#### **Employee Post-Travel Disclosure Form**

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This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure Statements* of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and *file it with the Clerk of the House*, *B-81 Cannon House Office Building*, within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

NO	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 100	)1.
	Name of Traveler: Hillary Gross	
	a. Name of Accompanying Relative: OR None	Ø
	b. Relationship to Traveler:  Spouse  Other (specify):	_
3.	a. Dates: Departure: mw3, 2019 Return: Mw4, 2019  b. Dates at Personal Expense, if any:  OR None Return: Mw4, 2019	
	b. Dates at Personal Expense, if any: OR None OR NO.	I
4.	Departure City: Return City: Destination: Bultimore Return City: DC	
5.	Sponsor(s), Who Paid for the Trip: Congressional institute	
6.	Describe Meetings and Events Attended: Sessions on monaugment, etnics, working w	
	leaderhip + administration, and retrouving ainners	
7.	Signify statement is true by checking the box: D - yes, except sutvacy	
	b. If not, explain: 1eft early saturaly Am - did, not participate in 5	_
I c	ertify that the information contained on this form is true, complete, and correct to the best of wknowledge.	
Sig	nature of Traveler: Date: 5\10\19	
Di	athorized this travel in advance. I have determined that all of the expenses listed on the attached <i>Sponsor Post-Travel sclosure Form</i> were necessary and that the travel was in connection with the employee's official duties and would not ate the appearance that the employee is using public office for private gain.	
Na	me of Supervising Member: Bob Gibbs Date: 5/9/19	
Siş	nature of Supervising Member:	

#### **Sponsor Post-Travel Disclosure Form**

~	Original	11.00	Amendmen
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This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses

and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses. NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Sponsor(s) who paid for the trip: Congressional Institute 2. Travel Destination(s): Baltimore, MD 3. Date of Departure: May 2, 2019 \_\_\_\_\_ Date of Return: May 4, 2019 4. Name(s) of Traveler(s): See Attached List Note: You may list more than one traveler on a form only if all information is identical for each person listed. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4: Total Transportation Total Lodging Total Meal Total Other Expenses Expenses Expenses Expenses (dollar amount per item and description Traveler \$0.00 \$173.17 \$344.19 \$294.57 - Room Rental Accompanying Family Member 6. All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box: 🗹 I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. Date: May 9, 2019 Signature: Male Name: Mark Strand Title: President Organization: Congressional Institute I am an officer of the above-named organization. Signify statement is true by checking box: Address: 1700 Diagonal Road #730, Alexandria, VA 22314 Telephone: 703-837-8812 Email: strand@conginst.org

Committee staff may contact the above-named individual if additional information is required. If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

# TRAVELER FORM 1. Name of Traveler: Hillary Gross 2. Sponsor(s) who will be paying for the trip: Cong (Sichal Institute 3. Travel Destination(s): Baltimore, mp 4. a. Date of Departure: MWA, 2019 b. Will you be extending the trip at your personal expense? Date of Return: MW4, 2019 Yes No If yes, list dates at personal expense: \_\_\_ 5. a. Will you be accompanied by a family member at the sponsor's expense? 🔲 Yes 🖼 No 🏻 If yes: (1) Name of Accompanying Family Member: (2) Relationship to Traveler: Spouse Child Other (specify): \_\_\_\_ (3) Accompanying Family Member is at least 18 years of age: \(\sigma\) Yes \(\sigma\) No 6. a. Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)? Yes No b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted: 7. Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms: Yes \( \square\) No NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating. 8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties. Meeting other chiefs, learning best pructices + other minutes 9. Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip? Yes No 10. For staff travelers, to be completed by your employing Member: ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member

Date 3/25/

#### **Primary Trip Sponsor Form**

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics. house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S. C. 6 1001. Earlurge

to	comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.
	Sponsor who will be paying for the trip: Congressional Institute
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box:
3.	<ul> <li>Check only one. I represent that:</li> <li>a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR</li> <li>b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR</li> <li>c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. If "c" is checked, list the names of the additional sponsors:</li> </ul>
4.	Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
	See Addendum & Attached Invitation List
5.	Is travel being offered to an accompanying family member of the House invitee(s)?   Yes  No
6.	Date of Departure: May 2. 2019 Date of Return: May 4. 2019
7.	a. City of departure: Washington, DC
	b. Destination(s): Baltimore, MD
	c. City of return: Washington, DC
8.	Check only one. I represent that:  a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965:   OR
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: 🔽 OR
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.
9.	Check only one of the following:  a. I checked 8(a) or (b) above:  b. I checked 8(c) above but am not offering any lodging:  c. I checked 8(c) above and am offering lodging and meals for one night:  OR  d. I checked 8(c) above and am offering lodging and meals for two nights:  If you checked this box, explain why the second night of lodging is warranted:

10.	Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). <i>Indicate agenda is attached by checking box:</i>				
11. Check only one of the following:					
	a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify that the statement is true by checking box: OR				
	b. <i>Not Applicable</i> . Trip sponsor is a U.S. institution of higher education:				
12.	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip <i>and</i> its role in organizing and/or conducting the trip:				
	See Addendum				
13.	Answer parts a and b. Answer part c if neccessary:				
	a. Mode of travel: Air Rail Bus Car Other (specify:)				
	b. Class of travel: Coach 🗹 Business 🗌 First 🗌 Charter 🗎 Other 🗎 (specify:)				
	c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:				
14.	I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking box:				
15.	Check only one. I represent that either:  a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: OR				
	b. The trip involves events that are arranged specifically with regard to congressional participation: If "b" is checked:				
	1) Detail the cost <i>per day</i> of meals (approximate cost may be provided): Thur - \$56. Fri - \$101. Sat - \$21				
	2) Provide the reason for selecting the location of the event or trip: Relative proximity to Washington, DC and				
	capacity to handle a large event.				
16.	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:				
	Hotel Name: Renaissance Baltimore Harborpla City: Baltimore, MD Cost Per Night: \$149				
	Reason(s) for Selecting: Proximity to DC, Availablity, Security & Facility size				
	Hotel Name: City: Cost Per Night:				
	Reason(s) for Selecting:				
	Hotel Name: City: Cost Per Night:				
	Reason(s) for Selecting:				
17.	I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum				
	payment. Signify that the statement is true by checking box:				

#### 18. Total Expenses for each Participant:

Actual Amounts Good Faith Estimates			Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$72	\$344	\$178
For each Accompanying Family Member	\$72	\$0	\$143

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$336	Room Rental
For each Accompanying Family Member	\$336	Room Rental

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

10	1	T. Common of		7	
19	1 .	1001	COM	111	one:

- a. I certify that I am an officer of the organization listed below: OR
- b. *Not Applicable*. Trip sponsor is an individual or a U.S. institution of higher education.
- 20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip. 🗹
- 21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

3/15/2019 Signature: Date: Mark Strand Name:

President

Title: Congressional Institute

Organization: \_

1700 Diagonal Road #730, Alexandria, VA 22314 Address: \_

703-837-8812

Telephone: \_

strand@conginst.org

Email:

If there are any questions regarding this form, please contact the Committee at the following address:

#### Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392

Theodore E. Deutch, Florida Chairman Kenny Marchant, Texas Ranking Member

Grace Meng, New York Susan Wild, Pennsylvania Dean Phillips, Minnesota Anthony Brown, Maryland

John Ratcliffe, Texas George Holding, North Carolina Jackie Walorski, Indiana Michael Guest, Mississippi



# U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust Staff Director and Chief Counsel

David W. Arrojo Counsel to the Chairman

Christopher A. Donesa Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515-6328 Telephone: (202) 225-7103 Facsimile: (202) 225-7392

May 1, 2019

Ms. Hillary Gross Office of the Honorable Bob Gibbs 2446 Rayburn House Office Building Washington, DC 20515

Dear Ms. Gross:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Baltimore, Maryland, scheduled for May 2 to 4, 2019, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$390 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman

Kenny Marchant Ranking Member

TED/KM:adw

#### PRIMARY TRIP SPONSOR FORM ADDENDUM

Question 4: Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

See attached invitation list. This Congressional Institute sponsored retreat focuses on the important role of the Chief of Staff in congressional offices. Therefore, the invitation to this retreat is being extended to Chiefs of Staff in House and Senate Majority personal offices, the Staff Director in House and Senate Majority committee offices as well as select leadership staff.

Question 12: For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The purpose of the Congressional Institute (a 501(c)4 organization) is to promote public education about Congress and to hold educational conferences for Members of Congress, staff and others. The Congressional Institute is the sole organizer and conductor of this event. This retreat is designed to strengthen professional relationships among Chiefs of Staff, senior leadership and committee staff, educate them on policy issues and best practices, and encourage the exchange of ideas with colleagues.

#### Question 18: Total expenses for each participant:

The estimated lodging rate and per participant food/refreshment expense figure for this event (and provided on this form) do not include the separate costs to the Congressional Institute to rent conference/banquet space large enough to accommodate this large event with appropriate security and audio/visual capabilities necessary to conduct our program. Dividing these conference and facility rental costs by the number of participants estimated to attend this event, the estimated figure would be \$336 as disclosed on the sponsor form.



#### Chiefs of Staff Conference May 2-4, 2019

## Thursday, May 2, 2019

1:30 PM Bus Departs from Rayburn Horseshoe		*
2:30 PM	Check-In	
3:00 - 3:05 PM	Welcome Mark Strand, Congressional Institute	
3:05 - 4:05 PM	Socialism vs. Capitalism  David Winston. The Winston Group (confirmed)  Myra Miller, The Winston Group (confirmed)	. *
4:10 - 5:30 PM	Session 2 TBD	
6:30 - 9:00 PM	Reception & Dinner Working Together for a Better America Keynote Speaker: TBD	

### Friday, May 3, 2019

8:00 AM	Breakfast
9:00 - 10:30 AM	Accessing Leadership to Advance Your Boss' Legislative Agenda Moderator: Mark Strand Barrett Karr, Office of the Leader Brett Horton, Office of the Whip Kara Ahern, House Republican Conference
10:45 - 12:15 PM	The Effective Congressional Office Manager Mark Horstman, Manager Tools (invited)
12:15 - 2:00 PM	Lunch: Love Your Enemies Keynote Speaker: Arthur Brooks, American Enterprise Institute (invited)

2:00 - 3:00 PM	Healthcare: Miracles, Opportunities and Threats The Honorable Seema Verma, Administrator of the Centers for Medicare and Medicaid Services (invited)
3:00 - 4:00 PM	Federal Reserve: What Goes on Behind the Curtain The Honorable Jerome Powell, Chairman of the Federal Reserve (invited)
4:00 - 5:00 PM	Modernization Committee: Opportunity for Office Improvement?  Moderator: Mark Strand  George Hadijski, Former House Administration Committee Senior Advisor  Lee Drutman. New America  Brad Fitch, Congressional Management Foundation  Seamus Kraft, OpenGov Foundation
5:00-6:00 PM	Ethics Primer Rob Walker, Wiley Rein LLP (invited)
6:30-9:00 PM	Reception & Dinner: Why the Age of Disruption May Usher in the Era of Reform Keynote Speaker: Bruce Mehlman, Mehlman Castagnetti Rosen & Thomas

## Saturday, May 4, 2019

7:30 AM	Breakfast	
9:00 - 10:15 AM	Protecting Your Office TBD	
10:30 - 12:00 noon	Best Practices TBD	
12:00 PM	End of Retreat	,

# House Staff

Mike	Alex	Matt	Chris	Eric	Brooke	Megan	Josh	Andrew	Brendan	Cliff	Eliza	Tim	Cyrus	Reyn	Gary	Taylor	Morgan	Dale	Eric	Anna	Mike	Kara	Jeremy	Rob	First Name
Bloomquist	Blair	Bisenius	Bien	Bergren	Bennett	Bell	Bell	Bell	Belair	Bayer	Baker	Baker	Artz	Archer	Andres	Andreae	Anderson	Anderson	Amidon	Alburger	Albares	Ahern	Adler	Adkerson	Last Name
Staff Director	Chief of Staff	Chief of Staff	Deputy Director of Floor Operations	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Digital Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Job Title
House Committee on Energy and Commerce	Office of Rep. Steube	Office of Rep. Sensenbrenner	Office of the Leader	Office of Rep. Guthrie	Office of Rep. Hill	Office of Rep. Rogers (KY)	Office of Rep. Estes	Office of Rep. Budd	House Committee on Judiciary	Office of Rep. Fulcher	Office of Rep. Crenshaw	Office of Rep. Allen	Office of Rep. Foxx	Office of Rep. Fortenberry	House Committee on Ways and Means	Office of Rep. Gallagher	House Republican Conference	Office of Rep. Lamborn	Office of Rep. Zeldin	Office of Rep. Joyce	Office of Rep. Roby	House Republican Conference	House Republican Conference	Office of Rep. Loudermilk	Institution

Stephen	Derick	Chris	Andrew	Anne Marie	Caroline	Jessica	Chris	Machalagh	Ryan	Dustin	Johnna	Chad	Larry	John	Jeff	Stuart	Tom	Chelsea	Chris	Matthew	Colin	Parish	Casey	Joshua	Lorissa	Caroline	Aaron	Gabriella
Cote	Corbett	Connelly	Christianson	Chotvacs	Cash	Carter	Carter	Carr	Carney	Carmack	Carlson	Carlough	Calhoun	Byers	Butler	Burns	Brown	Brown	Brinson	Brennan	Brainard	Braden	Bowman	Bowlen	Bounds	Boothe	Bonnaure	Boffelli
Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	General Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Member Services Director	Chief of Staff	Chief of Staff
House Committee on Financial Services	Office of Rep. Woodall	Office of Rep. Hartzler	Office of Rep. Johnson (SD)	House Committee on Appropriations	Office of Rep. Comer	Office of Rep. Rooney (FL-19)	Office of Rep. Hudson	Office of the Leader	Office of Rep. Steil	Office of Rep. Ratcliffe	Office of Rep. McCaul	Office of Rep. Byrne	Office of Rep. Yoho	Office of Rep. Hurd	Office of Rep. McHenry	Office of Rep. Posey	Office of Rep. Graves (MO)	Office of Rep. Arrington	Office of Rep. Rogers (AL)	Office of Rep. Thompson	Office of Rep. Watkins	House Committee on Natural Resources	Office of Rep. Herrera Beutler	Office of North Carolina 3rd District	Office of Rep. Walden	House Republican Conference	Office of Rep. Reschenthaler	Office of Rep. Gonzalez

Kathryn Greg	Michele	John	Max	Jaryn	Kevin	John	WIII	John	Mark	Jordan	John	Matthew	Kelly	Kat	Lonnie	Monica	Jon	James	Rocky	Pamela	Jonathan	Dave	Jen	Mike	Dante	Chris	Ben
Facchiano Facchiano	Exner	Etue	Engling	Emhof	Eichinger	Dutton	Dunham	Drzewicki	. Dreiling	Downs	Donnelly	Donnellan	Dixon	Dimenstein	Dietz	Didiuk	DeWitte	Decker	Deal	Day	Day	Davis	Daulby	Dankler	Cutrona	Crawford	Couhig
Chief of Staff Chief of Staff	Communications Director	Chief of Staff	Deputy Member Services Director	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff for Policy	Policy Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Higgins Office of Rep. Smucker	Office of the Leader	Office of Rep. Williams	Office of the Leader	Office of Rep. Webster	Office of Rep. Jordan	Office of Rep. Harris (MD)	Office of the Leader	House Republican Conference	Office of Rep. Bacon	Office of Rep. Guest	Office of Rep. Graves (GA)	Office of Rep. Miller	House Committee on Rules	Office of Rep. Schweikert	Office of Rep. Taylor	Office of Rep. Smith (NE)	Office of Rep. Huizenga	Office of Rep. Burgess	Office of Rep. McClintock	Office of Rep. Young (AK)	Office of Rep. Wilson	Office of Rep. Brady	House Committee on Administration	Office of Rep. Walorski	Office of Rep. Meuser	Office of Rep. Carter (GA)	Office of Rep. Babin

22	James	Desiree	Tucker	Allen	Kyle	Carolyn	Micah	Dave	Dan	Melissa	Charlie	David	Joel	Dave	Barrett	Natalie	Kyle	Bill	Paul	Zach	Adam	Michael	Brett	Erynn	Nate	Chris	Liz
Laukitis	Langenderfer	Koetzle	Knott	Klump	Kizzier	King	Ketchel	Kennett	Keniry	Kelly	Keller	Keller	Katz	Karvelas	Karr	Joyce	Jackson	Hughes	Howell	Howell	Howard	Hough	Horton	Hook	Hodson	Hixon	Hittos
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Director of Member Services	Chief of Staff	Policy Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff
Office of Rep. Walberg	Office of Rep. Mast	Office of Rep. Stauber	Office of Rep. Holding	Office of Rep. Duncan (SC)	Office of Rep. Mitchell	Office of Rep. Wittman	Office of Rep. Waltz	Office of Rep. Calvert	House Committee on Budget	Office of Rep. Olson	Office of Rep. Wagner	Office of Rep. Banks	Office of Rep. Collins (GA)	Office of Rep. Buchanan	Office of the Leader	Office of the Leader	Office of Rep. Bucshon	Office of the Whip	Office of Rep. Kelly (MS)	Office of Rep. Katko	Office of Rep. Turner	Office of Rep. Mooney	Office of the Whip	Office of Rep. Collins (NY)	Office of Rep. McMorris Rodgers	House Committee on Oversight and Government Reform	Office of Rep. Bilirakis

Matt	Jonas	Bruce	Katie	Matt	Carrie	Pete	Chara	Moutray	Matt	Deborah	Brittany	Josh	Bret	Chris	Adam	Kelly	Scott	Michael	Jennifer	Tim	Tony	Hunter	Joe	Jenna	Luke	Roz	John	Jason
Miller	Miller	Miller	Meyer	Meyer	Meadows	Meachum	McMichael	McLaren	McCullough	Mazoi	Martinez	Martin	Manley	Maneval	Magary	Lungren-McCollum	Luginbill	Lowry	Loraine	Lolli	Lis	Lipscomb	Lillis	Lifhits	Letlow	Leighton	Leganski	Lawrence
Chief of Staff	Chief of Staff	Chief of Staff	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Press Secretary	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Senior Policy Advisar & Counsel	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Policy Director	Chief of Staff	Chief of Staff	Director of Floor Operations	Chief of Staff
Office of Rep. Cline	Office of Rep. Carter (TX)	Office of Rep. Amodei	Office of the Leader	Office of Rep. Roe	Office of Rep. Newhouse	Office of Rep. Duffy	Office of Rep. Weber	Office of Rep. Timmons	Office of Rep. Bost	Office of Rep. Biggs	Office of the Leader	Office of Rep. Thornberry	Office of Rep. Davis	Office of Rep. Emmer	Office of Rep. Cloud	Office of Rep. Griffith	Office of Rep. Walker	Office of Rep. Dunn	Office of the Leader	Office of Rep. Gonzalez	Office of Rep. Bergman	Office of Rep. Palazzo	Office of Rep. Long	House Republican Conference	Office of Rep. Abraham	Office of Rep. Armstrong	Office of the Leader	Office of Rep. Scott

Bart	Marty	Chad	Allison	Megan	Parker	Brian	Jilian	Anthony	Mark	Steve	Mark	All	Stacy	Jon	Ryan	Corey	Mary	Poppy	Dave	Ben	Luke	Melissa	Lauren	Vivian	Annie	James	Megan	Wade
Reising	Reiser	Ramey	Poulios	Porter	Poling	Plaut	Plank	Pileggi	Piland	Pfrang	Petfitt	Pardo	Palmer-Barton	Oehmen	O'Toole	Norman	Noonan	Nelson	Natonski	Napier	Murry	Murphy	Muglia	Moeglein	Minkler	Min	Miller	Miller
Director of Member Services	Deputy Policy Director	Chief of Staff	Chief of Staff	Member Services Assistant	Executive Director	Operations Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	National Press Secretary	Chief of Staff	Chief of Staff	Cloakroom Floor Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Director of Floor Operations	Senior Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Floor Director	Deputy Chief of Staff & Counsel	Chief of Staff	Chief of Staff
Office of the Whip	Office of the Whip	Office of Rep. Luetkemeyer	Office of Rep. Latta	House Republican Conference	NRCC	House Republican Conference	Office of Rep. Nunes	Office of Rep. Stefanik	Office of Rep. Norman	Office of Rep. LaHood	Office of Rep. Brooks (AL)	House Republican Conference	Office of Rep. Chabot	Office of Rep. Flores	Office of the Leader	Office of Rep. Curtis	Office of Rep. Smith (NJ)	Office of Rep. Arnash	Office of Rep. Riggleman	Office of the Whip	Office of the Leader	Office of Rep. Rouzer	Office of Rep. Perry	Office of Rep. Westerman	Office of the Whip	Office of the Leader	Office of Rep. Scalise	Office of Rep. Roy

Caleb	William	ASTILEY	^ <u> </u>	Lindsay	Kelly	Stephen	Jonah	Jeremy	Brendan.	Rebecca	Matt	Megan	Paul	Bobby	Lindsay	Mary	Mark	Kevin	Sara	Jamie	Kyle	Brent	Ritika	Craig	Brandon	Andrew	Brian
Smith	Smith	STELL	) 	Slater	Simpson	Siao	Shumate	Shoemaker	Shields	Shaw	Schertz	Savage	Sass	Saparow	Ryan	Rosado	Roman	Roig	Rogers	Robinette	Robertson	Robertson	Robertson	Roberts	Renz	Renteria	Rell
Digital Communications Director	Chief of Staff	Statt Director		Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Staff Director	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff (DC)	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff
Office of the Leader	Office of Rep. Palmer	House Committee on Science, Space and Technology		Office of Rep. Simpson	Office of Rep. Rutherford	Office of Rep. Green	Office of Rep. Grawford	Office of Rep. Joyce (PA)	House Committee on Foreign Affairs	Office of Rep. Hollingsworth	House Committee on Agriculture	Office of Rep. Brooks (IN)	House Committee on Transportation and Infrastructure	Office of the Chief Deputy Whip	Office of Rep. Moolenaar	Office of Rep. Barr	Office of Rep. Smith (MO)	Office of Rep. Graves (LA)	Office of Pennsylvania 12th District	Office of Rep. Spano	Office of Rep. Pence	Office of Rep. Marshall	Office of Rep. Buck	Office of Rep. Shimkus	House Committee on Education and Workforce	Office of Rep. Fitzpatrick	Office of Rep. Aderholt

Clay	Courtney	Austin	Drew	Jennifer	Beau	Ashlee	Chris	Rachel	Richard	Tom	Jon	Tyler	Ryan	Brian	Rick	Dan	Peter	Matthew	Mike	Jen	Sarah	Brittan	Matt	Mark	Allen	David	John	Mike
White	Whetstone	Weatherford	Wayne	Watson	Walker	Vinyard	Vieson	VerVelde	Vaughn	Van Flein	Towers	Threadgill	Thompson	Thomas	Terrazas	Taylor	· Su	Stroia	Stopp	Stewart	Stevens	Specht	Sparks	Spannagel	Souza	Sours	Sobel	Smullen
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Senior Policy Advisor	Deputy Chief of Staff for Communications	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Stewart	Office of Rep. Stivers	Office of Rep. Kinzinger	Office of Rep. Reed	Office of Rep. Rice	Office of Rep. Womack	Office of Rep. Baird	House Committee on Homeland Security	Office of Rep. Grothman	Office of Rep. DesJarlais	Office of Rep. Gosar	House Committee on Veterans Affairs	Office of Rep. Kustoff	Office of Rep. Wright	Office of Rep. Marchant	Office of Rep. Hunter	House Committee on Ethics	Office of Rep. Hagedorn	Office of Rep. Kelly (PA)	Office of Rep. Mullin	House Committee on Armed Services	Office of Rep. King (IA)	Office of the Leader	s Office of the Leader	Office of Rep. LaMalfa	House Committee on Intelligence	Office of Rep. Hice	Office of Rep. Cook	Office of Rep. Johnson (OH)

Leafaina	Jillian	Devin	Mark
Yahn	Wyant	Wiser	Williams
Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Radewagen	Office of Rep. Gaetz	Office of Rep. Bishop	Office of Rep. Conaway