



Employee Post-Travel Disclosure Form

Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and *file it with the Clerk of the House, B-81 Cannon House Office Building*, within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Curtis Kalin
2. a. Name of Accompanying Relative: _____ OR None
 b. Relationship to Traveler: Spouse Child Other (specify): _____
3. a. Dates: Departure: 11/21/2019 Return: 11/23/2019
 b. Dates at Personal Expense, if any: _____ OR None
4. Departure City: Washington, D.C. Destination: St. Louis, MO Return City: Washington, D.C.
5. Sponsor(s), Who Paid for the Trip: Bipartisan Policy Center
6. Describe Meetings and Events Attended: I participated in a tour of Gateway Arch National Park and Keiner Plaza, local business roundtable, briefing of NGIA, and a tour of community support facilities in and around Ferguson, MO.
7. Attached to this form are *each* of the following, *signify that each item is attached by checking the corresponding box*:
 - a. a completed *Sponsor Post-Travel Disclosure Form*;
 - b. the *Primary Trip Sponsor Form* completed by the trip sponsor *prior* to the trip, *including all attachments and the Grantmaking or Non-Grantmaking Sponsor Forms*;
 - c. page 2 of the completed *Traveler Form* submitted by the employee; *and*
 - d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agency report. *Signify statement is true by checking the box:*
 b. If not, explain: _____

LEGISLATIVE RESOURCE CENTER
2019 DEC -5 PM 4:01
OFFICE OF THE CLERK
U.S. HOUSE OF REPRESENTATIVES

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: Curtis Kalin Date: 12/3/2019

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Ted Budd Date: 12/5/19

Signature of Supervising Member: [Signature]



U.S. House of Representatives

COMMITTEE ON ETHICS

Sponsor Post-Travel Disclosure Form

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip *within ten days of their return*. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

- Sponsor(s) who paid for the trip: Bipartisan Policy Center
- Travel Destination(s): St. Louis, MO
- Date of Departure: November 21, 2019 Date of Return: November 22, 2019
- Name(s) of Traveler(s): Curtis Kalin


Note: You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

- Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$378.98	\$160.56 (incl. tax)	\$70.82	Rental Car/Fuel: \$101.70 Parking: \$30.00 (both costs shared w/Rep. Budd)
Accompanying Family Member				

- All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box:

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: 11-25-19

Name: Jason Grumet Title: President

Organization: Bipartisan Policy Center

I am an officer of the above-named organization. Signify statement is true by checking box:

Address: 1225 I St., NW, Suite 1000, Washington, DC 20005

Telephone: 202-218-6778 Email: jgrumet@bipartisanpolicy.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



U.S. House of Representatives

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Curtis Kalin

2. Sponsor(s) who will be paying for the trip: Bipartisan Policy Center

3. City and State OR Foreign Country of Travel : St. Louis, MO

4. a. Date of Departure: 11/21/2019 Date of Return: ~~11/20/2019~~ 11/22/2019 CK

b. Will you be extending the trip at your personal expense? Yes No CK

If yes, list dates at personal expense: I will be paying for my return travel with personal funds.

5. a. Will you be accompanied by a family member at the sponsor's expense? Yes No If yes:

(1) Name of Accompanying Family Member: _____

(2) Relationship to Traveler: Spouse Child Other (specify): _____

(3) Accompanying Family Member is at least 18 years of age: Yes No

6. a. Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)? Yes No

b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms: Yes No

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.

I will gain valuable strategic communications/PR insights into a variety of topics relevant to Rep. Budd's committees and priorities of economic growth and diversity in urban/suburban areas, and federally-funded National Parks, national security, and agriculture facilities.

9. Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip? Yes No

10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member [Signature] Date 11/12/2019



U.S. House of Representatives

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Curtis Kalin

2. Sponsor(s) who will be paying for the trip: Bipartisan Policy Center

3. City and State OR Foreign Country of Travel: St. Louis, MO

4. a. Date of Departure: 11/21/2019 Date of Return: 11/23/2019

b. Will you be extending the trip at your personal expense? Yes No

If yes, list dates at personal expense: I will be paying for my return travel with personal funds.

5. a. Will you be accompanied by a family member at the sponsor's expense? Yes No If yes:

(1) Name of Accompanying Family Member: _____

(2) Relationship to Traveler: Spouse Child Other (specify): _____

(3) Accompanying Family Member is at least 18 years of age: Yes No

6. a. Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)? Yes No

b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms: Yes No

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.

I will gain valuable strategic communications/PR insights into a variety of topics relevant to Rep. Budd's committees and priorities of economic growth and diversity in urban/suburban areas, and federally-funded National Parks, national security, and agriculture facilities.

9. Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip? Yes No

10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member [Signature]

Date 11/12/2019



U.S. House of Representatives

COMMITTEE ON ETHICS

Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip: Bipartisan Policy Center
2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box:
3. **Check only one.** I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
 - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
If "c" is checked, list the names of the additional sponsors: Square One Foundation
4. Provide names and titles of ALL House Members *and* employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
U.S. Rep. Theodore Budd; Curtis Kalin (See addendum)
5. Is travel being offered to an accompanying family member of the House invitee(s)? Yes No
6. Date of Departure: November 21, 2019 Date of Return: November 22, 2019
7. a. City of departure: Washington, DC
b. Destination(s): St. Louis, MO
c. City of return: Charlotte, NC
8. **Check only one.** I represent that:
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
 - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
 - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. **Check only one of the following:**
 - a. I checked 8(a) or (b) above:
 - b. I checked 8(c) above but am not offering any lodging:
 - c. I checked 8(c) above and am offering lodging and meals for one night: OR
 - d. I checked 8(c) above and am offering lodging and meals for two nights: If you checked this box, explain why the second night of lodging is warranted: _____



U.S. House of Representatives

COMMITTEE ON ETHICS

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box:*
11. *Check only one of the following:*
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box:* OR
 - b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education:
12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:

See addendum

13. *Answer parts a and b. Answer part c if necessary:*

- a. Mode of travel: Air Rail Bus Car Other (specify: _____)
- b. Class of travel: Coach Business First Charter Other (specify: _____)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

N/A

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box:*

15. *Check only one.* I represent that either:

- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: OR
- b. The trip involves events that are arranged specifically *with regard* to congressional participation:

If "b" is checked:

1) Detail the cost *per day* of meals (approximate cost may be provided): \$85.00

2) Provide the reason for selecting the location of the event or trip: See addendum

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Union Station Hilton Hotel City: St. Louis, MO Cost Per Night: \$135 + taxes

Reason(s) for Selecting: Proximity to events

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking box:*



U.S. House of Representatives

COMMITTEE ON ETHICS

18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
<input checked="" type="checkbox"/> Good Faith Estimates			
For each Member, Officer, or Employee	\$1,016.00 (Budd); \$379 (Kalin)	\$135.00 + taxes	\$85.00
For each Accompanying Family Member	N/A	N/A	N/A

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$88.03	Rental car/Fuel, Misc. Parking
For each Accompanying Family Member	N/A	N/A

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

- a. I certify that I am an officer of the organization listed below: OR
 b. *Not Applicable*. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.

21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: _____ Date: 10/21/2019

Name: Jason Grumet

Title: President

Organization: Bipartisan Policy Center

Address: 1225 I Street NW, Suite 1000, Washington, DC 20005

Telephone: (202) 218-6778

Email: JGrumet@bipartisanpolicy.org

If there are any questions regarding this form, please contact the Committee at the following address:

Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392



U.S. House of Representatives

COMMITTEE ON ETHICS

Grantmaking Trip Sponsor Form

This form should be completed by a public charity or private foundation (both as defined under section 501(c)(3) of the Internal Revenue Code) that provides a grant of funds to another entity to underwrite, in whole or in part, a trip or an event, meal, or activity that will occur during a trip, or a necessary expense that will be incurred during a trip, with express or implicit knowledge or understanding that one or more House Members or employees may participate in or attend that trip or event, or otherwise may be beneficiaries of the gift or donation. Provide a copy of your completed form to the primary sponsor of the trip.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. I certify that (name of your organization): Square One Foundation
has been designated a § 501(c)(3) nonprofit charitable organization by the Internal Revenue Service. Yes No
2. Name of Primary Trip Sponsor: Bipartisan Policy Center
3. I certify that my organization (check and complete a or b):
- a. Has provided a grant, gift, or donation to the above-named Primary Trip Sponsor and conducts an audit or review of its grant, gift, or donation to ensure that the funds are spent in accordance with the terms of its grant, gift, or donation. OR
 - b. Has had a direct role in the organizing, planning, or conducting of a trip to
Destination: _____ on Date: _____
that is being organized or arranged by the above-named Primary Trip Sponsor.
4. Check only one:
- a. My organization does not employ or retain a registered federal lobbyist or foreign agent OR
 - b. My organization employs a registered federal lobbyist or foreign agent, but their involvement in planning, organizing, or arranging the trip was *de minimis* under the travel regulations.
5. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.
6. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Priscilla Kersten Date: 10/10/19

Name: Priscilla Kersten Title: President

Organization: Square One Foundation

Address: 701 West Erie, Chicago, IL 60654

Telephone: 312-666-5500 Email: pkersten@squareonefoundation.org

If there are any questions regarding this form, please contact the Committee at the following address: Chicago.org

Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392

Theodore E. Deutch, Florida
Chairman
Kenny Marchant, Texas
Ranking Member

Grace Meng, New York
Susan Wild, Pennsylvania
Dean Phillips, Minnesota
Anthony Brown, Maryland

John Ratcliffe, Texas
George Holding, North Carolina
Jackie Walorski, Indiana
Michael Guest, Mississippi



ONE HUNDRED SIXTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

David W. Arrojo
Counsel to the Chairman

Christopher A. Donesa
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
Facsimile: (202) 225-7392

November 18, 2019

Mr. Curtis Kalin
Office of the Honorable Ted Budd
118 Cannon House Office Building
Washington, DC 20515

Dear Mr. Kalin:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to St. Louis, Missouri, scheduled for November 21 to 22, 2019, sponsored by Bipartisan Policy Center, with financial support from Square One Foundation. We note that you will not be accepting return airfare from the sponsor.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$390 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch
Chairman

Kenny Marchant
Ranking Member

TED/KM:mso

15. b. 2

As referenced above, in MO-1, Rep. Budd and Curtis Kalin will gain valuable insights into a variety of topics relevant to his committees and priorities in Congress representing North Carolina's 13th Congressional District.

Rep. Budd and Mr. Kalin will have the opportunity to meet with civic and business leaders to discuss and learn about their efforts and strategies for economic growth and redevelopment in St. Louis, where the population has fallen from a peak of 857,000 in 1950 to 303,000 today. Rep. Budd represents both suburban and urban areas, as well as rural areas, which in contrast to MO-1, is almost entirely urban.

Budd and Kalin will be able to experience the impact of federally-funded facilities such as the National Geospatial Intelligence Agency, Gateway Arch National Park, and a number of social/human service programs which are addressing equity issues in places like Ferguson, which saw violent social unrest in 2014. Rep Budd and Mr. Kalin will also visit the Danforth Plant Science Center, which will be valuable as his district has a good deal of agricultural activity.

Finally, Rep. Budd and Mr. Kalin will meet with local community leaders who are engaged in affordable housing developments using market-based strategies. This comports with Rep. Budd's service on the House Financial Services Committee and three of its subcommittees: Housing, Community Development & Insurance; Consumer Protection and Financial Institutions; and Diversity and Inclusion.

American Congressional Exchange

Ted Budd (R-NC-13) Visiting William Lacy Clay (D-MO-1), Nov. 21-22, 2019

Thurs., Nov 21

3:25 p.m. Dep. DCA, SW #1972, (Ted Budd, Curtis Kalin)

4:50 CST Arr. STL

5:10-5:35 Drive from airport to Gateway Arch.

5:35-6:00 **Walking tour of Gateway Arch National Park, riverfront.**

Meet Michael Ward, Superintendent, Gateway Arch N.P.

Park in bus drop-off space, across from Drury Plaza Hotel, next to Luther Ely Smith Park.

The two members will meet with representatives of the National Park Service to learn about The Gateway Arch and how it reflects St. Louis' role in the Westward Expansion of the United States during the nineteenth century. The park is a memorial to Thomas Jefferson's role in opening the West, to the pioneers who helped shape its history, and to Dred Scott who sued for his freedom in the Old Courthouse. The arch itself, designed by Ero Saarinen, is the world's tallest arch, and the tallest man-made monument in the Western Hemisphere.

A few years ago, a new visitors center, museum, and park/plaza were built, with a combination of federal, state, local, and private funding. This created a continuous public park over I-70 that lets visitors walk uninterrupted from the historic Old Courthouse to the Arch. The park's landscape has changed markedly over the last few years, as new features have been rolled out. They extend from the playfully remade Kiener Plaza, a civic gathering spot just west of the Old Courthouse, to the banks of the Mississippi, where a riverfront boulevard was raised slightly to reduce flooding and bike lanes were installed.

6:00-6:45 **Walking tour of Kiener Plaza, Ballpark Village, downtown plazas.**

The remade spaces of the plazas that extend west from the Mississippi River, respect the curving geometry of the original Arch grounds, even as they introduce user-friendly tweaks. The projects can be deemed a major success in its reinvention of a historic landscape and the connections it forges between that landscape and the surrounding city. The landscape architecture reshaped the urban conditions and expectations for downtown St. Louis. Kiener Plaza is a gathering spot for downtown workers and visitors.

Ballpark Village is a dining, residential, office, retail, and entertainment district owned by the investment group that controls the St. Louis Cardinals baseball team. It was meant to compliment Busch Stadium, which opened in 2006. Financing of Ballpark Village has been a public/private venture.

Rep. Budd's congressional district has also used public financing including federal historic tax credits, Community Development Block Grants, and HOME Investment Partnership Program funding to launch residential and commercial projects in Greensboro.

6:45-7:00 Drive to Salt + Smoke, 6525 Delmar Blvd.

7:00-8:45 Dinner

8:45-9:00 Drive to St. Louis Union Station Hilton Hotel, 1820 Market St. for check-in.

Fri., Nov 22

7:15 a.m. Check-out of hotel.

7:30-8:45 a.m. Breakfast at Station Grille (private room) in hotel with St. Louis Regional Chamber of Commerce. Contact: Katie

Attendees Confirmed:

Rich Ryffel, Executive Director and Missouri Market Manager, J.P. Morgan Private Bank
Dan Sprehe, Managing Director of Corporate Responsibility, Central Region, J.P. Morgan Bank
Jesse Hill, Principal, Legal-Government & Regulatory Affairs, Edward Jones
Lawrence Otto, President, U.S. Bank, St. Louis
Emily Romines, Government Affairs, Spire
Peter Leibold, Chief Advocacy Officer, Ascension Health
Mark Hayes, Senior V.P. for Federal Policy & Advocacy, Ascension Health
Tom Chulick, President & CEO, St. Louis Regional COC
Austin Walker, Vice President for Public Policy, St. Louis Regional COC

Rep. Budd and Rep. Clay will meet with several business and civic leaders from the two leading economic development institutions in St. Louis. They will discuss the economic profile of St. Louis, trends, challenges, and strategy for the region. The conversation will highlight the focused economic clusters of financial services, health, multi-modal logistics, and biosciences. With both members serving on the Financial Services Committee, this will be an opportunity to discuss the work of major employers like Edward Jones, Scottrade, and Wells Fargo Advisors, all of whom are headquartered in St. Louis. The meeting will also feature the three major priorities for St. Louis' future economic development: greater educational attainment, inclusion and talent attraction, entrepreneurship and innovation.

8:45-9:00 Drive to National Geospatial Intelligence Agency, 3200 South 2nd St.

9:00-10:45 Tour & Briefing of NGIA.

Presenters: Dr. Lisa Williams, Public Affairs Officer (314-676-0209); David Berczek, PMP; Chief, Corporate Communications West.

Security: electronics and other devices should be left in your vehicle. Security will direct you on arrival and there will be a welcome party to greet you after you park

Parking: Rep. Clay will park in space A-163 and Rep. Budd will park in space A-164. Security will direct you to the spaces when you arrive at the gate to the facility

The National Geospatial-Intelligence Agency is the nation's primary source of geospatial intelligence, or GEOINT for the Department of Defense and the U.S. Intelligence Community. As a DOD combat support agency and a member of the IC, NGA provides GEOINT, in support of U.S. national security and defense, as well as disaster relief. GEOINT is the exploitation and analysis of imagery and geospatial information that describes, assesses and visually depicts physical features and geographically referenced activities on the Earth.

NGA employs approximately 14,500 government civilians, military members and contractors, with one-third of the workforce located at NGA's two St. Louis facilities.

Next NGA West, the future home of the \$1.7 billion NGA headquarters and located in St. Louis, is the largest federal investment project in the history of the city. The 97-acre campus in North St. Louis, slated to be operational in 2025, will feature a 712,000-square-foot office building with a garage, visitor center, and inspection facility.

Rep. Budd and Mr. Kalin will gain insight into a major national security mission serving both the Department of Defense and the Intelligence Community. They will also get an update on progress on the new facility's construction, a major federal investment whose continued funding is relevant to appropriations legislation that will come before Congress. They will meet with Brett Markham, West Executive & Deputy Associate Director for Operations, and tour facilities.

10:45-11:15 Drive to Lacy Clay Center for Children's Health-Hopewell Center, 5647 Delmar Blvd. (photo op. at Anheuser-Busch Brewery en-route)

11:15-12:15 p.m. Visit Lacy Clay Center for Children's Health
Dwayne Butler, Executive Director

Part of the Amanda Luckett Murphy Hopewell Center, which is operated by the Betty Jean Kerr People's Health Centers, the Lacy Clay Center for Children's Health opened in July 2017 as a new \$6.5M comprehensive behavioral health center for young people, made possible by a \$3M federal investment in community healthcare. The outpatient, residential, and psychiatric rehabilitation services at the health center are designed to help child and adolescent consumers, with mental illness, to function within the community.

The mission of the ALM Hopewell Center is to improve the quality of life for the mentally challenged by decreasing the incidence of mental disabilities and their negative impact through hope, treatment and wellness.

Rep. Budd and Rep. Clay will meet with Dwayne Butler, executive director, and visit with other staff to discuss Healthcare Home Services, School-based Services, Therapy, and the Chicago Parenting Program, as well as the RISE Transition-Age-Youth program. Rep. Budd has taken a great interest in children's health during his tenure in Congress and been supportive of health institutions in his district including Duke Children's Specialty Services clinic in Greensboro.

- 11:15-11:25: Main Lobby—Introduction, Leaders and CEO
- 11:25-11:35: CSS Bull Pen—Review of the role of Community Support Staff and Community Health Workers in providing community care and addressing social determinants of health.

o Community Support Staff work out in the community meeting client's needs where they are and provide support, case management, navigation, and care coordination. This room is where those staff congregate to input outcome data, consult with peers/supervisors, and debrief their work.

- 11:35-11:45: PCIT/Observation Room (2nd Floor)—Address the importance of skills based and evidence-based services in upstream interventions that prevent long-term negative impacts of trauma, community violence, and poverty.
 - o This space is unique in that it consists of two rooms with a two-way mirror connecting them. This provides opportunity to provide Parent Child Interaction Therapy (PCIT), an evidence-based family therapy intervention. It also provides opportunity for supervisors to watch and coach therapists in training while in session.
- 11:45-11:55: Art Therapy Room (2nd Floor)—Address the importance of the arts in assisting children to develop the language to communicate experience of trauma and develop a survivor vs. a victim narrative
 - o This room provides ample space and environment for artistic expression, group therapy, and opportunity to interact with peers in pro-social and productive ways.
- 11:55-12:05: Tele-Psychiatry Room (2nd Floor)—Address the importance of creating access to care through innovative delivery mechanisms that focus on quality over method of delivery
 - o Tele-health and technology are playing an important role in creating capacity to treat youth in underserved areas with high quality psychiatric care.
- 12:05-12:15 Departure--Q/A walk through upstairs lobby and downstairs lobby.

12:15-12:30 Drive to Cathy's Kitchen, 250 S. Florissant Rd., Ferguson

12:30-1:45 Lunch at Cathy's Kitchen w/ Ferguson Community Leaders.
Contact: Jerome Jenkins

This restaurant serves as both a culinary and social institution in Ferguson. The restaurant offers a variety of dishes from different regions of the country but specializes in African-American cuisine and Soul Food. Reps. Budd and Clay will meet with Ferguson business and civic leaders who will discuss the rebuilding of Ferguson after the 2014 riots. With both members serving communities in their respective districts that have racially diverse constituencies, they will discuss strategies to overcome historic racial inequities.

Cathy Jenkins and her husband, Jerome (who we will meet with), opened the restaurant in 2013 and quickly became a leader in the Ferguson area. In 2014, during the civil unrest in Ferguson, Cathy's Kitchen was one of the few businesses spared damage as many customers came to protect this cherished business. Today, the restaurant not only serves great food but is also a place where the local community convenes to further the effort to bring investment to Ferguson.

**1:45-2:00 Drive to Boys & Girls Club Teen Center of Excellence,
9200 W. Florissant Ave., Ferguson**

2:00-3:00 Tour and meeting at Teen Center of Excellence.
Dr. Flint Fowler, President

The Boys & Girls Clubs of Greater St. Louis offers after-school, teen, sports and summer programs to youth in the St. Louis area while also providing a safe place for children to learn and grow. BGCSTL serves more than 1,500 teens annually.

Opened in October 2019, the Teen Center of Excellence is a \$12.4 million facility which is home to afterschool and summer programs for teens and youth (ages 12-18) in Missouri's First Congressional District. The organization was driven by a belief that, "Building a Boys & Girls Club in the Ferguson area will produce positive outcomes in a community that has been subsumed with difficult realities and negative images." The program's success has the potential to impact children's lives and the city by helping its youth build strong character, graduate from high school with a plan for life, and become productive citizens. Programming focuses on health & wellness, education & workforce development (i.e. college tours, ACT/SAT prep, tutoring), STEM (i.e. coding, app creation, robotics) and, leadership & civic engagement (i.e. fine and performing arts, community service, applied arts).

This visit will give Rep. Budd and Mr. Kalin insight into a major local revitalization initiative that involves urban development as well as secondary and post-secondary education, workforce development, arts and humanities, community and national service, all of which are issues that come before Congress. Rep. Budd and Mr. Kalin will have an opportunity to tour the facility and meet with Dr. Flint Fowler, President of the Boys & Girls Club of Greater St. Louis, as well as Indigo K. Sams, Vice President, Operations & Programs, and Keisha Caruthers, Director, Program Initiatives.

3:00-3:30 Drive to Donald Danforth Plant Science Center at 39 North Innovation District, 975 North Warson Rd., St. Louis

3:30-5:15 Visit Danforth Plant Science Center, including 15 min. BPC Wrap-Up Interview. Contact: Karla Roeber

The Danforth Center opened in 2001 and provides outstanding research and training facilities including five scientific core facilities, compartmentalized greenhouses and environmentally controlled growth chambers and growth rooms. The new wing will strengthen and expand priority research areas, provide the capacity and technology to accelerate outcomes and advance the Danforth Center as a collaborative hub that connects regional, national and international partners to improve the human condition through plant science.

The four-story addition provides open, flexible lab spaces for up to 100 scientists, an advanced plant growth facility, a computational crop improvement lab and a Maker Shop for new instrument development.

The Danforth Center is committed to enhancing the St. Louis region as a world center for plant science and creating new jobs for future generations. The most visible result of this commitment is the Bio Research & Development Growth (BRDG) Park located on the north eight acres of the Center's campus. The Danforth Center also is surrounded by the new 39 North Innovation District which also includes the Helix Incubator, Yield Lab, and Monsanto.

Reps. Budd and Clay will meet with Sam Fiorello, COO; Karla Roeber, V.P. for Public & Government Affairs, and some of the researchers, scientists and leaders at the Center, BRDG

Park, and 39 North to have a conversation about the latest developments in plant science and agriculture technology.

For Rep. Clay, his district is in the I-70 Animal Health Corridor and has leading agri-science companies. For Rep. Budd, he has North Carolina Agriculture and Technical State University in his 13th North Carolina congressional district and the Piedmont region has substantial corn, oats, cattle, and, of course, tobacco.

5:15-5:45 Drive to STL Airport.

6:37 CST Dep. STL, AA #2231; (Budd)

9:30 EST Arr. CLT