew	Russell	Office of Rep. Conaway	Chief of Staff
David	Russell	Office of Rep. Moolenaar	Deputy Chief of Staff
Bobby	Saparow	Office of the Chief Deputy Whip	Chief of Staff
Paul	Sass	Committee on Transportation and Infrastructure	Staff Director
Megan	Savage	Office of Rep. Brooks (IN)	Chief of Staff
Matt	Schertz	Committee on Agriculture	Staff Director
Robert	Schroeder	Office of Rep. Carter (TX)	Deputy Chief of Staff
Michael	Seeds	Office of Rep. Thornberry	Chief of Staff
Dan	Sennott	Committee on Armed Services	Staff Director
Becca	Shaw	Office of Rep. Hollingsworth	Chief of Staff
Jeremy	Shoemaker	Office of Rep. Joyce (PA)	Chief of Staff
Jonah	Shumate	Office of Rep. Crawford	Chief of Staff
Stephen	Siao	Office of Rep. Green	Chief of Staff
Matthew	Simon	Office of Rep. Lesko	Chief of Staff
Jordon	Sims	Office of Rep. Granger	Chief of Staff
Alison	Slagell	Office of Rep. Lucas	Deputy Chief of Staff
Lindsay	Slater	Office of Rep. Simpson	Chief of Staff
Katie	Smith	Office of Rep. Holding	Chief of Staff
William	Smith	Office of Rep. Palmer	Chief of Staff

Caleb	Smith	Office of the Leader	Digital Communications Director
Mike	Smullen	Office of Rep. Johnson (OH)	Chief of Staff
John	Sobel	Office of Rep. Cook	Chief of Staff
David	Sours	Office of Rep. Ferguson	Chief of Staff
Allen	Souza	Permanent Select Committee on Intelligence	Staff Director
Mark	Spannagel	Office of Rep. LaMalfa	Chief of Staff
Matt	Sparks	Office of the Leader	Head of Communications
Brittan	Specht	Office of the Leader	Senior Policy Advisor
Sarah	Stevens	Office of Rep. King (IA)	Chief of Staff
Matthew	Stroia	Office of Rep. Kelly (PA)	Chief of Staff
Peter	Su	Office of Rep. Hagedorn	Chief of Staff
Rick	Terrazas	Office of Rep. Hunter	Chief of Staff
Brian	Thomas	Office of Rep. Marchant	Chief of Staff
Tyler	Threadgill	Office of Rep. Kustoff	Chief of Staff
Jon	Towers	Committee on Veterans' Affairs	Staff Director
Chris	Tudor	Office of Rep. McClintock	Chief of Staff
Tom	Van Flein	Office of Rep. Gosar	Chief of Staff
Richard	Vaughn	Office of Rep. DesJarlais	Chief of Staff
Ted	Verrill	Office of Rep. Abraham	Chief of Staff
Rachel	Vervelde	Office of Rep. Grothman	Chief of Staff
Chris	Vieson	Committee on Homeland Security	Staff Director
Beau	Walker	Office of Rep. Womack	Chief of Staff
Jennifer	Watson	Office of Rep. Rice	Chief of Staff
Drew	Wayne	Office of Rep. Reed	Chief of Staff
Austin	Weatherford	Office of Rep. Kinzinger	Chief of Staff
Courtney	Whetstone	Office of Rep. Stivers	Chief of Staff
Clay	White	Office of Rep. Stewart	Chief of Staff
Devin	Wiser	Office of Rep. Bishop	Chief of Staff
Ina	Yahn	Office of Rep. Radewagen	Chief of Staff

PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House and Senate Majority personal offices, the Staff Director in House and Senate Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$467 as disclosed on the sponsor form.



Chiefs of Staff Conference
February 19-21, 2020

Wednesday, February 19, 2020

10:00 AM **Bus Departs from Rayburn Horseshoe**

2:00 PM **Check-In**

3:00-3:05 PM **Welcome**
Mark Strand, Congressional Institute

3:05-4:05 PM **Lay of the Land**
David Winston, The Winston Group (invited)
Myra Miller, The Winston Group (invited)

4:10-5:30 PM **Congressional Institute Study on Social Media**
Patrick Ruffini, Echelon Insights (invited)

6:30-9:00 PM **Reception & Dinner**
Keynote: TBD

Thursday, February 20, 2020

8:00 AM **Breakfast**

9:00-10:00 AM **The 2020 Agenda**
Moderator: Mark Strand
Dan Meyer, Office of Minority Leader
Bill Hughes, Office of Minority Whip
TBD, Office of Republican Conference

10:00-11:00 AM **Working with the White House**
Moderator: Mark Strand
TBD, White House Office of Legislative Affairs

****All invitees are subject to change****

11:00-12:00 PM **Best Ethics Practices**
Elliot Berke, Berke Farah LLP

12:00-1:30 PM **Lunch:**
Keynote: Charlie Cook

1:45-2:45 PM **House Administration Committee Changes**
Moderator: Mark Strand
TBD, House Administration Committee

2:45-3:45 PM **A Conservative Perspective on Congressional Reform**
Moderator: Bruce Patton
Jason Pye, Freedom Works
Neil Bradley, US Chamber of Commerce
John Malcolm, Heritage Foundation

3:45-6:00 PM **Break**

6:30-9:00 PM **Reception & Dinner**
Keynote: Yuval Levin, American Enterprise Institute

Friday, February 21, 2020

8:00 AM **Breakfast**

9:00-11:00 AM **The Effective Congressional Office Manager**
Mark Horstman, Manager Tools (confirmed)

11:15 AM **Buses Depart for Rayburn House Office Building**

ie Staff [COS]

Last Name	Institution	Job Title
Adkerson	Office of Rep. Loudermilk	Chief of Staff
Adler	House Republican Conference	Communications Director
Ahearn	House Republican Conference	Chief of Staff
Albares	Office of Rep. Roby	Chief of Staff
Alburger	Office of Rep. Joyce	Chief of Staff
Amidon	Office of Rep. Zeldin	Chief of Staff
Anderson	Office of Rep. Lamborn	Chief of Staff
Andreae	Office of Rep. Gallagher	Chief of Staff
Andres	Committee on Ways and Means	Staff Director
Anzur	Office of Rep. Keller	Chief of Staff
Archer	Office of Rep. Fortenberry	Chief of Staff
Artz	Office of Rep. Foxx	Chief of Staff
Baker	Office of Rep. Allen	Chief of Staff
Baker	Office of Rep. Crenshaw	Chief of Staff
Barnes	Office of Rep. Bishop	Chief of Staff
Barton	Office of Rep. Chabot	Chief of Staff
Bayer	Office of Rep. Fulcher	Chief of Staff
Bednar	Office of the Leader	Chief of Staff
Belair	Committee on Judiciary	Staff Director
Bell	Office of Rep. Estes	Chief of Staff
Bell	Office of Rep. Rogers	Chief of Staff
Bennett	Office of Rep. Hill	Chief of Staff
Bergren	Office of Rep. Guthrie	Chief of Staff
Bien	Office of the Leader	Deputy Director of Floor Operations
Bisenius	Office of Rep. Sensenbrenner	Chief of Staff
Blair	Office of Rep. Steube	Chief of Staff

Bloomquist	Committee on Energy and Commerce	Staff Director
Boffelli	Office of Rep. Gonzalez	Chief of Staff
Bonnaure	Office of Rep. Reschenthaler	Chief of Staff
Boothe	House Republican Conference	Member Services Director
Bounds	Office of Rep. Walden	Chief of Staff
Bowman	Office of Rep. Herrera	Chief of Staff
Braden	Committee on Natural Resources	Staff Director
Bradley	Office of Rep. Rutherford	Chief of Staff
Brennan	Office of Rep. Thompson	Chief of Staff
Brinson	Office of Rep. Rogers	Chief of Staff
Brooks	Office of Rep. Wenstrup	Chief of Staff
Burns	Office of Rep. Posey	Chief of Staff
Butler	Office of Rep. McHenry	Chief of Staff
Byers	Office of Rep. Hurd	Chief of Staff
Calhoun	Office of Rep. Yoho	Chief of Staff
Carlough	Office of Rep. Byrne	Chief of Staff
Carmack	Office of Rep. Ratcliffe	Chief of Staff
Carney	Office of Rep. Steil	Chief of Staff
Carr	Office of the Leader	General Counsel
Carter	Office of Rep. Hudson	Chief of Staff
Carter	Office of Rep. Rooney	Chief of Staff
Cash	Office of Rep. Comer	Chief of Staff
Cavanaugh	Office of Rep. Wright	Chief of Staff
Chotvacs	Committee on Appropriations	Staff Director
Christianson	Office of Rep. Johnson	Chief of Staff
Connelly	Office of Rep. Hartzler	Chief of Staff
Corbett	Office of Rep. Woodall	Chief of Staff
Cote	Committee on Financial Services	Staff Director
Couhig	Office of Rep. Babin	Chief of Staff

Crawford	Office of Rep. Carter	Chief of Staff
Dankler	Office of Rep. Walorski	Chief of Staff
Daulby	Committee on House Administration	Staff Director
Davis	Office of Rep. Brady	Chief of Staff
Day	Office of Rep. Wilson	Chief of Staff
Day	Office of Rep. Young	Chief of Staff
Decker	Office of Rep. Burgess	Chief of Staff
DeiBeccaro	Office of Rep. McCaul	Chief of Staff
Dewitte	Office of Rep. Huizenga	Chief of Staff
Didiuk	Office of Rep. Smith	Chief of Staff
Dietz	Office of Rep. Taylor	Chief of Staff
Dimenstein	Office of Rep. Schweikert	Chief of Staff
Dixon	Committee on Rules	Staff Director
Donesa	Committee on Ethics	Counsel to Kenny Marchant
Donnellan	Office of Rep. Miller	Chief of Staff
Donnelly	Office of Rep. Graves	Chief of Staff
Downs	Office of Rep. Guest	Chief of Staff
Dreiling	Office of Rep. Bacon	Chief of Staff
Drzewicki	House Republican Conference	Policy Director
Dunham	Office of the Leader	Deputy Chief of Staff for Policy
Dutton	Office of Rep. Harris	Chief of Staff
Eichinger	Office of Rep. Jordan	Chief of Staff
Emhof	Office of Rep. Webster	Chief of Staff
Engling	Office of the Leader	Deputy Member Services Director
Etue	Office of Rep. Williams	Chief of Staff
Exner	Office of the Leader	Communications Director
Facchiano	Office of Rep. Higgins	Chief of Staff
Facchiano	Office of Rep. Smucker	Chief of Staff
Ferland	Office of Rep. Massie	Chief of Staff

Fitzpatrick	Office of Rep. Meadows	Chief of Staff
Fitzpatrick	Committee on Small Business	Staff Director
Fogarty	Office of Rep. King	Chief of Staff
Foster	Office of Rep. Hern	Chief of Staff
Geiger	Office of Rep. Balderson	Chief of Staff
Giaier	Office of the Leader	Senior Policy Advisor
Glasscock	Office of Rep. Lucas	Chief of Staff
Gonzalez	Office of Rep. Diaz-Balart	Chief of Staff
Green	Office of Rep. Tipton	Chief of Staff
Grider	Office of Rep. Burchett	Chief of Staff
Griffin	Office of Rep. Latta	Chief of Staff
Grogis	Office of Rep. Cole	Chief of Staff
Gross	Office of Rep. Gibbs	Chief of Staff
Hair	Office of Rep. Gohmert	Chief of Staff
Hall	Select Committee on the Climate Crisis	Staff Director
Hamilton	Office of Rep. McKinley	Chief of Staff
Harris	Office of Rep. Gooden	Chief of Staff
Haymore	Office of Rep. Budd	Chief of Staff
Haynes	Office of Rep. Johnson	Chief of Staff
Heggem	Office of Rep. Gianforte	Chief of Staff
Hester	Office of Rep. Stefanik	Chief of Staff
Hewitt	Office of Rep. Davidson	Chief of Staff
Hill	Office of the Leader	Policy Advisor
Hilleary	Office of Rep. Rose	Chief of Staff
Hillebrands	Office of Rep. Upton	Chief of Staff
Hippe	Office of Rep. Fleischmann	Chief of Staff
Hittos	Office of Rep. Bilirakis	Chief of Staff
Hixon	Committee on Oversight and Reform	Staff Director
Hodson	Office of Rep. McMorris	Chief of Staff

Horton	Office of the Whip	Chief of Staff
Hough	Office of Rep. Mooney	Chief of Staff
Howard	Office of Rep. Turner	Chief of Staff
Howell	Office of Rep. Katko	Chief of Staff
Howell	Office of Rep. Kelly	Chief of Staff
Humes	Office of the Leader	Member Services Coordinator
Jackson	Office of Rep. Bucshon	Chief of Staff
Jamie	Office of Rep. Spano	Chief of Staff
Joice	Office of Rep. Watkins	Chief of Staff
Joyce	Office of the Leader	Senior Advisor and Head of Strategy
Karvelas	Office of Rep. Buchanan	Chief of Staff
Katz	Office of Rep. Collins	Chief of Staff
Keller	Office of Rep. Banks	Chief of Staff
Keller	Office of Rep. Wagner	Chief of Staff
Kelly	Office of Rep. Olson	Chief of Staff
Keniry	Committee on Budget	Staff Director
Kennett	Office of Rep. Calvert	Chief of Staff
Ketchel	Office of Rep. Waltz	Chief of Staff
King	Office of Rep. Wittman	Chief of Staff
Kizzler	Office of Rep. Mitchell	Chief of Staff
Klump	Office of Rep. Duncan	Chief of Staff
Knott	Office of Rep. Aderholt	Chief of Staff
Knowles	Office of Rep. Fitzpatrick	Chief of Staff
Koetzle	Office of Rep. Stauber	Chief of Staff
Lane-Wyant	Office of Rep. Gaetz	Chief of Staff
Langenderfer	Office of Rep. Mast	Chief of Staff
Laukitis	Office of Rep. Walberg	Chief of Staff
Lawrence	Office of Rep. Scott	Chief of Staff
Leganski	Office of the Leader	Director of Floor Operations

Leighton	Office of Rep. Armstrong	Chief of Staff
Lillis	Office of Rep. Long	Chief of Staff
Lipscomb	Office of Rep. Palazzo	Chief of Staff
Lis	Office of Rep. Bergman	Chief of Staff
Lolli	Office of Rep. Gonzalez	Chief of Staff
Lowry	Office of Rep. Dunn	Chief of Staff
Luginbill	Office of Rep. Walker	Chief of Staff
Lungren	Office of Rep. Griffith	Chief of Staff
McCollum	Office of Rep. Cloud	Chief of Staff
Magary	Office of Rep. Emmer	Chief of Staff
Maneval	Office of Rep. Davis	Chief of Staff
Manley	Committee on Science, Space, and Technology	Staff Director
Mathis		
Mazol	Office of Rep. Biggs	Chief of Staff
McCullough	Office of Rep. Bost	Chief of Staff
McClaren	Office of Rep. Timmons	Chief of Staff
McMichael	Office of Rep. Weber	Chief of Staff
Meadows	Office of Rep. Newhouse	Chief of Staff
Meyer	Office of the Leader	Chief of Staff
Meyer	Office of Rep. Roe	Chief of Staff
Meyer	Office of the Leader	Senior Policy Advisor
Miller	Office of Rep. Amodei	Chief of Staff
Miller	Office of Rep. Carter	Chief of Staff
Miller	Office of Rep. Cline	Chief of Staff
Miller	Office of Rep. Roy	Chief of Staff
Miller	Office of Rep. Scalise	Chief of Staff
Min	Office of the Leader	Deputy Chief of Staff & Counsel
Moeglein	Office of Rep. Westerman	Chief of Staff
Moffitt	Office of Rep. Murphy	Chief of Staff

Muglia	Office of Rep. Perry	Chief of Staff
Murphy	Office of Rep. Rouzer	Chief of Staff
Murry	Office of the Leader	Senior Policy Advisor
Natonski	Office of Rep. Riggleman	Chief of Staff
Noonan	Office of Rep. Smith	Chief of Staff
Norman	Office of Rep. Curtis	Chief of Staff
O'Toole	Office of the Leader	Cloakroom Floor Director
Oehmen	Office of Rep. Flores	Chief of Staff
Olson	Select Committee on the Modernization of Congress	Deputy Staff Director
Peele	Office of Rep. Graves	Chief of Staff
Pettitt	Office of Rep. Brooks	Chief of Staff
Pfrang	Office of Rep. LaHood	Chief of Staff
Piland	Office of Rep. Norman	Chief of Staff
Plank	Office of Rep. Nunes	Chief of Staff
Porter	Office of Rep. Arrington	Chief of Staff
Priehs	Office of Rep. Mullin	Chief of Staff
Ramey	Office of Rep. Luetkemeyer	Chief of Staff
Reitz	Office of Rep. Hice	Chief of Staff
Renz	Committee on Education and Labor	Staff Director
Roberts	Office of Rep. Shimkus	Chief of Staff
Robertson	Office of Rep. Buck	Chief of Staff
Robertson	Office of Rep. Marshall	Chief of Staff
Robertson	Office of Rep. Pence	Chief of Staff
Roig	Office of Rep. Graves	Chief of Staff
Roman	Office of Rep. Smith	Chief of Staff
Rooney	Office of Rep. Meuser	Chief of Staff
Rosado	Office of Rep. Barr	Chief of Staff
Russell	Office of Rep. Conaway	Chief of Staff

Ryan	Office of Rep. Moolenaar	Chief of Staff
Saparow	Office of the Chief Deputy Whip	Chief of Staff
Sass	Committee on Transportation and Infrastructure	Staff Director
Savage	Office of Rep. Brooks	Chief of Staff
Schertz	Committee on Agriculture	Staff Director
Seeds	Office of Rep. Thornberry	Chief of Staff
Sennott	Committee on Armed Services	Staff Director
Shaw	Office of Rep. Hollingsworth	Chief of Staff
Shields	Committee on Foreign Affairs	Staff Director
Shoemaker	Office of Rep. Joyce	Chief of Staff
Shumate	Office of Rep. Crawford	Chief of Staff
Siao	Office of Rep. Green	Chief of Staff
Simon	Office of Rep. Lesko	Chief of Staff
Sims	Office of Rep. Granger	Chief of Staff
Slater	Office of Rep. Simpson	Chief of Staff
Smith	Office of Rep. Holding	Chief of Staff
Smith	Office of Rep. Palmer	Chief of Staff
Smith	Office of the Leader	Digital Communications Director
Smullen	Office of Rep. Johnson	Chief of Staff
Sobel	Office of Rep. Cook	Chief of Staff
Souza	Permanent Select Committee on Intelligence	Staff Director
Spannagel	Office of Rep. LaMalfa	Chief of Staff
Sparks	Office of the Leader	Head of Communications
Specht	Office of the Leader	Senior Policy Advisor
Stevens	Office of Rep. King	Chief of Staff
Stroia	Office of Rep. Kelly	Chief of Staff
Su	Office of Rep. Hagedorn	Chief of Staff
Terrazas	Office of Rep. Hunter	Chief of Staff

Thomas	Office of Rep. Marchant	Chief of Staff
Threadgill	Office of Rep. Kustoff	Chief of Staff
Towers	Committee on Veterans' Affairs	Staff Director
Tudor	Office of Rep. McClintock	Chief of Staff
Van Flein	Office of Rep. Gosar	Chief of Staff
Vaughn	Office of Rep. DesJarlais	Chief of Staff
Verrill	Office of Rep. Abraham	Chief of Staff
Verveide	Office of Rep. Grothman	Chief of Staff
Vieson	Committee on Homeland Security	Staff Director
Vineyard	Office of Rep. Baird	Chief of Staff
Walker	Office of Rep. Womack	Chief of Staff
Watson	Office of Rep. Rice	Chief of Staff
Wayne	Office of Rep. Reed	Chief of Staff
Weatherford	Office of Rep. Kinzinger	Chief of Staff
Whetstone	Office of Rep. Stivers	Chief of Staff
White	Office of Rep. Stewart	Chief of Staff
Wiser	Office of Rep. Bishop	Chief of Staff
Yahn	Office of Rep. Radewagen	Chief of Staff