

COMMITTEE ON ETHICS

MEMBER/OFFICER POST-TRAVEL DISCLOSURE FORM ☐ Original ☐ Amendment

This form is for disclosing the receipt of travel expenses from a private source for travel taken in connection with a Member or officer's official duties. This form does not eliminate the need to report privately-funded travel on the Member or officer's annual *Financial Disclosure Statement*. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: _____
2. a. Name of Accompanying Relative: _____ **OR** ☐ None
b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
3. a. Dates: Departure: _____ Return: _____
b. Dates at Personal Expense, if any: _____ **OR** ☐ None
4. Departure City: _____ Destination: _____ Return City: _____
5. Sponsor(s), Who Paid for the Trip: _____
6. Describe Meetings and Events Attended (attach additional pages if necessary): _____

7. Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box*:
 - a. ☐ a completed *Sponsor Post-Travel Disclosure Form*;
 - b. ☐ the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
 - c. ☐ page 2 of the completed *Traveler Form* submitted by the Member or officer; **and**
 - d. ☐ the letter from the Committee on Ethics approving my participation on this trip.
8. a. ☐ I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
b. If not, explain: _____

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. I have determined that all of the expenses on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with my duties as a Member or officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

Member / Officer Signature: _____



Date: _____

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

☒ **Original** ☐ **Amendment**

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: Association of Marshall Scholars

2. Travel Destination(s): Oxford, UK; London, UK

3. Date of Departure: June 11, 2026 Date of Return: June 15, 2026

4. Name(s) of Traveler(s): Gabe Amo

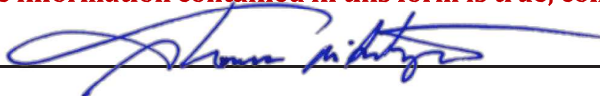
Note: You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$5695.83	\$1330.00	\$370.00	\$0
Accompanying Family Member	\$0	\$0	\$0	\$0

6. ☒ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment.
Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: June 19, 2026

Name: Thomas McIntyre Title: Legislative Exchange Director

Organization: Association of Marshall Scholars

☒ **I am an officer of the above-named organization. Signify statement is true by checking box.**

Address: 67 35th St, Unit B-513; Brooklyn, NY 11232

Telephone: 202-904-3224 Email: Tom.McIntyre@MarshallScholars.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

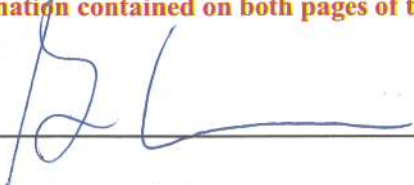
This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. **You must receive explicit approval from the Committee before you depart on this trip.**

Name of Traveler: Gabe Amo

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: 

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): _____

Office Address: 1119 Longworth House Office Building Washington DC, 20515

Telephone Number: (202) 225 4911

Email Address of Contact Person: anna.beamer@mail.house.gov

☐ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: travel.requests@mail.house.gov.

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Gabe Amo
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Association of Marshall Scholars
3. City and State **OR** Foreign Country of Travel: United Kingdom
4. a. Date of Departure: June 11, 2026 Date of Return: June 16, 2026
b. Yes ☐ No ☒ Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes ☐ No ☒ Will you be accompanied by a family member at the sponsor's expense? **If yes:**
 - (1) Name of Accompanying Family Member: _____
 - (2) Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
 - (3) Yes ☐ No ☐ Accompanying Family Member is at least 18 years of age?
6. a. Yes ☐ No ☒ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes ☒ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**
~~This program will aid in strengthening and expanding upon the relationships members of Congress have fostered with members of the UK Delegation. Congressman Amo, as an emerging leader in foreign affairs and public policy, was invited due to his strong interest in transatlantic democratic engagement, as well as his background in bipartisan collaboration and public service.~~

9. **Yes ☐ No ☒ Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: _____ Date: _____

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

Association of Marshall Scholars

2. ☒ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. **Check only one.** I represent that:

- a. ☒ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
- b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
- c. ☐ The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: _____

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): _____

See Attached

5. Yes ☒ No ☐ Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: June 11, 2026 Date of Return: June 16, 2026

7. a. City of departure: Washington, DC (IAD) or Member's District

- b. Destination(s): Oxford, UK; London, UK

- c. City of return: Washington, DC (IAD) or Member's District

8. **Check only one.** I represent that

- a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
- b. ☒ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**
- c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**

- a. ☒ I checked 8(a) or (b) above; **OR**
b. ☐ I checked 8(c) above but am not offering any lodging; **OR**
c. ☐ I checked 8(c) above and am offering lodging and meals for one night; **OR**
d. ☐ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. _____

10. ☒ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. **Check only one of the following.**

- a. ☒ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box; OR*
b. ☐ *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:

See attached.

13. **Answer parts a and b. Answer part c if necessary:**

- a. Mode of travel: Air ☒ Rail ☐ Bus ☒ Car ☐ Other ☐ (specify: _____)
b. Class of travel: Coach ☐ Business ☒ First ☐ Charter ☐ Other ☐ (specify: _____)
c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. ☒ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:

- a. ☐ The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
b. ☒ The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:
1) Detail the cost *per day* of meals (approximate cost may be provided): See attached.

2) Provide the reason for selecting the location of the event or trip: See attached.

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Old Bank Hotel City: Oxford, UK Cost Per Night: \$535

Reason(s) for Selecting: Most convenient, average cost of hotels in Oxford for these dates, group rate provided.

Hotel Name: Park Plaza Riverbank City: London, UK Cost Per Night: \$407

Reason(s) for Selecting: Most convenient, lower than average rate for London for these dates, group rate provided.

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

17. ☒ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

☐ Actual Amounts ☒ Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$7,000	\$1,884	\$485
For each Accompanying Family Member	\$7,000	\$120	\$485

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$0	
For each Accompanying Family Member	\$0	

19. **Check only one:**

- a. ☒ I certify that I am an officer of the organization listed below; **OR**
b. ☐ *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee's Travel Regulations;**
b. **I am not a registered federal lobbyist or registered foreign agent; and**
c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature:  Date: 6/1/2026
Name: Thomas McIntyre Title: Legislative Exchange Director
Organization: Association of Marshall Scholars
Address: 67 35th St, Unit B-513; Brooklyn, NY 11232
Email: tom.mcintyre@marshallscholars.org Telephone: 202-904-3224

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi
Chairman
Mark DeSaulnier, California
Ranking Member

Andrew R. Garbarino, New York
Ashley Hinson, Iowa
Nathaniel Moran, Texas
Brad Knott, North Carolina

Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland
Sylvia R. Garcia, Texas
Suhas Subramanyam, Virginia



ONE HUNDRED NINETEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Jordan Downs
Chief of Staff to the Chairman

David Arrojo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
<https://Ethics.House.gov>

June 5, 2026

The Honorable Gabe Amo
U.S. House of Representatives
1119 Longworth House Office Building
Washington, DC 20515

Dear Colleague:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to United Kingdom,¹ scheduled for June 11 to 15, 2026, sponsored by Association of Marshall Scholars.

You must complete a Member/Officer Post-Travel Disclosure Form and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. You must also report all travel expenses totaling more than \$525 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

Because the trip may involve meetings with foreign government representatives, we note that House Members may accept, under the Foreign Gifts and Decorations Act (FGDA), gifts "of minimal value [currently \$525] tendered as a souvenir or mark of courtesy" by a foreign government. Any tangible gifts valued in excess of minimal value received from a foreign government must, within 60 days of acceptance, be disclosed on a Form for Disclosing Gifts from Foreign Governments and either turned over to the Clerk of the House, or, with the written approval of the Committee, retained for official use.

¹ Please be aware that the Committee's review of the proposed trip does not extend to either the security situation in the destination country or security related to foreign travel in general. We recommend you contact the Office of House Security (OHS) for a safety and security briefing prior to your departure. OHS may be reached at (202) 226-2044 or ohsstaff@mail.house.gov. House travelers should also register for the U.S. State Department's Smart Traveler Enrollment Program at <https://step.state.gov>.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

A handwritten signature in blue ink that reads "Michael Guest". The first letter "M" is large and stylized, with a loop that extends upwards and to the left.

Michael Guest
Chairman

A handwritten signature in blue ink that reads "Mark DeSaulnier". The signature is written in a cursive, flowing style.

Mark DeSaulnier
Ranking Member

MG/MD:tn

QUESTION #4

Explanation for Invitation to Association of Marshall Scholars Legislative Exchange Program:

Members of Congress invited to participate in the Association of Marshall Scholars' Legislative Exchange Program were selected based on their areas of expertise and committee assignments. Member's interests and assignments correlate to the programming content that is designed to educate Members on the current state of affairs related to each topic. Several Members also have established relationships with members of the UK Delegation that will participate in the program, which the program is designed to help strengthen and expand upon.

Member	Reason for Invitation
Andy Harris (R MD-01)	Invited due to his interest in fiscal policy, international affairs, and national security matters affecting the U.S.–UK relationship. His committee experience and perspective on transatlantic cooperation would contribute meaningfully to bipartisan dialogue during the program.
Ashley Hinson (R-IA-02)	Invited for her interest in economic policy, agriculture, and democratic governance, as well as her strong communication background. Her bipartisan engagement style and appreciation for cultural diplomacy make her a strong fit for the program.
Beth Van Duyne (R TX-24)	Invited because of her engagement on economic competitiveness, trade, and governance issues affecting transatlantic relations. Her experience in both local and federal government would add valuable perspective to the Exchange.
Blake Moore (R UT-01)	Invited for his work on fiscal policy, trade, and economic competitiveness issues with implications for transatlantic cooperation. His collaborative legislative style makes him well suited for the Exchange's bipartisan environment.
Brian Fitzpatrick (R-PA-01)	Invited in recognition of his prominent bipartisan leadership on foreign affairs, NATO, and transatlantic relations. His longstanding commitment to strengthening democratic alliances makes him an ideal participant for the Exchange.

Brian Jack (R-GA-03)	Invited due to his emerging leadership in Republican policy circles and interest in governance and international affairs. His participation would strengthen bipartisan dialogue among the next generation of congressional leaders.
Bryan Steil (R WI-01)	Invited for his work on elections, governance, and financial policy issues central to democratic institutions. His interest in strengthening public trust and international democratic partnerships aligns with the Exchange's mission.
Chellie Pingree (D ME-01)	Invited for her leadership on sustainability, agriculture, and international trade issues that shape U.S.–UK cooperation. Her bipartisan approach to public policy and interest in democratic institutions align strongly with the goals of the program.
Claudia Tenney (R NY-22)	Invited because of her interest in transatlantic relations, international security, and democratic governance. Her engagement on foreign policy and alliance issues would contribute valuable perspective to the delegation.
Dan Crenshaw (R-TX-02)	Invited because of his leadership on national security, intelligence, and foreign affairs issues. His strong engagement with NATO and allied defense cooperation closely aligns with the objectives of the Exchange.
Dan Newhouse (R WA-04)	Invited in recognition of his leadership on agriculture, trade, and energy policy issues that intersect with international cooperation. His bipartisan approach to governance aligns with the goals of the Exchange.
David Joyce (R-OH-14)	Invited because of his leadership on appropriations, judiciary, and public policy matters, as well as his interest in the arts and cultural engagement. His bipartisan approach and appreciation for cultural diplomacy make him especially well suited for the program.

David Rouzer (R NC-07)	Invited because of his work on transportation, agriculture, and trade policy issues with significant international implications. His bipartisan engagement style aligns well with the collaborative goals of the program.
Del. Jim Moylan (R-GU-At Large)	Invited because of his perspective on U.S. territorial representation, Pacific strategy, and international engagement. His participation would broaden conversations on America's global role and alliance relationships.
Don Bacon (R-NE-02)	Invited in recognition of his strong leadership on national security, NATO, and defense matters through both military and congressional service. His deep commitment to the transatlantic alliance closely reflects the aims of the Exchange.
Don Beyer (D VA-08)	Invited in recognition of his longstanding engagement on international affairs, economic policy, and emerging technology issues. His leadership on innovation and democratic governance makes him particularly well suited for conversations on the future of the transatlantic alliance.
Donald Norcross (D-NJ-01)	Invited in recognition of his leadership on labor, workforce development, infrastructure, and manufacturing issues central to the transatlantic relationship. His longstanding interest in economic competitiveness, bipartisan cooperation, and support for the arts and cultural engagement align closely with the mission of the U.S.–UK Legislative Exchange.
French Hill (R AR-02)	Invited because of his extensive leadership on financial services, international economics, and transatlantic trade issues. His longstanding engagement with democratic institutions and global markets strongly aligns with the Exchange's goals.

Gabe Amo (D RI-1)	Invited for his strong interest in transatlantic democratic engagement and emerging leadership on foreign affairs and public policy issues. His background in public service and bipartisan collaboration aligns well with the Exchange's focus on strengthening U.S.–UK ties through candid dialogue and relationship building.
Gus Bilirakis (R-FL-12)	Invited for his longstanding interest in international relations, security cooperation, and democratic institutions. His experience working across party lines on global policy issues supports the spirit of the Exchange.
Jim Himes (D CT-04)	Invited in recognition of his extensive leadership on intelligence, national security, and transatlantic policy issues. His longstanding engagement with international alliances and democratic institutions closely reflects the mission of the Marshall Scholars Exchange.
Jimmy Panetta (D CA-19)	Invited because of his leadership on international trade, agriculture, and national security issues. His bipartisan engagement and commitment to democratic institutions align strongly with the Exchange's mission.
Julia Letlow (R-LA-05)	Invited for her work on education, workforce development, and community leadership. Her interest in strengthening institutions and fostering bipartisan engagement reflects the core values of the Exchange.
Kevin Kiley (I-CA-03)	Invited for his engagement on governance, education, and democratic institutions, as well as his interest in public policy innovation. His perspective would contribute to thoughtful bipartisan dialogue throughout the program.
Linda Sanchez (D CA-38)	Invited due to her leadership on judiciary, labor, and international policy issues affecting democratic institutions and economic cooperation. Her bipartisan engagement would contribute meaningfully to the program's dialogue.

Maggie Goodlander (D-NH-02)	Invited because of her extensive background in national security, constitutional law, and international affairs. Her expertise in democratic institutions and allied cooperation closely aligns with the mission of the Exchange.
Maria Salazar (R FL-27)	Invited in recognition of her strong interest in international affairs, democracy promotion, and global media issues. Her background in journalism and focus on democratic resilience make her a compelling participant for the Exchange.
Max Miller (R OH-07)	Invited due to his background in public service and interest in national security and international engagement. His perspective on alliance cooperation and bipartisan leadership aligns with the mission of the Exchange.
Mike Carey (R-OH-15)	Invited because of his growing engagement on economic development, energy, and international trade issues relevant to the U.S.–UK relationship. His interest in public diplomacy and cultural engagement also makes him a strong fit for the program.
Mike Kelly (R PA-16)	Invited due to his focus on economic policy, manufacturing, and trade issues central to the U.S.–UK relationship. His experience engaging with international business and policy leaders would add valuable perspective to the delegation.
Mike Simpson (R-ID-02)	Invited for his leadership on appropriations, infrastructure, and environmental policy issues that intersect with international cooperation. His thoughtful approach to bipartisan policymaking aligns with the collaborative spirit of the Exchange.
Mike Turner (R OH-10)	Invited due to his prominent role on national security, NATO, and transatlantic defense issues. His extensive experience engaging with allied governments and intelligence matters makes him especially valuable to the Exchange’s strategic discussions.

Monica De La Cruz (R-TX-15)	Invited for her interest in economic development, border policy, and international trade issues affecting the United States and its allies. Her bipartisan outreach and public service focus align with the Exchange's mission.
Morgan Luttrell (R TX-08)	Invited in recognition of his military and intelligence background and his focus on national security and strategic cooperation. His experience working on complex global challenges aligns closely with the Exchange's objectives.
Pablo José Hernández Rivera (D PR)	Invited for his interest in international engagement, democratic governance, and Puerto Rico's role in broader U.S. policy discussions. His perspective would contribute meaningfully to conversations on representation and transatlantic partnership.
Rep. Andrew Garbarino (R-NY-02)	Invited for his engagement on homeland security, infrastructure, and resilience issues that increasingly require international coordination. His bipartisan approach to governance aligns with the goals of the Exchange.
Rep. Anna Luna (R FL-13)	Invited due to her military background and growing engagement on national security and veterans' issues. Her perspective on leadership, service, and alliance relationships would contribute to discussions throughout the program.
Rep. Ben Cline (R-VA-06)	Invited in recognition of his work on constitutional governance, judicial policy, and democratic institutions. His perspective on the balance between national sovereignty and international cooperation would enrich Exchange discussions.
Rep. Bob Latta (R OH-05)	Invited due to his leadership on energy, telecommunications, and technology issues with growing international implications. His work on infrastructure and innovation policy aligns with many of the Exchange's themes.

Rep. Brandon Gill (R TX-26)	Invited due to his emerging role on economic and governance issues with implications for international cooperation and democratic institutions. His participation would broaden the range of perspectives represented in the delegation.
Rep. David Valadao (R-CA-22)	Invited for his bipartisan reputation and leadership on agriculture, water, and economic policy issues with international dimensions. His pragmatic approach to governance aligns closely with the goals of the program.
Rep. Derek Tran (D CA-45)	Invited due to his military service and emerging leadership on issues related to public service, governance, and international engagement. His perspective would contribute to thoughtful bipartisan dialogue during the Exchange.
Rep. Derrick Van Orden (R WI-03)	Invited in recognition of his military service and interest in veterans' affairs, national security, and allied cooperation. His perspective on leadership and defense policy aligns strongly with the Exchange's objectives.
Rep. Dusty Johnson (R-SD)	Invited in recognition of his bipartisan reputation and work on agriculture, infrastructure, and trade policy issues with international relevance. His pragmatic approach to governance aligns well with the Exchange's mission.
Rep. Eli Crane (R AZ-02)	Invited due to his military background and interest in national security and veterans' affairs. His experience and perspective on global security challenges would contribute to conversations on alliance cooperation and defense policy.
Rep. Jen Kiggans (R-VA-02)	Invited in recognition of her military service and strong interest in national security, veterans' affairs, and international stability. Her perspective on alliance coordination and defense policy would contribute greatly to the Exchange.

Rep. Kat Cammack (R-FL-03)	Invited because of her engagement on national security, agriculture, and economic policy issues with growing international dimensions. Her interest in public leadership and alliance relationships aligns with the program's objectives.
Rep. Laurel Lee (R-FL-15)	Invited because of her background in law, elections, and democratic governance. Her interest in institutional integrity and public service aligns strongly with the Exchange's emphasis on democratic dialogue and transatlantic cooperation.
Rep. Mark Alford (R MO-04)	Invited because of his interest in civic discourse, media, and public engagement, as well as his growing role on national policy issues. His communication background and bipartisan outreach make him well suited for the Exchange.
Rep. Michael Baumgartner (R-WA-05)	Invited because of his background in diplomacy and international affairs, including experience working abroad and engaging global policy issues. His interest in U.S.–European relations aligns closely with the Exchange's mission.
Rep. Michael Cloud (R-TX-27)	Invited for his interest in economic policy, constitutional governance, and international trade issues relevant to the U.S.–UK relationship. His participation would add an important perspective to bipartisan dialogue on democratic governance.
Rep. Nick Begich (R AK-At Large)	Invited for his interest in energy security, Arctic policy, and strategic international partnerships. His perspective on emerging geopolitical issues affecting the North Atlantic region would be especially valuable to the program.
Rep. Nicole Malliotakis (R NY-11)	Invited because of her engagement on fiscal policy, international affairs, and issues affecting global democratic communities. Her experience representing a diverse international constituency would add important perspective to the delegation.

Rep. Salud Carbajal (D CA-24)	Invited because of his work on defense, national security, and international partnerships, particularly through his service on committees focused on armed services and homeland security. His interest in global stability and alliance coordination aligns closely with the goals of the Exchange.
Rep. Scott Perry (R-PA-10)	Invited for his military background and interest in national security, infrastructure, and governance issues. His perspective on alliance cooperation and democratic institutions would add value to Exchange discussions.
Rep. Tom Barrett (R MI-07)	Invited for his background in military service and interest in defense and international affairs. His perspective on alliance coordination and democratic resilience would contribute meaningfully to the bipartisan conversations central to the program.
Rep. Tom Kean (R-NJ-07)	Invited for his strong interest in foreign affairs, transatlantic relations, and democratic institutions. His family legacy of international engagement and bipartisan leadership aligns closely with the objectives of the Exchange.
Rep. Trent Kelly (R-MS-01)	Invited because of his military background and leadership on armed services and national security issues. His experience with defense policy and allied cooperation aligns directly with the Exchange's strategic focus.
Rep. Troy Downing (R-MT-02)	Invited due to his military service and interest in international security, veterans' affairs, and economic policy. His perspective on leadership and alliance cooperation would contribute meaningfully to the program's discussions.
Rep. William Timmons (R-SC-04)	Invited for his engagement on judicial, economic, and governance issues that shape democratic institutions and transatlantic cooperation. His interest in public policy innovation and bipartisan dialogue aligns well with the program's mission.

Rep. Zach Nunn (R IA-03)	Invited due to his military and intelligence background and strong interest in national security and strategic competition. His expertise on global security challenges would contribute significantly to discussions with UK counterparts.
Robert Aderholt (R-AL-04)	Invited due to his senior appropriations experience and longstanding engagement on international development and security-related issues. His perspective on U.S. global leadership would add depth to discussions with British counterparts.
Rudy Yakym (R IN-02)	Invited for his interest in economic policy, infrastructure, and democratic governance issues relevant to international cooperation. His collaborative legislative approach aligns well with the bipartisan spirit of the Exchange.
Ryan Mackenzie (R PA-07)	Invited for his interest in economic development, infrastructure, and public policy innovation with international relevance. His collaborative approach to governance aligns well with the bipartisan nature of the Exchange.
Sam Graves (R MO-06)	Invited in recognition of his leadership on transportation, infrastructure, and trade-related issues with strong international dimensions. His experience working across policy sectors would contribute to discussions on transatlantic cooperation.
Scott Franklin (R-FL-18)	Invited because of his interest in economic competitiveness, technology, and national security issues relevant to the transatlantic relationship. His background in business and public service would add valuable perspective to the delegation.
Sen. Roger Wicker (R-MS)	Invited due to his longstanding leadership on armed services, defense strategy, and transatlantic security cooperation. His deep engagement with NATO and allied policy issues makes him an especially important voice for the Exchange.

Stephanie Bice (R OK-05)

Invited due to her work on technology, energy, and economic competitiveness issues that shape the future of the transatlantic partnership. Her bipartisan engagement style aligns well with the collaborative goals of the Exchange.

Tom McClintock (R-CA-05)

Invited in recognition of his longstanding interest in governance, constitutional principles, and international democratic institutions. His perspective on fiscal policy and transatlantic political dialogue would contribute meaningfully to the Exchange.

Victoria Spartz (R-IN-05)

Invited because of her firsthand understanding of European security challenges and strong interest in transatlantic relations. Her experience on foreign policy and defense issues offers an important perspective for discussions with UK leaders and experts.

QUESTION #12

Sponsor's interest in the subject matter of the trip:

The Legislative Exchange is off-the-record and not for attribution. It is a multi-party and transatlantic educational program for legislators.

The Association of Marshall Scholars works to strengthen US-UK ties and also the Marshall Scholarship. Historically, the transatlantic alliance has served as a lynchpin for liberal democracy, prosperity and global peace. A valuable thread of this relationship has been the Marshall Scholarship, an educational programme strengthening international exchange and advancement in nearly every field of human endeavor.

The Association supports members of the United States Congress meeting with members of Parliament and British Government through a bipartisan exchange that includes briefs from a wide array of experts, scholars and private sector leaders, and discussions on issues of critical concern to both countries.

Sponsor's role in organizing and/or conducting the trip:

The Legislative Exchange is fully organized and coordinated by the staff of the Association. The staff arrange all logistics and set up all individual meetings that take place between the

Members of Congress and their UK counterparts. During the trip, four Association staff members will accompany the Members at all times.

QUESTION #15

15.b.1 Detail the cost *per day* of meals

- Friday Lunch \$40
- Friday Dinner \$95
- Saturday Lunch \$35
- Saturday Dinner \$105
- Sunday Lunch \$50
- Monday Lunch \$75
- Monday Reception \$50
- Monday Dinner - Members on their own
- Tuesday Lunch \$35
- All Breakfasts - Included in Hotel Room Rate

15.b.2. Provide the reason for selecting the location of the event or trip

Oxford: Oxford was selected as the opening location for the delegation because it provides a focused, retreat-like environment conducive to substantive discussion and relationship building among participants. The city's academic setting allows for meaningful engagement with leading experts and scholars contributing to the program, many of whom are based at the University of Oxford and related institutions. Oxford is also home to a significant number of current Marshall Scholars studying in the United Kingdom, creating valuable opportunities for interaction between the delegation and scholars participating in the program.

London: London was selected as the second program location because it serves as the center of the United Kingdom's national government and diplomatic activity. Holding the London portion of the exchange there allows the delegation to participate in meetings with Ministers, Members of Parliament, government officials, and other institutional partners at Parliament and across Whitehall. The location also provides access to leading policy, cultural, and research institutions that support the program's broader focus on transatlantic cooperation and public policy engagement.

QUESTION #16 - Explanation of Cost of Oxford Hotel

While hotel rates in Oxford during the month of June are notably high due to limited hotel inventory and significant seasonal demand, the rate secured at the Old Bank Hotel represents a discounted group rate that is substantially lower than prevailing market pricing during the program period. Comparable centrally located hotels capable of

accommodating a delegation of this size were either unavailable or offered at similar or higher rates.

The Old Bank Hotel was selected because of its central location and operational suitability for the program. Its proximity to Oxford University colleges, meeting venues, dining locations, and transportation logistics significantly reduces the need for additional ground transportation and allows the delegation to move efficiently between scheduled engagements.

QUESTION #18

Accommodation for family members is listed at only \$120 because there is a \$30 per night upcharge for elevating a single room to double occupancy at both hotels.



2026 US–UK Legislative Exchange Program

June 11–16, 2026 - OFFICIAL SCHEDULE (**Amended 6/1/26**)

Overview

The US–UK Legislative Exchange, convened annually by the Association of Marshall Scholars (AMS), brings together members of the United States Congress and the British Parliament for a bipartisan, cross-party dialogue on issues of shared importance to both nations. The multi-day program features in-depth discussions with leading subject-matter experts and Marshall Scholars in Oxford, followed by meetings in London with senior government ministers, officials, and private-sector leaders. Designed to underscore the depth of expertise within the Marshall community, the exchange fosters candid, off-the-record conversations and supports a sustained transatlantic dialogue among legislators committed to strengthening the enduring relationship between the United Kingdom and the United States.

Delegations

US Congressional Delegation

The Honorable **Gabe Amo** (D-RI-01)
The Honorable **Don Beyer** (D-VA-08)
The Honorable **Salud Carbajal** (D-CA-24)
The Honorable **Andy Harris** (R-MD-01)
The Honorable **Jim Himes** (D-CT-04)
The Honorable **Donald Norcross** (D-NJ-01)
The Honorable **Chellie Pingree** (D-ME-01)
The Honorable **Mike Turner** (R-OH-10)

UK Parliamentary Delegation

Callum Anderson (Labour)
John Spellar (Labour)
Harriett Baldwin (Conservative)
Calum Miller (Lib dem)
Pauline Neville-Jones (Conservative)
Liam Byrne (Labour)
Luke Akehurst (Labour)
Alan Mak (Conservative)
Baroness Falkner (Cross)
James MacCleary (Lib Dem)
Baroness Kidron (Cross)
Melanie Onn (Labour)*
Oliver Dowden (Conservative)*

Program Schedule

Thursday, June 11, 2026 – Departure

Washington, DC → United Kingdom

8:30 PM: US Delegation meets at Washington Dulles International Airport (IAD)
United Polaris Lounge - Concourse C, near Gate C17

10:15 PM: **United Airlines 924**
Depart Washington IAD for London LHR (overnight flight)

Friday, June 12, 2026 – Arrival & Transfer to Oxford

10:40 AM: United Airlines 924 Arrives London LHR
United Arrivals Lounge - Terminal 2, immediately after customs

Transfer to **Bletchley Park** by Coach

Explanation: Through the duration of this transfer, the Members will be briefed by AMS staff on all aspects of the trip, then will receive a briefing from U.S. Embassy staff on current US-UK relations.

11:30 AM - 12:00 PM: Welcome and Program Overview (AMS Staff)
Nell Breyer - Executive Director

12:00 PM - 1:00 PM: U.S. Embassy Staff Briefing
Matthew Jones - Diplomat - US State Department

Session 1: Agriculture / Innovation / Trade

Visit to **Bletchley Park**

Explanation: This visit, hosted by Labour MP Callum Anderson, will highlight his constituency's innovation in farming and provide a historical background of the origin of GCHQ (UK Intellegance) at Bletchley Park.

1:00 PM - 2:15 PM:

Bletchley Park: Site of World War II code breaking headquarters which evolved into the current GCHQ. The site is now a museum. **Iain Standen**, CEO and Historian of Bletchley Park, will provide an overview over lunch.

2:15 PM - 3:30 PM:

Discussion with Member of Parliament **Callum Anderson**, Labour MP for the constituency of Bletchley. MP Anderson will lead the visit and discussion, highlighting the role of farming, innovation, and regional economic development within the UK.

3:30 PM: Depart for **Old Bank Hotel** Oxford
92-94 High St, Oxford OX1 4BJ, UK

4:45 PM: Arrive at **Old Bank Hotel** Oxford
Check-in

7:00 PM - 9:30 PM: **Welcome Reception and Dinner with Fireside Chat**
Blavatnik School of Government
120 Walton St, Oxford OX2 6GG, UK

Explanation: This event will allow for the current Marshall Scholars in the UK to meet the delegations throughout dinner and will include a fireside chat and discussion.

Session 2: Institutions Under Pressure: Democracy, Law, and Power in an Age of Populism

In this fireside conversation, **Pepper Culpepper**, Vice Dean of the Blavatnik School of Government, and **Calum Miller MP**, the Liberal Democrats' Foreign Affairs Spokesperson, will examine how democratic institutions are responding to growing populist pressures in the United States, the United Kingdom, and beyond. Drawing on perspectives from political economy, governance, and contemporary policymaking, they will explore the resilience—and limits—of democratic and legal institutions, the influence of economic power on public trust, and the challenges facing liberal democracies in an increasingly polarized political environment. The discussion will be moderated by **Rajini Vaidyanathan**, award-winning BBC journalist and presenter, whose reporting from Westminster, Washington, and around the world has focused on politics, public affairs, and the forces shaping democratic societies.

Saturday, June 13, 2026 – Oxford Program Day

Breakfast at Hotel - Served from 7:00 AM at The Quod Restaurant

9:45 AM: Depart Hotel for **Rhodes House**
South Parks Road, Oxford OX1 3RG

Explanation: This is a full day retreat with the US and UK delegates to learn about and discuss issues relevant to both nations and how they may collaborate in addressing them.

10:00 AM - 11:00 AM:

Session 3: Energy Security

Mindset Amid intensifying geopolitical tensions and persistent regional conflicts, the boundaries between energy security and strategic decision-making are increasingly blurred. This integrated session, framed by **Paul Domjan, Jim Watson, and Humza Jilani**, examines how a sustained “war mindset” shapes government responses to both immediate crises and long-term policy challenges. Participants will explore how conflict-driven pressures influence energy systems, from supply chain vulnerabilities and resource competition to the acceleration—or delay—of decarbonization efforts.

Drawing on lessons from the Middle East and other conflict-affected regions, the discussion will consider how leaders balance resilience, affordability, and security in times of instability, and how prolonged periods of crisis reshape political priorities, public narratives, and institutional behavior. The session will also reflect on the risks of entrenching short-term crisis thinking, and the challenges of transitioning back to forward-looking governance in an era where energy, security, and conflict are deeply interconnected.

- **Paul Domjan Founder**, Chief Policy & Global Affairs Officer of ENODA
- **Jim Watson**, Professor of Energy Policy and Director of the UCL Institute for Sustainable Resources
- **Humza Jilani**, Correspondent at The Financial Times

11:30 AM - 11:45 AM: **Break**

11:45 AM - 1:00 PM:

Session 4: Nuclear Deterrence, China, Russia & the Future of NATO

As strategic competition with China and Russia intensifies, the foundations of nuclear deterrence and the role of NATO are being reexamined in real time. This session will be framed by **Congressman Mike Turner** who will lead a candid discussion exploring the future of deterrence, the credibility and cohesion of NATO, and the implications of emerging technologies and geopolitical tensions for transatlantic security.

1:00 PM - 2:00 PM: **Lunch** - Informal Peer-to-Peer Discussions

2:00 PM - 3:00 PM:

Session 5: AI, Safety and the Public Interest

Artificial intelligence is rapidly reshaping economies, societies, and democratic institutions, often faster than governance frameworks can keep pace. Framed by **Baroness Kidron** and **Congressman Don Beyer**, this session will move beyond a narrow defense lens to examine the broader national security implications of AI, including data governance, economic competitiveness, the protection of creative and intellectual property, and the societal risks posed by unregulated technologies. Drawing on Kidron's work on children's rights, online safety, and AI accountability, and Beyer's focus on innovation, labor, and economic policy, the discussion will explore how governments can balance technological advancement with public trust, democratic values, and long-term societal resilience.

- **Baroness Kidron**, crossbench peer in the United Kingdom's House of Lords

3:00 PM - 3:15 PM: **Break**

3:15 PM - 4:30 PM:

Session 6: Trade, Global Finance and Tariffs

As global trade faces renewed disruption, from tariffs and industrial policy to supply chain realignment, this session explores the evolving dynamics shaping transatlantic economic relations. Led by Financial Times Editor **Gillian Tett**, participants will examine the political and economic drivers behind current trade tensions, the future of U.S.–UK and U.S.–EU commercial engagement, and the implications for business, investment, and long-term competitiveness.

- **Gillian Tett** OBE is a British author and journalist who serves as a member of the editorial board for the Financial Times and provost of King's College, Cambridge

4:30PM: **End Conference Sessions** at Rhodes House

5:45 PM - 7:00 PM: **Evening Vespers** - New College Chapel (*Optional*)
Holywell Street, Oxford, OX1 3BN

New College Vespers is a deeply atmospheric, candlelit choral service held in the stunning medieval New College Chapel in Oxford, featuring timeless sacred music performed by the College choir — a serene cultural experience that highlights the city's rich musical and liturgical tradition.

7:00 PM - 9:30 PM: **Dinner** - Sheldonian Theatre
Broad Street, Oxford OX1 3AZ

Explanation: This event will allow for the current Marshall Scholars in the UK to meet the delegations throughout dinner and will include a fireside chat and discussion.

Fireside Chat: The Ethics of Decision-Making in Intelligence

This fireside chat will explore the ethical challenges that arise in intelligence work, particularly during moments of crisis when intelligence assessments inform high-stakes policy decisions. Drawing on their experiences leading the U.S. and UK intelligence communities, **Avril Haines**, former Director of National Intelligence, and **Andrew Parker**, former Director General of MI5, will discuss the complex relationship between intelligence professionals and political leaders, the role of intelligence in supporting the rule of law and sound decision-making, and the human dimensions of leadership under pressure. The conversation will be moderated by **Owen Graham**, a 2024 Marshall Scholar and senior at the United States Air Force Academy studying Aeronautical Engineering and Applied Mathematics.

- **Avril D. Haines**, Former US Director of National Intelligence and Senior Research Scholar at Columbia University, Deputy Director of Columbia World Projects, a Nonresident Senior Fellow at the Brookings
- **Andrew Parker**, Baron Parker of Minsmere Member of the House of Lords, former Director General of MI5

Sunday, June 14, 2026 – Oxford → London

9:30 AM - 11:00 AM:

Explanation: This event will allow for the current Marshall Scholars in the UK to meet the delegations and share their work in their course of study.

Breakfast with Marshall Scholars

Old Bank Hotel - **Gallery Room** - Ground Floor

Presenting Scholars:

- **Knox Watson** — Public Policy; *Defense procurement & public policy* — United States Military Academy
- **Eli Glickman** — History (War); *Nuclear strategy; British coalition planning (Crimean War)* — University of California, Berkeley
- **Robert Hill** — Evidence-Based Social Intervention & Policy Evaluation; *Housing policy* — Yale University

- **Jessica Yan** — Sustainability, Enterprise & the Environment; *Climate policy & finance* — Stanford University
- **Pratyush Seshadri** — Economics; *Climate-resilient infrastructure* — University of North Carolina at Chapel Hill

11:00 AM: **Check Out** of Old Bank Hotel

11:15 AM: **Depart for Lewes**
New Rd, Lewes BN8 5UU, United Kingdom

Explanation: During this transfer, AMS staff will provide a detailed briefing of the meetings schedule with UK entities the following day and MP MacCleary will discuss the impact Glyndebourne has on his constituency.

11:15 AM - 12:00 PM: **Briefing on Monday London Meetings**
Nell Breyer, AMS Executive Director

12:00 PM - 1:00 PM: **Conversation** with UK Delegate **James MacCleary**, Member of Parliament for Lewes, on the impact of the arts and culture.

1:00 PM - 2:15 PM: **Lunch at The Ginger Fox**
Muddleswood Road, West Sussex BN6 9EA

Lunch Discussion with The Rt Hon. Lord John Spellar – A Labour member of the House of Lords, former UK government minister, and leading voice in transatlantic affairs, Lord Spellar serves in both the British-American Parliamentary Group (BAPG) and the NATO Parliamentary Assembly. Drawing on his extensive experience in defence, foreign affairs, and parliamentary diplomacy, he will lead a discussion on the future of the NATO alliance, UK–U.S. relations, and the security and geopolitical challenges facing the transatlantic community.

2:15 PM - 2:45 PM:

Briefing on UK Political Landscape and Leadership by **Sharan Chaggarkemp**, former Head of Government News Planning at 10 Downing Street and AMS Staff Member

2:45 PM: **Arrive in Lewes**

3:00 PM - 3:45 PM:

Discussion with Richard Davidson-Houston, Chief Executive Officer, Glyndebourne, who will lead a discussion on the role of cultural institutions in strengthening communities, fostering international engagement, and sustaining artistic excellence. Drawing on Glyndebourne's unique model as a world-renowned opera company with

deep local roots, he will explore the balance between private philanthropy and public support in the arts, the organization's efforts to broaden access and engage diverse audiences, and the opportunities and challenges facing cultural institutions in an evolving global landscape. The conversation will also examine Glyndebourne's connections with the United States, its engagement with policymakers and public stakeholders, and the important role that arts organizations play in promoting cultural exchange, education, and civic life. The session will provide Members with an opportunity for a lively discussion and exchange of perspectives on the future of the arts and cultural diplomacy.

5:00 PM - 6:30 PM : Dinner Discussion with The Rt Hon. The Lord Mendoza

The delegation will join a discussion **The Rt Hon. The Lord Mendoza**, Chair of Historic England and a leading figure in the United Kingdom's cultural sector. The discussion will explore the role of arts and culture as instruments of soft power diplomacy, examining how cultural institutions strengthen international relationships, promote national identity, and foster mutual understanding across borders. Drawing on his experience in cultural leadership and public service, Lord Mendoza will offer perspectives on the importance of the creative industries in advancing the United Kingdom's global engagement and influence.

7:30 PM: **Depart for London**
 Park Plaza Riverbank Hotel
 18 Albert Embankment, London SE1 7TJ

9:00 AM: **Arrive London - Check Into Park Plaza Riverside Hotel**

Monday, June 15, 2026 – London Program Day

Breakfast at Hotel - Served from 6:30 AM

8:30 AM: **Depart Hotel for Victoria and Albert Museum**
 South Kensington, Cromwell Road, SW7 2RL

9:00 AM - 10:00 AM:

Highlights Tour and Discussion at the Victoria and Albert Museum with Melissa Buron, Director of Collections and Chief Curator

The delegation will join **Melissa Buron** at the Victoria and Albert Museum for a guided tour of highlights from the museum's world-renowned collection. As they explore objects spanning centuries of artistic and cultural achievement, the discussion will examine the enduring cultural

exchanges between the United States and the United Kingdom, the role of museums in preserving shared heritage, and how cultural diplomacy strengthens transatlantic understanding and cooperation.

Spouse and Family Program

Spouses and family members will continue to tour the Victoria and Albert Museum with **Evgeniya Ravtsova**. Through a curated exploration of the museum's collections, participants will gain additional insight into the artistic, historical, and cultural connections that have shaped transatlantic exchange over centuries, while learning about the museum's international partnerships and global engagement initiatives.

10:00 AM: **Depart** Victoria and Albert Museum for **Ministry for Justice**
102 Petty France, London, SW1H 9AJ

10:30 AM - 11:15 AM:

Meeting with Rt Hon David Lammy, Secretary of State for Justice **Ministry for Justice**, 102 Petty France, London, SW1H 9AJ

The **Rt Hon David Lammy** has served as the United Kingdom's Deputy Prime Minister, Lord Chancellor, and Secretary of State for Justice since September 2025, following his tenure as Foreign Secretary from 2024–2025. First elected as Labour MP for Tottenham in 2000 at the age of 27, Lammy has held a number of senior ministerial posts across government, including roles in health, culture, constitutional affairs, and higher education. Trained as a barrister, he studied law at the SOAS University of London and earned an LL.M. from Harvard Law School before practicing law in both the UK and the United States. Widely recognized for his work on justice reform and social cohesion, he led the landmark review into the treatment of Black, Asian, and Minority Ethnic individuals in the UK criminal justice system and is the author of several books on race, identity, and modern Britain. In his current role, Lammy oversees the UK justice system, supports cross-government domestic and national security priorities, and plays a leading role in advancing Britain's international partnerships and rule-of-law agenda.

11:30 AM - 12:15 PM:

The Rt Hon. Peter Kyle MP

Secretary of State for Science, Innovation and Technology

Members will meet with Peter Kyle MP to discuss the opportunities and challenges presented by emerging technologies, including artificial intelligence, digital infrastructure, cybersecurity, and innovation policy.

The conversation will explore how the United States and United Kingdom can collaborate to promote economic growth, technological leadership, and responsible governance in a rapidly changing global landscape.

12:30 PM - 1:45 PM:

Explanation: Members will meet formally with UK Government officials.

Working Lunch Meeting with Nigel Huddleston MP and Colleagues at House of Commons

UK Parliament, London SW1A 0AA

Nigel Huddleston, Shadow Secretary of State for Culture, Media and Sport, has served as the Conservative Member of Parliament for Droitwich and Evesham (formerly Mid Worcestershire) since 2015 and currently serves in senior leadership within the Conservative Party. Prior to entering Parliament, Huddleston had an international business career with companies including Deloitte and Google, with professional experience across Europe, Asia, and the Middle East. During his parliamentary career, he has held several ministerial posts, including Minister for Sport, Tourism and Heritage and Minister of State at the Department for Digital, Culture, Media and Sport, where he oversaw issues related to tourism recovery, major sporting events, and the creative industries. Huddleston is recognized for his work on economic growth, technology, and international engagement, bringing both private sector and governmental experience to public service.

Nigel Huddleston, Shadow Secretary of State for Culture, Media and Sport of the United Kingdom

Explanation: Members will meet formally with UK Government officials.

Meetings with UK Ministers and Senior Government Officials

Portcullis House, Westminster

Members of Congress will participate in a series of individual discussions with senior ministers from His Majesty's Government to exchange perspectives on key transatlantic issues, including security and defense cooperation, economic competitiveness, technology and innovation, foreign policy, and the future of the U.S.-UK relationship. These conversations will provide an opportunity for candid dialogue on shared challenges and priorities facing both nations, while strengthening parliamentary and congressional ties.

2:00 PM - 2:30 PM :

Stephen Doughty MP

Minister of State for Europe and North America

Members will meet with Stephen Doughty MP to discuss the United Kingdom's relationships with Europe and North America, including the future of transatlantic cooperation, support for Ukraine, NATO coordination, and diplomatic efforts to address emerging geopolitical challenges.

2:30 PM - 3:00 PM:

The Rt Hon. Yvette Cooper MP

Secretary of State for the Home Department

Members will meet with Yvette Cooper MP to discuss domestic and international security challenges, including migration, border security, counterterrorism, and efforts to strengthen resilience against evolving threats while maintaining democratic values and international cooperation.

3:00 PM - 3:30 PM:

The Rt Hon. John Healey MP

Secretary of State for Defence

Members will meet with John Healey MP to discuss defense and security priorities facing the United Kingdom and its allies, including NATO readiness, support for Ukraine, defense modernization, emerging technologies, and the future of transatlantic military cooperation.

3:30 PM: **Free Time**

5:00 PM - 6:30 PM:

Explanation: Members will be hosted by the U.S. Embassy staff for an official reception that will include UK officials and guests.

U.S. Embassy Reception with Ambassador Warren Stephens

33 Nine Elms Ln, Nine Elms, London SW11 7US, UK

Tuesday, June 16, 2026 – Departure → Washington, DC

Breakfast at Hotel - Served from 7:00 AM

8:30 AM: **Depart Hotel for House of Commons**

UK Parliament, London SW1A 0AA

9:00 AM - 10:00 AM:

Meeting with **Rt Hon Emily Thornberry MP** Chair, Foreign Affairs Committee and Committee Members

Emily Thornberry is Chair of the Foreign Affairs Committee in the House of Commons of the United Kingdom and has served as Labour MP for Islington South and Finsbury since 2005. A barrister by training with a background in human rights law, Thornberry has held a number of senior roles in the Labour frontbench, including Shadow Foreign Secretary, Shadow Attorney General, and Shadow Secretary of State for International Trade. Widely recognized for her expertise in foreign policy, international affairs, and constitutional issues, she has played a prominent role in parliamentary scrutiny of the UK's global engagement and national security priorities. In 2025, she was appointed Dame Commander of the Order of the British Empire (DBE) for political and public service.

10:00 AM: **Return to Hotel for Check Out and Luggage Collection**

11:00 AM: Depart Hotel for **Wellcome Trust**
Gibbs Building 215 Euston Road London NW1 2BE

11:30 AM - 2:15 PM:

Tour and Lunch Discussion at The Wellcome Trust

The delegation will visit Wellcome, one of the world's leading philanthropic organizations dedicated to advancing science and addressing urgent global health challenges. The discussion will be led by **John-Arne Røttingen**, CEO of The Wellcome Trust, and will explore the future of global health, biomedical research, pandemic preparedness, and international scientific cooperation. Joining the conversation will be research scientist at Google DeepMind **Jeremy Ratcliff**, who will discuss the intersection of artificial intelligence, biosecurity, and emerging biological threats, and the inaugural Chief AI Officer at PATH, **Bilal Mateen**, who will examine the role of AI in strengthening healthcare systems and advancing health equity worldwide. Together, the speakers will offer perspectives on how governments, researchers, and technology leaders can collaborate to address future global health and security challenges.

Depart Wellcome Trust for LHR

Heathrow Terminal 2, Hounslow, Middlesex, TW6 1RG

Explanation: During this transfer, AMS Staff will debrief the Members.

2:15 PM - 3:00 PM: **Wrap Up Briefing and Feedback Discussion** with AMS Staff

3:15 PM: **Arrive and Check-in at LHR**

4:40 PM: **United Airlines 925 Departs**

ADDENDUM 1 - MEMBER FLIGHTS

- Depart IAD 6/11/2026 10:15 PM
 - The Honorable **Gabe Amo** (D-RI-01)
 - The Honorable **Don Beyer** (D-VA-08)
 - The Honorable **Salud Carbajal** (D-CA-24)
 - The Honorable **Andy Harris** (R-MD-01)
 - The Honorable **Jim Himes** (D-CT-04)
 - The Honorable **Donald Norcross** (D-NJ-01)
 - The Honorable **Chellie Pingree** (D-ME-01)
- Depart SAT 6/11/2026 5:57 PM
 - The Honorable **Mike Turner** (R-OH-10)
- Arrive at LHR 6/12/2026 10:40 AM
 - The Honorable **Gabe Amo** (D-RI-01)
 - The Honorable **Don Beyer** (D-VA-08)
 - The Honorable **Salud Carbajal** (D-CA-24)
 - The Honorable **Andy Harris** (R-MD-01)
 - The Honorable **Jim Himes** (D-CT-04)
 - The Honorable **Donald Norcross** (D-NJ-01)
 - The Honorable **Chellie Pingree** (D-ME-01)
- Arrive at LHR 6/12/2026 11:35 AM
 - The Honorable **Mike Turner** (R-OH-10)
- Depart LHR 6/15/2026
 - The Honorable **Chellie Pingree** (D-ME-01): AMS not covering return
 - The Honorable **Donald Norcross** (D-NJ-01): 12:15 PM Flight to IAD arriving 3:30pm
 - The Honorable **Gabe Amo** (D-RI-01): 4:40 PM Flight to IAD; BOS arriving 11:59pm
 - The Honorable **Salud Carbajal** (D-CA-24): 4:15 PM Flight to SFO then SBA arriving 10:45pm
- Depart LHR 6/16/2026
 - The Honorable **Jim Himes** (D-CT-04): AMS not covering return
 - The Honorable **Don Beyer** (D-VA-08): 4:40 PM Flight to IAD arriving 8pm
 - The Honorable **Andy Harris** (R-MD-01): 4:40 PM Flight to IAD arriving 8pm
 - The Honorable **Mike Turner** (R-OH-10): 4:40 PM Flight to IAD arriving 8pm