



Employee Post-Travel Disclosure Form

Original Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House, B-81 Cannon House Office Building, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: William M. Christian
 2. a. Name of Accompanying Relative: _____ **OR** None
 b. Relationship to Traveler: Spouse Child Other (specify): _____
 3. a. Dates: Departure: August 19, 2019 Return: August 21, 2019
 b. Dates at Personal Expense, if any: _____ **OR** None
 4. Departure City: Washington, D.C. Destination: Palo Alto, California Return City: Washington, D.C.
 5. Sponsor(s), Who Paid for the Trip: Stanford University
 6. Describe Meetings and Events Attended: Please see attached trip itinerary/briefing agenda.
7. Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box:*
- a. a completed *Sponsor Post-Travel Disclosure Form*;
 - b. the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Grantmaking or Non-Grantmaking Sponsor Forms*;
 - c. page 2 of the completed *Traveler Form* submitted by the employee; **and**
 - d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
Signify statement is true by checking the box:
- b. If not, explain: _____

LEGISLATIVE RESOURCE CENTER
2019 SEP -4 AM 10:48
OFFICE OF THE CLERK
U.S. HOUSE OF REPRESENTATIVES

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

Signature of Traveler: _____ Date: September 4, 2019

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: U.S. Rep. Randy Weber Date: September 4, 2019

Signature of Supervising Member: 



U.S. House of Representatives

COMMITTEE ON ETHICS

Sponsor Post-Travel Disclosure Form

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip *within ten days of their return*. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid for the trip: Stanford University

2. Travel Destination(s): Stanford University, Stanford, CA

3. Date of Departure: August 19, 2019 Date of Return: August 21, 2019

4. Name(s) of Traveler(s): Attached list

Note: You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$534.95 round trip airfare	\$400 (\$200/night)	\$150.49	\$108.18 ground transportation
Accompanying Family Member	n/a	n/a	n/a	n/a

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box:

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Michael G. Franc Date: 08/30/19

Name: Michael Franc Title: Director of DC Programs

Organization: Hoover Institution, Stanford University

I am an officer of the above-named organization. Signify statement is true by checking box:

Address: 1399 New York Avenue, NW Suite 500, Washington, DC 20005

Telephone: 202-760-3200 Email: mfranc@stanford.edu

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



TRAVELER FORM

- 1. Name of Traveler: William M. Christian
- 2. Sponsor(s) who will be paying for the trip: Stanford University
- 3. City and State **OR** Foreign Country of Travel : Palo Alto, California
- 4. a. Date of Departure: August 19, 2019 Date of Return: August 21, 2019
 b. Will you be extending the trip at your personal expense? Yes No
 If yes, list dates at personal expense: N/A
- 5. a. Will you be accompanied by a family member at the sponsor's expense? Yes No **If yes:**
 (1) Name of Accompanying Family Member: N/A
 (2) Relationship to Traveler: Spouse Child Other (specify): N/A
 (3) Accompanying Family Member is at least 18 years of age: Yes No
- 6. a. Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)? Yes No
 b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:
N/A

- 7. *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms: Yes No

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

- 8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**

As Deputy Chief of Staff and Legislative Director, I know that the curriculum offered by Stanford (for Congressional staff) will be helpful in the discharge of my duties, directing the policy agenda for Rep. Weber. Hoover Institution is a respected public policy organization.

- 9. **Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?** Yes No

- 10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member

Date 19 July 2019



U.S. House of Representatives

COMMITTEE ON ETHICS

Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip: Stanford University

2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box:
3. Check only one. I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
 - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
If "c" is checked, list the names of the additional sponsors: _____

4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): Attached list of staffers have been chosen to attend due to their background or interest in the policy areas being discussed.

5. Is travel being offered to an accompanying family member of the House invitee(s)? Yes No
6. Date of Departure: August 19, 2019 Date of Return: August 21, 2019
7. a. City of departure: Washington, DC
b. Destination(s): Stanford University, Stanford, CA
c. City of return: Washington, DC
8. Check only one. I represent that:
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
 - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
 - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. Check only one of the following:
 - a. I checked 8(a) or (b) above:
 - b. I checked 8(c) above but am not offering any lodging:
 - c. I checked 8(c) above and am offering lodging and meals for one night: OR
 - d. I checked 8(c) above and am offering lodging and meals for two nights: If you checked this box, explain why the second night of lodging is warranted: _____



U.S. House of Representatives

COMMITTEE ON ETHICS

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box:*
11. *Check only one of the following:*
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box:* OR
 - b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education:
12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:
Stanford University's Hoover Institution is the sole sponsor of the trip, and is a research institution that through its scholars and library and archives, promotes economic opportunity and prosperity. By convening the program on Stanford's campus we will be able to include many of our Senior Fellows for substantive policy discussion with staff.
13. *Answer parts a and b. Answer part c if necessary:*
- a. Mode of travel: Air Rail Bus Car Other (specify: _____)
 - b. Class of travel: Coach Business First Charter Other (specify: _____)
 - c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box:*
15. *Check only one.* I represent that either:
- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: OR
 - b. The trip involves events that are arranged specifically *with regard* to congressional participation:
If "b" is checked:
 - 1) Detail the cost *per day* of meals (approximate cost may be provided): Meals will be planned to comply with the \$64 per diem.
 - 2) Provide the reason for selecting the location of the event or trip: The location of the Hoover Institution's headquarters on Stanford campus will allow more California-based scholars to participate.
16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel Name: Schwab Residence Center City: Stanford, CA Cost Per Night: \$200
Reason(s) for Selecting: Owned and operated by Stanford and in close proximity to the events of the program.
- Hotel Name: _____ City: _____ Cost Per Night: _____
Reason(s) for Selecting: _____
- Hotel Name: _____ City: _____ Cost Per Night: _____
Reason(s) for Selecting: _____
17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking box:*



U.S. House of Representatives

COMMITTEE ON ETHICS

18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
<input checked="" type="checkbox"/> Good Faith Estimates			
For each Member, Officer, or Employee	\$534.95 round trip airfare	\$400 (\$200/night)	\$160
For each Accompanying Family Member			

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$200	Ground transportation
For each Accompanying Family Member		

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

- a. I certify that I am an officer of the organization listed below: OR
 b. *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.

21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: *Spq Mathes* Date: 07/08/2019

Name: Paige Mathes

Title: Senior Manager, Washington, DC Programs

Organization: Hoover Institution

Address: 1399 New York Avenue, NW, Suite 500, Washington, DC 20005

Telephone: 202.760.3200

Email: spmathes@stanford.edu

If there are any questions regarding this form, please contact the Committee at the following address:

Committee on Ethics
 U.S. House of Representatives
 1015 Longworth House Office Building, Washington, D.C. 20515
 Phone: 202-225-7103 General Fax: 202-225-7392

Theodore E. Deutch, Florida
Chairman
Kenny Marchant, Texas
Ranking Member

Grace Meng, New York
Susan Wild, Pennsylvania
Dean Phillips, Minnesota
Anthony Brown, Maryland

John Ratcliffe, Texas
George Holding, North Carolina
Jackie Walorski, Indiana
Michael Guest, Mississippi



ONE HUNDRED SIXTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

David W. Arrojo
Counsel to the Chairman

Christopher A. Donesa
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
Facsimile: (202) 225-7392

August 16, 2019

Mr. William M. "Bill" Christian
Office Of The Honorable Randy K. Weber, Sr.
107 Cannon House Office Building
Washington, DC 20515

Dear Mr. Christian:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Stanford, California, scheduled for August 19 to 21, 2019, sponsored by Stanford University.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$390 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch
Chairman

Kenny Marchant
Ranking Member

TED/KM:jls

SAN FRANCISCO
WASHINGTON, DC
STANFORD UNIVERSITY
THE HOOVER INSTITUTION IN WASHINGTON

STUART FAMILY CONGRESSIONAL FELLOWSHIP PROGRAM

AMERICA IN THE NEXT DECADE: A LOOK FORWARD

AUGUST 19-21, 2019

HOOVER INSTITUTION, STANFORD UNIVERSITY

Note: There will be 10-minute breaks between sessions.

MONDAY, AUGUST 19

- 8:50 AM:** Depart IAD on UA Flight 1763
- 11:24 AM:** Arrive SFO, Shuttle to Lou Henry Hoover Building at Stanford University
Location: 580 Serra Mall, Stanford, CA 94305
- 12:15 – 12:30 PM:** Welcome Lunch with Hoover's Deputy Director and Director of Archives
Eric Wakin
- 12:30 – 1:40 PM:** Putinism
Michael McFaul will discuss his research into Russia and its role in the world, particularly vis a vis the United States.
- 1:50 – 3:00 PM:** Entitlement Reform: Reason for Hope
John Cogan will discuss his research on the US budget and reform of entitlement programs.
- 3:10 – 4:20 PM:** US Global Leadership of Democratic Ideals
Larry Diamond will discuss his research on democratic trends and conditions around the world and policies to defend and advance democracy.
- 4:30 – 5:40 PM:** The China Story
Frank Dikotter takes a look back at the China during the 20th century and what that means for the present and future.
- 5:40 – 6:00 PM:** Transport to Dinner
- 6:00 – 7:30 PM:** Informal Dinner
Location: TBD

7:30 PM: **Transport to Schwab Residential Center**
Location: 680 Serra Mall, Stanford, CA 94305

TUESDAY, AUGUST 20

All meetings will be held in: Annenberg Conference Room, 580 Serra Mall, Stanford, CA 94305

8:30 – 9:00 AM: **Continental Breakfast**

9:00 – 10:10 AM: **Health Insurance Markets**
Kate Bundorf will focus on the future of health insurance and health-care-provider markets.

10:20 AM – 11:30 PM: **The Threat of Nuclear War**
George Shultz and William Perry will discuss their decades of efforts in nuclear arms control.

11:40 AM – 12:50 PM: **Addressing the Pension Crisis**
Josh Rauh will discuss his research on local and state pension systems and how they have failed to set aside sufficient money to honor the pensions promises made to public sector employees.

12:50 – 1:15 PM: **Lunch**

1:15 – 2:25 PM: **Iran and the U.S.: Perils and Prospects**
Abbas Milani will discuss his research on US/Iran relations, Iranian cultural, political, and security issues.

2:35 – 3:15 PM: **Hoover Tower Tour**

3:25 – 4:15 PM: **Archival Presentation**
Jean Cannon will present archival materials from the Hoover collections and discuss how learning from history can help drive current policy.
Location: Archive Reading Room, HHMB

4:15 – 5:15 PM: **The History of Monetary Policy**
Jennifer Burns will give a discussion on the history of monetary policy and how she uses Hoover's archival collections for her research.

5:15 – 6:15 PM: **Campus tour**

6:15 – 7:00 PM: **Reception**
Location: Hatfield Court, HHMB

7:00 – 8:30 PM: **Dinner and Remarks: Future National Security Threats**
James Mattis will discuss national security threats facing the United States in the coming decade.
Location: Hatfield Court, HHMB

8:30 PM: **Walk to Schwab Residential Center**
Location: 680 Serra Mall, Stanford, CA 94605

WEDNESDAY, AUGUST 21

All meetings will be held in: Annenberg Conference Room, 580 Serra Mall, Stanford, CA 94305

8:00 – 8:30 AM: **Continental Breakfast**

8:30 – 9:40 AM: **America’s Exceptional Labor Force**
Eddie Lazear will discuss the United States’s changing labor force and how that effects the economy.

9:50 – 10:40 AM: **Concluding remarks by Michael Franc**

10:45 AM: **Pick up boxed lunch and Shuttle Departs Campus for SFO**

1:00 PM: **Depart SFO on UA Flight 1400**

8:54 PM: **Arrive IAD**

Stuart Family Congressional Fellowship – August 19-21, 2019
House Staff List

First Name	Last Name	Title	Office
Rachel	Brandenburg	Senior Policy Advisor	Rep. Elissa Slotkin (D-MI-8)
Nicholas	Brown	Legislative Director	Rep. Jody Hice (R-GA-10)
Michael	Calcegin	Senior Military Legislative Assistant	Rep. Michael Turner (R-OH-01)
Bill	Christian	Deputy Chief of Staff & Legislative Director	Rep. Randy Weber (R-TX-14)
Michelle	Hochberg	Military Legislative Assistant	Rep. Jackie Speier (D-CA-14)
Allison	Jarus	Senior Policy Advisor	Rep. Mike Quigley (D-IL-5)
James	Leuschen	Senior Policy Advisor	Rep. Steny Hoyer (D-MD-5)
Theresa	Lou	Policy Analyst	House Committee on Foreign Affairs
Tenzin	Polky	Senior Legislative Assistant	Rep. Al Green (D-TX-9)
Lori	Prater	Policy Director/Tax and Trade Counsel	Rep. Mike Kelly (R-PA-16)
Zachary	Sorenson	Legislative Aide	Rep. Adam Schiff (R-CA-28)
Adam	Weissman	Advisor & Speechwriting Director	Rep. Steny Hoyer (D-MD-5)
Michelle	Booker	District Deputy Director	Rep. Adriano Espaillat (D-NY-13)
David	Ogile	Military Legislative Assistant	Rep. Joe Cunningham (D-SC-1)
Logan	Wright	General Counsel & Legislative Assistant	Rep. Ross Spano (R-FL-15)



July 9, 2019

Dear Mr. Christian,

We are pleased to inform you that you have been selected to participate in the Hoover Institution's August 19-21, 2019 Stuart Family Congressional Fellowship Program. This intensive 3-day program includes seminars on Stanford University's campus, where Hoover scholars, such as James Mattis, George Shultz and William Perry will discuss "America in the Next Decade: A Look Forward".

These sessions will challenge you to learn from and debate key philosophical and policy issues with some of the nation's leading thinkers and practitioners. As a participant you will receive round-trip airfare and ground transportation to Stanford University from Washington, DC, housing on Stanford's campus, and those meals that are part of the program.

To proceed, please confirm your agreement to attend by completing [this form](#) by the close of business on Monday, July 15th. Due to ethics rules, to maintain your spot, it is imperative that you submit the proper paperwork. Please complete the paperwork provided and items listed below **to your ethics committee for review by Monday, July 22nd.** Your submission packet should include:

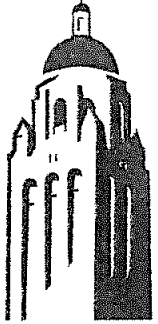
- Traveler Form (attached for you to fill out)
- Private Sponsor Certification Form (completed for you and attached)
- Agenda & Flight itinerary (attached)
- Copy of this invitation letter

If you have any questions, do not hesitate to contact Paige Mathes (spmathes@stanford.edu; 202.760.3202). Again, thank you for your participation. We look forward to and expect an excellent program.

Sincerely,

A handwritten signature in black ink that reads "Michael G. Franc".

Michael G. Franc
Director, Washington D.C. Programs
Hoover Institution, Stanford University



HOOVER INSTITUTION

ONE HUNDRED YEARS

STUART FAMILY CONGRESSIONAL FELLOWSHIP

August 19-21, 2019

LOGISTICS BRIEFING

Items Included

Agenda

Travel Information

Campus Map and Contact Info

Speaker Bios

Congressional Fellow Bios

Pre-Reading (hyperlinks & notes)

THE HOOVER INSTITUTION IN WASHINGTON

STUART FAMILY CONGRESSIONAL FELLOWSHIP PROGRAM

AMERICA IN THE NEXT DECADE: A LOOK FORWARD

AUGUST 19-21, 2019

HOOVER INSTITUTION, STANFORD UNIVERSITY

MONDAY, AUGUST 19

- 8:55 AM:** Depart IAD on UA Flight 1763
- 11:20 AM:** Arrive SFO, Shuttle Stanford Campus
Location: 580 Serra Mall
- 12:15 – 12:30 PM:** Welcome Lunch with Hoover Deputy Director & Director of Archives
Eric Wakin
- 12:30 – 1:40 PM:** Putinism
Michael McFaul
- 1:50 – 3:00 PM:** Entitlement Reform: Reason for Hope
John Cogan
- 3:10 – 4:20 PM:** US Global Leadership of Democratic Ideals
Larry Diamond
- 4:30 – 5:40 PM:** The China Story
Frank Dikotter
- 5:40 – 5:50 PM:** Check in & Luggage drop at Schwab
- 5:50 – 6:00 PM:** Transport to Dinner
- 6:00 – 7:30 PM:** Informal Dinner
Location: Tacolicious, 632 Emerson Street
- 7:30 PM:** Transport to Schwab Residential Center
Location: 680 Serra Mall

AGENDA

THE HOOVER INSTITUTION IN WASHINGTON

STUART FAMILY CONGRESSIONAL FELLOWSHIP PROGRAM

TUESDAY, AUGUST 20

All meetings will be held in: Annenberg Conference Room, 580 Serra Mall, Stanford, CA 94305

- | | |
|-----------------------------|--|
| 8:30 – 9:00 AM: | Continental Breakfast |
| 9:00 – 10:10 AM: | Health Insurance Markets
<i>Kate Bundorf</i> |
| 10:20 – 11:30 AM: | The Threat of Nuclear War
<i>George Shultz and William Perry</i>
<i>Moderated by Russell Wald</i> |
| 11:40 AM – 12:50 PM: | Addressing the Pension Crisis
<i>Josh Rauh</i> |
| 12:50 – 1:15 PM: | Lunch |
| 1:15 – 2:25 PM: | Iran and the U.S.: Perils and Prospects
<i>Abbas Milani</i> |
| 2:35 – 3:15 PM: | Hoover Tower Tour |
| 3:25 – 4:15 PM: | Archival Presentation
<i>Jean Cannon</i>
<i>Location: Archives Reading Room</i> |
| 4:15 – 5:15 PM: | Climate Change and Policy
<i>Bjorn Lomborg</i> |
| 5:15 – 6:15 PM: | Campus tour |
| 6:15 – 7:00 PM: | Reception
<i>Location: Hatfield Court, HHMB</i> |

AGENDA

THE HOOVER INSTITUTION IN WASHINGTON

STUART FAMILY CONGRESSIONAL FELLOWSHIP PROGRAM

7:00 – 8:30 PM: **Dinner & Remarks: Future National Security Threats**
James Mattis
Location: Hatfield Court, HHMB

8:30 PM: **Walk to Schwab Residential Center**
Location: 680 Serra Mall

WEDNESDAY, AUGUST 21

All meetings will be held in: Annenberg Conference Room, 580 Serra Mall, Stanford, CA 94305

9:00 – 9:30 AM: **Continental Breakfast**

9:30 – 10:40 AM: **An Economic Update**
Eddie Lazear

10:40 AM: **Pick up boxed lunch & retrieve luggage from Schwab**

11:00 AM: **Shuttle Departs Campus for SFO**

1:00 PM: **Depart SFO on UA Flight 1400**

8:54 PM: **Arrive IAD**

Group Flight Information:

Outbound flight: August 19, 2019

Flight Number – 1763

Departure Airport – IAD

Departure Time – 8:55 AM EST

Arrival Airport – SFO

Arrival Time – 11:20 AM PST

Return Flight: August 21, 2019

Flight Number – 1400

Departure Airport – SFO

Departure Time – 1:00 PM PST

Arrival Airport – IAD

Arrival Time – 8:54 PM EST

Checking in: Group ticketing does not allow to check in online, so you will have to check in at IAD on Monday morning. Please budget additional time to check in at the airport. Suggested Arrival at IAD: TSA suggests arriving 2 hours prior to departure to check in, check bags (if applicable) and clear security. For our flight, that would mean arriving at IAD at 7:00am.

Checked Bags: Hoover does not cover the cost of checked bags.

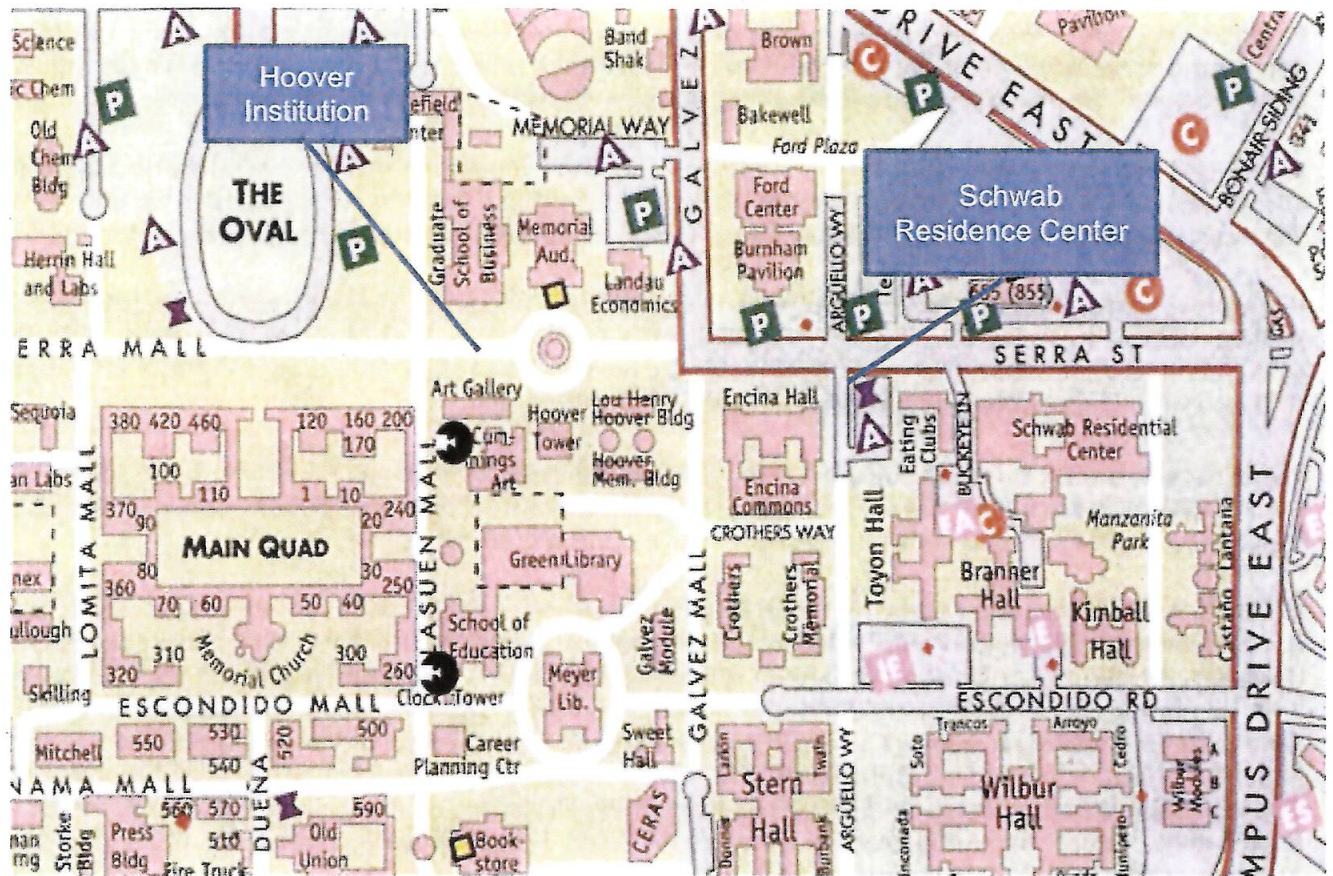
Attire: Attire for the trip is business casual. As the agenda shows, you will roll immediately into the first session when you arrive on campus, so please prepare accordingly.

Shuttle to Campus: A shuttle bus will meet you at SFO baggage claim where you will take a short walk to get onto the shuttle to come to campus. If you have made other arrangements and you do not plan on taking the shuttle to campus please notify us so we do not hold the shuttle waiting for you.

Accommodations: You will be staying at Schwab Residential Center which is located on Stanford's campus (680 Serra Street, Stanford, CA 94305) and is a short walk to Hoover and the seminar room.

TRAVEL INFORMATION

CAMPUS MAP



CONTACT INFORMATION

Russell Wald
(650)850-9034
rwald@stanford.edu

Erin Nichols
emnich@stanford.edu
(919)358-2354

SPEAKERS

ERIC WAKIN is the author of *Anthropology Goes to War: Professional Ethics and Counterinsurgency in Thailand*. His current research interest is guns and gun control in the nineteenth-century United States and he is revising a manuscript titled "From Flintlock to 'Tramps' Terror': Guns and Gun Control in Nineteenth-Century New York City." He has also coauthored a number of walking-tour books and travel guides.

Before coming to Hoover, Wakin was the Herbert H. Lehman Curator for American History and the Curator of Manuscripts at the Rare Book & Manuscript Library at Columbia University, where he also taught courses in the History Department on public history, memory and narrative, archives and knowledge, and theory.

He has also worked in business development, competitive intelligence, strategic communications, and digital strategy at Ernst & Young, IBM Custom Publishing, Kroll, PaulHastings, and Technology Investor. He continues to advise corporate and nonprofit entities on history and archive-related issues and consults on leadership and operational effectiveness in libraries and special collections.

Wakin received a BA in English literature from Columbia University; an MA in Southeast Asian studies and an MA in political science from the University of Michigan, where he was a FLAS Fellow; and a PhD in history from Columbia, where he was a Richard Hofstadter Fellow and a President's Fellow.

MICHAEL A. MCFAUL is the Peter and Helen Bing Senior Fellow at the Hoover Institution as well as a professor of political science, director and senior fellow at the Freeman Spogli Institute for International Studies at Stanford University. He also currently works as a news analyst for NBC and writes monthly column for the Washington Post. His areas of expertise include international relations, Russian politics, comparative democratization, and American foreign policy. From January 2012 to February 2014, he served as the US ambassador to the Russian Federation. Before becoming ambassador, he served for three years as a special assistant to the president and senior director for Russian and Eurasian Affairs at the National Security Council. He has authored and edited several books including most recently the New York Times best seller, *From Cold War to Hot Peace: An American Ambassador in Putin's Russia* (May 2018).

JOHN COGAN is the Leonard and Shirley Ely Senior Fellow at the Hoover Institution and a faculty member in the Public Policy Program at Stanford University.

John Cogan's research is focused on U.S. budget and fiscal policy, federal entitlement programs, and health care. He has published widely in professional journals in both economics and political science. His latest book, *The High Cost of Good Intentions* (2017) is the recipient of the 2018 Hayek Prize. The book traces the history of U.S. federal entitlement programs from the Revolutionary War to modern times. His previous books include *Healthy, Wealthy, and Wise: Five Steps to a Better Health Care System*, coauthored with Glenn Hubbard and Daniel Kessler, and *The Budget Puzzle*, (with Timothy Muris and Allen Schick).

Cogan has devoted a considerable part of his career to public service. He served under President Ronald Reagan as assistant secretary for policy in the U.S. Department of Labor from 1981 to 1983, as associate director in the U.S. Office of Management and Budget (OMB) from 1983 to 1985, and as Deputy (OMB) Director in 1988-89. His responsibilities included developing and reviewing Reagan Administration policies in the areas of health care, Social Security, disability, welfare, and employment training.

Cogan has served on numerous congressional, presidential, and California state advisory commissions. At the federal level, he has served on President George W. Bush's Commission to Strengthen Social Security, the U.S. Bipartisan Commission on Health Care (the Pepper Commission), the Social Security Notch Commission, and the National Academy of Sciences' Panel on Poverty and Family Assistance. He has also served on the California State Commission on the 21st Century Economy and the California Public Employee Post-Employment Benefits Commission.

Cogan received his A.B. in 1969 and his Ph.D. in 1976 from the University of California at Los Angeles, both in economics. He received his M.A. in Economics from California State University at Long Beach in 1970. He was an associate economist at the RAND Corporation from 1975 to 1980. In 1979, Cogan was appointed a national fellow at the Hoover Institution; in 1980 he was appointed a senior research fellow; and in 1984 he became a senior fellow.

LARRY DIAMOND is senior fellow at the Hoover Institution and the Freeman Spogli Institute for International Studies, at Stanford University. He is also a professor by courtesy of political science and sociology at Stanford and a past director of its Center on Democracy, Development, and the Rule of Law, where he now leads its Program on Arab Reform and Democracy and its Global Digital Policy Incubator. He is the author of *The Spirit of Democracy: The Struggle to Build Free Societies Through the World* and editor or co-editor of 50 books on democracy. He is the founding co-editor of the *Journal of Democracy*.

FRANK DIKOTTER is the author of *Mao's Great Famine: The History of China's Most Devastating Catastrophe* published by Bloomsbury and Walker Books. The book was selected as one of the Books of the Year in 2010 by *The Economist*, *The Independent*, the *Sunday Times*, the *London Evening Standard* (selected twice), *The Telegraph*, the *New Statesman* and the *BBC History Magazine*, and won the 2011 Samuel Johnson Prize for Non-Fiction, Britain's most prestigious book award for non-fiction. He has been Chair Professor of Humanities at the University of Hong Kong since 2006. Before coming to Hong Kong he was Professor of the Modern History of China at the School of Oriental and African Studies, University of London.

KATE BUNDORF is an Associate Professor of Health Research and Policy at the Stanford University School of Medicine, an Associate Professor, by Courtesy, at the Stanford Graduate School of Business, and a Stanford Health Policy Fellow. She is also a Faculty Research Fellow at the National Bureau of Economic Research. She received her M.B.A. and M.P.H. degrees from The University of California at Berkeley and her Ph.D. from The Wharton School. She was a Fulbright Lecturer and Visiting Professor at Fudan School of Public Health in Shanghai, China in 2009 and 2010.

Her research, which focuses on health insurance markets, has been published in leading economics and health policy journals and has received funding from the U.S. National Institutes of Health, the Agency for Health Care Research and Quality and the Robert Wood Johnson Foundation. She received the 13th Annual Health Care Research Award from The National Institute for Health Care Management in 2007.

GEORGE SHULTZ has had a distinguished career in government, in academia, and in the world of business. He is one of two individuals who have held four different federal cabinet posts; he has taught at three of this country's great universities; and for eight years he was president of a major engineering and construction company.

Shultz attended Princeton University, graduating in 1942 with a BA in economics. Shortly after graduation, he enlisted in the US Marine Corps and served through 1945. He then resumed his studies, this time at the Massachusetts Institute of Technology (MIT), where he earned a PhD in industrial economics in 1949. From 1948 to 1957 he taught at MIT, taking a leave of absence in 1955 to serve as a senior staff economist on President Eisenhower's Council of Economic Advisers. In 1957, Shultz joined the faculty of the University of Chicago's Graduate School of Business as a professor of industrial relations. He was named dean five years later.

Shultz returned to government when he was appointed secretary of labor by President Nixon in 1969. In June 1970, he became the first director of the newly formed Office of Management and Budget. In May 1972, he was named secretary of the Treasury, a post he held for two years. Shultz left government service in 1974 to become president and director of the Bechtel Group, where he remained until 1982. While at Bechtel, he maintained close ties with the academic world by joining the faculty of Stanford University.

Shultz held two key positions in the Reagan administration: chairman of the President's Economic Policy Advisory Board (1981–82) and secretary of state (1982–89). As secretary of state, he played a key role in implementing a foreign policy that led to the successful conclusion of the Cold War and the development of strong relationships between the United States and the countries of the Asia-Pacific region including China, Japan, and the Association of Southeast Asian Nations.

After leaving office, Shultz rejoined the Bechtel Group as director and senior counselor. He also rejoined Stanford as professor of international economics at the Graduate School of Business and as a distinguished fellow at the Hoover Institution. In 2001, Shultz was named the Thomas W. and Susan B. Ford Distinguished Fellow at the Hoover Institution.

In January 1989, Shultz was awarded the Medal of Freedom, the nation's highest civilian honor. He is also a recipient of the Seoul Peace Prize (1992), the West Point Sylvanus Thayer Award (1992), the Eisenhower Medal for Leadership and Service (2001), the Reagan Distinguished American Award (2002), and the Association for Diplomatic Studies and Training's Ralph Bunche Award for Diplomatic Excellence (2002). In 2011, he received the Congressional Medal of Honor Society's Distinguished Citizen Award and the first Economic Club of New York Award for Leadership Excellence. In 2012, he was presented with a Democracy Service Medal by the National Endowment for Democracy and received the Henry A. Kissinger Prize at the American Academy in Berlin. The Ronald Reagan Presidential Foundation dedicated the Global Issues and Reagan-Gorbachev Summits Galleries in his honor in June 2012.

WILLIAM PERRY is an American mathematician, engineer, and businessman who was the United States Secretary of Defense from February 3, 1994, to January 23, 1997, under President Bill Clinton. He also served as Deputy Secretary of Defense (1993–1994) and Under Secretary of Defense for Research and Engineering (1977–1981).

Perry is the Michael and Barbara Berberian Professor (emeritus) at Stanford University, with a joint appointment at the Freeman Spogli Institute for International Studies and the School of Engineering. He is also a senior fellow at Stanford University's Hoover Institution. He serves as director of the Preventive Defense Project. He is an expert in U.S. foreign policy, national security and arms control. In 2013 he founded the William J. Perry Project, a non-profit effort to educate the public on the current dangers of nuclear weapons.

Perry also has extensive business experience and serves on the boards of several high-tech companies. He is a member of the National Academy of Engineering and a fellow of the American Academy of Arts and Sciences. Among Perry's numerous awards are the Presidential Medal of Freedom (1997), Knight Commander of the Order of the British Empire (1998) and the Grand Cordon of the Order of the Rising Sun (2002), awarded by the Emperor of Japan.

JOSH RAUH is a senior fellow and Director of Research at the Hoover Institution and the Ormond Family Professor of Finance at Stanford's Graduate School of Business. He formerly taught at the University of Chicago's Booth School of Business (2004–9) and the Kellogg School of Management (2009–12).

Rauh has published numerous journal articles and was awarded the 2006 Brattle Prize for the outstanding research paper on corporate finance published in the *Journal of Finance* for his paper "Investment and Financing Constraints: Evidence from the Funding of Corporate Pension Plans." In 2011 he won the Smith Breeden Prize for the outstanding research paper on capital markets, published in the *Journal of Finance*, for his paper "Public Pension Promises: How Big Are They and What Are they Worth?" coauthored with Robert Novy-Marx.

His other writings include "Pension Assumptions and Managerial Investment Decisions," coauthored with Daniel Bergstresser and Mihir Desai, which won the Barclays Global Investor Best Symposium Paper from the European Finance Association and appeared in the *Quarterly Journal of Economics*. Other work has

appeared in the *Review of Financial Studies*, the *Journal of Financial Economics*, and the *Journal of Political Economy*. Rauh's research on state and local pension systems in the United States has received national media coverage in outlets such as the *Wall Street Journal*, the *New York Times*, the *Financial Times*, and *The Economist*.

Rauh received a BA degree in economics, magna cum laude with distinction, from Yale University and a PhD in economics from the Massachusetts Institute of Technology.

ABBAS MILANI is the Hamid & Christina Moghadam Director of Iranian Studies and Adjunct Professor at the Center on Democracy, Development and Rule of Law at the Freeman Spogli Institute at Stanford University. He has been one of the founding co-directors of the Iran Democracy Project and a research fellow at the Hoover Institution. His expertise is U.S.-Iran relations as well as Iranian cultural, political, and security issues. Until 1986, he taught at Tehran University's Faculty of Law and Political Science, where he was also a member of the Board of Directors of the university's Center for International Relations. After moving to the United States, he was for fourteen years the Chair of the Political Science Department at the Notre Dame de Namur University. For eight years, he was a visiting Research Fellow in University of California, Berkeley's Middle East Center.

BJORN LOMBERG is president of the Copenhagen Consensus Center and visiting professor at Copenhagen Business School. He has been named one of TIME magazine's 100 most influential people in the world, multiple times "top 100 Global Thinker" by Foreign Policy, "one of the 50 people who could save the planet" by the UK Guardian and "one of the world's 75 most influential people of the 21st century" by Esquire Magazine.

He has written for New York Times, Wall Street Journal, USA Today, The Economist, The Atlantic, Forbes Magazine, Globe & Mail, The Guardian, The Daily and Sunday Telegraph, The Times, The Australian, the LA Times, Boston Globe, New Scientist, Prospect, Der Spiegel, Stern, Focus, Frankfurter Allgemeine, Süddeutsche Zeitung, Handelsblatt, Die Welt, Le Monde, Le Figaro Il Sole 24 Ore (Italy), El Mundo (Spain), Times of India, Hindustan Times, China Daily, Shanghai Daily, Jakarta Post, Philippine Daily Inquirer, Prothom Alo (Bangladesh), VEJA (Brazil), Milenio (Mexico), El Tiempo (Colombia), Clarin (Argentina), El Universal (Venezuela), La Tercera (Chile), El Comercio (Peru), East African (Nigeria, Tanzania, Uganda and Rwanda), Mail & Guardian (South Africa), New Telegraph (Nigeria) and many others. Lomborg's monthly column is printed in about 40 newspapers in 19 languages, with more than 30 million readers. He is a television commentator on CNN, Fox, MSNBC and the BBC, among others, on shows such as "Newsnight", "20/20", "60 Minutes", David Letterman, Larry King and Stephen Colbert. He was featured in the movie "Cool it", by Sundance Award-winning director Ondi Timoner. His numerous books include "The Skeptical Environmentalist", "Cool It", "How to Spend \$75 Billion to Make the World a Better Place" and "The Nobel Laureates' Guide to the Smartest Targets for the World 2016-2030."

The Copenhagen Consensus Center is an award-winning think-tank that researches the smartest ways to do good, working with 300+ of the world's top economists and 7 Nobel Laureates.

JAMES MATTIS is the Davies Family Distinguished Fellow, after having served with distinction as the nation's 26th Secretary of Defense in the administration. In December of 2016, President Donald J. Trump nominated Mattis for Secretary of Defense and he was confirmed a month later. Mattis left Hoover to apply his extraordinary knowledge and experience to help the President shape his national defense policy.

General Mattis commanded at multiple levels in his forty-three-year career as an infantry Marine. As a lieutenant in the western Pacific, he served as a rifle and weapons platoon commander in the Third Marine Division. As a captain in the Pacific and Indian Ocean, he commanded a rifle company and a weapons company in the First Marine Brigade. As a major he was the battalion officer at the Naval Academy Prep School and commanded Marine recruiters in the Pacific Northwest and Hawaii. As a lieutenant colonel he commanded an assault battalion breaching the Iraqi minefields in Operation Desert Storm.

As a colonel he commanded 7th Marine Regiment and, on Pentagon duty, he served as the Department of Defense Executive Secretary. As a brigadier general he was the Senior Military Assistant to the Deputy Secretary of Defense.

Following 9-11 he commanded the First Marine Expeditionary Brigade and Naval Task Force 58 in operations against the Taliban in southern Afghanistan. As a major general, he commanded the First Marine Division during the initial attack and subsequent stability operations in Iraq. In his first tour as a lieutenant general, he was in charge of Marine Corps Combat Development at Quantico and subsequently served as Commander, I Marine Expeditionary Force/Commander, U.S. Marine Forces in the Middle East. As a general he served concurrently as the Commander of U.S. Joint Forces Command and as NATO's Supreme Allied Commander for Transformation.

Before retiring in 2013 he was the Commander of U.S. Central Command, directing military operations of over 200,000 soldiers, sailors, airmen, Coast Guardsmen, Marines and allied forces across the Middle East. He is co-editor of the book, *Warriors & Citizens: American Views of Our Military*.

EDWARD LAZEAR is the Morris A. and Nona Jean Cox Senior Fellow at the Hoover Institution since 1985, is also the Davies Family Professor of Economics at Stanford University's Graduate School of Business, where he has taught since 1992. Professor Lazear taught previously at the University of Chicago's Economics Department and Graduate School of Business, where he was the Brown Professor of Urban and Labor Economics.

Lazear was Chairman of the President's Council of Economic Advisers and served at the White House, on leave from Stanford, from 2006 to 2009. In his position as the chief economic advisor to the President, he advised on a broad range of matters that involve both the macroeconomy and microeconomic issues. Founding Editor of the *Journal of Labor Economics*, Lazear is a Fellow of the American Academy of Arts and Sciences, the American Association for the Advancement of Sciences, the Econometric Society, and the Society of Labor Economists of which he was president. Lazear is a Visiting Distinguished Fellow of the Becker Friedman Institute at the University of Chicago and is heads the economics initiative at the George W. Bush Institute. He is also a Research Associate of the National Bureau of Economic Research, where he co-chairs the program in personnel economics.

Professor Lazear's book *Personnel Economics* (MIT Press, 1995) expands on his 1993 Wicksell Lectures. In 1998, he received the Melamed Prize, which cited this book as the best research by a business school professor anywhere in the world during the previous two years. He received the Distinguished Teaching Award from Stanford University's Graduate School of Business, the PhD Faculty Distinguished Service Award, and the Davis Prize for Lifetime Achievement.

Lazear won the IZA Prize in Labor Economics, which is given to the person viewed to have made the most significant contributions to labor economics in the world. This was primarily for his work in personnel economics. In June 2006, Lazear was awarded the Jacob Mincer Prize given by the Society of Labor Economics for lifetime contributions to the field. He holds four honorary doctorates.

In addition to his former duties in Washington, Professor Lazear has been an advisor to the governments of Czechoslovakia, Romania, Russia, Ukraine, and Georgia.

Born in 1948, Professor Lazear grew up in Los Altos, California. He received his AB and AM degrees from the University of California at Los Angeles, and his PhD from Harvard University in economics.

CONGRESSIONAL FELLOWS

MIKE ANDREWS

Majority Staff Director and Chief Counsel, Senate Committee on Indian Affairs

T. Michael Andrews is the Chief Counsel and Majority Staff Director for the United States Senate Committee on Indian Affairs (SCIA). SCIA has jurisdiction to study the unique problems of American Indian, Native Hawaiian, and Alaska Native peoples and to propose legislation to alleviate these difficulties. These issues include, but are not limited to, Indian education, economic development, land management, trust responsibilities, health care, and claims against the United States.

RACHEL BRANDENBURG

Senior Policy Advisor, Representative Elissa Slotkin (MI)

Rachel Brandenburg is Senior Policy Advisor for Congresswoman Elissa Slotkin (MI-08). Just prior, Rachel worked at the Atlantic Council as director of the Scowcroft Center Middle East Security Initiative. From late 2014 to early 2018, Rachel served in the U.S. Department of Defense Office of the Secretary of Defense for Middle East Policy where she initially focused on Iraq and the counter-ISIS campaign as Iraq Director, and then Israel, Jordan, Egypt, and Lebanon as Levant Director. Rachel had previously worked on the Middle East and North Africa at the U.S. Institute of Peace, and served at the U.S. State Department in the Office of Middle East Transitions as the Tunisia Assistance Coordinator, and in the Middle East Partnership Initiative office. Prior to joining the U.S. government, Rachel worked with Search for Common Ground, the Saban Center for Middle East Policy, and the Transatlantic Institute in Brussels. Rachel was the recipient of a Fulbright Scholarship in Israel and a Critical Language Scholarship in Jordan. Rachel completed an MS in foreign service at Georgetown University and a BA in international relations and Middle Eastern studies at Tufts University.

NICHOLAS BROWN

Legislative Director, Representative Jody Hice (GA)

Nicholas (Nick) Brown hails from Atlanta, Georgia. He has worked in policy and politics for over 15 years with a focus on high tech and family values policy. He holds undergraduate degrees in journalism and political science from University of North Georgia and Kennesaw State University, and graduate degrees from The Florida State University (MPA) and Dallas Theological Seminary (ThM). He currently serves as Legislative Director for Congressman Jody Hice (GA-10), managing the defense and national security portfolios for the congressman's work as Ranking Member on the House Oversight Subcommittee on National Security. In his free time he enjoys college football and working on old cars in his garage back home.

MICHAEL CALCAGNI

Senior Military Legislative Assistant, Representative Michael Turner (OH)

Mike is the Military Legislative Assistant for Congressman Michael Turner (OH-10), who represents Wright Patterson Air Force Base. In this role, Mike manages the Congressman's national security portfolio as it pertains to his assignment on the House Armed Services Committee and the House Permanent Select Committee on Intelligence and his position as Vice President of the NATO Parliamentary Assembly. Mike was active duty member of the National Guard serving in the Army Congressional Fellowship Program with assignments to Army House Liaison Division, Office of Legislative Liaison and the Office of Congressman Sanford D. Bishop, Jr. (GA-02).

Mike is a Field Artillery and Military Police branch qualified Army Officer and continues to maintain membership as a traditional guardsman in the 43d Military Police Brigade, Rhode Island Army National Guard. He is currently a Major / O-4, has served in multiple command assignments and has deployed in support of Operation Enduring Freedom and Operation Iraqi Freedom. He has completed a master's degree in Legislative Affairs from George Washington University in 2016, a master's degree in Accounting from Boston College in 2005 and bachelor's degree in Finance and Accounting from Providence College in 2004.

BILL CHRISTIAN

Deputy Chief of Staff & Legislative Director, Representative Randy Weber (TX)

Currently serving as Deputy Chief of Staff/Legislative Director for Rep. Randy Weber (R-Texas), Bill Christian was appointed to the administrations of Presidents George H.W. and George W. Bush (as a speechwriter for the Secretary of the Navy and as Chief of Staff of the Selective Service System, respectively), as well as having worked for two U.S. Senators from Texas (John Tower and Phil Gramm). In addition to having served 27 years in the U.S. Marine Corps (both active and reserve), Bill—a 1986 graduate of the University of Texas at Austin—also served as Assistant Vice Chancellor for Federal Relations for the University of Texas System. He graduated from the Naval War College in 1995.

ALLISON FEIKES

Legislative Assistant, Senator Mike Braun (IN)

Allison Feikes is a Legislative Assistant for Senator Mike Braun of Indiana, covering issues including education, social security, tax, and foreign affairs. She previously worked in a similar capacity for Congresswoman Barbara Comstock of Virginia. She also completed a Fulbright Scholarship in Canakkale, Turkey and worked at the U.S. Mission to the European Union in Brussels, Belgium. She is a member of CISV International, a UNESCO nonprofit peace organization that aims to educate and inspire action for a more just and peaceful world. She holds a Masters in International Economics and European and Eurasian Studies from Johns Hopkins School of Advanced International Studies (SAIS) and a Bachelors in Political Science and International Affairs from the Mahurin Honors College at Western Kentucky University.

ALLISON JARUS

Senior Policy Advisor, Representative Mike Quigley (IL)

Allison Jarus is the Senior Policy Advisor to Congressman Mike Quigley (D-IL). Since 2015, Allison has handled foreign policy, national security, defense, healthcare, LGBTQ & women's rights issues for the Congressman. Rep. Quigley sits on both the Appropriations committee and the House Permanent Select Committee on Intelligence.

JAMES LEUSCHEN

Senior Policy Advisor, Representative Steny Hoyer (MD)

James Leuschen is Senior Policy Advisor for economic and fiscal policy to House Majority Leader Steny Hoyer. Mr. Leuschen coordinates budget, tax, and economic policy formation through the legislative process on behalf of Democrats in the House. Prior to joining Majority Leader Hoyer's office in 2010, he was Legislative Director for Rep. Jim Cooper of Tennessee, advising members of Blue Dog Coalition on fiscal policy. Originally from Omaha, Nebraska, he holds a Master's in Public Policy from The University of Chicago and a Bachelor's in Philosophy from Creighton University.

THERESA LOU

Policy Analyst, House Committee on Foreign Affairs

Theresa Lou is the Asia Policy Analyst for the U.S. House Committee on Foreign Affairs, where she focuses on matters related to the Indo-Pacific. Prior to joining the committee, Theresa was a research associate at the Council on Foreign Relations for the International Institutions and Global

Governance program. She has also interned at the U.S. Department of State Bureau of East Asian and Pacific Affairs and the U.S. Department of Defense Office of the Undersecretary of Defense for Policy. Theresa received her undergraduate degree from Georgetown University's School of Foreign Service in 2014 and is a master's candidate in the Security Studies program.

ROBERT MURRAY

Legislative Director, Senator Robert F. Wicker (MS)

Rob Murray is Senator Wicker's Legislative Director and has been working in the DC office for 8 years. Originally from Bay St. Louis, MS, Rob attended Spring Hill College in Mobile, AL. After college, Rob lived in St. Louis, MO for 3 years with his wife and worked in finance prior to them moving to the nation's capital. Rob received his Master's in Business Administration from Webster University in St. Louis, MO in 2016. Rob and his wife, Kristen, have a 2-year-old son, Brooks, and a new born daughter, Adaline.

LAURA ODATO

Special Advisor for Military Policy, Senator Martha McSally (AZ)

Laura Odato is the Special Advisor for Military Policy for Senator Martha McSally (R-AZ), where she focuses on military personnel and veteran's issues. Prior to her current role, she was a Special Assistant to the Assistant Secretary of Defense for Legislative Affairs, the Senior Manager of External Affairs at the Hoover Institution's Washington DC office, and also worked in external affairs at both the Cato Institute and the Center for Competitive Politics. Laura received a bachelor's degree in government and sociology from Skidmore College and a master's degree in public policy from George Mason University.

DAVID OGLE JR.

Military Legislative Assistant

David Ogle joined the Marine Corps after graduating high school, and in 2010, he deployed to the Helmand Province in Afghanistan. He graduated from the University of Miami in 2015 with a B.A. in Philosophy. David started working on Capitol Hill through the HillVets Fellowship program before being hired as a Legislative Assistant in the office of Rep. Stephanie Murphy, where he worked for two years. David now works in the Office of Rep. Joe Cunningham as his Military Legislative Assistant.

ZACHARY SORENSON

Legislative Aide, Representative Adam Schiff (CA)

Zach Sorenson works on technology, telecommunications, energy, housing, and transportation policy as a legislative aide to Congressman Adam Schiff (D-Burbank), the chairman of the House Intelligence Committee. In this role, he is currently working on understanding how emerging technologies like artificial intelligence could exacerbate misinformation challenges, as well as supply chain threats to U.S. cybersecurity. Originally from the Bay Area, Zach received a BS in computer science and an MA in public policy from Stanford before moving to DC, and worked as a research and teaching assistant to Dr. Rice.

FRANK TEDESCHI

Legislative Aide, Senator Mike Rounds (SD)

Frank Tedeschi serves as a Legislative Aide in the office of Senator Mike Rounds (SD). In this role, he supports Senator Rounds' responsibilities as a member of the Senate Armed Services Committee. Frank retired as a Lieutenant Colonel in the Army after over 21 years of enlisted and commissioned service. He is a graduate of the Army Command & General Staff College, the Defense Strategy Course, and served at FEMA Headquarters as an Army Interagency Fellow. Frank deployed to Afghanistan (2x), Kosovo, and the Republic of Korea. He served on the Army Staff, multiple joint task forces, and culminated his military career as Chief of Operations at Headquarters, U.S. Army Corps of Engineers after being selected for battalion command in 2017. He completed a Master of Public Policy at the University of Missouri, an M.A. in Presidential & Congressional Studies at the Catholic University of America (CUA) and is currently pursuing a PhD in Politics also at CUA.

NICHOLAS WYATT

Tax, Infrastructure, and Nominations Policy Advisor, Senate Committee on Finance

Nicholas Wyatt serves as the Tax, Infrastructure, and Nominations Policy Advisor on the Republican staff of the Senate Finance Committee. In this role, Nick is responsible for the vetting of all presidential nominees referred to the Finance Committee, as well as for advising the Chairman on many tax issues including the Highway and Airport and Airway trust funds. Nick has been with the Finance Committee since early 2005. A native of Rockford, Illinois, Nick has a degree in Economics from the University of Rochester and a Master of Public Policy degree from Georgetown University.



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AMERICA IN THE NEXT DECADE: A LOOK FORWARD SPEAKER PRE- READING REQUIREMENTS

JOHN COGAN

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PRE-READING MATERIALS

Stuart Family Congressional Fellowship – August 19-21, 2019
House Staff List

First	Last	Title	Office
Rachel	Brandenburg	Senior Policy Advisor	Rep. Elissa Slotkin (D-MI-8)
Nicholas	Brown	Legislative Director	Rep. Jody Hice (R-GA-10)
Michael	Calcagni	Senior Military Legislative Assistant	Rep. Michael Turner (R-OH-10)
Bill	Christian	Deputy Chief of Staff & Legislative Director	Rep. Randy Weber (R-TX-14)
Allison	Jarus	Senior Policy Advisor	Rep. Mike Quigley (D-IL-5)
James	Leuschen	Senior Policy Advisor	Rep. Steny Hoyer (D-MD-5)
Theresa	Lou	Policy Analyst	House Committee on Foreign Affairs
Zachary	Sorenson	Legislative Aide	Rep. Adam Schiff (D-CA-28)
David	Ogle	Military Legislative Assistant	Rep. Joe Cunningham (D-SC-1)