■ *Original* ☐ *Amendment*

U.S. House of Representatives
Committee on Ethics

LEGISLATIVE RESOURCE CENTER
18 NOV -1 PM 3:16
OFFICE OF THE CLERK
U.S. HOUSE OF REPRESENTATIVES

EMPLOYEE POST-TRAVEL DISCLOSURE FORM

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House, 135 Cannon House Office Building, within 15 days after travel is completed**. Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Zachary Barth

2. a. Name of accompanying relative: _____ ***or*** None ■
   b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____

3. a. Dates of departure and return: Departure: 10/24/18 Return: 10/26/18
   b. Dates at personal expense (if any): _____ ***or*** None ■

4. Departure city: Washington, DC Destination: Bedford, PA Return city: Washington, DC

5. Sponsor(s) (who paid for the trip): The Heritage Foundation

6. Describe meetings and events attended: Attended various policy information sessions. Also attended leadership development seminars.

7. Attached to this form are EACH of the following (*signify that each item is attached by checking the corresponding box*):
   a. ■ a completed Sponsor Post-Travel Disclosure Form;
   b. ■ the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and Grantmaking or Non-Grantmaking Sponsor Forms;
   c. ■ page 2 of the completed Traveler Form submitted by the employee; ***and***
   d. ■ the letter from the Committee on Ethics approving my participation on this trip.

8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. (*Signify that statement is true by checking box*): ■
   b. If not, explain: _____

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

SIGNATURE OF TRAVELER: _____ DATE: 11/1/18

I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

NAME OF SUPERVISING MEMBER: Roger Williams DATE: 11/1/18

SIGNATURE OF SUPERVISING MEMBER: _____

Version date 2/2015 by Committee on Ethics

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■ *Original* ☐ *Amendment*

U.S. House of Representatives
Committee on Ethics

SPONSOR POST-TRAVEL DISCLOSURE FORM

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. ***A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within 10 days of their return.*** You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) (who paid for the trip): The Heritage Foundation
2. Travel Destination(s): Bedford, PA
3. Date of Departure: 24-Oct-2018 Date of Return: 26-Oct-2018
4. Name(s) of Traveler(s): see attached
   (NOTE: You may list more than one traveler on a form only if all information is identical for each person listed.)
5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in response to Question 4:

	Total *Transportation* Expenses	Total *Lodging* Expenses	Total *Meal* Expenses	*Other* Expenses (dollar amount per item and description)
Traveler	$47.03	$188.00+tax	$117.78	$6.00-notebooks; $1.00-program guides
Accompanying Relative				

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. (*Signify statement is true by checking box*): ■

. I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:

Name: Thomas Binion Title: Vice President, Congressional & Executive Branch Relations

Organization: The Heritage Foundation

I am an officer of the above-named organization *(signify statement is true by checking box)*: ■

Address: 214 Massachusetts Ave NE
Washington DC 20002

Telephone number: 202-608-6188

Email Address: thomas.binion@heritage.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at (202) 225-7103.

Version date 2/2013 by Committee on Ethics

U.S. House of Representatives
Committee on Ethics

TRAVELER FORM

1. Name of Traveler: Zachary Barth

2. Sponsor(s) (who will be paying for the trip): The Heritage Foundation

3. Travel destination(s): Bedford, PA

4. a. Date of departure October 24, 2018 Date of return: October 26, 2018
   b. Will you be extending the trip at your personal expense? ☐ Yes ■ No
   If yes, dates at personal expense: _____

5. a. Will you be accompanied by a relative at the sponsor's expense? ☐ Yes ■ No
   b. If yes:
   (1) Name of accompanying relative: _____
   (2) Relationship to traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
   (3) Accompanying relative is at least 18 years of age: ☐ Yes ☐ No

6. a. Did the trip sponsor answer "yes" to Question 9(d) on the Primary Trip Sponsor Form (*i.e.*, travel is sponsored by an entity that employs a registered federal lobbyist or foreign agent and you are requesting lodging for two nights)? ☐ Yes ■ No
   b. If yes, explain why the second night of lodging is warranted:

7. Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms: ■ Yes ☐ No
   NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.
   As a Legislative Assistant I handle a variety of legislative matters.The trip will sharpen my familiarity of legislative process, as well as allow me to learn about environmental and other policy items in my portfolio.

9. Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, and/or arranging the trip? ☐ Yes ■ No

10. **FOR STAFF TRAVELERS:**
    TO BE COMPLETED BY YOUR EMPLOYING MEMBER:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Date: 9/20/2018

Signature of Employing Member

U.S. House of Representatives
Committee on Ethics

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form ***at least 30 days before the start date of the trip***. The trip sponsor should NOT submit the form directly to the Committee. The Committee Web site (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor (who will be paying for the trip): The Heritage Foundation

2. I represent that the trip will not be financed (in whole or in part) by a registered federal lobbyist or foreign agent (*signify that the statement is true by checking box*): ■

3. *Check only one:* I represent that:
   a. the primary trip sponsor has not accepted from any other source funds intended directly or indirectly to finance any aspect of the trip ■ ***or***
   b. the trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds ☐ ***or***.
   c. the primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. ☐
   If "c" is checked, list the names of the additional sponsors: _____

4. Provide names and titles of **ALL** House Members and employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary):

   Please see attachment.

5. Is travel being offered to an accompanying relative of the House invitee(s)? ☐ Yes ■ No

6. Date of departure: October 24, 2018 Date of return: October 26, 2018

7. a. City of departure: Washington, DC
   b. Destination(s): Bedford, PA
   c. City of return: Washington, DC

8. I represent that (*check one of the following*):
   a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: ☐ ***or***
   b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: ■ ***or***
   c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist/foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations. ☐

9. Check one of the following:
   a. I checked 8(a) or (b) above: ■
   b. I checked 8(c) above but am not offering any lodging: ☐
   c. I checked 8(c) above and am offering lodging and meals for one night: ☐ ***or***
   d. I checked 8(c) above and am offering lodging and meals for two nights: ☐
   If "d" is checked, explain why the second night of lodging is warranted: _____

10. Attached is a detailed agenda of the activities the House invitees will be participating in during the travel (*i.e.*, an hourly description of planned activities for trip invitees) (*indicate agenda is attached by checking box*): ☒

11. Check one:
    a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip (*signify that the statement is true by checking box*): ☒ ***or***
    b. N/A – trip sponsor is a U.S. institution of higher education. ☐

12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:

    The Heritage Foundation is a research and educational institution whose mission is to formulate and promote conservative public policies based on the principles of free enterprise, limited government, individual freedom, traditional American values, and a strong national defense. Heritage is hosting and planning this educational trip as part of its educational mission.

13. *Answer parts a and b. Answer part c if necessary.*
    a. Mode of travel: Air ☐ Rail ☐ Bus ☒ Car ☐ Other ☐ (Specify: _____)
    b. Class of travel: Coach ☐ Business ☐ First ☐ Charter ☒ Other ☐ (Specify: _____)
    c. If travel will be first class or by chartered or private aircraft, explain why such travel is warranted:

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). (*signify that the statement is true by checking box*): ☒

15. I represent that either (*check one of the following*):
    a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: ☐ ***or***
    b. The trip involves events that are arranged specifically *with regard* to congressional participation: ☒

    If "b" is checked:

    1) Detail the cost per day of meals (approximate cost may be provided):
    10/24: $49.00 per person; 10/25: $51.00 per person; 10/26: $38.00 per person

    2) Provide reason for selecting the location of the event or trip:
    Bedford is easily accessible from Washington, and it is an appropriate distance to ensure focus on the educational benefits of the trip.

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

    Hotel name: Omni Bedford Springs Resort & Spa City: Bedford, PA Cost per night: $94
    Reason(s) for selecting: Adequate meeting space for a group this size.

    Hotel name: _____ City: _____ Cost per night: _____
    Reason(s) for selecting: _____

    Hotel name: _____ City: _____ Cost per night: _____
    Reason(s) for selecting: _____

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. (*signify that the statement is true by checking box*): ☒

18. TOTAL EXPENSES FOR EACH PARTICIPANT:

☐ actual amounts ☒ good faith estimates	Total *Transportation* Expenses per Participant	Total *Lodging* Expenses per Participant	Total *Meal* Expenses per Participant
For each Member, Officer, or employee	$50.96	$188.00	$138.00
For each accompanying relative			

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (*e.g.*, taxi, parking, registration fee, etc.)
For each Member, Officer, or employee	$20	Book, notebook, pen
For each accompanying relative	n/a	n/a

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check one:
    a. I certify that I am an officer of the organization listed below. ☒ ***or***
    b. N/A – sponsor is an individual or a U.S. institution of higher education. ☐

20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip. ☒

21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Bridgett Wagner

Name: Bridgett Wagner

Title: Vice President, Policy Promotion

Organization: The Heritage Foundation

Address: 214 Massachusetts Ave NE

Telephone number: 202-608-6050

Email address: bridgett.wagner@heritage.org

If there are any questions regarding this form please contact the Committee at the following address:

Committee on Ethics
U.S. House of Representatives
1015 Longworth House Office Building
Washington, DC 20515
(202) 225-7103 (phone)
(202) 225-7392 (general fax)

Version date 4/2013 by Committee on Ethics

Susan W. Brooks, Indiana
Chairwoman
Theodore E. Deutch, Florida
Ranking Member

Kenny Marchant, Texas
Leonard Lance, New Jersey
Mimi Walters, California
John Ratcliffe, Texas

Yvette D. Clarke, New York
Jared Polis, Colorado
Anthony Brown, Maryland
Steve Cohen, Tennessee

ONE HUNDRED FIFTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Donna Herbert
Director of Administration

Megan Savage
Chief of Staff and Counsel to the Chairwoman

Daniel J. Taylor
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515–6328
Telephone: (202) 225–7103
Facsimile: (202) 225–7392

October 23, 2018

Mr. Zachary Barth
Office of the Honorable Roger Williams
1323 Longworth House Office Building
Washington, DC 20515

Dear Mr. Barth:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Bedford, Pennsylvania, scheduled for October 24 to 26, 2018, sponsored by the Heritage Foundation.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than $390 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Susan W. Brooks
Chairwoman

Theodore E. Deutch
Ranking Member

SWB/TED:kej

The Heritage Foundation

EMERGING LEADERS CONFERENCE 2018

Wednesday, October 24 – Friday, October 26, 2018
Omni Bedford Springs | Bedford, PA

ATTENDEE LIST – Bus Transportation

Last Name	First Name	Courtesy Title	Job Title
Andrade	Barbara	Office of Rep. Mia Love	Staff Assistant
Barth	Zack	Office of Rep. Roger Williams	Legislative Assistant
Barton	Carter	Office of Rep. Virginia Foxx	Legislative Correspondent
Bayles	Christopher	Office of Rep. Gary Palmer	Legislative Assistant
Bensur	William	Office of Rep. John Katko	Staff Assistant
Caddock	John	Office of Rep. Alex Mooney	Legislative Assistant
Clarke	Philipp	Office of Rep. Tom Rice	Legislative Correspondent
Compton	Megan	Office of Rep. Mark meadows	Legislative assistant
Decker	Brad	Office of Rep. Mo Brooks	Legislative Correspondent
Earwood	Elizabeth	Office of Rep. Gary Palmer	Legislative Correspondent
Fuentes	Jose	Office of Rep. Ken Calvert	Legislative Assistant
Fulton	Austin	U.S. House of Representatives	Legislative Correspondent
Gates	Zach	Office of Rep. Ann Wagner	Legislative Assistant
Geis	Karalee	Office of Rep. Bruce Westerman	Scheduler
Gilbert	Sarah	Office of Rep Holding	Legislative Aide
Gillespie	Lauren	Office of Rep Ted Yoho	Legislative Correspondent
Hadden	Emily	Office of Rep. Neal Dunn	Staff Assistant
Johnson	Crystal	Office of Rep. John Ratcliffe	Executive Assistant/Scheduler
Jones	Lindley	Office of Rep. Walter Jones	Staff Assistant
Lefaive	Erica	Office of Randy Weber	Executive Assistant & Legislative Aide
Lindow	Michaila	Office of Rep. Mo Brooks	Legislative Assistant
Lopez	Janessa	Office of Rep. Ken Buck	Legislative Aide
Osborn	Claire	Office of Rep. Andy Barr	Legislative Assistant
Pic	Jordan	Office of Rep. Virginia Foxx	Scheduler
Proffitt	Gavin	Republican Study Committee	Legislative Assistant
Rusher	Paige	Office of Rep. Andy Barr	Press Secretary
Seideman	Tina	Office of Rep. Andy Biggs	Scheduler/ Legislative Correspondent
Thompson	Jessica	Office of Rep. Daniel Webster	Legislative Correspondent
Thompson	Katherine	Office of Sen. Mike Lee	LC for World Affairs and Commerce
Vance	Alexa	Office of Rep. John Ratcliffe	Press Assistant

The Heritage Foundation

EMERGING LEADERS CONFERENCE 2018

Wednesday, October 24 – Friday, October 26, 2018
Omni Bedford Springs | Bedford, PA

ATTENDEE LIST – Bus Transportation

Warren	Jim	Office of Sen. Tim Scott	Legislative Correspondent

The Heritage Foundation

YOU'RE INVITED TO THE

emerging LEADERS

2018 CONFERENCE

HOSTED BY
The Heritage Foundation

WEDNESDAY, OCTOBER 24 – FRIDAY, OCTOBER 26, 2018

OMNI BEDFORD SPRINGS HOTEL | BEDFORD, PA

PLEASE JOIN US!

The third annual **Emerging Leaders Conference** will take place in **Bedford, PA, October 24-26**. Promising conservative staff from across Capitol Hill will be joined by conservative policy experts at the top of their field. Attendees will explore deep dives into the issues facing Congress in the next year, sharpen their operational skills, and hone in their knowledge of process, rules and procedure. An educational experience tailored to work on Capitol Hill in 2018, this retreat also promises an excellent opportunity to grow your network amongst your colleagues and expand your impact.

TO REGISTER FOR THIS EVENT, PLEASE:

Submit Ethics Travel Forms by Monday, September 24, 2018 and RSVP online at Events.Heritage.org/Leaders2018

TRANSPORTATION

Wednesday, October 24

Please arrive to The Heritage Foundation by 11:30 a.m.
The Bus will depart by 12:00 p.m. for the Omni Bedford Springs.

Friday, October 26

The bus will depart Bedford Springs by 1:00 p.m. and return to The Heritage Foundation by 4:00 p.m.

QUESTIONS

For travel and logistics questions, please contact Alexa Legas at (202) 608-6223 or Alexa.Legas@heritage.org.

The Heritage Foundation

Emerging Leaders Conference 2018

Wednesday, October 24 – Friday, October 26, 2018
Omni Bedford Springs | Bedford Springs, PA

AGENDA

WEDNESDAY, OCTOBER 24, 2018

11:30 a.m. – 12:00 p.m.	**ATTENDEE CHECK-IN** *Attendees leave luggage at the bus after check-in* *Boxed lunches provided on board the bus*	*The Heritage Foundation*
12:00 p.m.	**ATTENDEES BOARD THE BUS**	
12:15 p.m.	**BUSES DEPART TO OMNI BEDFORD SPRINGS**	
3:15 p.m.	**BUSES ARRIVE AT OMNI BEDFORD SPRINGS**	
3:30 – 5:30 p.m.	**REGISTRATION** *Attendees check-in to overnight rooms*	
5:30 – 6:30 p.m.	**WELCOME RECEPTION AND RETREAT OVERVIEW** Tommy Binion *Director, Congressional and Executive Branch Relations* *The Heritage Foundation*	
6:30 – 8:30 p.m.	**OPENING DINNER AND KEYNOTE ADDRESS:** **INSIDE THE POPULIST COALITION RESHAPING AMERICAN POLITICS** The Great Revolt *tells the journalistic findings of Salena Zito and Brad Todd, who traveled over 27,000 miles and conducted over 300 interviews in an attempt to learn more about the voting habits of Middle Americans.* Salena Zito *Syndicated Columnist, CNN contributor* *Author,* The Great Revolt Brad Todd (invited) *Political Consultant* *Author,* The Great Revolt	

THURSDAY, OCTOBER 25, 2018

9:00 – 10:30 a.m.

BREAKFAST ADDRESS AND EMERGING ISSUE #1:
THE IMPENDING THREAT TO THE FREEDOM OF SPEECH:
In the US, college campuses are often the battlegrounds for debates on social issues. These battles coined new terms such as 'hate speech' and 'offensive speech', and many students and professors alike call for legislation outlawing both forms of language. Democracies in parts of Europe have already enacted legislation outlawing certain types of speech. What effect does this have on a free society? How can we best understand threats to America's most sacred principles of free speech, political liberty, and freedom of the mind?

Arthur Milikh
Associate Director and Research Fellow, B. Kenneth Simon Center for Principles and Politics
The Heritage Foundation

10:30 – 10:45 a.m. **BREAK**

10:45 a.m. – 12:00 p.m.

EMERGING ISSUE #2:
ENERGY AND THE ENVIRONMENT
Most Americans want low cost energy, while maintaining a healthy environment. However, people take energy for granted without any appreciation for the work it takes to produce this resource. Now 'protecting' the environment has become synonymous with the 'climate change' debate, ignoring how these two facets interact with market forces.

Nick Loris
Herbert and Joyce Morgan Research Fellow in Energy and the Environment
Roe Institute for Economic Policy Studies
The Heritage Foundation

ADDITIONAL PANELISTS INVITED

12:00 – 12:15 p.m. **BREAK**

12:15 – 2:00 p.m. **LUNCHEON AND KEYNOTE ADDRESS**

David Azerrad
Director, B. Kenneth Simon Center for Principles and Politics
The Heritage Foundation

2:00 – 2:15 p.m. **BREAK**

2:15 – 3:15 p.m.

EMERGING ISSUE #3:
CYBERSECURITY
Almost everything in our society revolves around a digital platform. However, with our major technological advances come vulnerabilities that place the security of our nation at risk. How are we to address internet privacy verses information sharing in our country? What role do tech companies in the private sector play in shaping our cybersecurity and national security policies?

Klon Kitchen
Senior Research Fellow, Technology National Security and Science Policy
The Heritage Foundation

3:15 – 3:30 p.m. **BREAK**

3:30 – 4:30 p.m.

EMERGING ISSUE #4:
GLOBAL THREATS
In the current global geopolitical landscape, many nations or entities threaten the safety of American citizens and US's interests in multifarious ways. Some of the United States' greatest threats have changed or dissolved within the past two years, while others have remained consistent or even intensified. Old rivals and potential peer competitors make national security an ever more complex but necessary concern.

Dakota Wood
Senior Research Fellow, Defense Programs
The Heritage Foundation

ADDITIONAL PANELISTS INVITED

4:30 – 5:00 p.m.

BREAK

5:00 – 6:00 p.m.

EMERGING ISSUE #5:
MEDIA BLITZ: MESSAGING ON DIFFICULT ISSUES
The media has changed the way the public learns issues, understands concepts, forms opinions, and spreads ideas, making effective communication vital in today's increasingly social and digital environment. What are the most effective ways to communicate? How does this change based on the issue being discussed?

Rob Bluey
Vice President, Communications, The Heritage Foundation
Editor-in-Chief, The Daily Signal

Beverly Hallberg
President, District Media Group

6:00 – 7:00 p.m.

BREAK AND OPTIONAL DISCUSSION

7:00 – 9:00 p.m.

DINNER AND KEYNOTE ADDRESS:
LESSONS ON LEADERSHIP FROM A FORMER USAF THUNDERBIRDS COMMANDER
Effective leaders seek to build commitment, trust, and loyalty with their teammates, whether that is in the field or in the workplace. JV Venable discusses lessons learned from serving for 25 years in the US Air Force. JV, who served as Commander of the celebrated Thunderbirds, also authored a book on leading high performance teams.

JV Venable
Senior Research Fellow for Defense Policy, The Heritage Foundation
Former U.S. Air Force Thunderbirds' Commander

8:30 – 9:30 p.m.

CAMPFIRE DISCUSSION:
LESSONS FROM GENERAL GRANT AND THE CIVIL WAR
Shortly before his death, President Grant, with the help of his good friend, Mark Twain, authored a personal memoir. In it, he described firsthand his experiences during the Civil War as leader of the Union Army. Lieutenant General Tom Spoehr, who served in the US Army for 36 years, uses General Grant's legacy to shed light on the qualities of successful leaders and share anecdotes of exceptional leadership.

General Tom Spoehr
Director, Center for National Defense
The Heritage Foundation

FRIDAY, OCTOBER 26, 2018

8:30 a.m. (or after) **Luggage Drop-off**
Attendees leave their luggage at the Heritage luggage check

9:00 – 10:00 a.m. **BREAKFAST ADDRESS AND LEADERSHIP DISCUSSION: WORKING WITH THE WHITE HOUSE**
The Constitution dictates that the Legislative and Executive Branches have inherently different roles; however, as is evident throughout history, the interests of each branch often overlap or even clash. Working together is sometimes easier said than done, but no matter the objective, it is important to know the most effective ways to go about working with the White House.

Paul Winfree
Director, Roe Institute for Economic Policy Studies
The Heritage Foundation

Paul Teller (invited)
Special Assistant to President Donald Trump
The White House

10:00 – 10:15 a.m. **BREAK**

10:15 – 11:15 a.m. **LEADERSHIP DISCUSSION: FORMING CONSERVATIVE COALITIONS**
In order to understand or advance legislation, coalition building within and amongst the House and Senate is imperative. A useful and advantageous skill often developed over time, building and maintaining relationships with individuals, offices, or groups with similar goals can lead to policy victories.

Justin Ouimette
Executive Director, House Freedom Caucus

Chris Barkley
Policy Director, Senate Republican Policy Committee

Matt Dickerson
Policy Director, Republican Study Committee

11:15 – 11:30 a.m. **BREAK**

11:30 a.m. – 12:30 p.m. **EMERGING ISSUE #7: CRIMINAL JUSTICE REFORM**
Over the past four years, the Congress has been wrestling with various forms of criminal justice reform, and action on this issue is becoming more and more likely. Great ideas like prison and sentencing reform, as well as mens rea reform, may well finally be headed to a national debate. This panel will dive deep into the background of these ideas, explain their merit, and the asses the likelihood of their success.

John Malcolm
Vice President, Institute for Constitutional Government
The Heritage Foundation

ADDITIONAL PANELISTS INVITED

12:30 p.m. – 1:00 p.m.	**CLOSING REMARKS**
	Tommy Binion *Director of Congressional & Executive Branch Relations* *The Heritage Foundation*
1:00 p.m.	**CONFERENCE CONCLUDES** *Attendees board buses; boxed lunches provided on board*
1:00 p.m.	**BUSES DEPART THE OMNI BEDFORD SPRINGS**
4:00 p.m.	**BUSES ARRIVE AT THE HERITAGE FOUNDATION**

The Heritage Foundation

2018 Emerging Leaders Conference

Wednesday, October 24 – Friday, October 26, 2018
Omni Bedford Springs Hotel | Bedford, PA

Invitation List

About the List: The following Individuals were extended an invitation to The Heritage Foundation's Emerging Leaders 2018 Conference due to their interest in Conservative policy making and their status as emerging leaders.

Adam	Ryan	Office of Sen. Thom Tillis	Staff Assistant
Adams	Tripp	Office of Sen. Johnny Isakson	Staff Assistant
Albrecht	Madison	Office of Rep. Michael Burgess	Staff Assistant
Alden	Rachel	Office of Rep. Bill Posey	Legislative Correspondent
Anderson	Carly	Office of Rep. Tim Walberg	Legislative Correspondent
Andrade	Barbara	Office of Rep. Mia Love	Staff Assistant
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Bensur	Will	Office of Rep. John Katko	Staff Assistant
Bice	Victoria	Office of Rep. Diane Black	Staff Assistant
Bishop	Matthew	Office of Rep. Bradley Byrne	Staff Assistant
Bolam	Brooke	Office of Rep. David Schweikert	Staff Assistant
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Kaye	Charlotte	Office of Sen. David Perdue	Legislative Correspondent
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Yantis	Noah	Office of Rep. John Moolenaar	Staff Assistant
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