



# U.S. House of Representatives COMMITTEE ON ETHICS

## Employee Post-Travel Disclosure Form

Original  Amendment

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House, B-81 Cannon House Office Building, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Name of Traveler: Thomas W Arrighi,
2. a. Name of Accompanying Relative: \_\_\_\_\_ OR None
- b. Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_
3. a. Dates: Departure: June 5, 2019 Return: June 7, 2019
- b. Dates at Personal Expense, if any: \_\_\_\_\_ OR None
4. Departure City: Washington, DC Destination: Hot Springs, VA Return City: Washington, DC
5. Sponsor(s), Who Paid for the Trip: The Congressional Institute
6. Describe Meetings and Events Attended: Legislative and Communication Directors Conference; including seminars, receptions, meals and informational sessions.
7. Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box:*
  - a.  a completed *Sponsor Post-Travel Disclosure Form*;
  - b.  the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Grantmaking or Non-Grantmaking Sponsor Forms*;
  - c.  page 2 of the completed *Traveler Form* submitted by the employee; **and**
  - d.  the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.  
**Signify statement is true by checking the box:**
- b. If not, explain: \_\_\_\_\_

LEGISLATIVE RESOURCE CENTER  
2019 JUN 21 AM 10:24  
OFFICE OF THE CLERK  
U.S. HOUSE OF REPRESENTATIVES

**I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.**

Signature of Traveler:  Date: 6/19/2019

I authorized this travel in advance. I have determined that all of the expenses listed on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

Name of Supervising Member: Congressman Jim Banks Date: 6/19/2019  
Signature of Supervising Member:





U.S. House of Representatives

# COMMITTEE ON ETHICS

## Sponsor Post-Travel Disclosure Form

Original  Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Sponsor(s) who paid for the trip: Congressional Institute

2. Travel Destination(s): Hot Springs, VA

3. Date of Departure: June 5, 2019 Date of Return: June 7, 2019

4. Name(s) of Traveler(s): see attached list

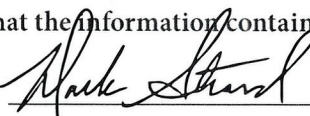
*Note:* You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

|                            | Total Transportation Expenses | Total Lodging Expenses | Total Meal Expenses | Total Other Expenses (dollar amount per item and description) |
|----------------------------|-------------------------------|------------------------|---------------------|---|
| Traveler                   | \$75.92                       | \$304.04               | \$137.50            | \$434.86 - Room Rental  |
| Accompanying Family Member |                               |                        |                     |   |

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box:

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: June 13, 2019

Name: Mark Strand Title: President

Organization: Congressional Institute

**I am an officer of the above-named organization. Signify statement is true by checking box:**

Address: 1700 Diagonal Road #730, Alexandria, VA 22314

Telephone: 703-837-8812 Email: strand@conginst.org

*Committee staff may contact the above-named individual if additional information is required.*

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



U.S. House of Representatives

# COMMITTEE ON ETHICS

## TRAVELER FORM

1. Name of Traveler: Thomas W. Arrighi
2. Sponsor(s) who will be paying for the trip: The Congressional Institute
3. Travel Destination(s): The Omni Homestead Resort - Hot Springs, VA
4. a. Date of Departure: June 5, 2019 Date of Return: June 7, 2019  
 b. Will you be extending the trip at your personal expense?  Yes  No  
 If yes, list dates at personal expense: \_\_\_\_\_
5. a. Will you be accompanied by a family member at the sponsor's expense?  Yes  No If yes:  
 (1) Name of Accompanying Family Member: \_\_\_\_\_  
 (2) Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_  
 (3) Accompanying Family Member is at least 18 years of age:  Yes  No
6. a. Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?  Yes  No  
 b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:  
 \_\_\_\_\_  
 \_\_\_\_\_
7. *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms:  Yes  No  
 NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.  
 Job Title: Communications Director. The itinerary will help strengthen my professional relationships, educate me on policy areas and best practices, and encourage productive conversation with those in my field.
9. **Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?**  Yes  No
10. For staff travelers, to be completed by your employing Member:

### ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member

Date

5/6/2019



## Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.**

1. Sponsor who will be paying for the trip: Congressional Institute

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2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box:
3. **Check only one.** I represent that:
  - a. The primary trip sponsor has not accepted from any other trip source, funds intended directly or indirectly to finance any aspect of the trip:  **OR**
  - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds:  **OR**
  - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.   
If "c" is checked, list the names of the additional sponsors: \_\_\_\_\_

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4. Provide names and titles of ALL House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): \_\_\_\_\_  
See Addendum & Attached Invitation List
5. Is travel being offered to an accompanying family member of the House invitee(s)?  Yes  No
6. Date of Departure: June 5, 2019 Date of Return: June 7, 2019
7.
  - a. City of departure: Washington, DC
  - b. Destination(s): Hot Springs, VA
  - c. City of return: Washington, DC
8. **Check only one.** I represent that:
  - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965:  **OR**
  - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent:  **OR**
  - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. **Check only one of the following:**
  - a. I checked 8(a) or (b) above:
  - b. I checked 8(c) above but am not offering any lodging:
  - c. I checked 8(c) above and am offering lodging and meals for one night:  **OR**
  - d. I checked 8(c) above and am offering lodging and meals for two nights:  If you checked this box, explain why the second night of lodging is warranted: \_\_\_\_\_



U.S. House of Representatives

# COMMITTEE ON ETHICS

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box:*
11. **Check only one of the following:**
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box:*  **OR**
  - b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education:
12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:
- See Addendum
- 
- 
13. **Answer parts a and b. Answer part c if necessary:**
- a. Mode of travel: Air  Rail  Bus  Car  Other  (specify: \_\_\_\_\_)
  - b. Class of travel: Coach  Business  First  Charter  Other  (specify: \_\_\_\_\_)
  - c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
- 
- 
14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box:*
15. **Check only one.** I represent that either:
- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees:  **OR**
  - b. The trip involves events that are arranged specifically *with regard* to congressional participation:
- If "b" is checked:
- 1) Detail the cost *per day* of meals (approximate cost may be provided): Day 1 - \$42, Day 2 - \$76, Day 3 - \$20
  - 2) Provide the reason for selecting the location of the event or trip: Relative proximity to Washington, DC and capacity to handle a large event.
16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel Name: Omni Homestead City: Hot Springs, VA Cost Per Night: \$94  
Reason(s) for Selecting: Proximity to DC, Availability, Security & Facility size
- Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_  
Reason(s) for Selecting: \_\_\_\_\_
- Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_  
Reason(s) for Selecting: \_\_\_\_\_
17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking box:*



U.S. House of Representatives

# COMMITTEE ON ETHICS

18. Total Expenses for each Participant:

|  |   |  |                                     |
|--|---|--|-------------------------------------|
| <input type="checkbox"/> Actual Amounts                  | Total Transportation Expenses per Participant | Total Lodging Expenses per Participant | Total Meal Expenses per Participant |
| <input checked="" type="checkbox"/> Good Faith Estimates |   |  |                                     |
| For each Member, Officer, or Employee                    | \$78  | \$304                                  | \$138                               |
| For each Accompanying Family Member                      | \$78  | \$0                                    | \$138                               |

|                                       |   |  |
|---------------------------------------|---|--|
|                                       | Other Expenses (dollar amount per item) | Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.) |
| For each Member, Officer, or Employee | \$446                                   | Room Rental  |
| For each Accompanying Family Member   | \$446                                   | Room Rental  |

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

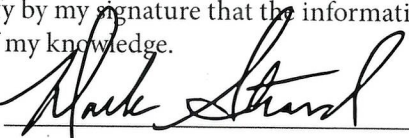
19. Check only one:

a. I certify that I am an officer of the organization listed below:  OR

b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.

21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: 4/26/2019

Name: Mark Strand

Title: President

Organization: Congressional Institute

Address: 1700 Diagonal Road #730, Alexandria, VA 22314

Telephone: 703-837-8812

Email: strand@conginst.org

If there are any questions regarding this form, please contact the Committee at the following address:

### Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392

Theodore E. Deutch, Florida  
*Chairman*  
Kenny Marchant, Texas  
*Ranking Member*

Grace Meng, New York  
Susan Wild, Pennsylvania  
Dean Phillips, Minnesota  
Anthony Brown, Maryland

John Ratcliffe, Texas  
George Holding, North Carolina  
Jackie Walorski, Indiana  
Michael Guest, Mississippi



ONE HUNDRED SIXTEENTH CONGRESS

## U.S. House of Representatives

### COMMITTEE ON ETHICS

Thomas A. Rust  
*Staff Director and Chief Counsel*

David W. Arrojo  
*Counsel to the Chairman*

Christopher A. Donesa  
*Counsel to the Ranking Member*

1015 Longworth House Office Building  
Washington, D.C. 20515-6328  
Telephone: (202) 225-7103  
Facsimile: (202) 225-7392

June 3, 2019

Mr. Thomas Arrighi  
Office of the Honorable Jim Banks  
1713 Longworth House Office Building  
Washington, DC 20515

Dear Mr. Arrighi:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Hot Springs, Virginia, scheduled for June 5 to 7, 2019, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$390 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch  
Chairman

Kenny Marchant  
Ranking Member

TED/KM:adw

## **PRIMARY TRIP SPONSOR FORM ADDENDUM**

**Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):**

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important roles of Legislative Directors and Communications staff in congressional offices. Therefore, the invitation to this retreat is being extended to legislative directors and the most senior communications staffer in House Majority personal offices and committee offices as well as policy and communication staff in leadership offices.

**Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:**

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. The Congressional Institute is dedicated to helping Congressional offices better serve their constituents and to otherwise support and further the Member's legislative and representational roles. Legislative Directors and Communications Directors play essential parts in these, and other important aspects and functions, of personal, committee, and leadership offices. This retreat is designed to strengthen professional relationships among Legislative Directors and senior Communications staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

**Question 18: Total expenses for each participant:**

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate audio/visual capabilities necessary to conduct our program. Dividing these conference and banquet room rental costs by the number of participants estimated to attend this event, the estimated figure would be \$446.





**Legislative and Communication Directors  
Conference**  
June 5-7, 2019



DOWNLOAD THE APP  
TODAY!



**Wednesday, June 5, 2019**

|                       |   |                             |
|-----------------------|---|-----------------------------|
| <b>11:30 AM</b>       | <b>Buses Depart</b>   | <b>Rayburn Horseshoe</b>    |
| <b>3:00 PM</b>        | <b>Check-In</b>   | <b>Grand Ballroom Foyer</b> |
| <b>4:00 PM</b>        | <b>Welcome</b><br>Mark Strand, Congressional Institute  | <b>Grand Ballroom West</b>  |
| <b>4:10 - 5:15 PM</b> | <b>An Ethics Primer: Preventing Ethics Violations</b><br>Rob Walker, Wiley Rein LLP                     | <b>Grand Ballroom West</b>  |
| <b>5:15 - 6:25 PM</b> | <b>Socialism vs. Free Markets</b><br>David Winston, The Winston Group<br>Myra Miller, The Winston Group | <b>Grand Ballroom West</b>  |
| <b>6:30 - 9:00 PM</b> | <b>Reception &amp; Dinner</b><br>Jonah Goldberg, American Enterprise Institute/ <i>LA Times</i>         | <b>Grand Ballroom East</b>  |

**Thursday, June 6, 2019**

**8:00 - 8:45 AM**      **Breakfast**      **Grand Ballroom East**

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**9:00 - 10:00 AM**      **Working with the White House**      **Grand Ballroom West**  
Ben Howard, White House Deputy Director of Legislative Affairs

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**10:00 - 11:45 PM**      **The Millennial Generation: The Largest Generational Block in the Electorate**      **Grand Ballroom West**  
Warren Wright, Author and President, Second Wave Learning  
*During this session, we will have a live poll of the audience. Please download the Congressional Institute Events app to participate. The poll can be found in the "Voting" module of the app.*

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**11:45 - 1:15 PM**      **Lunch**      **Grand Ballroom East**  
Jimmy Kemp, The Jack Kemp Foundation

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**Legislative Directors**  
**Grand Ballroom West**

**1:15-2:30 Healthcare**  
Regina Herzlinger, Harvard Business School

**2:45-4:15 Leadership Policy Staff**  
Moderator: Mark Strand  
Natalie Joyce, Office of the House Republican Leader  
Bill Hughes, Office of the House Republican Whip  
John Drzewicki, House Republican Conference

**4:30-6:00 Trade**  
Tim Kane, Hoover Institution  
Steve Moore, Heritage Foundation

**Communication Directors**  
**Regency Ballroom East**

**1:15-2:45 The Latest on Digital Media Best Practices**  
Patrick Ruffini, Echelon Insights  
Liza-Bart Dolan, Facebook

**3:00-4:30 Leadership Communicators**  
Moderator: Jessica Towhey  
Michele Exner, Office of the House Republican Leader  
Lauren Fine, Office of the House Republican Whip  
Jeremy Adler, House Republican Conference

**4:45-6:15 Communicating with a Hostile Press/Communicating in the Minority**  
Ed Patru, Direct Communications Co  
Michael Steel, Hamilton Place Strategies

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**6:30 - 9:00 PM**      **Reception and Dinner**      **Grand Ballroom East**  
Keynote speaker: Mary Katharine Hame, CNN Contributor

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**9:00 - 10:15 PM**      **The Pursuit**      **Theater**  
*A documentary by Arthur Brooks, President, American Enterprise Institute*

**Friday, June 7, 2019**

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|                       |                  |                            |
|-----------------------|------------------|----------------------------|
| <b>8:00 - 8:45 AM</b> | <b>Breakfast</b> | <b>Grand Ballroom East</b> |
|-----------------------|------------------|----------------------------|

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|                        |  |                            |
|------------------------|--|----------------------------|
| <b>9:00 - 10:00 AM</b> | <b>Strategic Official Outreach: How to Use the MRA Effectively</b><br>Moderator: Mark Strand<br>Max Engling, Office of the House Republican Leader<br>Otto Heck, Rostrum | <b>Grand Ballroom West</b> |
|------------------------|--|----------------------------|

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|                         |  |                            |
|-------------------------|--|----------------------------|
| <b>10:00 - 11:00 AM</b> | <b>The Sausage Factory: The Legislative Process</b><br>Moderator: Mark Strand<br>Kelly Dixon Chambers, House Rules Committee<br>Hugh Halpern, Former Floor Director, Office of Speaker Paul Ryan | <b>Grand Ballroom West</b> |
|-------------------------|--|----------------------------|

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|                         |  |                            |
|-------------------------|--|----------------------------|
| <b>11:00 - 12:00 PM</b> | <b>Professional Development: Securing Your Digital Space</b><br>Larry Johnson, CyberSponse | <b>Grand Ballroom West</b> |
|-------------------------|--|----------------------------|

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|                 |  |                    |
|-----------------|--|--------------------|
| <b>12:00 PM</b> | <b>End of Retreat<br/>Buses Depart</b> | <b>Hotel Lobby</b> |
|-----------------|--|--------------------|

**House Staff [LCD]**

| First Name | Last Name    | Job Title                                  | Institution                          |
|------------|--------------|--|--------------------------------------|
| Emily      | Ackerman     | Deputy Chief of Staff/Legislative Director | Office of Rep. Reschenthaler         |
| Oren       | Adaki        | Legislative Director                       | Office of Rep. Wilson                |
| Jeremy     | Adler        | Communications Director                    | House Republican Conference          |
| Austin     | Agrella      | Legislative Director                       | Office of Rep. Hurd                  |
| Whitley    | Alexander    | Press Secretary                            | Office of Rep. Floe                  |
| David      | Allen        | Legislative Director                       | Office of Rep. Roby                  |
| Maddie     | Anderson     | Communications Director                    | Office of Rep. Stefanik              |
| Morgan     | Anderson     | Digital Director                           | House Republican Conference          |
| Jessica    | Andrews      | Communications Director                    | House Committee on Judiciary         |
| Julia      | Angelotti    | Legislative Director                       | Office of Rep. Stefanik              |
| Ashley     | Antoskiewicz | Legislative Director                       | Office of Rep. LaHood                |
| Elise      | Argall       | Communications Director                    | Office of Rep. Reschenthaler         |
| Patrick    | Arlantico    | Legislative Director                       | Office of Rep. Williams              |
| Eric       | Arndt        | Legislative Director                       | Office of Rep. Collins (NY)          |
| Lauren     | Aronson      | Communications Director                    | House Committee on Budget            |
| T.W.       | Arrighi      | Communications Director                    | Office of Rep. Banks                 |
| Gus        | Ashton       | Legislative Director                       | Office of Rep. Spano                 |
| Alex       | Attebery     | Deputy Communications Director             | House Committee on Appropriations    |
| Matt       | Atwood       | Communications Director                    | Office of Rep. Tipton                |
| Cole       | Avery        | Communications Director                    | Office of Rep. Abraham               |
| Maggie     | Ayrea        | Legislative Director                       | Office of Rep. Graves (LA)           |
| Kevin      | Baird        | Communications Director                    | Office of Rep. Griffith              |
| Jimmy      | Ballard      | Legislative Director                       | Office of Rep. Davis                 |
| Walker     | Barrett      | Legislative Director                       | Office of Rep. Waltz                 |
| Kristina   | Baum         | Communications Director-Designate          | House Committee on Natural Resources |
| Mark       | Bednar       | Director of Strategic Communications       | Office of the Leader                 |

|          |            |  |                                      |
|----------|------------|--|--------------------------------------|
| Preston  | Bell       | Legislative Director                           | Office of Rep. Hudson                |
| Chris    | Berardi    | Communications Director                        | Office of Rep. Rooney                |
| Chris    | Bien       | Deputy Director of Floor Operations            | Office of the Leader                 |
| Aaron    | Bill       | Legislative Director                           | Office of Rep. Roe                   |
| Lauren   | Billman    | Legislative Director                           | Office of Rep. Miller                |
| Jeff     | Billman    | Legislative Director/Deputy Chief of Staff     | Office of Rep. Hern                  |
| Jeff     | Bishop     | Legislative Director                           | Office of Rep. Stauber               |
| Matt     | Blackwell  | Legislative Director                           | Office of Rep. Dunn                  |
| Meredith | Blanford   | Communications Director                        | Office of Rep. Mullin                |
| Hanna    | Bogorowski | Communications Aide                            | Office of the Leader                 |
| Patrick  | Bond       | Communications Director                        | Office of Rep. Lucas                 |
| Jake     | Bornstein  | Legislative Director                           | Office of Rep. Curtis                |
| Amy      | Bos        | Legislative Director                           | Office of Rep. Sensenbrenner         |
| Grady    | Bourn      | Legislative Director                           | Office of Rep. Carter (TX)           |
| Maria    | Bowie      | Deputy Chief of Staff/Legislative Director     | Office of Rep. Cole                  |
| Michelle | Bowling    | Communications Director                        | Office of Rep. Comer                 |
| Parish   | Braden     | Deputy Staff Director                          | House Committee on Natural Resources |
| Sean     | Brady      | Deputy Chief of Staff and Legislative Director | Office of Rep. Buchanan              |
| Alex     | Briggs     | Legislative Director                           | Office of Rep. Gibbs                 |
| Sara     | Broadwater | Communications Director                        | Office of Rep. Williams              |
| Greg     | Brooks     | Legislative Director                           | Office of Rep. Wenstrup              |
| Michael  | Brooks     | Legislative Director                           | Office of Rep. Marshall              |
| Joanna   | Brown      | Legislative Director                           | Office of Rep. Walberg               |
| Brandy   | Brown      | Communications Director                        | Office of Rep. Perry                 |
| Joey     | Brown      | Communications Director                        | Office of Rep. Smith (MO)            |
| Melissa  | Brown      | Digital Director/Press Secretary               | Office of Rep. Gosar                 |
| Zack     | Brown      | Press Secretary                                | Office of Rep. Young                 |
| Jennifer | Brown      |  |                                      |

|           |           |   |                                   |
|-----------|-----------|---|-----------------------------------|
| Arthur    | Bryant    | Communications Director                       | Office of Rep. Wagner             |
| Daniel    | Bucheff   | Communications Director                       | Office of Rep. Spano              |
| Chris     | Buki      | Legislative Director                          | Office of Rep. McKinley           |
| Luke      | Bunting   | Communications Director                       | Office of Rep. Marchant           |
| Rory      | Burke     | Legislative Director                          | Office of Rep. Gosar              |
| Nick      | Bush      | Deputy Chief of Staff/Legislative Director    | Office of Rep. Stivers            |
| Riley     | Bushue    | Legislative Director                          | Office of Rep. Walden             |
| John      | Busovsky  | Legislative Director                          | Office of Rep. Thompson           |
| Christina | Cameron   | Deputy Press Secretary                        | Office of the Leader              |
| Rebecca   | Card      | Communications Director                       | Office of Rep. Brooks (IN)        |
| Emily     | Carlin    | Communications Director                       | Office of Rep. Gonzalez (OH)      |
| Mary      | Carpenter | Communications Director                       | Office of Rep. Carter (GA)        |
| Colin     | Carr      | Deputy Chief of Staff/Legislative Director    | Office of Rep. Loudermilk         |
| Machalagh | Carr      | General Counsel                               | Office of the Leader              |
| Will      | Carraco   | Legislative Director                          | Office of Rep. Gianforte          |
| Charles   | Castagna  | Legislative Director                          | Office of Rep. Joyce (OH)         |
| Andre     | Castro    | Press Secretary                               | Office of Rep. Flores             |
| Micah     | Cavanaugh | Deputy Chief of Staff/Communications Director | Office of Rep. Wright             |
| George    | Cecala    | Communications Director                       | Office of Rep. Posey              |
| Claude    | Chafin    | Director of Communications                    | House Committee on Armed Services |
| Joe       | Chelak    | Communications Director                       | Office of Rep. Rigglerman         |
| Bill      | Christian | Legislative Director                          | Office of Rep. Weber              |
| Carson    | Clark     | Communications Director                       | Office of Rep. Aderholt           |
| Brandon   | Cockerham | Communications Director                       | Office of Rep. Loudermilk         |
| Erin      | Collins   |   | Office of Rep. Balderson          |
| Michael   | Cornier   | Digital Director                              | Office of the Whip                |
| Caralee   | Conklin   | Legislative Director                          | Office of Rep. Gohmert            |
| Jason     | Cooke     | Legislative Director                          | Office of Rep. Rouzer             |

Page 3 / 17

|           |          |   |                                   |
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| Sarah     | Corley   | Press Secretary                                   | House Committee on Rules          |
| Charles   | Correll  | Deputy Speechwriter                               | Office of the Leader              |
| Catherine | Costakos | Communications Director                           | Office of Rep. Luetkemeyer        |
| Seana     | Cranston | Deputy Chief of Staff/Legislative Director        | Office of Rep. Massie             |
| Jennifer  | Cressy   | Communications Director                           | Office of Rep. McClintock         |
| James     | Crotty   | Communications Director                           | Office of Rep. Fortenberry        |
| Anthony   | Cruz     | Communications Director                           | Office of Rep. Buchanan           |
| Cate      | Cullen   | Communications Director                           | Office of Rep. Olson              |
| Jared     | Culver   | Legislative Director                              | Office of Rep. Perry              |
| Sarah     | Czufin   | Legislative Director                              | Office of Rep. Baird              |
| Miranda   | Dabney   | Press Secretary                                   | Office of Rep. Hern               |
| Ted       | Dacey    | Deputy Chief of Staff and Communications Director | Office of Rep. Mooney             |
| Rob       | Damschen | Communications Director                           | House Committee on Ways and Means |
| Tim       | Daniels  | Legislative Director                              | Office of Rep. Harris             |
| Elizabeth | Daniels  | Communications Director                           | Office of Rep. Newhouse           |
| Reginald  | Darby    | Legislative Director                              | Office of Rep. Steube             |
| Andrew    | David    | Press Secretary                                   | Office of Rep. Higgins            |
| Alex      | Davidson | Communications Director                           | Office of Rep. Mitchell           |
| Mark      | Dawson   | Legislative Director                              | Office of Rep. Aderholt           |
| Jefferson | Deming   | Legislative Director                              | Office of Rep. Westerman          |
| John      | Deoudes  | Legislative Director                              | Office of Rep. Marchant           |
| Julie     | Devine   | Legislative Director                              | Office of Rep. Graves (MO)        |
| Ross      | Dietrich | Legislative Director                              | Office of Rep. Gonzalez (PR)      |
| Matt      | Diller   | Legislative Director                              | House Committee on Rules          |
| Jared     | Ditley   | Legislative Director                              | Office of Rep. Jordan             |
| Justin    | Discigil | Communications Director                           | Office of Rep. Walden             |
| Kelly     | Dixon    | Staff Director                                    | House Committee on Rules          |
| Robert    | Donachie | Communications Director                           | Office of Rep. Roy                |

Page 4 / 17

Ronald  
Zach  
Heather  
Kevin  
John  
Will  
Jordan  
Katherine  
Suanne  
Andrew  
John  
Ben  
Jaryn  
Richard  
Max  
Ryan  
Jordan  
Michele  
Alan  
Jay  
Cari  
Hugh  
Lauren  
Casey  
Kevin  
  
Ian  
Sally  
Savannah

Donado  
Dooley  
Douglass  
Dowling  
Drzewicki  
Dunham  
Dunn  
Duvoneck  
Edmiston  
Eisenberger  
Elizandro  
Elleson  
Emhof  
England  
Engling  
Ethington  
Evich  
Exner  
Feyerherm  
Fields  
Fike  
Fike  
Fine  
Fitzpatrick  
Fogarty  
  
Foley  
Fox  
Frasier

Legislative Director  
Senior Legislative Assistant  
Communication Director  
Legislative Director  
Policy Director  
Deputy Chief of Staff for Policy  
Press Secretary  
Legislative Director  
Legislative Director  
Communications Director  
Communications Director  
Legislative Director  
Chief of Staff and Communications Director  
Legislative Director  
Deputy Member Services Director  
Legislative Director  
Deputy Chief of Staff/Legislative Director  
Communications Director  
Deputy Chief of Staff/Legislative Director  
Policy Director  
Legislative Director  
Legislative Director  
Communications Director  
Legislative Director/Deputy Chief of Staff  
Chief of Staff/Communications  
Director/Scheduler  
Legislative Director  
Communications Director  
Communications Director

Office of Rep. Lesko  
Office of Rep. Burchett  
Office of Rep. Baird  
Office of Rep. Zeldin  
House Republican Conference  
Office of the Leader  
Office of Rep. Gallagher  
Office of Rep. Schweikert  
Office of Rep. King (IA)  
Office of Rep. Kelly (PA)  
Office of Rep. Rouzer  
Office of Rep. Long  
Office of Rep. Webster  
Office of Rep. Olson  
Office of the Leader  
Office of Rep. Gooden  
Office of Rep. Herrera Beutler  
Office of the Leader  
Office of Rep. Fortenberry  
Republican Study Committee  
Office of Rep. Palmer  
Office of Rep. Cloud  
Office of the Whip  
Office of Rep. Armstrong  
Office of Rep. King (NY)  
  
Office of Rep. Nunes  
Office of Rep. Steil  
Office of Rep. Cloud

Page 5 / 17

Michael  
Dylan  
Ian  
Jason  
Renee  
Lauren  
Kathleen  
Dallas  
Tatum  
Maura  
William  
Jim  
David  
Samantha  
Ted  
Joshua  
Ellen  
AnnMarie  
Chris  
Geoffrey  
Rob  
Brian  
Kelsey  
Joshua  
Paul  
Eric  
Matt  
Nikki  
Mitch

Fresquez  
Frost  
Fury  
Gagnon  
Gamela  
Gaydos  
Gayle  
Gerber  
Gibson  
Gillespie  
Glenn  
Goldenstein  
Goldfarb  
Gonzales  
Goodman  
Goodwin  
Gosnell  
Graham  
Grawien  
Green  
Green  
Griffith  
Griswold  
Gross  
Guaglianone  
Gustafson  
Hadro  
Hager  
Hailstone

Communications Director  
Legislative Director  
Communications Director  
Communications Director  
Communications Director  
Press Secretary  
Communications Director  
Communications Director  
Communications Director  
Legislative Director  
Legislative Director  
Communication Director  
Communications Director  
Communications Director  
Director of Operations  
Communications Director  
Legislative Director  
Legislative Director  
Workforce Policy Director  
Communications Director  
Legislative Director  
Legislative Director  
Coalitions Director  
Legislative Director  
Press Secretary  
Press Secretary  
Communications Director

Office of Rep. Cook  
Office of Rep. Hill  
Office of Rep. Jordan  
Office of Rep. Calvert  
Office of Rep. Thompson  
Office of Rep. Guthrie  
Office of Rep. Wittman  
Office of Rep. Gibbs  
Office of Rep. Hudson  
Office of Rep. Kinzinger  
Office of Rep. Holding  
Office of Rep. Comer  
Office of Rep. Steil  
House Committee on Veterans Affairs  
Office of Rep. Pence  
Office of Rep. Timmons  
Office of the Whip  
Office of Rep. Stivers  
Office of Rep. Grothman  
Office of Rep. Scalise  
House Committee on Education and Labor  
Office of Rep. Chabot  
Office of Rep. Smith (NJ)  
Office of Rep. Duncan  
House Republican Conference  
Office of Rep. Flores  
Office of Rep. Smith (NJ)  
House Committee on Homeland Security  
Office of Rep. Green

Page 6 / 17

|           |            |  |   |
|-----------|------------|--|---|
| Travis    | Hafl       | Communications Director                    | Office of Rep. Gianforte                  |
| Mikayla   | Hafl       | Communications Director                    | Office of Rep. Latta                      |
| James     | Hampson    | Legislative Director                       | Office of Rep. Buck                       |
| Elizabeth | Hance      | Press Secretary                            | Office of Rep. Palmer                     |
| Joel      | Hannahs    | Director of Communications                 | Office of Rep. Radewagen                  |
| Andrew    | Hansen     | Communications Director                    | Office of Rep. Bucshon                    |
| Rachel    | Harris     | Communications Director                    | Office of Rep. Steube                     |
| Mike      | Harrison   | Deputy Press Secretary                     | Office of Rep. Hunter                     |
| Hailey    | Hart       | Legislative Director                       | Office of Rep. Luetkemeyer                |
| Joe       | Hartz      | Policy Director                            | House Committee on Small Business         |
| Jordan    | Haverly    | Policy Advisor and Communications Director | Office of Rep. Shirkus                    |
| Darren    | Hedlund    | Legislative Director                       | Office of Rep. Johnson (SD)               |
| Geoffrey  | Hempelmann | Legislative Director                       | Office of Rep. Wornack                    |
| Matthew   | Henderson  | Communications Director                    | Office of Rep. Davidson                   |
| Laura     | Hernandez  | Communications Director                    | Office of Rep. Diaz-Balart                |
| Rob       | Hicks      | Legislative Director                       | Office of Rep. Brooks (IN)                |
| Jake      | Hilkin     | Legislative Director                       | Office of Rep. Norman                     |
| Preston   | Hill       | Policy Advisor                             | Office of the Leader                      |
| Grace     | Hilliard   | Director of Operations                     | House Republican Conference Vice Chairman |
| Taylor    | Hittle     | Legislative Director                       | Office of Rep. Mullin                     |
| Keenan    | Hochschild | Digital Communications Aide                | Office of the Leader                      |
| Matt      | Hodge      | Legislative Director                       | Office of Rep. Crenshaw                   |
| Shelby    | Hodgkins   | Communications Director                    | Office of Rep. Dunn                       |
| Ryan      | Hofmann    | Legislative Assistant                      | House Republican Conference               |
| James     | Hogge      | Communications Director                    | Office of Rep. Bergman                    |
| Ainsley   | Holyfield  | Communications Director                    | Republican Study Committee                |
| Michael   | Horder     | Legislative Director                       | Office of Rep. Conaway                    |

Page 7 / 17

|           |              |   |  |
|-----------|--------------|---|--|
| Rebekah   | Hoshiko      | Communications Director                         | Office of Rep. Westerman                           |
| Stephen   | Hostelley    | Legislative Director                            | Office of Rep. Gonzalez (OH)                       |
| Charli    | Huddleston   | Press Secretary                                 | House Committee on Oversight and Government Reform |
| Rachel    | Huggins      | Legislative Director                            | Office of Rep. Burgess                             |
| Scott     | Hughes       | Legislative Director                            | Office of Rep. Cheney                              |
| Bill      | Hughes       | Policy Director                                 | Office of the Whip                                 |
| Allie     | Humes        | Member Services Coordinator                     | Office of the Leader                               |
| Katie     | Hunter       | Legislative Director                            | Office of Rep. Allen                               |
| Jordan    | Hunter       | Press Secretary                                 | Office of Rep. Thornberry                          |
| Amanda    | Hyman        | Communications Director                         | Office of Rep. McKinley                            |
| Emily     | Hytha        | Communications Director                         | Office of Rep. Conaway                             |
| Alex      | Igleheart    | Legislative Director                            | Office of Rep. Rose                                |
| Carolyn   | Iodice       | Legislative Director                            | Office of Rep. Amash                               |
| Josh      | Jackson      | Legislative Director                            | Office of Rep. Smith (NE)                          |
| Steve     | Janushkowsky | Legislative Director                            | Office of Rep. Babin                               |
| Bradley   | Jaye         | Communications Director                         | Office of Rep. Byrne                               |
| Michelle  | Jelnicky     | Legislative Director/Deputy Chief of Staff      | Office of Rep. Bergman                             |
| Chase     | Jennings     | Communications Director                         | Office of Rep. Budd                                |
| Danielle  | Jensen       | Communications Director                         | Office of Rep. Bacon                               |
| Jakob     | Johnsen      | Legislative Director and Defense Policy Advisor | Office of Rep. Rogers (KY)                         |
| Natalie   | Johnson      | Deputy Press Secretary/ Copywriter              | House Republican Conference                        |
| Jim       | Joice        |   | Office of Rep. Watkins                             |
| Amy       | Jones        | Deputy Director of Education and Senior Counsel | House Committee on Education and Labor             |
| Elizabeth | Joseph       | Policy Director                                 | Office of Rep. Guest                               |
| Natalie   | Joyce        | Senior Advisor and Head of Strategy             | Office of the Leader                               |
| Simon     | Jøntler      | Press Secretary                                 | Office of Rep. Norman                              |
| Barrett   | Karr         | Chief of Staff                                  | Office of the Leader                               |

Page 8 / 17

|            |             |                                  |                                 |
|------------|-------------|----------------------------------|---------------------------------|
| Brian      | Kaveney     | Communications Director          | Office of Rep. Yoho             |
| Benjamin   | Keeler      | Communications Director          | Office of Rep. Johnson (OH)     |
| Rebecca    | Keightley   | Legislative Director             | Office of Rep. Calvert          |
| Kate       | Kelly       | Communications Director          | Office of Rep. Granger          |
| Jasmine    | Kemp        | Press Secretary                  | Office of Rep. Johnson (SD)     |
| Colleen    | Kennedy     | Press Secretary                  | Office of Rep. Palazzo          |
| John       | Kennedy     | Communications Director          | Office of Rep. King (IA)        |
| Sarah      | Kileen      | Legislative Director             | Office of Rep. Bucshon          |
| Joe        | Knowles     | Legislative Director and Counsel | Office of Rep. Fitzpatrick      |
| Steven     | Koncar      | Legislative Director             | Office of Rep. McClintock       |
| Dan        | Kotman      | Communications Director          | Office of Rep. Walberg          |
| Jeff       | Kratz       | Legislative Director             | Office of Rep. Bacon            |
| Chris      | Krepich     | Press Secretary                  | Office of Rep. Sensenbrenner    |
| Jay        | Kronzer     | Legislative Director             | Office of Rep. Green            |
| Colby      | Kuhns       | Legislative Director             | Office of Rep. Cook             |
| Kate       | LaBorde     | Legislative Director             | Office of Rep. Biggs            |
| Alex       | Lanfranconi | Press Secretary                  | Office of Rep. Rutherford       |
| Jack       | Langer      | Communications Director          | House Committee on Intelligence |
| Sally Rose | Larson      | Legislative Director             | Office of Rep. Collins (GA)     |
| Hillary    | Lassiter    | Legislative Director             | Office of Rep. Pence            |
| Rachel     | Ledbetter   | Press Secretary                  | Office of Rep. Scott            |
| Chrissi    | Lee         | Legislative Director             | Office of Rep. Hartzler         |
| Rachel     | Lee         | Communications Director          | Office of Rep. Rose             |
| John       | Leganski    | Director of Floor Operations     | Office of the Leader            |
| Connor     | Lentz       | Legislative Director             | Office of Rep. Hollingsworth    |
| Jenna      | Lithits     | Deputy Policy Director           | House Republican Conference     |
| Laura      | Lington     | Communications Director          | Office of Rep. Massie           |
| Reed       | Linsk       | Legislative Director             | Office of Rep. Hunter           |
| Kyle       | Lombardi    | Legislative Director             | Office of Rep. McCarthy         |

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| Lee      | Lonsberry     | Communications Director                       | Office of Rep. Bishop                  |
| Brian    | Looser        | Legislative Director                          | Office of Rep. Shimkus                 |
| Jennifer | Loraine       | Senior Policy Advisor & Counsel               | Office of the Leader                   |
| Nadghey  | Louis-Charles | Communications Director                       | Office of Rep. Hice                    |
| Kasey    | Lovett        | Press Secretary                               | Office of Rep. Fleischmann             |
| Jonathan | Lowe          | Legislative Director                          | Office of Rep. Chabot                  |
| Molly    | Lowe          | Legislative Director                          | Office of Rep. Amodei                  |
| Scott    | Luginbill     | Chief of Staff                                | Office of Rep. Walker                  |
| Scott    | Mackenzie     | Legislative Director                          | Office of Rep. Webster                 |
| Brittany | Madni         | Legislative Director                          | Office of Rep. Balderson               |
| Carr     | Madsen        | Legislative Director                          | Office of Rep. Stewart                 |
| Nicole   | Manley        | Legislative Director                          | Office of Rep. Cline                   |
| Michael  | Mansour       | Legislative Director                          | Office of Rep. Kinzinger               |
| Will     | Martin        | Communications Director/Legislative Assistant | Office of Rep. Gooden                  |
| Chris    | Martin        | Rapid Response Director                       | House Republican Conference            |
| Brittany | Martinez      | Communications Director                       | Office of Rep. McCarthy                |
| Ryan     | McCormack     | Legislative Director                          | Office of Rep. Duffy                   |
| Colleen  | McGowan       | Legislative Director                          | Office of Rep. LaMalfa                 |
| Katie    | McKeogh       | Press Secretary                               | Office of the Whip                     |
| Kelley   | McNabb        | Communications Director                       | House Committee on Education and Labor |
| Chris    | McNamee       | Deputy Chief of Staff                         | House Committee on Veterans Affairs    |
| Justin   | Melvin        | Legislative Director                          | Office of Rep. Kustoff                 |
| Katie    | Meyer         | Senior Policy Advisor                         | Office of the Leader                   |
| Erin     | Michael       | Legislative Director                          | Office of Rep. Griffith                |
| Carson   | Middleton     | Legislative Director                          | Office of Rep. Foxx                    |
| Rachel   | Millard       | Communications Director                       | House Committee on Agriculture         |
| Kirby    | Miller        | Legislative Director                          | Office of Rep. Kelly (MS)              |
| Shea     | Miller        | Press Secretary                               | Office of Rep. Rogers (AL)             |



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| Clay    | Mills     | Communications Director                       | Office of Rep. Brooks (AL)            |
| Annie   | Miniker   | Deputy Floor Director                         | Office of the Whip                    |
| Jack    | Minor     | Communications Director                       | Office of Rep. Walker                 |
| Kaylin  | Minton    | Communications Director                       | House Committee on Foreign Affairs    |
| Ketsey  | Mix       | Communications Director                       | Office of Rep. Stauber                |
| Tori    | Moran     | Deputy Chief of Staff/Communications Director | Office of Rep. Miller                 |
| Brad    | Morris    | Legislative Director                          | Office of Rep. Johnson (LA)           |
| Chas    | Morrison  | Legislative Director                          | Office of Rep. Gallagher              |
| Jack    | Morrissey | Communications Director                       | Office of Rep. Walorski               |
| Matt    | Mulder    | Deputy Staff Director/Policy Director         | House Committee on Financial Services |
| Devin   | Murphy    | Legislative Director                          | Office of Rep. Gaetz                  |
| Jason   | Murphy    | Legislative Director                          | Office of Rep. Graves (GA)            |
| Luke    | Murry     | Senior Policy Advisor                         | Office of the Leader                  |
| Jeff    | Naft      | Communications Director                       | Office of Rep. Woodall                |
| Dennis  | Nalls     | Floor Assistant                               | Office of the Whip                    |
| Ben     | Napier    | Director of Floor Operations                  | Office of the Whip                    |
| Doug    | Nation    | Legislative Director                          | Office of Rep. McHenry                |
| Andrew  | Neill     | Legislative Director                          | Office of Rep. Fulcher                |
| James   | Neill     | Senior Legislative Director                   | Office of Rep. Simpson                |
| Bryan   | Nichols   | Communications Director                       | Office of Rep. Graves (MO)            |
| Allison | Nielsen   | Communications Director                       | Office of Rep. Waltz                  |
| Julia   | Nista     | Press Secretary                               | Office of Rep. Harris                 |
| Carlton | Norwood   | Communications Director                       | Office of Rep. Allen                  |
| Nick    | O'Boyle   | Legislative Director                          | Office of Rep. Estes                  |
| Sean    | O'Brien   | Legislative Director                          | Office of Rep. Newhouse               |
| Erin    | O'Connor  | Communications Director/Counsel               | Office of Rep. Katko                  |
| George  | O'Connor  | Communications Director                       | Office of Rep. Bost                   |
| Alex    | Ortiz     | Legislative Director                          | Office of Rep. Young                  |

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| Davis            | Pace      | Legislative Director                           | Office of Rep. Ratcliffe              |
| Josh             | Paciorek  | Communications Director                        | Office of Rep. Upton                  |
| Marieli          | Padro     | Communications Director                        | Office of Rep. Gonzalez (PR)          |
| Ali              | Pardo     | National Press Secretary                       | House Republican Conference           |
| Charlyssa Parent | Parent    | Press Secretary                                | Office of Rep. Marshall               |
| Susan            | Parker    | Communications Director                        | Office of Rep. Kelly (MS)             |
| Brian            | Patrick   | Communications Director                        | Office of Rep. Huizenga               |
| Addie            | Patterson | Legislative Assistant and Press Secretary      | Office of Rep. Duncan                 |
| Liz              | Payne     | Legislative Director                           | Office of Rep. Tipton                 |
| Laura            | Peavey    | Press Secretary                                | House Committee on Financial Services |
| Pat              | Pelletier | Legislative Director                           | Office of Rep. Mitchell               |
| Ashley           | Phelps    | Press Secretary                                | Office of Rep. Davis                  |
| Rob              | Pillow    | Communications Director                        | Office of Rep. Guest                  |
| Suzi             | Plasencia | Legislative Director                           | Office of Rep. Granger                |
| Emma             | Polefko   | Communications Director                        | Office of Rep. Weber                  |
| John             | Porter    | Legislative Director and Deputy Chief of Staff | Office of Rep. Brady                  |
| Jared            | Powell    | Communications Director                        | Office of Rep. McMorris Rodgers       |
| Lori             | Prater    | Legislative Director                           | Office of Rep. Kelly (PA)             |
| Palmer           | Rafferty  | Legislative Director                           | Office of Rep. Huizenga               |
| Morgan           | Rako      | Press Secretary                                | Office of Rep. Turner                 |
| Logan            | Ramsey    | Communications Director                        | Office of Rep. Amodei                 |
| Hilary           | Ranieri   | Legislative Director                           | Office of Rep. Timmons                |
| David            | Rardin    | Legislative Director                           | Office of Rep. Johnson (OH)           |
| Mark             | Ratner    | Deputy Chief of Staff and Legislative Director | Office of Rep. Upton                  |
| Mark             | Ratto     | Legislative Director                           | Office of Rep. Bost                   |
| John             | Rauber    | Deputy Communications Director                 | Office of Rep. LaHood                 |
| Scott            | Rausch    | Legislative Director                           | Office of Rep. Mooney                 |

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| Sarah   | Reese         | Press Secretary                                | Office of Rep. Babin                   |
| Kristi  | Reese         | Digital Director                               | House Committee on Ways and Means      |
| Will    | Reinert       | Communications Director                        | Office of Rep. Reed                    |
| Marty   | Reiser        | Deputy Policy Director                         | Office of the Whip                     |
| Tim     | Reitz         | Legislative Director                           | Office of Rep. Hice                    |
| Mitch   | Reife         | Legislative Director                           | Office of Rep. Byrne                   |
| Curtis  | Rhyne         | Deputy Chief of Staff and Legislative Director | Office of Rep. Holding                 |
| Thomas  | Rice          | Legislative Director                           | Office of Rep. McCaul                  |
| Ally    | Riding        | Communications Director                        | Office of Rep. Curtis                  |
| Angie   | Riesterer     | Communications Director                        | Office of Rep. Herrera Beutler         |
| Abby    | Rime          | Press Secretary                                | Office of Rep. Emmer                   |
| Summer  | Robertson     | Deputy Chief of Staff                          | Office of Rep. Bifarakis               |
| Andrew  | Robreno       | Legislative Director                           | Office of Rep. Smucker                 |
| Zack    | Roday         | Director of Communications                     | House Committee on Energy and Commerce |
| Alexah  | Rogge         | Communications Director                        | Office of Rep. Fulcher                 |
| Becky   | Rogness       | Communications Director                        | Office of Rep. Hagedorn                |
| Kevin   | Roig          | Deputy Chief of Staff/Communications Director  | Office of Rep. Graves (LA)             |
| Kerry   | Rom           | Communications Director                        | Office of Rep. Crenshaw                |
| Andrew  | Romeo         | Communications Director                        | Office of Rep. Joyce (PA)              |
| Patrick | Rooney        | Legislative Director                           | Office of Rep. Meuser                  |
| Janet   | Rossi         | Legislative Director                           | Office of Rep. Woodall                 |
| Blair   | Rotert        | Legislative Director                           | Office of Rep. Wright                  |
| Dave    | Russell       | Communications Director                        | Office of Rep. Moolenaar               |
| Dan     | Sadlosky      | Policy Advisor                                 | Office of the Whip                     |
| Bobby   | Saparow       | Chief of Staff                                 | Office of the Chief Deputy Whip        |
| Sean    | Satterthwaite | Speechwriter                                   | Office of the Whip                     |
| Ryan    | Saylor        | Communications Director                        | Office of Rep. Cline                   |

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|-------------|--------------|---------------------------------|-----------------------------------|
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| Jayson      | Schimenti    | Legislative Director            | Office of Rep. Moolenaar          |
| Eric        | Schmitz      | Coalitions Coordinator          | Office of the Whip                |
| Corey       | Schrodt      | Legislative Director            | Office of Rep. Rooney             |
| Martin      | Schultz      | Legislative Director            | Office of Rep. Walorski           |
| Katherine   | Sears        | Communications Director         | Office of Rep. Joyce (OH)         |
| Cassandra   | Sebastian    | Communications Director         | Office of Rep. Lamborn            |
| Michael     | Seeds        | Legislative Director            | Office of Rep. Thornberry         |
| Sophie      | Seid         | Press Secretary                 | Office of Rep. Rice               |
| Ashley      | Shelton      | Legislative Director            | Office of Rep. Crawford           |
| Madison     | Shupe        | Communications Director         | Office of Rep. Stewart            |
| Alexia      | Sikora       | Press Secretary                 | Office of Rep. Womack             |
| Matthew     | Silver       | Legislative Director            | Office of Rep. Davidson           |
| David       | Simons       | Senior Legislative Assistant    | Office of Rep. Barr               |
| Alison      | Slagell      | Legislative Director            | Office of Rep. Lucas              |
| Barry       | Smith        | Legislative Director            | Office of Rep. Mast               |
| Robby       | Smith        | Legislative Director            | Office of Rep. Roy                |
| Amanda      | Smith        | Communications Director         | Office of Rep. McCaul             |
| Hannah Lynn | Smith        | Press Secretary                 | Office of Rep. Long               |
| Heather     | Smith        | Communications Director         | Office of Rep. Lesko              |
| Steven      | Smith        | Communications Director         | Office of Rep. Hill               |
| Caleb       | Smith        | Digital Communications Director | Office of the Leader              |
| Danielle    | Smoot        | Communications Director         | Office of Rep. Rogers (KY)        |
| Jesse       | Soils        | Press Secretary                 | House Committee on Ways and Means |
| Dominique   | Spadavecchia | Legislative Director            | Office of Rep. Arrington          |
| Matt        | Sparks       | Head of Communications          | Office of the Leader              |
| Jenna       | Spealman     | Policy Director                 | House Committee on Budget         |
| Brittan     | Specht       | Senior Policy Advisor           | Office of the Leader              |
| Richard     | Stanton      | Legislative Director            | Office of Rep. Fladewagen         |

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| Zach     | Steacy         | Director, Legislative Operations                        | House Committee on Armed Services |
| Greg     | Steele         | Communications Director                                 | Office of Rep. Estes              |
| Daniel   | Stefanski      | Communications Director                                 | Office of Rep. Biggs              |
| Rachel   | Stephens       | Communications Director                                 | Office of Rep. Ratcliffe          |
| Courtney | Stevens        | Senior Legislative Assistant                            | Office of Rep. Palazzo            |
| Adam     | Stewart        | Legislative Director                                    | Office of Rep. Bishop             |
| Brad     | Stewart        | Communications Director                                 | Office of Rep. Mast               |
| Danielle | Stewart        | Communications Director                                 | Office of Rep. Graves (GA)        |
| Tim      | Sullivan       | Communications Director                                 | House Committee on Administration |
| Michael  | Sullivan       | Policy Coordinator                                      | House Republican Conference       |
| Amy      | Surber         | Legislative Director                                    | Office of Rep. Banks              |
| Tim      | Svoboda        | Press Secretary   | Office of Rep. Grothman           |
| Chris    | Sweet          | Legislative Director                                    | Office of Rep. Diaz-Balart        |
| Anna     | Swick          | Communications Director                                 | Office of Rep. Hartzler           |
| Michael  | Taggart        | Legislative Director                                    | Office of Rep. McMorris Rodgers   |
| Deena    | Tauster        | Legislative Director                                    | Office of Rep. King (NY)          |
| Emily    | Taylor         | Communications Director                                 | Office of Rep. Carter (TX)        |
| Emily    | Taylor-Johnson | Communications Director                                 | Office of Rep. Roby               |
| Shana    | Teehan         | Communications Director/Senior Advisor                  | Office of Rep. Brady              |
| Michael  | Tehrani        | Legislative Director and Military Legislative Assistant | Office of Rep. Scott              |
| Taylor   | Theodossiou    | Chief of Staff and Communications Director              | Office of Rep. McHenry            |
| James    | Thomas         | Legislative Director                                    | Office of Rep. Lamborn            |
| Brendan  | Thomas         | Communications Director                                 | Office of Rep. DesJarlais         |
| Jett     | Thompson       | Legislative Director                                    | Office of Rep. Taylor             |
| Amanda   | Thompson       | Communications Director                                 | Office of Rep. Collins (GA)       |
| Katie    | Thompson       | Communications Director                                 | Office of Rep. Hurd               |
| Emma     | Thomson        | Communications Director                                 | Office of Rep. Burgess            |

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| Dray      | Thome     | System Administrator                       | House Republican Conference                      |
| Daniel    | Tidwell   | Legislative Director                       | Office of Rep. Fleischmann                       |
| Amy       | Timmerman | Communications Director                    | Office of Rep. Ferguson                          |
| Elise     | Tollefson | Legislative Director                       | Office of Rep. Reed                              |
| Sophie    | Trainor   | Legislative Director                       | Office of Rep. Guthrie                           |
| Walker    | Truluck   | Legislative Director                       | Office of Rep. Rice                              |
| Matt      | Tucker    | Legislative Director                       | Office of Rep. Joyce                             |
| Ann       | Tumolo    | Communications Director                    | Office of Rep. Wenstrup                          |
| Valentina | Valenta   | Legislative Director                       | Office of Rep. Posey                             |
| Nicholas  | Vance     | Legislative Director                       | Office of Rep. Rutherford                        |
| Alex      | Vargo     | Legislative Director                       | Office of Rep. Budd                              |
| Heather   | Vaughan   | Communications Director                    | House Committee on Science, Space and Technology |
| Jonathan  | Vecchi    | Legislative Director/Deputy Chief of Staff | Office of Rep. Bilirakis                         |
| Whitney   | Verett    | Legislative Director                       | Office of Rep. Rogers (AL)                       |
| Ted       | Verrill   | Deputy Chief of Staff/Legislative Director | Office of Rep. Abraham                           |
| Brandon   | VerVelde  | Communications Director                    | Office of Rep. Armstrong                         |
| Anna      | Vetter    | Communications Director                    | Office of Rep. Taylor                            |
| Madelaine | Vey       | Legislative Director                       | Office of Rep. Latta                             |
| Katie     | Vincentz  | Communications Director                    | Office of Rep. Zeldin                            |
| Rachel    | Wagley    | Legislative Director                       | Office of Rep. Wagner                            |
| Ryan      | Walker    | Legislative Director                       | Office of Rep. Walker                            |
| Nikki     | Wallace   | Communications Director/District Director  | Office of Rep. Simpson                           |
| James     | Walsh     | Legislative Director                       | Office of Rep. Yoho                              |
| Austin    | Walton    | Senior Legislative Assistant               | Office of Rep. Wittman                           |
| Katie     | Webster   | Communications Director                    | Office of Rep. Hollingsworth                     |
| Aron      | Wehr      | Communications Director                    | Office of Rep. Smith (NE)                        |
| Sara      | Werner    | Press Secretary                            | Office of Rep. Foxx                              |
| Jodi      | Whitaker  | Press Director                             | Office of Rep. Barr                              |

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Counsel  
Legislative Director  
Communications Director  
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Office of Rep. Brooks (AL)  
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House Committee on Transportation and  
Infrastructure  
Office of Rep. Emmer