

COMMITTEE ON ETHICS

MEMBER/OFFICER POST-TRAVEL DISCLOSURE FORM ☐ Original ☐ Amendment

This form is for disclosing the receipt of travel expenses from a private source for travel taken in connection with a Member or officer's official duties. This form does not eliminate the need to report privately-funded travel on the Member or officer's annual *Financial Disclosure Statement*. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: _____
2. a. Name of Accompanying Relative: _____ **OR** ☐ None
b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
3. a. Dates: Departure: _____ Return: _____
b. Dates at Personal Expense, if any: _____ **OR** ☐ None
4. Departure City: _____ Destination: _____ Return City: _____
5. Sponsor(s), Who Paid for the Trip: _____
6. Describe Meetings and Events Attended (attach additional pages if necessary): _____

7. Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box*:
 - a. ☐ a completed *Sponsor Post-Travel Disclosure Form*;
 - b. ☐ the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
 - c. ☐ page 2 of the completed *Traveler Form* submitted by the Member or officer; **and**
 - d. ☐ the letter from the Committee on Ethics approving my participation on this trip.
8. a. ☐ I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
b. If not, explain: _____

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. I have determined that all of the expenses on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with my duties as a Member or officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

Member / Officer Signature: _____

Lois Frankel

Date: _____

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

☐ Original ☐ Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: _____

2. Travel Destination(s): _____

3. Date of Departure: _____ Date of Return: _____

4. Name(s) of Traveler(s): _____

Note: You may list more than one traveler on a form only if **all** information is **identical** for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler				
Accompanying Family Member				

6. ☐ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment.
Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Liz Schuyler Date: _____

Name: _____ Title: _____

Organization: _____

☐ **I am an officer of the above-named organization. Signify statement is true by checking box.**

Address: _____

Telephone: _____ Email: _____

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. **You must receive explicit approval from the Committee before you depart on this trip.**

Name of Traveler: Lois Jane Frankel

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: Lois Frankel

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): _____

Office Address: Rayburn 2305

Telephone Number: 202-225-9890

Email Address of Contact Person: Justin.Ramos1@mail.house.gov

☐ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: travel.requests@mail.house.gov.

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Lois Jane Frankel
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Center for U.S. Global Leadership, and The Rockefeller Foundation
3. City and State **OR** Foreign Country of Travel: Italy
4. a. Date of Departure: 05/25/2025 Date of Return: 05/30/2025
b. Yes ☐ No ☒ Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes ☐ No ☒ Will you be accompanied by a family member at the sponsor's expense? **If yes:**
(1) Name of Accompanying Family Member: _____
(2) Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
(3) Yes ☐ No ☐ Accompanying Family Member is at least 18 years of age?
6. a. Yes ☐ No ☒ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes ☒ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**
To consider how to address the growing threats from our rivals, such as China, Russia, Iran and North Korea and how our international assistance can contribute to advancing and protecting our national interests.
9. **Yes ☐ No ☒ Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: Lois Frankel Date: 04/28/2025

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

Center for U.S. Global Leadership

2. ☒ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. **Check only one.** I represent that:

- a. ☐ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
- b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
- c. ☒ The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: Rockefeller Foundation

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): See Appendix

5. Yes ☐ No ☒ Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: May 25, 2025 Date of Return: May 30, 2025

7. a. City of departure: Washington, DC or member's congressional district

b. Destination(s): Bellagio, Italy

c. City of return: Washington, DC or member's congressional district

8. **Check only one.** I represent that

- a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
- b. ☒ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**
- c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**

- a. ☒ I checked 8(a) or (b) above; **OR**
b. ☐ I checked 8(c) above but am not offering any lodging; **OR**
c. ☐ I checked 8(c) above and am offering lodging and meals for one night; **OR**
d. ☐ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. _____

10. ☒ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. **Check only one of the following.**

- a. ☒ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box; OR*
b. ☐ *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:
see appendix _____

13. **Answer parts a and b. Answer part c if necessary:**

- a. Mode of travel: Air ☒ Rail ☐ Bus ☐ Car ☐ Other ☐ (specify: _____)
b. Class of travel: Coach ☐ Business ☒ First ☐ Charter ☐ Other ☐ (specify: _____)
c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted: _____

14. ☒ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:

- a. ☐ The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**

- b. ☒ The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:

1) Detail the cost *per day* of meals (approximate cost may be provided): \$123 per day

2) Provide the reason for selecting the location of the event or trip: _____
The location has a desired facility with appropriate security, technology, and meeting space.

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Bellagio Center City: Bellagio, Italy Cost Per Night: \$296

Reason(s) for Selecting: Facility has required technology and meeting space. Security is a key factor.

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

17. ☒ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

☐ Actual Amounts ☒ Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$5,500	\$1,184	\$370
For each Accompanying Family Member	N/A	N/A	N/A

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$700	Private meeting space, AV, conference services
For each Accompanying Family Member	N/A	N/A

19. **Check only one:**

- a. ☒ I certify that I am an officer of the organization listed below; **OR**
b. ☐ *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee's Travel Regulations;**
b. **I am not a registered federal lobbyist or registered foreign agent; and**
c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature: Liz Schraye Date: 4/18/2025
Name: Liz Schraye Title: President & CEO
Organization: U.S. Global Leadership Coalition
Address: 1120 19th Street NW, Suite 300, Washington, DC 20036
Email: efrench@usglc.org Telephone: 202-423-9272

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi
Chairman
Mark DeSaulnier, California
Ranking Member

John H. Rutherford, Florida
Andrew R. Garbarino, New York
Ashley Hinson, Iowa
Nathaniel Moran, Texas

Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland
Sylvia R. Garcia, Texas
Suhas Subramanyam, Virginia



ONE HUNDRED NINETEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Jordan Downs
Chief of Staff to the Chairman

David Arrojo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
<https://ethics.house.gov>

May 23, 2025

The Honorable Lois Frankel
U.S. House of Representatives
2305 Rayburn House Office Building
Washington, DC 20515

Dear Colleague:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Italy,¹ scheduled for May 25 to 30, 2025, sponsored by Center for US Global Leadership and the Rockefeller Foundation.

Committee travel regulations require that you submit your complete pre-trip approval request to the Committee at least 30 days before the commencement of the trip or it will not be granted. Despite your failure to do so in this instance, we are approving your current request. However, any future requests should adhere to the 30-day requirement.

You must complete a Member/Officer Post-Travel Disclosure Form and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. You must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

Because the trip may involve meetings with foreign government representatives, we note that House Members may accept, under the Foreign Gifts and Decorations Act (FGDA), gifts "of minimal value [currently \$480] tendered as a souvenir or mark of courtesy" by a foreign government. Any tangible gifts valued in excess of minimal value received from a foreign government must, within 60 days of acceptance, be disclosed on a Form for Disclosing Gifts

¹ Please be aware that the Committee's review of the proposed trip does not extend to either the security situation in the destination country or security related to foreign travel in general. We recommend you contact the Office of House Security (OHS) for a safety and security briefing prior to your departure. OHS may be reached at (202) 226-2044 or ohsstaff@mail.house.gov. House travelers should also register for the U.S. State Department's Smart Traveler Enrollment Program at <https://step.state.gov>.

from Foreign Governments and either turned over to the Clerk of the House, or, with the written approval of the Committee, retained for official use.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

A handwritten signature in blue ink that reads "Michael Guest". The signature is written in a cursive style with a large initial "M".

Michael Guest
Chairman

A handwritten signature in blue ink that reads "Mark DeSaulnier". The signature is written in a cursive style with a large initial "M".

Mark DeSaulnier
Ranking Member

MG/MD:rp

COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. **You must receive explicit approval from the Committee before you depart on this trip.**

Name of Traveler: Lois Jane Frankel

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: Lois Frankel

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): _____

Office Address: Rayburn 2305

Telephone Number: 202-225-9890

Email Address of Contact Person: Justin.Ramos1@mail.house.gov

☐ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: travel.requests@mail.house.gov.

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Lois Jane Frankel
2. Sponsor(s) who will be paying or providing in-kind support for the trip: Center for U.S. Global Leadership, and The Rockefeller Foundation
3. City and State **OR** Foreign Country of Travel: Italy
4. a. Date of Departure: 05/25/2025 Date of Return: 05/30/2025
b. Yes ☐ No ☒ Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes ☐ No ☒ Will you be accompanied by a family member at the sponsor's expense? **If yes:**
(1) Name of Accompanying Family Member: _____
(2) Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): _____
(3) Yes ☐ No ☐ Accompanying Family Member is at least 18 years of age?
6. a. Yes ☐ No ☒ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes ☒ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**
To consider how to address the growing threats from our rivals, such as China, Russia, Iran and North Korea and how our international assistance can contribute to advancing and protecting our national interests.
9. **Yes ☐ No ☒ Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: Lois Frankel Date: 04/28/2025

COMMITTEE ON ETHICS

ADDITIONAL TRIP SPONSOR FORM

This form should be completed by an organization that provides funds, services, or in-kind assistance to another entity to underwrite, in whole or in part, a trip or an event, meal, or activity that will occur during a trip, or a necessary expense that will be incurred during a trip, with express or implicit knowledge or understanding that one or more House Members or employees may participate in or attend that trip or event, or otherwise may be beneficiaries of the gift or donation. **Provide a copy of your completed form to the primary sponsor of the trip.**

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Name of Primary Trip Sponsor for this trip: Center for U.S. Global Leadership
2. Name of your organization: The Rockefeller Foundation
3. Yes ☒ No ☐ Is your organization designated a § 501(c)(3) charitable organization by the Internal Revenue Service?
4. Yes ☐ No ☒ Does your organization receive funding from any foreign government or multinational organization?
5. **Check one.** I certify that my organization:
 - a. ☐ Has provided a grant, gift, or donation to the above-named Primary Trip Sponsor and conducts an audit or review of its grant, gift, or donation to ensure that the funds are spent in accordance with the terms of its grant, gift, or donation. **OR**
 - b. ☐ Has had a direct role in the organizing, planning, or conducting of a trip to
Destination: Bellagio, Italy on Date: May 25-30, 2025
that is being organized or arranged by the above-named Primary Trip Sponsor. **OR**
 - c. ☒ Has provided in-kind support to the above-named Primary Trip Sponsor (e.g., meeting planning assistance, meeting space and set-up, and paying for expenses related to this trip directly to the service provider).
6. **Check only one:**
 - a. ☒ My organization does not employ or retain a registered federal lobbyist or foreign agent **OR**
 - b. ☐ My organization employs a registered federal lobbyist or foreign agent, but their involvement in planning, organizing, or arranging the trip was *de minimis* under the travel regulations.
7. **I certify by my signature that**
 - a. I read and understand the Committee's Travel Regulations;
 - b. I am not a registered federal lobbyist or registered foreign agent;
 - c. I am an officer of this organization and am duly authorized to sign this form; and
 - d. The information on this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: _____

Name: Erica Guyer Title: General Counsel

Organization: The Rockefeller Foundation

Address: 420 Fifth Avenue, New York, NY 10018

Telephone: 212-852-8265 Email: eguyer@rockfound.org

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

HOUSE APPENDIX
Center for U.S. Global Leadership Bellagio Convening
Peace Through Strength: A Road to a Safer, Stronger, and More Prosperous America
May 25-30, 2025

Question 4: Provide names and titles of all House Members you are inviting. For each House invitee, provide an explanation of why the individual was invited.

These members are invited due to their committee service and subject matter interest in the geopolitical issues to be discussed at the conference.

- ~~Representative Rosa DeLauro, U.S. House of Representatives (D-CT): Ranking Member, House Appropriations Committee – **DECLINED**~~
- Representative Mario Diaz-Balart, U.S. House of Representatives (R-FL): Chair, National Security, Department of State and Related Program Subcommittee – **INVITED**
- Representative Jake Ellzey, U.S. House of Representatives (R-TX): Member, House Appropriations Committee; Co-Chair, For Country Caucus – **INVITED**
- Representative Lois Frankel, U.S. House of Representatives (D-FL): Ranking Member, National Security, Department of State and Related Program Subcommittee – **ATTENDING**
- ~~Representative Young Kim, U.S. House of Representatives (R-CA): Chair, HFAC East Asia Pacific Subcommittee – **DECLINED**~~
- Representative Michael McCaul, U.S. House of Representatives (R-TX): Former Chairman, House Foreign Affairs Committee – **INVITED**
- Representative Gregory Meeks, U.S. House of Representatives (D-NY): Ranking Member, House Foreign Affairs Committee – **ATTENDING**
- ~~Representative John Moolenaar, U.S. House of Representatives (R-MI): Chair, House Select Committee on the CCP – **DECLINED**~~
- ~~Representative Guy Reschenthaler, U.S. House of Representatives (R-PA): Chief Deputy Whip; Member, National Security, Department of State and Related Program Subcommittee – **DECLINED**~~

Extended answers from question 12 of the Primary Trip Sponsor Form

The Center for U.S. Global Leadership is the education arm of the USGLC. This 501-c(3) organization develops dynamic programs in the nation's capital and across the country to educate the American public and engage foreign policy and national security leaders about the importance of America's smart power tools of development and diplomacy. The purpose of this trip is to unite a collaborative group of Congressional leaders with former

military and national security experts with a shared mission to foster meaningful dialogue, forge consensus, and generate concrete, actionable solutions aimed at advancing global stability. The outcomes of the convening will include educational materials and policy recommendations for the Administration and Congress, and a public statement aimed at the American public to drive forward the necessity for America to remain outward-focused rather than turning inward.

For more than 110 years, The Rockefeller Foundation has united the efforts of leaders, luminaries, and trailblazers from around the globe to solve the world's most challenging problems and promote the well-being of humanity, hosted at its residences at the Bellagio Center in Northern Italy. Convenings are critical to realizing the Foundation's mission. Each year, the Bellagio Center hosts approximately 1,000 people through 60 week-long convenings for groups working collaboratively to create and implement breakthrough solutions to the world's greatest challenges.



CENTER FOR
U.S. GLOBAL
LEADERSHIP

Bellagio Center Convening
“Peace Through Strength: A Road to a Safer, Stronger, and More Prosperous America”
May 25-30, 2025

Sunday, May 25 | Day 0 – Depart U.S.

Monday, May 26 | Day 1 – Arrival

XX:XX a.m. Arrival to Bellagio Center

- Individual arrival times to vary; throughout the day

1:00 p.m. LUNCH

2:00 p.m. Participant Free Time

5:30 p.m. Welcome & Introductions

7:00 p.m. COCKTAILS

7:30 p.m. WELCOME DINNER

Tuesday, May 27 | Day 2 – “The Road to a Safer America”

8:00 a.m. BREAKFAST

9:15 a.m. Opening Framework Discussion

9:45 a.m. Daily Scene Setter – “The Road to a Safer America”

10:00 a.m. Thematic Presentation #1 and Small Working Group Discussion

11:15 a.m. Break

11:30 a.m. Thematic Presentation #2 and Small Working Group Discussion

12:45 p.m. Break

1:00 p.m. LUNCH

2:30 p.m. Regroup and Reflect

- Capture today’s top takeaways & conclusions

3:30 p.m. Participant Free Time

7:00 p.m. Dinner Reservation in town

9:00 p.m. Return to Bellagio Center

Wednesday, May 28 | Day 3 - "The Road to a *Stronger* America"

8:00 a.m. BREAKFAST

9:15 a.m. Daily Scene Setter – "The Road to a *Stronger* America"

9:30 a.m. Thematic Presentation #3 and Small Working Group Discussion

10:45 a.m. Break

11:00 a.m. Thematic Presentation #4 and Small Working Group Discussion

12:15 p.m. Walk & Talk Activity

1:00 p.m. LUNCH

2:30 p.m. Regroup and Reflect

- Capture today's top takeaways & conclusions

4:00 p.m. *Excursion*

7:00 p.m. COCKTAILS with Artist-in-Residence

7:30 p.m. DINNER

Thursday, May 29 | Day 4 - "The Road to a *More Prosperous* America"

8:00 a.m. BREAKFAST

9:15 a.m. Daily Scene Setter – "The Road to a *More Prosperous* America"

9:30 a.m. Thematic Presentation #5 and Small Working Group Discussion

10:45 a.m. Break

11:00 a.m. Thematic Presentation #6 and Group Discussion

12:15 p.m. Regroup and Reflect

- Capture today's top takeaways & conclusions

1:00 p.m. LUNCH

2:30 p.m. Final Takeaways & Conclusions

- Come together to review on the top takeaways from the 3 days

- Revisit/adjust as needed
- Consensus building on final takeaways; policy outcomes
- Next steps

5:00 p.m. Participant Free Time

7:00 p.m. COCKTAILS

7:30 p.m. DINNER

Friday, May 30 | Day 5 - Departure

8:00 a.m. BREAKFAST

8:30 a.m. Room Check Out

10:00 a.m. Departure from the Bellagio Center; Transportation to Milan Airport



March 3, 2025

The Honorable Lois Frankel
U.S. House of Representatives
Via email

Dear Representative Frankel,

On behalf of the USGLC's education arm, the Center for U.S. Global Leadership, **we would be honored if you would join us as our guest as part of a select, high-level delegation of senior national security and foreign policy experts for an important meeting that will take place at the Rockefeller Foundation's Bellagio Center Convening Program.** The trip is scheduled to **begin on May 26 and conclude on May 30, 2025**, at the Bellagio Center in **Northern Italy**. USGLC's convening will be organized around the theme of *"A Road to Stability Through Peace and Security."*

The aim of this convening is to bring together retired military leaders, national security experts, and bipartisan policymakers to explore how to ensure greater global stability in today's complex world. Specifically, we will look at how America's tools of diplomacy and international assistance, alongside defense, impact our national security interests given today's ongoing threats and challenges. We will consider how to address the growing threats from our rivals, such as China, Russia, Iran and North Korea and how our international assistance can contribute to advancing and protecting our national interests.

This convening is especially relevant as the new Administration is undergoing a review of America's current international assistance programs. Our outcomes will include recommendations for the policy community, thought leadership for the public, and a statement of principles to drive further discussion on this topic. We hope the convening and resulting outcomes will serve as an additive framework at this pivotal moment.

The host for the trip is the Center for U.S. Global Leadership, the 501c (3) education arm of the U.S. Global Leadership Coalition, a broad-based influential network of business, faith-based, military, and community leaders who support America's global leadership. The Board includes influential leaders from business, non-profit, academic, and faith-based organizations. **The Center will handle all logistical arrangements for the trip, providing roundtrip business class air tickets as well as lodging, food and other associated costs.**

Thank you for considering our invitation. Please contact USGLC's Program Director Emily French at (202) 423-9272 or efrench@usglc.org to RSVP or with any questions. We will also follow up with you shortly with additional information. We hope you will be able to participate in our delegation!

Sincerely,

A handwritten signature in black ink that reads "Steve Benjamin".

The Honorable Steve Benjamin
USGLC Co-Chair

A handwritten signature in black ink that reads "Norm Coleman".

The Honorable Norm Coleman
USGLC Co-Chair

A handwritten signature in black ink that reads "Liz Schrayner".

Liz Schrayner
USGLC President & CEO

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"Peace Through Strength: A Road to a Safer, Stronger, and More Prosperous America"

May 25-30, 2025

Overview

Objectives and Outcomes

The world is entering a new era, where growing threats, geopolitical rivalries, and worsening humanitarian disasters pose grave challenges to American interests at home and abroad. To meet the moment, the United States is poised to return to a Peace Through Strength approach – leveraging international assistance and diplomacy, alongside defense, as essential tools for navigating the complexities of today's world and promoting America's national security, economic prosperity, and values.

USGLC's [*Blueprint for America to Win in the World*](#) outlines ten practical recommendations that Congress and the Trump Administration can implement to ensure U.S. international assistance delivers for the American people and makes our nation stronger, safer, and more prosperous.

This convening will bring together retired military leaders, national security experts, and bipartisan policymakers to explore how to ensure greater global stability in today's complex world. Specifically, we will look at how America's tools of diplomacy and international assistance, alongside defense, impact our national security interests given today's ongoing threats and challenges. We will consider how to address the growing threats from our rivals, such as China, Russia, Iran, and North Korea and how U.S. international assistance can contribute to advancing and protecting America's national interests.

The outcomes of this convening will serve as a complement to the USGLC's Blueprint and will consider its initial recommendations through a national security lens, building out additional policy recommendations on several key pillars.

Convening outcomes will include further detailed recommendations for the policy community, thought leadership for the public, and a statement of principles to drive further discussion on this topic. We expect the convening and resulting outcomes will serve as an additive framework for the Administration and Congress at this pivotal moment.

Format

Spread across three working days at Bellagio, our delegation will convene in six strategy roundtable discussions, daily interactive 'walk and talks', afternoon reflections, and lunches and dinners with informal programming to further collaborative discussion. Our last session will provide an opportunity for final takeaways and observations.

- **DAILY THEMES.** Each day is organized around a central theme highlighted in Secretary Rubio's confirmation hearings where he prioritized the purpose of our nation's investment in diplomacy and international assistance – to **make America safer, stronger and more prosperous**. Each day will begin with a brief scene setter by Liz Schroyer or Les Munson, the facilitators for the convening. Themes include:
 - Tuesday: The Road to a Safer America
 - Wednesday: The Road to a Stronger America
 - Thursday: The Road to a More Prosperous America

- **STRATEGY DISCUSSIONS.** The cornerstone of each day's programming will be two 75-minute strategy discussions, organized around a particular policy topic. The six topics are drawn from USGLC's *Blueprint for America to Win in the World*, a forward-looking agenda of practical ideas of how to reform international assistance to deliver for the American people.
 - Two delegates from the group have been tapped for each strategy session to kickoff the discussion with 5-7 minutes of opening remarks based on personal experience or a particular area of expertise.
 - The session facilitator will lead an interactive discussion with the full delegation guided by framing questions to advance actionable policy recommendations and solutions. Additional material for each session and presenters will be provided in advance.

- **WALK & TALKS.** Following the morning strategy discussions, participants will break off into groups of two and three people for 45-minute 'walk & talks'. Pairing will rotate each day and will incorporate different prompts that focus on the future and long-term outcomes of the convening's objectives.

- **REFLECTIONS.** Each day's working sessions will conclude after lunch with a brief opportunity to reflect and to capture the day's top takeaways and conclusions. Each afternoon will also include an opportunity for personal free-time and/or time spent off-property.

- **MEALS.** This is an opportunity to network with one another. For **lunch-time seating** we will follow the Bellagio tradition, inviting participants to rotate their seating in order to expose the delegation to a diverse range of views and provide the opportunity for a meaningful exchange of ideas. Lunches will serve to continue the 'walk and talk' discussions with the full delegation.

Evenings, including cocktail receptions and dinners, will be lightly programmed. The emphasis during this time will be establishing relationships and informal networking.

Convening Contacts

Liz Schroyer

President & CEO, U.S. Global Leadership Coalition

Liz.schroyer@usglc.org, +1 202-494-6051

Emily French

Program Director, U.S. Global Leadership Coalition

efrench@usglc.org, +1 202-423-9272

Dana Bruce

Director of Development and Strategic Partnerships, U.S. Global Leadership Coalition

dbruce@usglc.org, +1 803-807-3339

Travel Advisory

The below information is intended to better equip you as you pack for the upcoming trip to Northern Italy.

Weather Advisory for Bellagio

Bellagio is a commune in the Province of Como in the Lombardy region of Italy, situated on Lake Como. Renowned for its scenic beauty, Bellagio enjoys a mild climate, with next week expecting daytime temperatures between 62°F and 70°F and overnight temperatures to drop to 50°F. Rain is currently projected for Tuesday, while the rest of the forecast looks clear and sunny. We can expect a daily afternoon breeze coming from Lake Como.

Lodging

Our Convening will take place in the Frati Building at the Bellagio Center. The Frati is a 17th-century friary that has been fully modernized. The Frati includes individual bedrooms with private bathrooms, meeting space, a dining room, and public informal gathering spaces. The Frati has both heating and air-conditioning.

The majority of our meals will take place in the Frati in the Refectory on the ground floor, unless otherwise noted.

General Packing Tips

Health and Hygiene

- Standard medicine and health items such as pain medicine, Tums, eye drops, Airborne
- Prescription medications in original bottles.
- A hat, sunglasses, and sunscreen (at least 30 SPF)
- Toiletry bag with toothbrush/toothpaste, razors and shaving cream, hair brush and hair products, contacts case/solution, etc.
 - *Hairdryer, towels, soaps, and shampoos are available in each bathroom*
- Deodorant
- Hand sanitizer

Miscellaneous

- Passport; leave copies with a contact in the U.S. and recommend emailing a scanned copy to yourself too.)
- Credit cards, driver's license
- iPad/Kindle (there are no televisions in the sleeping rooms)
- Chargers (phone, camera, laptop, etc)
- Electrical Adaptor (Type C/European)
- All rooms have Wi-Fi connection available
 - Wi-fi: BellagioCenter
 - Password: rock@2012

Clothing Tips

A washing machine, dryer, and iron/ironing board is available for common use, as you wish to launder and re-wear clothing throughout the trip.

In general, smart casual is recommended throughout the daily sessions, while business casual is requested for dinner.

Note: It is recommended that you bring a light, breathable rain coat as rain during the trip is a possibility. Also bring a light jacket and/or wrap as it cools down in the evening.

Suggested Wardrobe

Women's Wardrobe Tips

Smart Casual Attire:

- Pants, skirts, or dresses (e.g. khakis, jeans, linen)
- Modest tops
- Light-weight and/or medium-weight sweaters

- A breathable rainproof jacket as rain is possible during the trip
- Sandals, flats are appropriate

Business Casual:

- Slacks, a skirt or a cotton dress are appropriate.
- Dressier shoes that are still comfortable and easy for walking (flat or low heel recommended).
- Modest jewelry

Men's Wardrobe Tips

Smart Casual Attire:

- Lightweight collared shirts with a short or long sleeve (including polo shirts) and long khaki pants; shorts are acceptable during the day
- Closed-toed, or tennis shoes
- A sweater for cool nights
- A breathable rainproof jacket as rain is possible during the trip.

Business Casual:

- **A jacket is required at dinner for men;** a tie is not required
- Dress shirt and slacks
- Dress shoes

****Please note while packing, recommend you carry at least one change of clothes in your carry-on luggage, in the event of delayed baggage at our final destination.**

Schedule of Events

SUNDAY, MAY 25 – TRAVEL DAY

Participants depart the U.S. throughout the day.

MONDAY, MAY 26 – WELCOME DAY

Participants arrive in Milan, Italy throughout the day and are transported by private bus for the 90-minute drive to the Bellagio Center. All participants should have received an email with their specific pick-up transportation details.

1:00 - 2:00 p.m. **Lunch available for arrived participants**

7:00 p.m. **Cocktail Reception**

7:30 – 9:00 p.m. **Welcome Dinner**

Introductions and a brief welcome conversation will set the scene for our convening as we begin to imagine the world in the future and how our work together can shape the outcome.

TUESDAY, MAY 27 – THE ROAD TO A SAFER AMERICA

8:00 – 9:00 a.m. **Breakfast available to all participants**

9:15 – 9:30 a.m. **Introduction & Framework of Convening**

Facilitators:

Liz Schroyer, *President & CEO, U.S. Global Leadership Coalition*

Les Munson, *International & Trade Practice Co-Head, BGR Group*

9:30 – 9:40 a.m. **Daily Scene Setter: *The Road to a Safer America***

Scene Setter:

Liz Schroyer

9:40 – 10:55 a.m. **Strategy Discussion #1 *Strategic Regional Priorities and Partnerships***

At a time when U.S. resources are increasingly stretched, prioritizing investments through data and evidence can drive meaningful change, strengthen alliances, and counter rivals in critical regions. America needs a coordinated effort in emerging economies and developing countries focused on economic security and prosperity, integrating international assistance, trade, and strategic communications. Critical support in fragile and conflict affected countries to ensure that young people are not drawn into violence and terrorist-related entities should be prioritized. Special efforts should be implemented in strategic regions where rivals are playing to win and the U.S. cannot afford to cede ground, including Ukraine, Africa, the Indo-Pacific, and our own hemisphere.

Winning Ideas for Exploration – Our Starting Point:

- **In the Western Hemisphere**, reducing migration, strengthening the rule of law, countering drug trafficking including fentanyl, and bolstering supply chains will be critical.
- **In Africa**, as the youth bulge explodes, it is critical to sharpen America's economic focus to counter China, bolster U.S. exports, confront terrorist threats, defend against disease, and secure access to critical minerals essential to U.S. supply chains and national security. Strengthening programs including Prosper Africa, Power Africa, the Lobito Corridor effort, and AGOA (the African Growth and Opportunity Act) will be key.
- **In the Indo-Pacific**, countering China's expansionism, bolstering Taiwan's democracy and defense, diversifying supply chains, and protecting key security interests will be essential.

Opening Remarks:

General Laura Richardson, *U.S. Army (Ret.), Commander, Southern Command (2021-2025)*

Vice Admiral Robert Harward, *U.S. Navy (Ret.), Deputy Commander, U.S. Central Command (2011-2013)*

Facilitator:

Liz Schray

10:55 a.m. Stretch Break

11:05 – 12:20 p.m. Strategy Discussion #2: *No More Wars, Targeting the Drivers of Instability*

As Congress and the Administration advance the Global Fragility Act, U.S. international development programs can be further leveraged to address major threats to U.S. national security emanating from beyond our borders – including migration, civil unrest, drug trafficking including fentanyl, famine, and lack of economic opportunity. Getting this right can help avoid costly wars and save significant U.S. taxpayer dollars. Studies have found that every \$1 invested in conflict prevention can save \$16 in response costs. These fundamental investments are the best and most effective way to ensure stronger and more stable communities – and bolster U.S. security in the long-run.

Winning Ideas for Exploration – Our Starting Point:

- **Return to the first Trump Administration's "Journey to Self-Reliance"** that required partner country buy-in by prioritizing development programs that not only improve the economic outlook in a country but also lay out a path to graduation.
- **Prioritize international development programs that address the causes of instability** and make Americans safer, including in fragile and conflict-affected countries. For example, low- and middle-income countries with low levels of food insecurity are three times less likely to be crisis zones with violent conflict.
- **Leverage U.S. support for UN peacekeeping to avoid costly wars**, promote stability in fragile environments, and help keep U.S. servicemembers out of harm's way.
- **Strengthen capacity at the local level** by implementing U.S. assistance, when possible, through local organizations in partner countries that can be properly vetted and deliver successfully.

Opening Remarks:

Rep. Peter Meijer, *U.S. House of Representatives (R-MI)*, Former
Lt. General Jon Thomas, *U.S. Air Force (Ret.)*

Facilitator:

Les Munson

12:20 – 1:00 p.m. **Walk & Talk Activity**

1:00 – 2:00 p.m. **Lunch & Discussion**

2:00 – 3:30 p.m. **Regroup and Reflect**

Facilitator:

Les Munson

3:30 – 6:00 p.m. **Participant Free Time**

6:00 – 6:30 p.m. **Travel to town**

6:30 – 9:00 p.m. **Dinner Reservation in town for all participants**
Restaurant to be confirmed

9:00 p.m. **Return to Bellagio Center**

WEDNESDAY, MAY 28 – THE ROAD TO A STRONGER AMERICA

8:00 – 9:00 a.m. **Breakfast available to all participants**

9:20 – 9:30 a.m. **Daily Scene Setter**

Scene Setter:

Liz Schroyer

9:30 – 10:45 a.m. **Strategy Discussion #3: *Prioritizing Life-Saving Humanitarian Assistance***

At a time of rising global threats, it is critical for America to remain a leading first responder to humanitarian crises around the globe. When the U.S. leads with speed, strength, and generosity, we save lives, advance our national interests, and project the best of American values to the world. Our leadership brings unmatched goodwill and strengthens America's position on the global stage. Prioritizing humanitarian effectiveness is not just a moral imperative – it is essential to U.S. national security. Swift, strategic action prevents today's crises from spiraling into tomorrow's instability. When America fails to act, adversaries like China and Russia step into the vacuum to expand their influence at our expense, as seen in Burma and beyond. In addition, at a time when food security is national security,

the vital work of American farmers helps feed those on the brink of starvation and stabilizes communities, while delivering a return for Americans.

Winning Ideas for Exploration – Our Starting Point:

- **Increase the effectiveness and impact of lifesaving efforts** by decreasing redundancies and focusing investments on highly cost-effective programs.
- **Prioritize lifesaving humanitarian operations such as food assistance** (including food grown by American farmers), clean water and sanitation, shelter, and health responses.
- **Ensure U.S. humanitarian operations have the capacity to respond to multiple rapid onset disasters simultaneously** with expeditionary teams supported by highly capable technical staff – and unhindered by internal bureaucracy.
- **Include early, proactive, and preventive efforts** in life-saving interventions to reduce long-term costs to the American taxpayer. Resilience must be built into programming so that communities hit by multiple natural and man-made disasters do not require multi-year operations.
- **Push for smart reforms** to streamline and improve the efficiency of the global humanitarian system.

Opening Remarks:

Sean Callahan, *President & CEO, Catholic Relief Services*

Lt. General Richard Newton, *U.S. Air Force (Ret.)*

Facilitator:

Liz Schroyer

10:45 a.m. Stretch Break

10:55 – 12:10 p.m. Strategy Discussion #4: *Bolstering Partner Capacity in Global Health and Biosecurity Preparedness*

The world has learned the hard way that the deadliest infectious diseases – such as Ebola – are only a plane ride away. Global health programs save lives and keep Americans and the world safer. Now is the time to streamline programming, remove bureaucratic and funding stovepipes, and drive smart investments in what’s working to keep us safe.

Winning Ideas for Exploration – Our Starting Point:

- **Build on successes** by supporting investments that save lives abroad and protect Americans’ own health – including PEPFAR, PMI and The Global Fund, Gavi, PMI, and bilateral Global Health Security and infectious disease programs.
- **Invest in strengthening health system preparedness**, disease monitoring, and outbreak response to detect, prevent, and help stop biothreats at their source before they reach our shores.
- **Press for increased coordination through country-led health sector planning** to leverage U.S. investments, promote burden sharing, and enhance cooperation across these financing mechanisms.

Opening Remarks:

Rep. Lois Frankel, *U.S. House of Representatives (D-FL)*

Dr. Bill Steiger, *Chief of Staff, USAID (2017-2021)*

Facilitator:
Les Munson

12:10 – 1:00 p.m. **Walk & Talk Activity**
1:00 – 2:00 p.m. **Lunch & Discussion**
2:00 – 3:30 p.m. **Regroup and Reflect**

Facilitator: Les Munson

3:30 – 6:30p.m. **Off-site Excursion**
Boat ride on Lake Como or other weather dependent excursion, to be confirmed.
6:50 p.m. **Shuttle Bus Available to the Villa**
7:00 p.m. **Cocktail Reception with Bellagio Center Residents**
Villa
7:30 – 9:00 p.m. **Dinner with Bellagio Center Residents**
Villa

Cocktail and dinner will serve as an opportunity to engage with the current cohort of Residents at the Bellagio Center, which include scholars, artists and practitioners across a variety of sectors and disciplines.

THURSDAY, MAY 29 – THE ROAD TO A MORE PROSPEROUS AMERICA

8:00 – 9:00 a.m. **Breakfast available to all participants**
9:20 – 9:30 a.m. **Daily Scene Setter: *The Road to a More Prosperous America***

Scene Setter: Liz Schrayner

9:30 – 10:45 a.m. **Strategy Discussion #5: *Aligning U.S. International Assistance with Strategic Interests***

As reported by the U.S. intelligence community, Russia, China, Iran, and North Korea are increasingly and collectively challenging U.S. interests at home and abroad. At this pivotal moment, it is critical U.S. international assistance is aligned with U.S. foreign policy priorities to make America safer, stronger, and more prosperous.

Winning Ideas for Exploration – Our Starting Point:

- **Focus U.S. international assistance on critical strategic priorities, including competing with rivals, securing access to critical minerals, fortifying supply chains** including global health, promoting economic growth, advancing energy solutions, and saving lives.
- **Leverage U.S. international assistance to bolster security cooperation and partnerships** with key countries, including connections to security assistance, narcotics control, and law enforcement.
- **Bolster longstanding U.S. priorities** – including international religious freedom, women's economic empowerment, and democratic values and freedom – alongside emerging strategic interests.
- **Align the U.S. International Development Finance Corporation, Millennium Challenge Corporation, U.S. Trade and Development Agency, Export-Import Bank of the U.S., and other investment tools** to fully leverage each agency's unique assets and deliver even greater impact for U.S. national interests.
- **Remove technical barriers and adjust budget rules to treat equity investment** as assets to ensure our investments are strategically impactful. Restrictive eligibility rules and outdated statutory constraints prevent our most impactful agencies from operating in strategic countries and at full scale.

Opening Remarks:

Gabriel Noronha, *President, POLARIS National Security*

Hon. Andrea Thompson, *Under Secretary for International Arms Control and International Security Affairs (2018-2019)*

Carrie Filipetti, *Executive Director, The Vandenberg Coalition*

Facilitator:

Les Munson

10:45 a.m. Stretch Break

10:55 – 12:10 p.m. Strategy Discussion #6: *Unleashing the Private Sector, Supporting American Businesses*

One of America's greatest strengths is the talent, agility, and innovation of our nation's business community. It's time to ensure the private sector has a meaningful seat at the table, alongside government, to drive economic growth globally that benefits America and helps us compete with China and other rivals. This means more effectively leveraging U.S. tax dollars, tapping into U.S. capital markets and engaging the private sector to scale their boldest, most transformative ideas.

Winning Ideas for Exploration – Our Starting Point:

- **Strengthen U.S. government-led programs that de-risk private investment and create markets, promote the rule of law, combat corruption, reduce poverty, and pursue conflict resolution.** These efforts stabilize tumultuous regions and prevent rivals from gaining footholds, while building confidence among private investors that their capital is secure and impactful.
- **Bring to scale public-private sector co-creation**, which was effective during President Trump's first Administration. To achieve this, agencies leading international assistance need a single connection point with effective and capable U.S. personnel with private sector experience to drive enhanced collaboration.

- **Ensure U.S. diplomatic posts have the expert capacity** to integrate economic statecraft and commercial diplomacy with U.S. international assistance to support U.S. business and economic interests abroad.
- **Expand America's development financing tools, debt swaps, and smartly leverage World Bank Group financing.** As an example of a strong return on U.S. investment: by leveraging the capital markets as well as contributions from other sovereign donors and philanthropies, U.S. contributions to World Bank's International Development Association (IDA) generates \$4 for every \$1.

Opening Remarks:

Rep. Peter Roskam, *U.S. House of Representatives (R-IL)*, *Former*

Hon. Steve Benjamin, *Former Mayor, Columbia, SC; Former Senior Advisor to the President for Public Engagement*

Facilitator:

Les Munson

12:10 – 1:00 p.m. Walk & Talk Activity

1:00 – 2:00 p.m. Lunch & Discussion

2:00 – 4:00 p.m. Final Takeaways & Conclusions

Opportunity to review top takeaways from all three days and revisit, adjust as desired. Consensus building on final takeaways for policy outcomes. Review next steps for alignment.

Facilitator: Les Munson

4:00 – 7:00 p.m. Participant Free Time

7:00 p.m. Cocktail Reception

7:30 – 9:00 p.m. Closing Dinner

FRIDAY, MAY 30 – DEPARTURE DAY

8:00 – 9:00 a.m. Breakfast available to all participants

8:30 a.m. Room Check Out

10:00 a.m. Departure from the Bellagio Center; Transportation to Milan Airport

Trip Participants



THE HONORABLE STEVE BENJAMIN

Co-Chair, U.S. Global Leadership Coalition

Senior Advisor to President Biden for Public Engagement (2022-2025)

Mayor of Columbia, South Carolina (2010-2021)

Steve Benjamin is the former Assistant to the President and Senior Advisor to the President and Director of Public Engagement. Prior to joining the Biden-Harris Administration, Benjamin was the Mayor of Columbia, South Carolina from April 2010 through December 2021. Benjamin has served as President of the U.S. Conference of Mayors (2018-2019), as President of the African American Mayors Association, Vice Chairman of the Global Parliament of Mayors, Executive Chairman of Municipal Bonds for America, Chairman of the FirstNet Authority, a Member of the Federal Communications Commission's Intergovernmental Advisory Committee, and as a member of several corporate and nonprofit boards. Mayor Benjamin served as the Spring 2022 Richard L. and Ronay A. Menschel Senior Leadership Fellow at the Harvard T.H. Chan School of Public Health. He has served as an Adjunct Professor at the University of South Carolina's top ranked Honors College. Benjamin is a graduate of the University of South Carolina and the University of South Carolina School of Law, where he served as President of Student Government and as President of the Student Bar Association.



SEAN CALLAHAN

Co-Chair, U.S. Global Leadership Coalition

President & CEO, Catholic Relief Services

Sean Callahan is President & CEO of Catholic Relief Services, the official international humanitarian agency of the Catholic community in the United States. He is a 34-year agency veteran who has held a wide variety of leadership roles overseas and at agency headquarters in Baltimore, Maryland. From 2012 to 2016, Sean served as the chief operating officer for Catholic Relief Services, responsible for Overseas Operations, U.S. Operations and Human Resources, and for ensuring CRS' fidelity to its mission to cherish, preserve and uphold the sacredness and dignity of all human life, foster charity and justice, and embody Catholic social and moral teaching. His role was to enhance performance, stimulate innovation and position CRS for the future. Sean was executive vice president for Overseas Operations from June 2004 to September 2012. He provided oversight for a program and management portfolio which grew to more than \$700 million, serving people in more than 100 countries and engaging a team of more than 5,000 staff.



CARRIE FILIPETTI

Executive Director, The Vandenberg Coalition

Carrie Filipetti currently serves as the Executive Director of the Vandenberg Coalition. Prior to this role, Carrie served as Deputy Assistant Secretary for Cuba and Venezuela in the Bureau of Western Hemisphere Affairs and the Deputy Special Representative for Venezuela at the U.S. Department of State, for which she received a Superior Honor Award. From 2019-2020, Carrie also served as the Senior Advisor to the Havana Incidents Task Force, where she was responsible for coordinating an inter-agency effort to address the causes of unexplained health

incidents affecting U.S. personnel, and identifying proper long-term care mechanisms. Prior to these roles, Carrie served as a Senior Policy Advisor for the United States Mission to the United Nations (USUN), where she advised U.S. Ambassador Nikki R. Haley on issues related to counterterrorism, the Middle East, and the Western Hemisphere. Carrie began her career spending five years at a private family foundation, where she served as Director of Portfolio Management. In this capacity, Carrie helped oversee the foundation's transition from a relationship-driven organization to a national leader in strategic philanthropy. Also, in her capacity as Director of the Foundation, Carrie served as a Senior Advisor and co-founder of Start-Up Nation Central, a Tel-Aviv based non-profit that seeks to connect the world with Israeli innovation. Carrie graduated with a degree in Religious Studies from the University of Virginia as both a Jefferson and Echol's scholar.



REPRESENTATIVE LOIS FRANKEL

U.S. House of Representatives (D-FL-22)

Ranking Member, House Appropriations National Security and Department of State Subcommittee

Congresswoman Lois Frankel has dedicated her life to public service, championing the needs of Palm Beach County residents as a state legislator, mayor, and now in her seventh term in Congress. A proud “working grandmother,” Rep. Frankel brings her passion for family and community to her work every day. In Congress, Rep. Frankel serves as the lead Democrat on the House Appropriations National Security and Department of State Subcommittee,

where she plays a pivotal role in shaping and overseeing the allocation of U.S. foreign assistance. She is also Chair Emerita of the Democratic Women's Caucus and Co-Chair of the bipartisan Women, Peace, and Security Caucus. Rep. Frankel is widely recognized for her tireless advocacy to defend reproductive freedom, protect Social Security and Medicare, and make health and family care more affordable. Her efforts have secured critical funding for projects that enhance health care, education, workforce development, clean water infrastructure, and crime prevention across her district. In addition to her legislative work, Rep. Frankel is an avid abstract painter who finds joy and inspiration in the arts. She is most proud to be the mother of Ben, a U.S. Marine Veteran, and Lolo to her two beloved grandchildren.



JULIA FRIFIELD

Director of Communications, Policy, and Advocacy, The Rockefeller Foundation

Ms. Frifield is currently the Director of Communications, Policy and Advocacy at the Rockefeller Foundation. Prior to this, Ms. Frifield served as Assistant Secretary for Legislative Affairs, built off of her time on Capitol Hill for 24 years. Ms. Frifield was Chief of Staff to U.S. Senator Barbara Mikulski from 2003 until October 2013. Previously, she served as Senator Mikulski's Legislative Director and Legislative Assistant, where she focused on foreign policy and assisted the Senator with her work on the Foreign Operations Appropriations Subcommittee.

Ms. Frifield was also a Legislative Assistant for U.S. Senator Harris Wofford from 1991 to 1995. From 1989 to 1991, Ms. Frifield worked for U.S. Senator Bill Bradley, first as a Legislative Correspondent and then as a Special Assistant. Ms. Frifield received a B.A. from Smith College and an M.A. in International Relations from Cambridge University.



VICE ADMIRAL ROBERT HARWARD

U.S. Navy (Ret.)

Deputy Commander, U.S. Central Command ('11-'13)

Vice Admiral Harward is Shield AI's Executive Vice President for International Business and Strategy, where he brings his expertise and energy to the company's current and prospective customers globally. Admiral Harward previously served as the Chief Executive for Lockheed Martin Middle East and was recognized by Forbes as one of the fifty (# 10)

most influential CEOs in the Middle East while serving in this position. A National Security Expert in both theory and application, he served on the National Security Council for the Bush administration, commissioned the National Counter Terrorism Center, and has extensive combat experience as a U.S. Navy SEAL, in Afghanistan, Iraq (he led invasions in both countries in Oct. 2001 and March 2003), Syria, Somalia, Yemen and Bosnia, as well as the rest of the Middle East. Admiral Harward is a U.S. Naval Academy alum; he holds a master's degree in International Security Affairs from the Naval War College and is a graduate of MIT's Foreign Policy Program. He also served as an executive fellow at RAND. His last assignment in the Navy was as Deputy Commander, U.S. Central Command (USCENTCOM). He was asked by President Trump to serve as his National Security Advisor during the first Trump Administration.



REPRESENTATIVE PETER MEIJER

U.S. House of Representatives (R-MI-03) (2021-2023)

Former Congressman Peter Meijer was born and raised in Grand Rapids, Michigan, where his family has resided for four generations. Peter enlisted in the Army Reserves and, while a student at Columbia University, deployed to Iraq in 2010 to conduct intelligence operations. After graduation, Peter joined Team Rubicon, a veteran-based disaster response organization, and led humanitarian efforts in South Sudan dealing with a refugee crisis, New

York after Superstorm Sandy, Oklahoma after a series of devastating tornadoes, and the Philippines following Super Typhoon Yolanda. Concurrently, Peter served on the Board of Directors and was later Chairman of the Board of Student Veterans of America, one of the largest post-9/11 veteran service organizations advocating for veteran educational opportunities. Peter then worked with an international NGO in Afghanistan, managing a large team to provide conflict analysis to humanitarian groups and deliver emergency assistance after kidnappings and targeted killings, before returning to the United States and obtaining an MBA at New York University. In 2017, Peter returned home to Michigan to work in urban redevelopment before launching his first campaign for Congress. He was elected to represent Michigan's third congressional district in 2020 in the most expensive congressional race in Michigan of the cycle. In Congress, Peter served on the Homeland Security, Foreign Affairs, and Science, Space, and Technology committees, and was a member of the bipartisan Problem Solvers Caucus. He doubled the record for the number of bills signed into law by a freshman in the minority, including a commission to reform the State Department, increase resources to combat human trafficking, deal with supply chain crises, and ensure coverage for veterans suffering from burn pit-related ailments.



LESTER MUNSON

International and Trade Practice Co-Head, BGR Group

Convening Facilitator

Lester Munson serves as Head of the International Practice at BGR Group, a leading government relations firm in Washington, D.C., where he consults with foreign governments, corporations and advocacy groups. His work has focused on sovereign clients in the Middle East, Europe and Latin America. Lester leads BGR's foreign assistance practice, which provides advisory and government relations services to companies, advocacy groups and non-governmental organizations in the international aid policy area. As a former senior USAID official and veteran of multiple congressional committees, Lester provides clients with unique knowledge, skills and abilities to advance their goals. Lester joined BGR Group in November 2015 after a 26-year career on Capitol Hill and in the Executive Branch. He was most recently Staff Director of the Senate Foreign Relations Committee. Previously, Lester was Chief of Staff for Senator Mark Kirk of Illinois. During his tenure, Senator Kirk became the leading Republican voice in the Senate on Iran and other national security issues. During the Bush Administration, Lester served as Deputy Assistant Administrator at the U.S. Agency for International Development, where he focused on legislative affairs as well as global health issues. He led legislative efforts to develop and implement the President's Emergency Plan for AIDS Relief (PEPFAR) and won an award for his contribution to the creation of the President's Malaria Initiative. He also serves as adjunct faculty at Johns Hopkins University and speaks regularly on the foreign policy role of Congress and on U.S. foreign assistance issues. He is a visiting fellow at the U.S. Studies Centre in Sydney, Australia. He is a co-chair of the Executive Committee of the Modernizing Foreign Assistance Network, a Senior Associate at the Center for Strategic and International Studies (CSIS), a Senior Fellow at George Mason's National Security Institute and a commentator on Bloomberg News and other media outlets. In addition, Lester is the host of the weekly podcast "Fault Lines," a bipartisan discussion of foreign policy issues associated with the National Security Institute.



LIEUTENANT GENERAL RICHARD "DICK" NEWTON

U.S. Air Force (Ret.)

Assistant Vice Chief of Staff and Director, Air Staff, Headquarters, U.S. Air Force ('10-'12)

Lt. General Newton capped his 34-year military career as the Assistant Vice Chief of Staff and Director of the Air Staff, Headquarters, U.S. Air Force, Washington, D.C. until June 2012. After he transitioned from the Air Force, he served as Executive Vice President of the 100,000 member Air Force Association in Arlington, Virginia. His vast experience in the U.S. Military includes serving as the Air Force Deputy Chief of Staff Manpower, Personnel and Services, the senior Air Force official responsible for the comprehensive plans and policies for nearly 670,000 military and civilian Air Force members. He served as Chairman of the Board of the \$10B for profit Army & Air Force Exchange Service, overseeing 3,600 retail stores and Chairman of the Board of the 252 store Defense Commissary Agency. A command pilot with nearly 3000 flying hours, earlier in his career he commanded Minot Air Force Base and the 5th Bomb Wing in North Dakota and the nation's first B-2 Stealth bomber squadron. Among his previous positions as a General Officer, he served as the Director, Plans and Policy, U.S. Strategic Command.

Lt. General Newton was also the Director of Deputy Director Global Operations, the Joint Chiefs of Staff, responsible to the Chairman of the Joint Chiefs for oversight of worldwide cyber and information operations, intelligence, surveillance and reconnaissance operations, space and missile defense, and Special Technical Operations. He currently serves on a number of boards including a Trustee of the USAF Academy Falcon Foundation and the Board of Governors of the USMA Class of 1950. He is a frequent guest national security contributor on Fox News and currently serves as the Executive Director of The Union League Club in New York City.



GABRIEL NORONHA
President, POLARIS National Security

Gabriel Noronha is the President of POLARIS National Security. Since co-founding POLARIS in 2021, Gabriel has become a leading advisor to Congress on national security policy and he regularly provides testimony and advice to the State Department, Treasury Department, Senate, and House of Representatives. His research on Iran, Russia, and China has been cited in dozens of letters, statements, testimonies, and pieces of legislation by Congress; and his policy recommendations have been passed into several laws. He exposed a major \$10 billion nuclear deal between Russia and Iran and worked with Congress to sanction the program. From 2019 to 2021, Gabriel served as Special Advisor for the Iran Action Group at the U.S. Department of State, where he coordinated policy that deprived the regime of around \$200 billion that otherwise could have gone to support terrorism, and he directed the Department's communications and congressional affairs for Iran. From 2017-2019, he worked as the Special Assistant for the Senate Armed Services Committee under Chairmen John McCain and Jim Inhofe, helping write, negotiate, and pass the annual national security legislation, the National Defense Authorization Act (NDAA). Gabriel worked for U.S. Senator Kelly Ayotte from 2015-2016. He is also a fellow in JINSA's Gemunder Center for Defense and Strategy. He previously served as Executive Director of the Forum for American Leadership and works on a range of national security and political projects. Gabriel speaks and conducts research in Russian, Mandarin, and Spanish.



GENERAL LAURA RICHARDSON
U.S. Army (Ret.)
Commander, Southern Command ('21-'25)
Co-Chair, USGLC's National Security Advisory Council

General Laura Richardson (Ret.) serves as the co-chair of the U.S. Global Leadership Coalition's National Security Advisory Council of over 270 retired three- and four-star generals and flag officers. She retired from the U.S. Army after nearly 40 years of service in 2025 as the Commander of U.S. Southern Command, responsible for Central and South America. She is the third woman to ever lead a combatant command. General Richardson previously served as the Commanding General of U.S. Army North at Fort Sam Houston, TX. She commanded an Assault Helicopter Battalion in combat, deploying her unit from Fort Campbell, KY to Iraq in 2003-04, in support of Operation Iraqi Freedom. She also served as Military Aide to Vice President Al Gore, as the Army's Legislative Liaison to Congress, and at the Pentagon as an Army Campaign Planner. General Richardson is married to Lt. General James Richardson, and she, her husband, and daughter were featured in a March 2003 issue of *Time* magazine with a story "An American Family Goes to War", in which they were described as "...the first husband and wife battalion commanders in the new married-with-children military"



LIZ SCHRAYE

President & CEO, U.S. Global Leadership Coalition

Convening Host

Liz Schraye serves as President & CEO of the U.S. Global Leadership Coalition (USGLC), a broad-based coalition of over 500 businesses and NGOs that advocates for strong U.S. global leadership through development and diplomacy. Under her leadership, the USGLC has grown to a nationwide network of advocates in all 50 states and boasts a bipartisan Advisory Council, which includes virtually every living former Secretary of State, and a National Security Advisory Council consisting of nearly 200 retired three and four-star generals and admirals. Ms. Schraye currently serves on the U.S. International Development Finance Corporation's Development Advisory Council, USAID's Advisory Committee on Voluntary Foreign Aid (ACFVA), as well as several advisory boards and committees for the University of Michigan, including the Ford School of Public Policy. She is also a member of the Council on Foreign Relations. In addition to running the USGLC, Ms. Schraye serves as President of Schraye & Associates, Inc., a nationwide consulting firm founded in 1995, which works on a wide range of domestic and international issues. Prior to starting her own firm, Ms. Schraye served as the national Political Director of AIPAC (American Israel Public Affairs Committee) for more than a decade. She worked on Capitol Hill, founding the Congressional Human Rights Caucus and in state government. She has traveled across the country organizing citizen advocates in every state. Ms. Schraye has been published in TIME, Newsweek, USA Today, and The Hill, among other outlets. She has a Bachelor's degree from the University of Michigan and resides in Maryland with her husband Jeff Schwaber, an attorney who helped launch the Washington Legal Clinic for the Homeless.



REPRESENTATIVE PETER ROSKAM

U.S. House of Representatives (R-IL-06) (2007-2019)

Peter Roskam, a former six-term U.S. Representative from Illinois, is a partner at BakerHostetler where he leads the Federal Policy. He provides strategic counsel to clients whose business needs involve law, government, media, and public policy. He also chairs the National Endowment for Democracy. While in Congress he served in the House Leadership, chaired three major subcommittees of the House Ways and Means Committee, and was a primary architect of the historic 2017 overhaul of the America's tax code. He chaired the U.S. House Democracy Partnership, a bipartisan commission supporting emerging democracies abroad and co-chaired the India Caucus, the Korea Caucus, the Bipartisan Task Force to Combat Anti-Semitism, and the Republican Israel Caucus. He was a member of the Select Committee on Events surrounding the 2012 Terrorist Attack in Benghazi, Libya. Representative Roskam serves on the Board of Directors for the Center for U.S. Global Leadership. In 2019, he was a Resident Fellow at the University of Chicago's Institute of Politics.



DR. WILLIAM STEIGER
Chief of Staff, USAID (2017-2021)

Dr. Bill Steiger served as Chief of Staff at the U.S. Agency for International Development during the first Trump Administration, serving under Administrator Mark Green. He currently Advises on Global Health programs at the George W. Bush Institute. He previously served as Managing Director of Pink Ribbon Red Ribbon, a public-private consortium of companies, foundations, and non-governmental organizations dedicated to the fight against cervical and breast cancer in the developing world. From 2001 to

2009, Dr. Steiger was Director of the Office of Global Health Affairs at the U.S. Department of Health and Human Services (HHS) and Special Assistant for International Affairs to the Secretary of HHS. During this time, he served as a member of the Executive Board of the World Health Organization; the Executive Committee of the Pan American Health Organization; and the Board of Directors of the Global Fund to Fight AIDS, Tuberculosis, and Malaria. Earlier in his career, he was chief Education-Policy Advisor to the Governor of Wisconsin. Dr. Steiger earned his Ph.D. in Latin American History at the University of California, Los Angeles, and graduated summa cum laude from Yale University with a Bachelor's degree in History.



LIEUTENANT GENERAL JON THOMAS
U.S. Air Force (Ret.)
Deputy Commander, Pacific Air Forces ('20-'21)

Lt. Gen. Jon Thomas served over 32 years in the United States Air Force, most recently as Deputy Commander, Pacific Air Forces (PACAF), and the Deputy Theater Joint Force Air Component Commander to the Commander, U.S. Indo-Pacific Command (USINDOPACOM). In these roles, Lt. Gen. Thomas was the deputy to the air component commander within the largest and most critical geographical theater. Prior to his assignment at PACAF, Lt. Gen. Thomas was the deputy commander for Air Mobility Command, the Air Force's transportation and airlift command. In addition to his Pacific and air mobility assignments, he has extensive experience in

Europe from several assignments at Ramstein Air Base in Germany, including tours as the Director of Operations, Strategic Deterrence, and Nuclear Integration, Headquarters U.S. Air Forces in Europe and Air Forces Africa; commander of the 86th Airlift Wing and 86th Operations Group; and deputy commander of the 603d Air and Space Operations Center. Lt. Gen. Thomas is a graduate of the Air Force Academy, Harvard's Kennedy School of Government, and the Air War College. He is a combat-proven pilot, with over 4,000 flight hours in the C-17, KC-10, C-130, T-38, and eight other aircraft.



THE HONORABLE ANDREA THOMPSON

Under Secretary of state for International Arms Control and International Security Affairs (2018-2019)

Hon. Andrea Thompson has a distinguished career in international policy, national security, intelligence operations, and leader development. She is the CEO of DARC, an innovative company advancing cutting-edge solutions in cybersecurity, technology, and digital innovation. During the first Trump Administration, she served as U.S. Under Secretary of State for International Arms Control and International Security Affairs, and as the National Security Advisor to then-Vice President Mike Pence. Prior to government roles, Thompson led the McChrystal Group Leadership Institute. A proud military veteran, Thompson served for over 25 years in the U.S. Army, including combat tours in Iraq and Afghanistan. She also served as the National Security Advisor to the Chairman, House Homeland Security Committee, and the Chairman, House Foreign Affairs Committee. Most recently, Thompson was Vice President for International Programs at Northrop Grumman, a leader in the global aerospace and defense industry. Thompson served as the Professor of Practice at Beacom College of Computer and Cyber Sciences at Dakota State University in her home state of South Dakota. She co-authored the book *Achieving Victory in Iraq: Countering an Insurgency*, is a Distinguished Fellow at the UK's Royal United Services Institute (RUSI) and is a board member for international, national, and state based boards.

Programming & Content Staff



DANA BRUCE

Director of Development & Strategic Partnerships, U.S. Global Leadership Coalition

Dana joins the USGLC with over ten years of non-profit management experience. Most recently, Dana served as a managing consultant for then-Governor Nikki Haley's One South Carolina Flood Fund where she developed the protocol to manage and distribute funding to the disaster relief organizations. Dana was the Executive Director for the JDRF (Juvenile Diabetes Research Foundation) Palmetto Chapter in Columbia, SC for over seven years, where she was responsible for the geographical growth of the chapter to include national advocacy, fundraising and events planning. Dana holds a graduate degree in international relations from the University of South Carolina and an undergraduate degree in Spanish from Wofford College in Spartanburg, SC. Dana lives in Alexandria, Virginia with her two daughters.



EMILY FRENCH

Program Director, U.S. Global Leadership Coalition

Emily French serves as the Program Director for the U.S. Global Leadership Coalition, overseeing the strategy, implementation and execution of the hundreds of events hosted by the organization each year in Washington, DC and across the country. Emily has also led USGLC's Next Gen Global Leaders Network since the program's conception in 2020. Emily has grown with the organization since 2012, having joined shortly after graduating from American University with her bachelor's in International Relations, with a specialty in U.S. foreign policy and national security. Emily also has a background in Russian

language and spent a semester studying in St. Petersburg, Russia. A native of Burlington, VT, Emily now calls Northern Virginia home, along with her husband and three young children – a son and twin daughters.



ADRIANA LARSEN

Director of Policy and Research, BGR Group

Adriana Larsen is Director of Policy and Research for BGR Group where she oversees the firm's research and policy content production. In this role, she manages the BGR Clerk program and coordinates with all practices to ensure client needs are met. She also helps write, direct, and edit firm-wide products, including co-writing the BGR Foreign Assistance Brief and BGR Coronavirus Report, editing the BGR China Brief, and contributing to other ad hoc analysis memos. In addition to

her responsibilities as Director, Adriana supports BGR's International and Trade Practice. In this role, she provides research and analysis for international and domestic clients on foreign policy, international trade, and defense issues. She is also part of BGR's foreign assistance practice, which provides advisory and government relations services to companies, advocacy groups, and non-governmental organizations in the international aid policy area.

Before joining BGR in 2018, Adriana was a staff assistant in the U.S. Senate and also spent time with the Senate Foreign Relations Committee. Prior to working in the Senate, Adriana worked as a seasonal hire for U.S. Embassies overseas. She was the Public Affairs Assistant for U.S. Embassy Astana in Kazakhstan and the Consular Assistant for U.S. Embassy Tashkent in Uzbekistan. In 2022, Adriana participated in the U.S. Army War College's 67th Annual National Security Seminar, during which AWC students and guests from a wide range of occupations spent a week examining national security issues.