



Employee Post-Travel Disclosure Form

Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House, B-81 Cannon House Office Building, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

- Name of Traveler: Connor Pfeiffer
- a. Name of Accompanying Relative: _____ OR None
 b. Relationship to Traveler: Spouse Child Other (specify): _____
- a. Dates: Departure: 09/30/2019 Return: 10/02/2019
 b. Dates at Personal Expense, if any: 10/02/2019 OR None
- Departure City: Washington, DC Destination: White Plains, NY Return City: Washington, DC
- Sponsor(s), Who Paid for the Trip: The Aspen Institute (Aspen Cybersecurity Group)
- Describe Meetings and Events Attended: Pfeiffer attended the July meeting of the Aspen Cybersecurity Group and took part in meetings on technology and cyber issues related to his role as a Legislative Assistant to Rep. Hurd
- Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box:*
 - a completed *Sponsor Post-Travel Disclosure Form*;
 - the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** checkboxes **and** the *Grantmaking or Non-Grantmaking Sponsor Forms*;
 - page 2 of the completed *Traveler Form* submitted by the employee; **and**
 - the letter from the Committee on Ethics approving my participation on this trip.
- a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. **Signify statement is true by checking the box:**
 b. If not, explain: _____

LEGISLATIVE RESOURCE CENTER
2019 OCT 16 PM 4:23
OFFICE OF THE CLERK
U.S. HOUSE OF REPRESENTATIVES

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: Date: 10/16/2019

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Will Hurd Date: 10/16/2019

Signature of Supervising Member:



Sponsor Post-Travel Disclosure Form

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid for the trip: The Aspen Institute (Aspen Cybersecurity Group)

2. Travel Destination(s): White Plains, New York

3. Date of Departure: September 30, 2019 Date of Return: October 1, 2019

4. Name(s) of Traveler(s): Connor Pfeiffer

Note: You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$342.98	\$306.66	\$180.00	N/A
Accompanying Family Member	N/A	N/A	N/A	N/A

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box:

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Date: 10/15/2019

Name: Elliot Gerson Title: EVP of Policy & Public Program

Organization: The Aspen Institute

I am an officer of the above-named organization. Signify statement is true by checking box:

Address: 2300 N Street NW, Suite 700, Washington, DC 20037

Telephone: 202-736-5859 (Lisa Jones, Deputy General Counsel) Email: lisa.jones@aspeninstitute.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



U.S. House of Representatives

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Connor Pfeiffer
2. Sponsor(s) who will be paying for the trip: Aspen Cybersecurity Group
3. City and State **OR** Foreign Country of Travel : New York City, New York
4. a. Date of Departure: September 30, 2019 Date of Return: October 2, 2019
 b. Will you be extending the trip at your personal expense? Yes No
 If yes, list dates at personal expense: _____
5. a. Will you be accompanied by a family member at the sponsor's expense? Yes No **If yes:**
 (1) Name of Accompanying Family Member: _____
 (2) Relationship to Traveler: Spouse Child Other (specify): _____
 (3) Accompanying Family Member is at least 18 years of age: Yes No
6. a. Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)? Yes No
 b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms: Yes No

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**

Pfeiffer is National Security Legislative Assistant for Rep. Hurd and is attending the October meeting of the Aspen Cybersecurity Group to take part in discussions and meetings on cybersecurity and technology issues with industry and government officials.

9. **Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?** Yes No

10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member Will Hurd Date 08/30/19



U.S. House of Representatives
COMMITTEE ON ETHICS

Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip: The Aspen Institute (Aspen Cybersecurity Group)
2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent.
Signify that the statement is true by checking box:
3. **Check only one.** I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
 - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
If "c" is checked, list the names of the additional sponsors: The William and Flora Hewlett Foundation (see attachment)
4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): Rep. Will Hurd (R-TX 23), Connor Pfeiffer, Nat'l Security Leg. Asst., Rep. Hurd. Both have experience and focus on cybersecurity issues.
5. Is travel being offered to an accompanying family member of the House invitee(s)? Yes No
6. Date of Departure: September 30, 2019 Date of Return: October 1, 2019
7.
 - a. City of departure: Washington, DC
 - b. Destination(s): White Plains, New York
 - c. City of return: Washington, DC
8. **Check only one.** I represent that:
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR**
 - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: **OR**
 - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. **Check only one of the following:**
 - a. I checked 8(a) or (b) above:
 - b. I checked 8(c) above but am not offering any lodging:
 - c. I checked 8(c) above and am offering lodging and meals for one night: **OR**
 - d. I checked 8(c) above and am offering lodging and meals for two nights: If you checked this box, explain why the second night of lodging is warranted: _____



10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box:*
11. **Check only one of the following:**
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box:* **OR**
- b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education:
12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:
- The Aspen Institute runs the Aspen Cybersecurity Group, which convenes industry leaders, former government officials, academic experts, and current policymakers to identify cybersecurity challenges and propose potential solutions. The Group meets in person three times per year. The 2019 fall meeting will occur in Yorktown Heights, New York.
13. **Answer parts a and b. Answer part c if necessary:**
- a. Mode of travel: Air Rail Bus Car Other (specify: _____)
- b. Class of travel: Coach Business First Charter Other (specify: _____)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
- _____
14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box:*
15. **Check only one.** I represent that either:
- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: **OR**
- b. The trip involves events that are arranged specifically *with regard* to congressional participation:
- If "b" is checked:
- 1) Detail the cost *per day* of meals (approximate cost may be provided): _____
- 2) Provide the reason for selecting the location of the event or trip: _____
16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel Name: Ritz-Carlton City: White Plains, New York Cost Per Night: \$269.00
- Reason(s) for Selecting: Institute has a block of rooms at the Ritz-Carlton for all Group participants.
- Hotel Name: _____ City: _____ Cost Per Night: _____
- Reason(s) for Selecting: _____
- Hotel Name: _____ City: _____ Cost Per Night: _____
- Reason(s) for Selecting: _____
17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking box:*



U.S. House of Representatives

COMMITTEE ON ETHICS

18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
<input checked="" type="checkbox"/> Good Faith Estimates			
For each Member, Officer, or Employee	\$350	\$269.00 (+ tax)	\$150
For each Accompanying Family Member	N/A	N/A	N/A

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	N/A	N/A
For each Accompanying Family Member	N/A	N/A

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

- a. I certify that I am an officer of the organization listed below: OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.

21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Elliot Gerson Date: 8/27/2019

Name: Elliot Gerson

Title: Executive Vice President of Policy & Public Programs

Organization: The Aspen Institute

Address: 2300 N Street NW, Suite 700, Washington, DC 20037

Telephone: 202-736-5859 (Lisa Jones, Deputy General Counsel)

Email: lisa.jones@aspeninstitute.org

If there are any questions regarding this form, please contact the Committee at the following address:

Committee on Ethics
 U.S. House of Representatives
 1015 Longworth House Office Building, Washington, D.C. 20515
 Phone: 202-225-7103 General Fax: 202-225-7392


U.S. House of Representatives
Committee on Ethics

GRANTMAKING TRIP SPONSOR FORM

This form should be completed by a public charity or private foundation (both as defined under section 501(c)(3) of the Internal Revenue Code) that provides a grant of funds to another entity to underwrite, in whole or in part, a trip or an event, meal, or activity that will occur during a trip, or a necessary expense that will be incurred during a trip, with express or implicit knowledge or understanding that one or more House Members or employees may participate in or attend that trip or event, or otherwise may be beneficiaries of the gift or donation. Provide a copy of your completed form to the primary sponsor of the trip.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. I certify that (name of your organization): The William and Flora Hewlett Foundation
has been designated a § 501(c)(3) nonprofit charitable organization by the Internal Revenue Service.
 Yes No
2. Name of Primary Trip Sponsor: The Aspen Institute
3. I certify that my organization (*complete a or b*):
- a. Has provided a grant, gift, or donation to the above-named Primary Trip Sponsor and conducts an audit or review of its grant, gift, or donation to ensure that the funds are spent in accordance with the terms of its grant, gift, or donation. *or*
- b. Has had a direct role in the organizing, planning, or conducting of a trip to
(destination) _____ on (date) _____ that is
being organized or arranged by the above-named Primary Trip Sponsor.
4. Check one:
- a. My organization does not employ or retain a registered federal lobbyist or foreign agent *or*
- b. My organization employs a registered federal lobbyist or foreign agent, but their involvement in planning, organizing, or arranging the trip was *de minimis* under the travel regulations.
5. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.
6. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: 

Name: Kristy Tsadick

Title: Deputy General Counsel

Organization: The William and Flora Hewlett Foundation

Address: 2121 Sand Hill Road, Menlo Park, CA 94025

Telephone number: 650-234-4771

Email: ktsadick@hewlett.org

If there are any questions regarding this form please contact the Committee at the following address:

Committee on Ethics
U.S. House of Representatives
1015 Longworth House Office Building
Washington, DC 20515
(202) 225-7103 (phone)
(202) 225-7392 (general fax)

Theodore E. Deutch, Florida
Chairman
Kenny Marchant, Texas
Ranking Member

Grace Meng, New York
Susan Wild, Pennsylvania
Dean Phillips, Minnesota
Anthony Brown, Maryland

John Ratcliffe, Texas
George Holding, North Carolina
Jackie Walorski, Indiana
Michael Guest, Mississippi



ONE HUNDRED SIXTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

David W. Arrojo
Counsel to the Chairman

Christopher A. Doneso
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
Facsimile: (202) 225-7392

September 18, 2019

Mr. Connor Pfeiffer
Office of the Honorable Will Hurd
317 Cannon House Office Building
Washington, DC 20515

Dear Mr. Pfeiffer:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to White Plains, New York, scheduled for September 30 to October 1, 2019, sponsored by Aspen Institute, Inc., with financial support from the William and Flora Hewitt Foundation.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$390 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch
Chairman

Kenny Marchant
Ranking Member

TED/KM:jls



The Honorable Ted Deutch, Chairman
Committee on Ethics
U.S. House of Representatives
1015 Longworth House Office Building
Washington, DC 20515

June 21, 2019

Re: The Aspen Institute Cybersecurity and Technology Program Congressional Trip

Dear Chairman Deutch,

This letter is submitted in connection with The Aspen Institute Cybersecurity and Technology Program's upcoming congressional trip, to which House of Representatives Members and staff have been invited. We understand that the Committee on Ethics, which is charged with reviewing and approving privately-funded, officially-connected travel by Members and staff of the House, may consider the Foundation to be a "source" of funds associated with The Aspen Institute's congressional study trips that must be identified under House rules.

The William and Flora Hewlett Foundation (the "Foundation"), a non-profit foundation established in 1967, made a grant to The Aspen Institute to support the Cybersecurity and Technology Program (Grant #2018-7739). Please note that the William and Flora Hewlett Foundation is aware of the study trips, the participants, and the agenda. However, there is no agreement, written or oral, between the Foundation and The Aspen Institute whereby the Foundation may direct the activities of the Cybersecurity and Technology Program, including the conduct of the study trips, or cause the selection of any invited congressional participant. The Aspen Institute exercises control over that selection process and makes the selection completely independent from the Foundation.

Furthermore, please note that the Foundation is not a registrant under the Federal Lobbying Disclosure Act ("LDA"), does not retain or employ a registered federal lobbyist to lobby on its behalf, and has not received funds from any lobbyist or LDA registrant. Moreover, the Foundation has not accepted any source funds earmarked for The Aspen Institute or any congressional travel.

If we can provide any additional information, please contact me at 650-234-4771 or ktsadick@hewlett.org.

Sincerely,

Kristy Tsadick
Deputy General Counsel

ASPEN CYBERSECURITY GROUP



THE ASPEN INSTITUTE

Fall Meeting Agenda
October 1, 2019

Monday, September 30 (late afternoon) – Arrival to White Plains, NY

[CONNOR PFEIFFER LANDED IN WHITE PLAINS AT 2:33 PM]

6:30 - 9:00 p.m. Working Dinner – Members will review the readout from the July meeting and discuss relevant progress in preparation for the next day’s session.

Tuesday, October 1 – Aspen Cybersecurity Group Meeting #7 (Yorktown Heights, NY)

[SHUTTLE FROM WHITE PLAINS TO YORKTOWN HEIGHTS]

8:00 – 8:30 a.m. Breakfast & Welcome Remarks

8:30 – 9:30 a.m. Presentation: Public Private Partnerships, led by John Kelly
IBM executive John Kelly will describe IBM’s approach to public-private collaboration. Attendees will engage in open discussion to detail relevant challenges and identify opportunities to promote similar initiatives in other sectors.

9:30 – 10:30 a.m. USG Threat Briefing
Federal leaders will review the state of cybersecurity in the government, discuss priorities, and detail threats facing an array of organizations.

10:30 – 10:45 a.m. Break

10:45 – 11:30 a.m. Talent/Workforce Update, led by Ginni Rometty
Co-Chair Ginni Rometty will update the Group on efforts to scale implementation of the Aspen Cyber Group workforce principles.

11:30 a.m. – 12:00 p.m. Operational Collaboration Update, led by Will Hurd
Co-Chair Will Hurd will detail a new action plan to socialize operational collaboration frameworks and principles via three outreach pillars. To reduce the risk of cyber threats and the impact of cyber incidents, as a society we must bring to bear capabilities resident in many different organizations in the public and private

sectors. Operational collaboration—bringing together a full spectrum of operational capabilities and authorities in persistent proactive efforts to counter cyber threats—needs to occur in both a “Steady State” environment and during significant cyber incidents. This session will review how the Group is furthering the conversation around operational collaboration by pursuing educational opportunities in the private sector, government, and nonprofit realms.

12:00 – 1:00 p.m.

Working Lunch: IoT Firmware Survey, led by Sarah Zatko
Chief researcher at the Cyber Independent Testing Laboratory (CITL), Sarah Zatko, will present on CITL’s recent research and IoT devices. Group members will discuss how to integrate the Group’s efforts with the CITL initiative.

1:00 – 1:45 p.m.

Innovation Challenge Update, led by Lisa Monaco
*In its paper titled *An Innovation Challenge for the United States*, the Aspen Cybersecurity Group echoed the urgent need for the nation—government, business, and academia—to “chart a purposeful course to maintain our [innovation] leadership.” Many political and business leaders have long recognized that the United States must take a more long-term, multidisciplinary approach, akin to the broad-based scientific research agenda implemented in the wake of Sputnik. Yet the absence of a clear technological rival and endurance of hyper-partisanship have acted as major obstacles to a unified, whole-of-nation approach to innovation. The situation demands an exciting, tangible mission that can unite political and business competitors—what many might call a moonshot. In this session, Lisa Monaco will direct a discussion on the Group’s new initiative to launch a national competition to identify the next moonshot.*

1:45 – 2:45 p.m.

Infrastructure Update, led by Michelle Zatlyn
Cloudflare COO Michelle Zatlyn will cover progress undertaken on the Group’s initiative related to routing security, with a specific focus on plans to promote adoption of Resource Public Key Infrastructure.

2:45 – 3:45 p.m.

An Industrial Policy for the 21st Century, led by Herb Lin
Stanford researcher Herb Lin will discuss the Group’s involvement with the work of the Cyberspace Solarium Commission, with a focus on research to explore potential elements of government policy to support private research and development in the ICT sector.

3:45 – 4:00 p.m.

Wrap-Up, Next Steps, and Adjourn

[SHUTTLE FROM YORKTOWN HEIGHTS TO WHITE PLAINS]

[PERSONAL TRAVEL FROM WHITE PLAINS TO NYC]

[CONNOR PFEIFFER TOOK AMTRAK TRAIN FROM PENN STATION AT 7:40 PM ON
OCTOBER 2 TO WASHINGTON DC]

ASPEN CYBERSECURITY GROUP



Fall Meeting Agenda October 1, 2019

Monday, September 30 – Arrival to White Plains, NY

[LATE AFTERNOON ARRIVAL BY PLAIN OR TRAIN]

7:00 p.m. Working Dinner – Members will review the readout from the July meeting and discuss relevant progress in preparation for the next day’s session.

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[SHUTTLE FROM WHITE PLAINS TO YORKTOWN HEIGHTS]

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Co-Chair Ginni Rometty will update the Group on efforts to scale implementation of the Aspen Cyber Group workforce principles.
- 11:30 a.m. – 12:00 p.m. Operational Collaboration Update, led by Will Hurd
Co-Chair Will Hurd will detail a new action plan to socialize operational collaboration frameworks and principles via three outreach pillars.

- 12:00 – 1:00 p.m. Working Lunch: IoT Firmware Survey, led by Sarah Zatko
Chief researcher at the Cyber Independent Testing Laboratory (CITL), Sarah Zatko, will present on CITL's recent research and IoT devices. Group members will discuss how to integrate the Group's efforts with the CITL initiative.
- 1:00 – 1:45 p.m. Innovation Challenge Update, led by Lisa Monaco
With the white paper completed and published, the Group will turn to the national competition proposal it approved in July, review a wireframe concept, and discuss next steps for implementation.
- 1:45 – 2:45 p.m. Infrastructure Update, led by Michelle Zatlyn
Cloudflare COO Michelle Zatlyn will cover progress undertaken on the Group's initiative related to routing security, with a specific focus on plans to promote adoption of Resource Public Key Infrastructure.
- 2:45 – 3:45 p.m. An Industrial Policy for the 21st Century, led by Herb Lin
Stanford researcher Herb Lin will discuss the Group's involvement with the work of the Cyberspace Solarium Commission, with a focus on research to explore potential elements of government policy to support private research and development in the ICT sector.
- 3:45 – 4:00 p.m. Wrap-Up, Next Steps, and Adjourn

[SHUTTLE FROM YORKTOWN HEIGHTS TO WHITE PLAINS]

[SHUTTLE FROM WHITE PLAINS TO NEW YORK CITY AIRPORT OR TRAIN STATION]

[EVENING FLIGHT OR TRAIN FROM NYC TO DC]