

COMMITTEE ON ETHICS

MEMBER/OFFICER POST-TRAVEL DISCLOSURE FORM ☒ Original ☐ Amendment

This form is for disclosing the receipt of travel expenses from a private source for travel taken in connection with a Member or officer's official duties. This form does not eliminate the need to report privately-funded travel on the Member or officer's annual *Financial Disclosure Statement*. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Jim Costa
2. a. Name of Accompanying Relative: _____ **OR** ☒ None
b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
3. a. Dates: Departure: 09/09/2026 Return: 09/12/2026
b. Dates at Personal Expense, if any: _____ **OR** ☒ None
4. Departure City: Fresno, CA Destination: Kyiv, Ukraine Return City: Fresno, CA
5. Sponsor(s), Who Paid for the Trip: Yalta European Strategy Limited
6. Describe Meetings and Events Attended (attach additional pages if necessary): Rep. Costa attended meetings with Ukrainian government officials, attended speaking panels with European government ministers, met with Ukrainian veterans and military commanders, and spoke on a panel as one of five House Members on the role of Congress in Ukraine's defense.
7. Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box*:
 - a. ☒ a completed *Sponsor Post-Travel Disclosure Form*;
 - b. ☒ the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
 - c. ☒ page 2 of the completed *Traveler Form* submitted by the Member or officer; **and**
 - d. ☒ the letter from the Committee on Ethics approving my participation on this trip.
8. a. ☒ I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
b. If not, explain: _____

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. I have determined that all of the expenses on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with my duties as a Member or officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

Member / Officer Signature: _____

Date: 09/21/2026

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

☒ Original ☐ Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: Yalta European Strategy Limited

2. Travel Destination(s): Kyiv, Ukraine

3. Date of Departure: 09/09/2026 Date of Return: 09/12/2026

4. Name(s) of Traveler(s): Jim Costa

Note: You may list more than one traveler on a form only if **all** information is **identical** for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	15 545 USD	422 USD	211 USD	
Accompanying Family Member				

6. ☒ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment.
Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: JP. Saltiel Date: 09/21/2026

Name: Jean-Pierre SALTIEL Title: Finance Officer

Organization: Yalta European Strategy Limited

☐ **I am an officer of the above-named organization. Signify statement is true by checking box.**

Address: 3rd Floor, 95 The Promenade, Cheltenham, Gloucestershire, United Kingdom, GL501HH

Telephone: +380676548498 Email: mc@yes-ukraine.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Jim Costa
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Yalta European Strategy Limited
3. City and State **OR** Foreign Country of Travel: Ukraine
4. a. Date of Departure: September 9, 2026 Date of Return: 09/12/2026
b. Yes ☐ No ☒ Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes ☐ No ☐ Will you be accompanied by a family member at the sponsor's expense? **If yes:**
(1) Name of Accompanying Family Member: _____
(2) Relationship to Traveler: ☐ Spouse ☒ Child ☐ Other(specify): _____
(3) Yes ☒ No ☐ Accompanying Family Member is at least 18 years of age?
6. a. Yes ☒ No ☐ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes ☒ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**
Rep. Jim Costa is a member of the House Foreign Affairs Committee and the Europe Subcommittee. The YES conference brings together House Members, geopolitical strategists, and thought leaders in a commitment to Ukraine's democratic development and international engagement.
9. **Yes ☐ No ☒ Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: _____ Date: 09/21/2026

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should **NOT** submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

Yalta European Strategy Limited

2. ☐ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.

3. **Check only one.** I represent that:

- a. ☐ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
- b. ☒ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
- c. ☒ The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: UK Office of the Victor Pinchuk Foundation

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): see addendum

5. Yes ☐ No ☒ Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: 09/09/2026

Date of Return: 09/12/2026

7. a. City of departure: 09/12/2026

b. Destination(s): Kyiv, Ukraine

c. City of return: Washington

8. **Check only one.** I represent that

- a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
- b. ☒ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**
- c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**

- a. ☒ I checked 8(a) or (b) above; **OR**
b. ☐ I checked 8(c) above but am not offering any lodging; **OR**
c. ☐ I checked 8(c) above and am offering lodging and meals for one night; **OR**
d. ☐ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. _____

10. ☒ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. **Check only one of the following.**

- a. ☒ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box; OR*
b. ☐ *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:

Yalta European Strategy (YES): YES is an international forum dedicated to advancing dialogue on Ukraine's future, European integration, and transatlantic cooperation. YES organized the conference program and convened participants for the meetings and discussions taking place during the trip.
Victor Pinchuk Foundation (VPF): The Victor Pinchuk Foundation supports YES as part of its commitment to Ukraine's democratic development and international engagement. The Foundation contributed to the program by facilitating meetings with Ukrainian veterans and war heroes and supporting their participation in the conference.

13. **Answer parts a and b. Answer part c if necessary:**

- a. Mode of travel: Air ☒ Rail ☒ Bus ☐ Car ☒ Other ☐ (specify: _____)
b. Class of travel: Coach ☒ Business ☒ First ☐ Charter ☐ Other ☐ (specify: _____)
c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted: _____

14. ☒ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:

- a. ☒ The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
b. ☐ The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:
1) Detail the cost *per day* of meals (approximate cost may be provided): _____
2) Provide the reason for selecting the location of the event or trip: _____

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: InterContinental City: Kyiv Cost Per Night: 487 USD

Reason(s) for Selecting: Secure underground conference facilities that double as a shelter; on-site stay ensures safety and convenience.

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

17. ☒ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

☒ Actual Amounts ☐ Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	16 013 USD	487 USD	250 USD
For each Accompanying Family Member			

	Other Expenses (dollar amount per item)	Identify Specific Nature of “Other” Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee		
For each Accompanying Family Member		

19. **Check only one:**

- a. ☒ I certify that I am an officer of the organization listed below; **OR**
b. ☐ *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee’s Travel Regulations;**
b. **I am not a registered federal lobbyist or registered foreign agent; and**
c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature: JP. Saltiel Date: 09/21/2026
Name: Jean-Pierre SALTIEL Title: Finance Officer
Organization: Yalta European Strategy Limited
Address: 3rd Floor, 95 The Promenade, Cheltenham, Gloucestershire, United Kingdom, GL501HH
Email: mc@yes-ukraine.org Telephone: +380676548498

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi
Chairman
Mark DeSaulnier, California
Ranking Member

Andrew R. Garbarino, New York
Ashley Hinson, Iowa
Nathaniel Moran, Texas
Brad Knott, North Carolina

Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland
Sylvia R. Garcia, Texas
Suhas Subramanyam, Virginia



ONE HUNDRED NINETEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Jordan Downs
Chief of Staff to the Chairman

David Arrojo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
<https://ethics.house.gov>

September 4, 2026

The Honorable Jim Costa
U.S. House of Representatives
2081 Rayburn House Office Building
Washington, DC 20515

Dear Colleague:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Ukraine,¹ scheduled for September 9 to 12, 2026, sponsored by Yalta European Strategy Limited and UK Office of the Victor Pinchuk Foundation. We remind you that, because one of the trip sponsors employs a federal lobbyist, you may participate in officially-connected activity on one calendar day only.

You must complete a Member/Officer Post-Travel Disclosure Form and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. You must also report all travel expenses totaling more than \$525 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

Because the trip may involve meetings with foreign government representatives, we note that House Members may accept, under the Foreign Gifts and Decorations Act (FGDA), gifts "of minimal value [currently \$525] tendered as a souvenir or mark of courtesy" by a foreign government. Any tangible gifts valued in excess of minimal value received from a foreign government must, within 60 days of acceptance, be disclosed on a Form for Disclosing Gifts from Foreign Governments and either turned over to the Clerk of the House, or, with the written approval of the Committee, retained for official use.

¹ Please be aware that the Committee's review of the proposed trip does not extend to either the security situation in the destination country or security related to foreign travel in general. We recommend you contact the Office of House Security (OHS) for a safety and security briefing prior to your departure. OHS may be reached at (202) 226-2044 or ohsstaff@mail.house.gov. House travelers should also register for the U.S. State Department's Smart Traveler Enrollment Program at <https://step.state.gov>.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

A handwritten signature in blue ink that reads "Michael Guest". The signature is fluid and cursive, with the first name "Michael" written in a larger, more prominent script than the last name "Guest".

Michael Guest
Chairman

A handwritten signature in blue ink that reads "Mark DeSaulnier". The signature is written in a bold, cursive style, with the first name "Mark" being the most prominent part of the signature.

Mark DeSaulnier
Ranking Member

MG/MD:kjf



July 16, 2026

The Honorable James Costa
United States House of Representatives

Dear Representative Costa,

On behalf of the Board of YES, we are honored to invite you to speak at the **YES Annual Meeting**, taking place in Kyiv on **September 11–12, 2026**.

The main conference day is **Friday, September 11**, and we would be delighted if you could join us as a speaker on that day.

As the international landscape continues to evolve, we will bring together global leaders, policymakers, business executives, and leading thinkers in Kyiv to discuss the future of Ukraine, Europe, and the transatlantic partnership, and the steps needed to help shape it.

All allowable travel expenses will be covered by YES. We have previously worked with the U.S. House of Representatives and the U.S. Senate to facilitate Members' travel to Kyiv. We recommend traveling from Warsaw to Kyiv on the evening of **September 10** aboard the dedicated conference train or bus. Our team will arrange all travel from Warsaw to Kyiv, either by the dedicated conference train or a dedicated bus, according to your preference, as well as accommodation in Kyiv.

Should you have any questions or require additional information, please contact:

Marharyta Chelakova, Senior Manager, YES
E-mail: mc@yes-ukraine.org
Mobile (WhatsApp/Signal): +380 67 654 8498

We very much hope you will be able to join us and look forward to welcoming you to Kyiv.

Yours sincerely,

Aleksander Kwaśniewski
President of Poland (1995-2005)
Chairman of the Supervisory Board of
YES

Victor Pinchuk
Founder and Member
of the Supervisory Board of YES

YES Board

Aleksander Kwaśniewski
President of Poland (1995–2005),
Chairman of the Board of YES

Carl Bildt
Minister for Foreign Affairs of
Sweden (2006–2014);
Prime Minister of Sweden
(1991–1994)

Stéphane Fouks
Executive Vice President of Havas
Group, Executive Chairman of
H/Advisors

Wolfgang Ischinger
Chairman, Munich Security
Conference

Kersti Kaljulaid
President of Estonia (2016–2021)

Sanna Marin
Prime Minister of Finland
(2019–2023)

Victor Pinchuk
Founder, YES, Victor Pinchuk
Foundation, EastOne Group



YES Board

Aleksander Kwaśniewski
President of Poland (1995–2005),
Chairman of the Board of YES

Carl Bildt
Minister for Foreign Affairs of
Sweden (2006–2014);
Prime Minister of Sweden
(1991–1994)

Stéphane Fouks
Executive Vice President of Havas
Group, Executive Chairman of
H/Advisors

Wolfgang Ischinger
Chairman, Munich Security
Conference

Kersti Kaljulaid
President of Estonia (2016–2021)

Sanna Marin
Prime Minister of Finland
(2019–2023)

Victor Pinchuk
Founder, YES, Victor Pinchuk
Foundation, EastOne Group

Annex

ABOUT YES

Founded in 2004, the YES Annual Meeting is Ukraine's leading international forum, bringing together global leaders to discuss the future of Ukraine, Europe, and the transatlantic partnership. Held annually in Kyiv, the conference provides a platform for open dialogue on the most pressing geopolitical, economic, and security challenges facing the international community.

Speakers

Recent speakers have included Alexander Stubb, NATO Secretary General Mark Rutte, U.S. Senator Lindsey Graham, UK National Security Adviser Jonathan Powell, historian Niall Ferguson, BlackRock Chairman and CEO Larry Fink, as well as Volodymyr Zelenskyy, Donald Trump, Alar Karis, Radosław Sikorski, Troels Lund Poulsen, David Cameron, Boris Johnson, Tony Blair, Condoleezza Rice, Fareed Zakaria, Timothy Snyder, Francis Fukuyama, Richard Branson, Jimmy Wales, Eric Schmidt, and many other global leaders, policymakers, business executives, and leading thinkers.

Participants

Over two days, the YES Annual Meeting brings together approximately 800 participants from more than 50 countries, including heads of state and government, ministers, members of parliament, senior military officials, business leaders, diplomats, representatives of international organizations, civil society leaders, academics, media, and leading think tanks. The conference also welcomes a select group of young leaders, veterans, and civil society activists, ensuring that discussions are informed by both global expertise and firsthand experience from Ukraine.

Over the years, the conference has welcomed numerous **Members of the U.S. House of Representatives and the U.S. Senate**, as well as parliamentary delegations from across Europe. YES has extensive experience facilitating congressional visits to Kyiv, working closely with congressional offices to ensure secure and efficient travel arrangements.

Media

The conference receives extensive international media coverage, with more than 100 journalists from leading global outlets—including BBC, CNN, Bloomberg, Reuters, Associated Press, The Washington Post, Financial Times, The Economist, Deutsche Welle, Le Monde, and The Guardian — covering the event each year.

Yalta European Strategy Annual Meeting 2026
“Peace Through Strength NOW!”

**with financial support from Yalta European Strategy Limited (Company
Number 05699535)**

Kyiv, Ukraine
September 9 - 12 2026

MISSION GOALS: *The goal of this trip is to participate in the 2026 YES Annual Meeting, including, for House Members, to speak on the panel “What the US Congress Does For Ukraine - The View from the House of Representatives.” The visit will provide opportunities for substantive discussions with Ukrainian government officials, veterans, civil society representatives, and other conference participants. House Members and congressional staff could also take part in a site visit intended to provide first-hand context on the impact of Russia’s war on Ukraine’s people.*

RELEVANCE TO OFFICIAL DUTIES: *The subject matter of the trip is relevant to congressional duties because Congress regularly considers issues relating to U.S. foreign policy, security assistance, humanitarian support, and Ukraine’s recovery and reconstruction. Participation in the conference and related meetings will allow them to hear directly from Ukrainian officials, experts, veterans, and civil society representatives about current conditions and priorities. These discussions will provide educational and first-hand context relevant to their legislative, oversight, and representational responsibilities.*

LOCATION: *The purpose of travel to Kyiv, Ukraine, is to attend the 2026 YES Annual Meeting.*

PARTICIPANTS:

Members of the House of Representatives:

- Jim Costa
- Steny Hoyer
- Donald Bacon
- Eugene Vindman
- Salud Carbajal
- Wesley Bell

Congressional staff:

- Manya-Jean Gitter - Chief of Staff for Representative Steny Hoyer
- Margaret Mulkerrin - National Security Advisor for Rep. Hoyer
- Brendon Mills - Chief of Staff for Representative Eugene Vindman
- Tim Ryan - National Security Advisor for Donald Bacon

ITINERARY

Wednesday 9 September - Thursday 10 September: Travel

Depending on the House Members, their Chiefs of Staff and National Security Advisors' (referred to as "Participants" throughout the document) point of origin and selected flight itinerary, they may depart from their congressional district or Washington, D.C., on September 9, for their international travel to Warsaw, Poland. Depending on the selected itinerary, their travel may include a connection at another U.S. or European airport.

Participant	Flight itinerary (Sep 9-10)
Representative Donald Bacon	9 Sep: 18:25–20:24, Omaha (OMA) → Chicago O'Hare (ORD), United Airlines 4749; 21:50–13:55 on 10 Sep, Chicago O'Hare (ORD) → Warsaw (WAW), LOT 4
Tim Ryan	9 Sep: 17:35–07:45 on 10 Sep, Washington Dulles (IAD) → Munich (MUC), United Airlines 9281; 10 Sep: 10:00–11:35, Munich (MUC) → Warsaw (WAW), Lufthansa 5720
Representative Eugene Vindman	9 Sep: 17:55–07:55 on 10 Sep, Washington Dulles (IAD) → Frankfurt (FRA), Lufthansa 419; 10 Sep: 10:35–12:25, Frankfurt (FRA) → Warsaw (WAW), Lufthansa 5714
Brendon Mills	9 Sep: 17:55–07:55 on 10 Sep, Washington Dulles (IAD) → Frankfurt (FRA), Lufthansa 419; 10 Sep: 10:35–12:25, Frankfurt (FRA) → Warsaw (WAW), Lufthansa 5714
Representative Steny Hoyer	9 Sep: 17:25–07:20 on 10 Sep, Washington Dulles (IAD) → Frankfurt (FRA), United Airlines 9411; 10 Sep: 11:55–13:35, Frankfurt (FRA) → Warsaw (WAW), Lufthansa 1348
Manya-Jean Gitter	9 Sep: 17:25–07:20 on 10 Sep, Washington Dulles (IAD) → Frankfurt (FRA), United Airlines 9411; 10 Sep: 11:55–13:35, Frankfurt (FRA) → Warsaw (WAW), Lufthansa 1348
Margaret Mulkerrin	9 Sep: 17:25–07:20 on 10 Sep, Washington Dulles (IAD) → Frankfurt (FRA), United Airlines 9411;

	10 Sep: 11:55–13:35, Frankfurt (FRA) → Warsaw (WAW), Lufthansa 1348
Representative Salud Carbajal	9 Sep: 09:35–10:49, Santa Barbara (SBA) → San Francisco (SFO), Lufthansa 7919; 14:40–10:25 on 10 Sep, San Francisco (SFO) → Frankfurt (FRA), Lufthansa 455; 10 Sep: 11:55–13:35, Frankfurt (FRA) → Warsaw (WAW), Lufthansa 1348
Representative Wesley Bell	9 Sep: 15:30–07:25 on 10 Sep, St. Louis (STL) → Frankfurt (FRA), Lufthansa 449; 10 Sep: 11:55–13:35, Frankfurt (FRA) → Warsaw (WAW), Lufthansa 1348
Representative Jim Costa	9 Sep: 07:00–13:04, Fresno (FAT) → Chicago O'Hare (ORD), United Airlines 343; 21:50–13:55 on 10 Sep , Chicago O'Hare (ORD) → Warsaw (WAW), LOT - Polish Airlines LO 4

Upon arrival in Warsaw, Participants will travel to Kyiv in YES-arranged car transportation (Mercedes-Benz V-Class or equivalent). Transportation will proceed from Warsaw through the Poland-Ukraine border in Dorohusk and onward to Kyiv. Participants may travel in small groups depending on their respective arrival times. The estimated travel time from Warsaw to Kyiv is approximately 10-11 hours.

Warsaw departure time	Participants	Estimated arrival time to Kyiv (Sep 10)
approximately 12:30-13:30	Eugene Vindman; Brendon Mills	approximately 23:30-00:30
approximately 13:40-14:40	Steny Hoyer; Manya-Jean Gitter; Margaret Mulkerrin; Wesley Bell	approximately 00:40-01:40
approximately 13:55-14:55	Jim Costa; Donald Bacon; Salud Carbajal; Tim Ryan	approximately 00:55-01:55

Arrival Location: InterContinental Hotel, 2A Velyka Zhytomyrska Street, Kyiv, Ukraine, 01001.

Participants will be accommodated in individual hotel rooms at the InterContinental Kyiv. The hotel is also the venue for the YES Annual Meeting, allowing participants to attend the official conference program without additional transportation between lodging and the conference venue.

Friday, 11 September: Conference Day

The YES Annual Meeting will take place at the InterContinental Kyiv, where Participants will be staying. The conference program consists of moderated panel discussions involving Ukrainian and international government officials, diplomats, policy experts, business leaders, representatives of civil society, members of the military, veterans, and other relevant stakeholders. Participation in the conference is relevant to Participants' official responsibilities because it provides an opportunity to receive information directly from Ukrainian and international stakeholders on matters that are the subject of congressional legislative, policy, and oversight responsibilities. The program also provides an opportunity to exchange views with officials, experts, veterans, civil society representatives, and other participants and to develop a more detailed understanding of current conditions in Ukraine.

During the conference day, participants can choose to attend panel discussions relevant to their official responsibilities. These panel discussions take place at the same **location** - InterContinental Hotel. At their discretion, Participants may also participate in separately scheduled bilateral meetings with Ukrainian officials and other relevant stakeholders, as well as a site visit intended to provide first-hand context regarding the effects of Russia's war on Ukraine's people.

07:30 AM Registration Starts

From early morning, Participants will be able to collect their conference badges from YES representatives at the conference site and enter the official conference locations. It is up to Participants' discretion when to collect their conference badges.

09:40 AM Conference Hall Access Closes

All conference participants are expected to be on the conference site with their badge credentials.

10.00 - 10.15 AM Opening Ceremony and Speeches

Speaker: Victor Pinchuk, Founder of Yalta European Strategy

The YES Annual Meeting will open with remarks by Victor Pinchuk, founder of Yalta European Strategy. The remarks will introduce the purpose and history of the YES Annual Meeting and the 2026 conference theme, "Peace Through Strength NOW!", providing context for the substantive discussions on Ukraine, European security, U.S.-Ukraine relations, and the ongoing war. These opening remarks will provide Participants with an overview of the principal contextual and policy issues that frame the conference programme. This context is relevant to their official congressional responsibilities by helping to understand the objectives of the discussions in which they will engage throughout the visit.

10.15 - 11.00 AM Moderated Conversation with Ukrainian Governmental Representative

Speaker: Volodymyr Zelensky, President of Ukraine

Moderator: Fareed Zakaria, Host and Bestselling Author, CNN

The conversation will address Ukraine's current security and political situation, developments in Russia's war against Ukraine, Ukraine's priorities and needs, and other issues identified by the President as significant to Ukraine's relations with its international partners. The session is relevant to Participants' official congressional responsibilities because Congress considers legislation, oversight, funding, and policy relating to Ukraine, U.S. national security and foreign relations. Hearing directly from the President of Ukraine will provide Participants with first-hand information and senior-level Ukrainian perspectives that can inform their understanding of these matters.

11.00 - 11.30 AM Break with a group photo of conference participants

Participants: Conference attendees

Participants will have a scheduled conference break during which an official group photograph of conference attendees will be taken. The break will also allow Participants to briefly engage with other conference attendees before the substantive programme resumes. The group photograph itself is an incidental conference activity rather than a substantive officially connected engagement.

11.30 - 12.20 PM Panel Discussion: What Must We Actually Do to End the War

Speakers:

- Margus Tsahkna, Minister of Foreign Affairs of the Republic of Estonia
- Kęstutis Budrys, Minister of Foreign Affairs of Lithuania
- Espen Barth Eide, Minister of Foreign Affairs of the Kingdom of Norway
- Andrii Sybiha, Minister of Foreign Affairs of Ukraine

Moderator: Zanny Minton Beddoes, Editor-in-Chief, The Economist

The panel will examine the diplomatic, security, political, and economic measures that Ukraine and its international partners consider necessary to bring the war to an end and establish conditions for a sustainable peace. The discussion will provide perspectives from the foreign ministers of several European NATO countries on continued international cooperation and ongoing security challenges in the region.

The discussion is directly relevant to Participants' official congressional responsibilities concerning U.S. foreign policy, international security cooperation, assistance to Ukraine, and relations with European allies. Hearing the perspectives of serving European and Ukrainian foreign ministers will provide Participants with comparative allied views on the war and the policy implications for the United States and the transatlantic partnership.

12.30-12.40 AM Panel Discussion: A Conversation with the Leaders of Unmanned Weapons Unit

Speakers: Representatives of a Ukrainian unmanned systems unit. Individual participants are being confirmed based on operational and service requirements.

Moderator: Zanny Minton Beddoes, Editor-in-Chief, The Economist

This conversation will focus on the operational use of unmanned systems in Ukraine, the rapid development of drone technology during the war, and the relationship between technological innovation and military effectiveness. The discussion will also address the role of personnel operating these systems and the ways in which emerging technologies are changing the nature of modern warfare. The conversation is relevant to Participants' congressional responsibilities relating to national security, military innovation, security assistance, and oversight of U.S. defense capabilities. First-hand perspectives from Ukrainian personnel using unmanned systems will provide Participants with practical information about how technologies are being deployed in an active conflict and the lessons this may present for U.S. defense policy.

12.40-13.30 AM Panel Discussion: A Conversation With Military Commanders

Speakers:

- Andrii Biletskyi, Commander of the 3rd Army Corps, Armed Forces of Ukraine
- Igor Obolenskiy, Commander of the 2nd "Khartia" Corps, National Guard of Ukraine
- Oleg Apostol, Commander of the Air Assault Forces of the Armed Forces of Ukraine

Moderator: Gillian Tett, Head, King's College Cambridge; Columnist, Financial Times

The panel will examine current battlefield conditions and the principal operational challenges facing Ukraine from the perspective of senior military commanders. Topics are expected to include the changing character of modern warfare, the integration of technology and unmanned systems, personnel and training requirements, and the forms of international support that affect Ukraine's ability to defend itself. The discussion is relevant to Participants' official congressional responsibilities concerning U.S. national security, defense policy, security assistance, and oversight of U.S. support to international partners. Engagement with senior Ukrainian commanders will provide Participants with first-hand operational perspectives on the use of military assistance, evolving battlefield requirements, and war lessons that may inform congressional policy, legislative, and oversight work.

1.30-2.45 PM Working Lunch: Courage Can Save US - Political Courage and Ukraine

Participants: all conference attendees at their discretion

Speakers:

- Rye Barcott, Co-Founder and CEO, With Honor
- Don Bacon, Congressman, US House of Representatives
- Salud Carbajal, Congressman, US House of Representatives

Moderator: Elliot Ackerman, Contributing Writer, CBS News

Location: Conference venue, InterContinental Kyiv

This working lunch will combine a seated meal with a moderated discussion and audience participation. Rye Barcott will introduce key ideas from his book *Courage Can Save Us*, followed by a conversation with Representatives Bacon and Carbajal on political courage, bipartisan leadership, and the challenges of sustaining support for Ukraine. The discussion is relevant to Participants' congressional responsibilities because it addresses bipartisan

policymaking, leadership, and the role of Congress in shaping U.S. foreign and national security policy. It also provides Participants with an opportunity to exchange perspectives with other policymakers and conference participants on the political challenges associated with long-term support for Ukraine.

2:45 - 3.45 PM Visit to RECOVERY Center in Kyiv

Participants:

- Those participants who choose to accept the invitation for this site visit.
- RECOVERY centre personnel
- RECOVERY centre soldiers and veterans who are undergoing rehabilitation

Location: The RECOVERY centre is located at Kyiv Regional Hospital No. 2, 49 Viktor Nekrasov St., Kyiv.

Participants have been invited to visit the Kyiv Rehabilitation Centre for wounded soldiers, RECOVERY, founded by Ukrainian philanthropists Victor and Olena Pinchuk. This centre is dedicated to rehabilitating wounded soldiers and is equipped with physiotherapy and rehabilitation facilities. If Participants choose to visit the RECOVERY centre, they will travel by YES-arranged transportation. During the visit, they will receive an overview of the center's work and will have an opportunity to speak with medical staff, recovering service members, and veterans. The visit is intended to provide Participants with first-hand information about the medical, rehabilitation, and reintegration needs of wounded Ukrainian service members and the broader human consequences of the war.

The visit is relevant to Participants' official responsibilities because Congress considers matters relating to U.S. policy toward Ukraine, security and humanitarian assistance, veterans and rehabilitation needs, and Ukraine's longer-term recovery. Direct engagement with practitioners and affected individuals will provide additional factual context relevant to congressional legislative and oversight responsibilities. Following the visit, Participants will return to the InterContinental Kyiv to continue participating in the YES Annual Meeting program.

Participants who choose not to participate in the visit will stay at the conference venue (InterContinental Hotel) and continue engaging with the conference programme.

2:45-3.45 Panel Discussion: Is There a Window for Negotiations Now?

Speakers:

- Jonathan Powell, National Security Advisor to the Prime Minister of the United Kingdom
- Emmanuel Bonne, Diplomatic Advisor to the President, National Security Advisor, Office of the President of the French Republic
- Kyrylo Budanov, Head of the Office of the President of Ukraine

Moderator: Zanny Minton Beddoes, Editor-in-Chief, The Economist

The panel will examine whether current military, political, and diplomatic conditions create a realistic opportunity to end or de-escalate the war through negotiations. The discussion will consider Ukraine's position and that of key European partners, the conditions required for

negotiations, security guarantees, the risks of an unsustainable settlement, and the broader implications for European and transatlantic security. The discussion is relevant to Participants' official congressional responsibilities concerning U.S. foreign policy, security assistance, relations with European allies, and congressional oversight of U.S. engagement in Ukraine. Hearing directly from senior Ukrainian, British, and French national security officials will provide Participants with first-hand perspectives on the diplomatic options currently under consideration, the conditions that could shape future negotiations, and the potential consequences for U.S. policy and transatlantic security.

3.45-4.25 PM Panel Discussion: What the US Congress Does For Ukraine - The View from the House of Representatives

Speakers:

- Congressman Steny Hoyer
- Congressman Jim Costa
- Congressman Salud Carbajal
- Congressman Don Bacon
- Congressman Eugene Vindman
- Congressman Wesley Bell

Moderator: Oleksandra Ustinova, Member of the Verkhovna Rada of Ukraine.

Ms Ustinova has been invited to moderate the discussion based on her experience engaging with U.S. and transatlantic policymakers and her familiarity with U.S.-Ukraine policy issues.

House Members will join as speakers in a moderated panel discussion concerning U.S.-Ukraine relations and congressional perspectives on current policy issues. The discussion will address the role of Congress in matters concerning Ukraine, current areas of U.S.-Ukraine cooperation, and the principal opportunities and challenges arising in the context of Russia's war against Ukraine and Ukraine's recovery. Each Member will have an opportunity to present their perspective and respond to questions from the moderator. Participation in the panel is directly relevant to Members' representational and official responsibilities - it provides an opportunity to explain congressional perspectives to an international audience and to exchange views on issues under consideration by Congress.

4.25-5.00 PM Panel Discussion: What the US Congress Does For Ukraine - The View from Senate, With a Special Tribute to Lindsey Graham

Speakers:

- John Curtis, Senator, United States Senate
- Alan Armstrong, Senator, United States Senate
- Thom Tillis, Senator, United States Senate

Moderator: Oleksandra Ustinova, Member of Parliament, Verkhovna Rada of Ukraine

The panel will present perspectives from Members of the U.S. Senate on the role of Congress in shaping U.S. policy toward Ukraine and the broader transatlantic security relationship. The discussion is expected to address congressional consideration of security and economic assistance, U.S.-Ukraine cooperation, support for European security, and the principal policy challenges facing Congress as the war continues. The session will also

recognize Senator Lindsey Graham's longstanding engagement on issues relating to Ukraine and U.S. foreign policy.

The discussion is relevant to Participants' official congressional responsibilities because it provides an opportunity to hear directly from Senators involved in consideration of U.S. foreign policy, national security, defense, appropriations, and assistance to Ukraine. For House Members and accompanying congressional staff, the session will provide insight into Senate perspectives on issues that require coordination between the two chambers and will contribute to their understanding of current congressional approaches to Ukraine and transatlantic security.

5.00-5.30 PM Break

Participants: Conference attendees

Participants will have a scheduled break between substantive conference sessions. During this period, they may engage in brief professional exchanges with government officials, parliamentarians, diplomats, military representatives, experts, and other conference participants. The break itself is a part of the conference schedule.

5:30 - 7:00 PM Bilateral meeting with high-profile Ukrainian official(s)

Participants:

Specific Ukrainian representatives are being confirmed, but are likely to include the following:

- Ministry of Defense of Ukraine
- National Security and Defense Council (NSDC)
- Office of the President of Ukraine
- Foreign Intelligence Service of Ukraine

Participants can join these meetings at their discretion. If they are not participating in meeting, they will continue engaging with the conference program.

Location: Conference site - InterContinental Hotel, private meeting rooms.

Participants are invited to participate in pre-arranged meetings with senior Ukrainian officials. Specific participants from the Ukrainian side are still being confirmed but are expected to include senior representatives of the Ukrainian government and/or military leadership. These meetings are relevant to official congressional responsibilities because they will provide an opportunity to receive first-hand briefings on current developments in Ukraine, including security conditions, U.S.-Ukraine cooperation, and matters related to Ukraine's defense, recovery, and reconstruction. Direct engagement with Ukrainian officials will also allow participants to ask questions, exchange perspectives, and obtain information relevant to congressional legislative, oversight, and foreign-policy responsibilities.

5.30-6.00 PM Moderated Conversation: Does Ukraine Really Have a Window of Opportunity?

Speaker: Tony Blair, Former Prime Minister of the United Kingdom

Moderator: Fareed Zakaria, Host and Bestselling Author, CNN

The conversation will examine Ukraine's current strategic position and whether changing military, political, and international conditions create new opportunities for Ukraine. Tony Blair has been invited to contribute his experience as a former head of government with extensive involvement in international security, diplomacy, and transatlantic affairs. The discussion is relevant to Participants' responsibilities relating to U.S. foreign policy, national security, and relations with European allies, providing a senior international perspective on the strategic choices facing Ukraine and its partners.

6.00-6.30 PM Moderated Conversation with Mustafa Suleyman

Speaker: Mustafa Suleyman, CEO, Microsoft AI

Moderator: Fareed Zakaria, Host and Bestselling Author, CNN

The conversation will focus on the rapid development of artificial intelligence and its implications for national security, economic competitiveness, governance, and democratic resilience. Mustafa Suleyman has been invited as a leading technology executive with expertise in the development and deployment of advanced AI systems. The discussion is relevant to Participants' congressional responsibilities concerning emerging technologies, national security, economic competitiveness, and oversight of AI development and deployment.

6.30 - 7.30 PM Panel Discussion: Can AI End the War and Strengthen Democracies Against Autocracies?

Speakers:

- George Osborne, Head, OpenAI for Countries
- Louis Mosley, CEO, Palantir Technologies UK
- Artem Martynenko, Chief Strategy Officer, DELTA and Avengers Labs; Deputy Head of the Center of Innovations and Development of Defence Technologies, Ministry of Defense of Ukraine
- Niall Ferguson, Senior Fellow, Hoover Institution, Stanford University

Moderator: Zanny Minton Beddoes, Editor-in-Chief, The Economist

The panel will bring together representatives of the technology sector, Ukraine's defense innovation community, and academic and policy expertise to examine the growing role of artificial intelligence in warfare and national security. It will consider practical applications of AI on the battlefield, including experience from Ukraine. It will also address the risks associated with the development of AI technologies, including their use by authoritarian states, and institutional safeguards required for their responsible deployment.

The discussion is relevant to Participants' official congressional responsibilities concerning national security, emerging technologies, cybersecurity, and oversight of rapidly developing AI technology. Ukraine is a real-world case of integrating commercial and military technologies during an active war, thus its perspectives are relevant to congressional consideration of defense modernization, U.S. competitiveness, and the risks and opportunities created by artificial intelligence.

7.30 - 9.00 PM Dinner

Participants: Conference attendees

Participants will join the YES Annual Meeting buffet dinner together with other conference participants. The dinner forms part of the conference program and will provide an opportunity for continued substantive discussions with other conference participants. The dinner itself is a part of the conference program.

9:00 PM - onward Overnight Travel from Kyiv to Warsaw

Following the conclusion of the official conference program, Participants will depart Kyiv for Warsaw in YES transportation (Mercedes-Benz V-Class or equivalent). They will travel in small groups according to their return-flight schedules. Transportation will proceed overnight from Kyiv through the Ukraine-Poland border in Dorohusk and onward to Warsaw Chopin Airport. The journey is expected to take approximately 10-11 hours. From Warsaw, each traveller will depart for the United States according to their pre-chosen arrival destination - congressional district or Washington, D.C.

Departure from Kyiv (Sep 11)	Participants	Estimated arrival time to Warsaw (Sep 12)
21:00	Salud Carbajal; Jim Costa	approximately 05:45-07:00
22:00	Steny Hoyer; Manya Jean Gitter; Margaret Mulkerrin; Brendon Mills; Eugene Vindman	approximately 07:00-08:00
23:00	Wesley Bell; Don Bacon; Tim Ryan	approximately 08:00-09:00

Friday, 12 September: Return Travel to the United States

Participants	Flight itinerary (Sep 12)
Representative Donald Bacon	16:40–19:50 , Warsaw Chopin Airport (WAW) → Chicago O'Hare Airport (ORD), LOT 3; 21:20–23:04 , Chicago O'Hare Airport (ORD) → Eppley Airfield, Omaha (OMA), United Airlines 1625
Tim Ryan	13:15–14:50 , Warsaw Chopin Airport (WAW) → Munich Airport (MUC), Lufthansa 1613; 16:20–19:25 , Munich Airport (MUC) → Washington Dulles Airport (IAD), Lufthansa 414

Jim Costa	11:20–14:35 , Warsaw Chopin Airport (WAW) → Los Angeles Intl Airport (LAX), LOT Polish Airlines 21; 19:20–20:27 , Los Angeles Intl Airport (LAX) → Fresno Yosemite International Airport (FAT), United Airlines 1820
Representative Eugene Vindman	13:15–14:50 , Warsaw Chopin Airport (WAW) → Munich Airport (MUC), Lufthansa 1613; 16:20–19:25 , Munich Airport (MUC) → Washington Dulles Airport (IAD), Lufthansa 414
Brendon Mills	13:15–14:50 , Warsaw Chopin Airport (WAW) → Munich Airport (MUC), Lufthansa 1613; 16:20–19:25 , Munich Airport (MUC) → Washington Dulles Airport (IAD), Lufthansa 414
Representative Steny Hoyer	13:15–14:50 , Warsaw Chopin Airport (WAW) → Munich Airport (MUC), Lufthansa 1613; 16:20–19:25 , Munich Airport (MUC) → Washington Dulles Airport (IAD), Lufthansa 414
Manya-Jean Gitter	13:15–14:50 , Warsaw Chopin Airport (WAW) → Munich Airport (MUC), Lufthansa 1613; 16:20–19:25 , Munich Airport (MUC) → Washington Dulles Airport (IAD), Lufthansa 414
Margaret Mulkerrin	13:15–14:50 , Warsaw Chopin Airport (WAW) → Munich Airport (MUC), Lufthansa 1613; 16:20–19:25 , Munich Airport (MUC) → Washington Dulles Airport (IAD), Lufthansa 414
Representative Salud Carbajal	09:40–11:30 , Warsaw Chopin Airport (WAW) → Frankfurt am Main Airport (FRA), Lufthansa 1347; 12:55–15:20 , Frankfurt am Main Airport (FRA) → San Francisco Intl Airport (SFO), Lufthansa 9410; 18:50–20:11 , San Francisco Intl Airport (SFO) → Santa Barbara Municipal Airport, Santa Barbara (SBA), Lufthansa 9218
Representative Wesley Bell	14:05–17:20 , Warsaw Chopin Airport (WAW) → Toronto Lester B. Pearson Airport (YYZ); LOT - Polish Airlines LO 41 20:55–22:34 , Toronto Lester B. Pearson Airport (YYZ) → Washington Ronald Reagan Airport (DCA), Air Canada 8786

End of the trip.

Name	Title	Reason for Invitation
James Costa	U.S. Representative, U.S. House of Representatives	Speaker on the panel "U.S. Policy on Ukraine – The View from Congress" and participant in meetings with Ukrainian government officials, veterans, and civil society leaders, as well as site visits related to the impact of Russia's war and Ukraine's recovery efforts.
Steny Hoyer	U.S. Representative, U.S. House of Representatives	Speaker on the panel "U.S. Policy on Ukraine – The View from Congress" and participant in meetings with Ukrainian government officials, veterans, and civil society leaders, as well as site visits related to the impact of Russia's war and Ukraine's recovery efforts.
Donald Bacon	U.S. Representative, U.S. House of Representatives	Speaker on the panel "U.S. Policy on Ukraine – The View from Congress" and participant in meetings with Ukrainian government officials, veterans, and civil society leaders, as well as site visits related to the impact of Russia's war and Ukraine's recovery efforts.
Eugene Vindman	U.S. Representative, U.S. House of Representatives	Speaker on the panel "U.S. Policy on Ukraine – The View from Congress" and participant in meetings with Ukrainian government officials, veterans, and civil society leaders, as well as site visits related to the impact of Russia's war and Ukraine's recovery efforts.
Manya-Jean Gitter	National Security Advisor for Rep. Hoyer	To provide policy expertise and briefing support for Rep. Hoyer's participation in the panel, official meetings, and site visits throughout the program.
Margaret Mulkerrin	Chief of Staff for Rep. Hoyer	To coordinate Rep. Hoyer's official schedule, meetings, logistics, and follow-up related to the conference program and official engagements.
Brendon Mills	Chief of Staff for Rep. Eugene Vindman	To coordinate Rep. Vindman's official schedule, meetings, logistics, and follow-up related to the conference program and official engagements.
Tim Ryan	National Security Advisor for Rep. Donald Bacon	To provide policy expertise and briefing support for Rep. Bacon's participation in the panel, official meetings, and site visits throughout the program.