

COMMITTEE ON ETHICS

MEMBER/OFFICER POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from a private source for travel taken in connection with a Member or officer's official duties. This form does not eliminate the need to report privately-funded travel on the Member or officer's annual *Financial Disclosure Statement*. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Marlin Stutzman
2. a. Name of Accompanying Relative: Payton Stutzman **OR** None
b. Relationship to Traveler: Spouse Child Other (specify): _____
3. a. Dates: Departure: 11/24/2025 Return: 12/1/2025
b. Dates at Personal Expense, if any: _____ **OR** None
4. Departure City: South Bend Destination: Doha, Qatar Return City: Washington, DC
5. Sponsor(s), Who Paid for the Trip: United States Qatar Business Council (USQBC)
6. Describe Meetings and Events Attended (attach additional pages if necessary): _____
~~Met with Qatari Business and government leaders to develop a deeper understanding of US businesses that have invested in Qatar and different US business investment successes. Met with US embassy team and ambassador to better understand the US-Qatar relations in trade/commerce. Met with Qatar heads of state to better understand the Qatari economic agenda and strategy in the region along with the current US-Qatari economic ties. Strategized about future US/Qatar investments and relations in the region.~~
7. Attached to this form are **each** of the following, **signify that each item is attached by checking the corresponding box**:
 - a. a completed *Sponsor Post-Travel Disclosure Form*;
 - b. the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
 - c. page 2 of the completed *Traveler Form* submitted by the Member or officer; **and**
 - d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. **Signify statement is true by checking the box.**
b. If not, explain: _____

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. I have determined that all of the expenses on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with my duties as a Member or officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

Member / Officer Signature: _____



Date: 12/12/2025

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: United States - Qatar Business Council (USQBC) 501 (c)(6) trade association in Washington, DC

2. Travel Destination(s): Doha, Qatar

3. Date of Departure: November 24th, 2025 Date of Return: December 1st, 2025

4. Name(s) of Traveler(s): Rep. Marlin Stutzman, Peyton Stutzman

Note: You may list more than one traveler on a form only if all information is identical for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$17,588	\$1566	\$720 (approximate)	
Accompanying Family Member	\$17,893	0	\$720 (approximate)	

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. *Signify statement is true by checking box.*

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: 12/10/2025

Name: Moe H. Barakat Title: Managing Director

Organization: United States - Qatar Business Council

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 750 17th St NW, Suite 550, Washington, DC

Telephone: office: 202-457-8555; cell: 202-900-8900 Email: MHB@usqbc.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

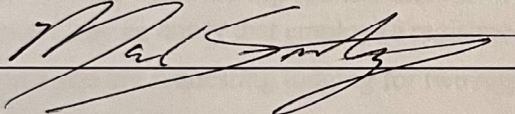
This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Marlin Stutzman

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: 

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): _____

Office Address: 404 Cannon HOB

Telephone Number: 202-929-9512

Email Address of Contact Person: amy.wells@mail.house.gov

Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

TRAVELER FORM

1. Name of Traveler: Marlin Stutzman
2. Sponsor(s) who will be paying or providing in-kind support for the trip: US Qatar Business Council (USQBC)
3. City and State **OR** Foreign Country of Travel: Qatar
4. a. Date of Departure: 11/24/2025 Date of Return: 12/1/2025
b. Yes No Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? **If yes:**
 - (1) Name of Accompanying Family Member: Christy Stutzman
 - (2) Relationship to Traveler: Spouse Child Other (specify): _____
 - (3) Yes No Accompanying Family Member is at least 18 years of age?
6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes No *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**
This trip is to educate and inform the Congressman as relations in the Middle East develop \Under President Trump's administration.

9. **Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

United States Qatar Business Council (USQBC); 501 (c) 6 Trade Association in Washington D.C.

2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. **Check only one.** I represent that:

- a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
- b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
- c. The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: _____

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): _____

Attachment 1

5. Yes No Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: November 24, 2025 Date of Return: December 1, 2025

7. a. City of departure: Members' Districts

b. Destination(s): Doha, Qatar

c. City of return: Members' Districts

8. **Check only one.** I represent that

- a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
- b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**
- c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**
- a. I checked 8(a) or (b) above; **OR**
 - b. I checked 8(c) above but am not offering any lodging; **OR**
 - c. I checked 8(c) above and am offering lodging and meals for one night; **OR**
 - d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. _____

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.* **Attachment 2**

11. **Check only one of the following.**
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box;* **OR**
 - b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:
Attachment 3

13. **Answer parts a and b. Answer part c if necessary:**
- a. Mode of travel: Air Rail Bus Car Other (specify: _____)
 - b. Class of travel: Coach Business First Charter Other (specify: _____)
 - c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:
- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
 - b. The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:
 - 1) Detail the cost *per day* of meals (approximate cost may be provided): _____
Breakfast ~\$25; Lunch ~\$40; Dinner ~\$60 per person per day (approximate)
 - 2) Provide the reason for selecting the location of the event or trip: _____
The sponsoring entity works to advance the US business and commercial relationship with the country that is the destination of the trip.

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Rosewood Doha - Lusail City: Doha Cost Per Night: ~\$250
 Reason(s) for Selecting: Close proximity to meeting locations and easy access.

Hotel Name: _____ City: _____ Cost Per Night: _____
 Reason(s) for Selecting: _____

Hotel Name: _____ City: _____ Cost Per Night: _____
 Reason(s) for Selecting: _____

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$11,500	\$1500	\$685
For each Accompanying Family Member	\$11,500	\$0	\$685

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee		
For each Accompanying Family Member		

19. **Check only one:**

- a. I certify that I am an officer of the organization listed below; **OR**
- b. *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee's Travel Regulations;**
- b. **I am not a registered federal lobbyist or registered foreign agent; and**
- c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature:  Date: September 4, 2025

Name: Moe H. Barakat Title: Managing Director

Organization: United States Qatar Business Council

Address: 750 17th Street NW, Suite 550, Washington DC 20006

Email: MHB@USQBC.ORG Telephone: **Office: 202-457-8555;**
Cell: 202-900-8900

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi
Chairman
Mark DeSaulnier, California
Ranking Member

John H. Rutherford, Florida
Andrew R. Garbarino, New York
Ashley Hinson, Iowa
Nathaniel Moran, Texas

Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland
Sylvia R. Garcia, Texas
Suhas Subramanyam, Virginia



ONE HUNDRED NINETEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Jordan Downs
Chief of Staff to the Chairman

David Arrojo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
<https://Ethics.House.gov>

November 21, 2025

The Honorable Marlin Stutzman
U.S. House of Representatives
404 Cannon House Office Building
Washington, DC 20515

Dear Colleague:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your child's proposed trip to Qatar,¹ scheduled for November 24 to December 1, 2025, sponsored by the United States Qatar Business Council.

You must complete a Member/Officer Post-Travel Disclosure Form and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. You must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

Because the trip may involve meetings with foreign government representatives, we note that House Members may accept, under the Foreign Gifts and Decorations Act (FGDA), gifts "of minimal value [currently \$480] tendered as a souvenir or mark of courtesy" by a foreign government. Any tangible gifts valued in excess of minimal value received from a foreign government must, within 60 days of acceptance, be disclosed on a Form for Disclosing Gifts from Foreign Governments and either turned over to the Clerk of the House, or, with the written approval of the Committee, retained for official use.

¹ Please be aware that the Committee's review of the proposed trip does not extend to either the security situation in the destination country or security related to foreign travel in general. We recommend you contact the Office of House Security (OHS) for a safety and security briefing prior to your departure. OHS may be reached at (202) 226-2044 or ohsstaff@mail.house.gov. House travelers should also register for the U.S. State Department's Smart Traveler Enrollment Program at <https://step.state.gov>.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,



Michael Guest
Chairman



Mark DeSaulnier
Ranking Member

MG/MD:kjf

Of course, this is well noted!



Kenza Sandi

Manager, Engagement & Research

US-Qatar Business Council

750 17th St NW, Suite 550, Washington, DC 20006

US Direct: (202) 580-6762 | US Mobile: (202) 699-3026

E: kenzasandi@usqbc.org Twitter: [@USQatar](https://twitter.com/USQatar)

Visit the USQBC Portal <https://portal.usqbc.org>

On Mon, Oct 6, 2025 at 4:08 PM Wells, Amy <Amy.Wells@mail.house.gov> wrote:

Hi Kenza,

Thanks for letting me know! Washington Dulles (IAD) works for Congressman Stutzman and his wife!

Best,

Amy

Amy Wells | *Scheduler*

Congressman Marlin Stutzman (IN-03)

O: 202-225-4436 | C: 202-929-9512

E: amy.wells@mail.house.gov



PLEASE BE ADVISED: All Washington D.C. meetings are scheduled pending votes and committee business, and therefore are subject to change at any time. If such a change does occur, the meeting will be handled by a staff member. Thank you in advance for your understanding.

From: Kenza Sandi <kenzasandi@usqbc.org>

Sent: Monday, October 6, 2025 4:01 PM

To: Wells, Amy <Amy.Wells@mail.house.gov>

Cc: USQBC DC <us@usqbc.org>

Subject: Re: Invitation for Congressman Stutzman – USQBC Non-Official Delegation Visit to Doha

Hello Amy,

Thank you for providing the information for Congressman and Mrs. Stutzman.

I wanted to let you know that if the preferred returning city is Washington, D.C., the flight will most likely be via Washington Dulles International Airport (IAD). This is because IAD is the only airport in the area with non-stop flights to Doha. If Ronald Reagan Washington National Airport (DCA) is necessary, the Congressman would likely have to take a domestic connecting flight before arriving in Washington, D.C.

Please let me know what the preferred option is.

Best,

Kenza



Kenza Sandi

Manager, Engagement & Research

US-Qatar Business Council

750 17th St NW, Suite 550, Washington, DC 20006

US Direct: (202) 580-6762 | US Mobile: (202) 699-3026

E: kenzasandi@usqbc.org Twitter: [@USQatar](https://twitter.com/USQatar)

Visit the USQBC Portal <https://portal.usqbc.org>

On Mon, Oct 6, 2025 at 2:37 PM Wells, Amy <Amy.Wells@mail.house.gov> wrote:

Hi Kenza,

Attached are the requested documents. The information requested is listed below.

Congressman Stutzman's information:

DOB: 8/31/1976 | August 31st, 1976

TSA Precheck#: 79099203

American Airlines: 49XT0N2

Preferred Departing Airport: South Bend International Airport, South Bend Indiana (Code: SBN)

Preferred Returning Airport: Reagan National Airport, Washington DC (Code: DCA)

International Phone #: tbd, I will follow up shortly

Christy Stutzman's information:

DOB: 8/03/1973 | August 3rd, 1973

TSA Precheck #: TT111BJ37

American Airlines Account #: 45LH3H8

International Phone #: 260-336-0519

Let me know if you need any further information. When you can, could you send me the Sponsor Travel Form for my submission to the Ethics Committee? Here is a link to the form: [Travel-Primary-Trip-Sponsor-Form-2023-new-logo.pdf](#)

Best,

Amy

Amy Wells | *Scheduler*

Congressman Marlin Stutzman (IN-03)

O: 202-225-4436 | **C:** 202-929-9512

E: amy.wells@mail.house.gov



PLEASE BE ADVISED: All Washington D.C. meetings are scheduled pending votes and committee business, and therefore are subject to change at any time. If such a change does occur, the meeting will be handled by a staff member. Thank you in advance for your understanding.

From: Kenza Sandi <kenzasandi@usqbc.org>

Sent: Friday, October 3, 2025 10:22 AM

To: Kirby, Joe <Joe.Kirby@mail.house.gov>

Cc: Wells, Amy <Amy.Wells@mail.house.gov>; Miller, Hunter <Hunter.Miller@mail.house.gov>; USQBC DC <us@usqbc.org>

Subject: Re: Invitation for Congressman Stutzman – USQBC Non-Official Delegation Visit to Doha

Dear Joe,

Thank you for your note. We are pleased to have Congressman Stutzman join the trip.

Once your office has submitted the packet to Ethics and clearance is received, you may kindly send me the following to move forward with arrangements:

- Passport copy of Congressman Stutzman
- Passport copy of accompanying traveler (Mrs. Stutzman)
- Second form of identification for the Congressman and his accompanying traveler (ID card or driver's license, front and back)
- Date of birth of the Congressman and his accompanying traveler
- TSA number of the Congressman and his accompanying traveler, if applicable
- American Airlines number + mileage of the Congressman and his accompanying traveler, if applicable
- Is the preferred departing airport the Congressman's district (or elsewhere if more convenient)?
- Preferred returning city
- International phone number to be used while traveling for Congressman Stutzman and his accompanying travel.

All information will, of course, remain strictly confidential and used only for travel arrangements and in case of emergency. I truly appreciate your assistance with this process and look forward to working with you and the team on the next steps.

If you have any questions, please don't hesitate to let me know.

Best,

Kenza



Kenza Sandi

Manager, Engagement & Research

US-Qatar Business Council

750 17th St NW, Suite 550, Washington, DC 20006

US Direct: (202) 580-6762 | US Mobile: (202) 699-3026

E: kenzasandi@usqbc.org Twitter: [@USQatar](https://twitter.com/USQatar)

Visit the USQBC Portal <https://portal.usqbc.org>

On Fri, Oct 3, 2025 at 10:13 AM Kirby, Joe <Joe.Kirby@mail.house.gov> wrote:

Kenza,

My boss's schedule opened up, and he and his wife would like to attend.

Amy will send over their travel docs.

Joe Kirby | *Chief of Staff*

Congressman Marlin Stutzman (IN-03)

404 Cannon House Office Building

O: 202.225.4436 | **C:** 202.941.5948

E: joe.kirby@mail.house.gov

From: Kenza Sandi <kenzasandi@usqbc.org>

Sent: Tuesday, September 23, 2025 12:30:01 PM

To: Kirby, Joe <Joe.Kirby@mail.house.gov>

Subject: Re: Invitation for Congressman Stutzman – USQBC Non-Official Delegation Visit to Doha

Dear Joe,

Thank you for getting back to me. We completely understand and look forward to having the Congressman join us on a future delegation.

In case his schedule changes, please note that we still have until October 15 to include him in the upcoming visit to Doha.

Best regards,
Kenza



Kenza Sandi

Manager, Engagement & Research

US-Qatar Business Council

[750 17th St NW, Suite 550, Washington, DC 20006](#)

[US Direct: \(202\) 580-6762](#) | [US Mobile: \(202\) 699-3026](#)

E: kenzasandi@usqbc.org Twitter: [@USQatar](#)

Visit the USQBC Portal <https://portal.usqbc.org>

On Mon, Sep 15, 2025 at 10:42 AM Kirby, Joe <Joe.Kirby@mail.house.gov> wrote:

Kenza,

Thank you for the invitation. Unfortunately, the Congressman is unavailable to make the trip due to scheduling restraints.

Joe Kirby | *Chief of Staff*

Congressman Marlin Stutzman (IN-03)

404 Cannon House Office Building

O: 202.225.4436 | **C:** 202.941.5948

E: joe.kirby@mail.house.gov

From: Kenza Sandi <kenzasandi@usqbc.org>

Date: Friday, September 12, 2025 at 2:54 PM

To: Kirby, Joe <Joe.Kirby@mail.house.gov>

Cc: USQBC DC <us@usqbc.org>

Subject: Invitation for Congressman Stutzman – USQBC Non-Official Delegation Visit to Doha

Dear Joe,

I hope this message finds you well. On behalf of the United States Qatar Business Council (USQBC), I am pleased to share the attached packet extending an invitation to Congressman Stutzman for a privately sponsored, non-official congressional delegation visit to Doha, Qatar, scheduled for **November 24 – December 1, 2025**.

The attached materials are prepared for submission to Ethics. In the meantime, I'd like to confirm the Congressman's availability for those dates. Please also let me know if he plans to travel with a family member or companion, as their participation would likewise be covered.

For visa processing, we'll need:

- Soft copies of passports (for the Congressman and companion, if applicable) by early next week, if possible
- Two photos with white backgrounds

Please don't hesitate to reach out with any questions. I look forward to hearing from you.

Many thanks,

Kenza



Kenza Sandi

Manager, Engagement & Research

US-Qatar Business Council

[750 17th St NW, Suite 550, Washington, DC 20006](https://portal.usqbc.org)

[US Direct: \(202\) 580-6762](tel:(202)580-6762) | [US Mobile: \(202\) 699-3026](tel:(202)699-3026)

E: kenzasandi@usqbc.org Twitter: [@USQatar](https://twitter.com/USQatar)

Visit the USQBC Portal <https://portal.usqbc.org>



The Honorable Marlin Stutzman (R-IN)
404 Cannon House Office Building
Washington, DC 20515

September 12th, 2025

REF: 2025-MB-47

Dear Congressman Marlin Stutzman,

On behalf of the United States Qatar Business Council (USQBC), it is my honor to invite you to visit the State of Qatar as part of a US-Qatar focused bilateral business and investment collaboration program, subject to approval by the House Committee on Ethics. The USQBC will be responsible for planning and conducting the above-mentioned program scheduled for November 24 - December 1, 2025.

Qatar's commitment to invest in the United States and import products from American businesses offers a great opportunity to explore the potential expansion of business ties between American companies and those of Qatar. During this trip, you will be introduced to Qatar's existing investment, economic, trade, and commercial ties to the United States and opportunities for further development.

While in Qatar, invitees will participate in meetings with high-ranking government and business leaders. In addition, participants will visit key places of business interest including the Qatar Investment Authority (QIA) and the Supreme Council for Economic Affairs and Investment (SCEAI). These visits, among others, will seek to advance US business interests and promote initiatives that will contribute towards the economic growth and job creation in the U.S.

USQBC is a U.S. trade association with a mission to advance and expand U.S. business interests and attract investments that strengthen the American economy and create jobs across the United States.

For further inquiries, please contact the United States Qatar Business Council at us@usqbc.org. I hope we will have the opportunity for you to join us on this program.

Sincerely,

A handwritten signature in blue ink, appearing to read "Moe H. Barakat", with a large, stylized flourish extending from the end of the signature.

Moe H. Barakat
Managing Director and Treasurer of the Board of Directors
United States Qatar Business Council



Attachment (1)
Invited US House of Representatives Members

- 1. Congressman Ryan Zinke - US Representative from Montana**
Explore opportunities for potential Qatari investments in Rep. Zinke's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.
- 2. Congressman Abraham Hamadeh - US Representative from Arizona**
Explore opportunities for potential Qatari investments in Rep. Hamadeh's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.
- 3. Congressman Jason Crow - US Representative from Colorado**
Explore opportunities for potential Qatari investments in Rep. Crow's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.
- 4. Congressman Lance Gooden - US Representative from Texas**
Explore opportunities for potential Qatari investments in Rep. Gooden's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.
- 5. Congresswoman Laurel Lee - US Representative from Florida**
Explore opportunities for potential Qatari investments in Rep. Lee's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.
- 6. Congressman Lou Correa - US Representative from California**
Explore opportunities for potential Qatari investments in Rep. Correa's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.
- 7. Congressman Jeff Hurd - US Representative from Colorado**
Explore opportunities for potential Qatari investments in Rep. Hurd's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.
- 8. Congressman Tom Kean, Jr. - US Representative from New Jersey**
Explore opportunities for potential Qatari investments in Rep. Kean's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.
- 9. Congressman Juan Vargas - US Representative from California**
Explore opportunities for potential Qatari investments in Rep. Vargas' district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.

*As of 09/12/2025



10. Congressman Dave Joyce - US Representative from Ohio
Explore opportunities for potential Qatari investments in Rep. Joyce's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.

11. Congressman Eric Swalwell - US Representative from California
Explore opportunities for potential Qatari investments in Rep. Swalwell's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.

12. Congressman Andrew Garbarino - US Representative from New York
Explore opportunities for potential Qatari investments in Rep. Garbarino's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.

13. Congressman Andre Carson - US Representative from Indiana
Explore opportunities for potential Qatari investments in Rep. Carson's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.

14. Congressman Marlin Stutzman - US Representative from Indiana
Explore opportunities for potential Qatari investments in Rep. Stutzman's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.

15. Congressman Michael Baumgartner - US Representative from Washington
Explore opportunities for potential Qatari investments in Rep. Baumgartner's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.

16. Congressman Craig Goldman- US Representative from Texas
Explore opportunities for potential Qatari investments in Rep. Goldman's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.

17. Congressman Jeff Crank - US Representative from Colorado
Explore opportunities for potential Qatari investments in Rep. Crank's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.

18. Congressman Darin LaHood - US Representative from Illinois
Explore opportunities for potential Qatari investments in Rep. LaHood's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.

19. Congressman Darrell Issa - US Representative from California
Explore opportunities for potential Qatari investments in Rep. Issa's district and opportunities for district businesses to export to Qatar in order to promote business expansion and job creation in the district.

*As of 09/12/2025



Attachment 1

AGENDA

NOVEMBER 24, 2025 – DECEMBER 1, 2025

Monday, November 24th, 2025

Members departed for Doha.

MIA → DOH: 7:05 PM (EST)

IAD → DOH: 8:05 PM (EST)

DFW → DOH: 7:30 PM (EST)

Tuesday, November 25th, 2025

- Afternoon Arrival to Doha & check-in at the Four Seasons Hotel Doha (FS)

- MIA → DOH: 4:30 PM (AST) IAD → DOH: 4:50 PM (AST) DFW → DOH: 5:00 PM (AST)

- 6:00 PM – 7:30 PM (Multiple flights): Transportation from Hamad International Airport to the Hotel, check-in, and settle into rooms before dinner

- 8:00 PM – 10:00 PM: Meeting with dinner

What: Meeting with dinner

When: 8:00 PM - 10:00 PM

Where: Restaurant at Four Seasons Hotel

Who: Members of Congress and adult travel companions, Qatari Ambassador to the U.S. Sheikh Meshal Al Thani and his team, Qatari diplomats, and top U.S. and Qatari leaders in the business community in Qatar, USQBC.

Why: The conversation provided insight into success stories of U.S. companies in Qatar, how the U.S. has engaged Qatar as a key trading partner, and opportunities to grow U.S. business by contributing to the Qatari economy and increasing investment in the United States.

Wednesday, November 26th, 2025

- 9:30 AM – 10:00 AM: Preparation for meetings and updates

- 10:00 AM – 11:30 AM: Briefing with the U.S. Embassy Team and the Chargé d'affaires

What: Briefing with the U.S. Embassy Team and the Chargé d'affaires

When: 10:00 AM - 11:30 AM

Where: Meeting Room at the Four Seasons Hotel

Who: Members of Congress and U.S. Embassy in Doha Diplomats

Why: Participants engaged in dialogue with the U.S. Chargé d'affaires and embassy staff, learning about Qatar's business environment and US-Qatar bilateral relations, including key strengths in trade/commercial, security, defense, and energy relations between the U.S. and Qatar. They also heard how increased trade, investment, and commercial ties can strengthen their districts' economies and create jobs for their constituents. This includes a 50-minute briefing by the U.S. Embassy team and a 40-minute discussion and Q&A

- 11:30 AM – 12:00 PM: Transportation to the next engagement and meeting location

- 12:00 PM – 2:00 PM: Hamad Al Khater, Group CEO of Qatar Airways and CEO Hamad International Airport

What: Meeting with Hamad Al Khater, Group CEO of Qatar Airways and CEO Hamad International Airport

When: 12:00 PM - 2:00 PM

Where: Hamad International Airport

Who: Members of Congress, Hamad Al Khater, Group CEO of Qatar Airways and Hamad International Airport, and his team, USQBC

Why: Participants learnt about the expansion and operation of Hamad International Airport, aviation partnerships, and opportunities for U.S. companies in aviation and infrastructure. They gained more profound insight into the airport's operations and plans for major hosted events, including lessons learned from managing influxes of visitors and travelers. The session includes a one-hour briefing and presentation, 30 minutes for discussion and Q&A, and 30 minutes for a tour.

- 2:00 PM – 2:30 PM: Transportation to the following engagement location.

- 2:30 PM – 4:30 PM: Meeting with Lunch with the Qatar business community, featuring Fahad Al Kuwari, Senior Manager of Investor Relations at InvestQatar

What: Meeting with Lunch with the Qatar business community, featuring Fahad Al Kuwari, Senior Manager of Investor Relations at InvestQatar

When: 2:30 PM – 4:30 PM



Where: Meeting Room at “Bayt El Talleh” Restaurant

Who: Members of Congress, Fahad Al Kuwari, Qatar business community, and the USQBC

Why: During this working lunch, participants were briefed and engaged in dialogue with Fahad Al Kuwari, Senior Manager of Investor Relations at InvestQatar, alongside other members of the wider Qatari business community. Participants were informed on key target sectors for investment, recent reforms to facilitate trade and investment with the U.S., and critical infrastructure projects in Qatar. They understood how these align with opportunities for their districts and the United States. This includes a 60-minute presentation and briefing by Fahad Al Kuwari, 30 minutes of discussion and Q&A, and 30 minutes of lunch.

- 4:30 PM – 5:00 PM: Transportation back to the Hotel

- 5:00 PM – 7:30 PM: Personal work time

- 7:30 PM – 8:00 PM: Transportation to the following meeting location

- 8:00 PM – 9:30 PM: Meeting with dinner at the “Major Food Group” Restaurant

What: Meeting with dinner

When: 8:00 PM - 9:30 PM

Where: Meeting Room at the “Major Food Group” Restaurant

Who: Members of Congress and adult travel companions, heads of Qatari Investment Promotion Agencies, USQBC, and other representatives of the broader business community. Why: To brief and discuss Qatar’s capabilities in its free economic zones, optimized for shipping, transportation, and service industries, led by the leaders of the Free Zones, QFC, and the Investment Promotion Agency of Qatar. Participants explored Qatar’s recent infrastructure and technology improvements, as well as the benefits of its geographic location, which position the country as a key regional hub across all industries. They learned about investment opportunities in these sectors and how recent developments can benefit their home districts and the United States. The session included a 45-minute briefing and presentation by representatives, a 15-minute Q&A and discussion, and 30 minutes for dinner.

Thursday, November 27th, 2025 (Thanksgiving Day)

- 8:00 AM - 8:30 AM: Transportation from the Hotel to the meeting

- 8:30 AM – 10:30 AM: Meeting with Minister of State for Energy Affairs and Qatar Energy CEO

What: Meeting with Minister of State for Energy Affairs and Qatar Energy CEO

When: 8:30 AM – 10:30 AM

Where: Ministry of Energy and Qatar Energy HQ

Who: Members of Congress, the Minister of State for Energy Affairs, Qatar Energy CEO Saad Sherida Al-Kaabi, other Qatari officials, and USQBC representatives.

Why: Participants learned about the historic role of U.S. companies in Qatar's energy sector and explored future opportunities for partnerships and U.S. investments. They were briefed on Qatar's LNG expansion project, Qatar's energy investments in the United States, and plans for future expansion and investment. The session included a one-and-a-half-hour briefing and presentation, followed by 30 minutes for discussion and Q&A.

- 10:30 AM – 11:00 AM: Transportation to the next meeting

- 11:00 AM – 12:30 PM: Meeting with the Prime Minister, the Foreign Affairs Minister Sheikh Mohammed bin Abdulrahman Al Thani

What: Meeting with the Prime Minister, the Foreign Affairs Minister Sheikh Mohammed bin Abdulrahman Al Thani

When: 11:00 AM - 12:30 PM

Where: Amiri Diwan

Who: Members of Congress, the Prime Minister, the Foreign Affairs Minister, and other Qatari officials

Why: Participants discussed Qatar's future investments and commercial opportunities with an emphasis on benefits for U.S. districts. The discussion also covered the overall bilateral strategic relationship with the United States.

- 12:30 PM – 1:00 PM: Transportation to next engagement

What: Meeting with the Minister of Finance and the Minister of Finance Team

When: 1:00 PM – 2:00 PM

Where: Ministry of Finance

Who: Members of Congress, Minister of Finance, Ali bin Ahmad Al Kuwari, and other Qatari officials, and the USQBC

Why: Participants engaged in a dialogue with the Minister of Finance, Ali Bin Ahmad Al Kuwari, on Qatar's investment strategy, which includes more than \$128 billion in investments in the U.S. They gained insight into how U.S. districts align with this strategy

and explored potential growth opportunities. The engagement also addressed how Qatar's economic opportunities and initiatives with the U.S. strengthen business ties across trade and commerce, as well as the financial and banking aspects of these engagements.

- 2:00 PM – 3:00 PM: Transportation to the next engagement at Al Udeid U.S. Air Base.

- 3:00 PM – 7:30 PM: Working visit and Thanksgiving dinner with U.S. Troops at Al Udeid Air Base

What: Working visit and Thanksgiving dinner with United States troops at Al Udeid U.S. Air Base.

When: 3:00 PM – 7:30 PM

Where: Al Udeid U.S. Airbase

Who: Members of Congress and their travel companions, senior U.S. Military officials, and U.S. military personnel.

Why: Participants toured the base, attended a briefing from U.S. commanders, and joined 16 service members for Thanksgiving dinner. They had the opportunity to visit and meet with U.S. troops based in or transiting Qatar on critical missions related to U.S. security and cooperation with Qatar. They observed Qatar's \$7 billion investment in a base expansion with American defense companies, which could create additional opportunities for American businesses. The visit included a 90-minute tour of the base, a one-hour presentation and briefing by U.S. Army personnel, and a 90-minute meeting with deployed U.S. armed forces members during a Thanksgiving dinner reception.

- 7:30 PM – 8:30 PM: Transportation back to the Hotel

- 8: 30 PM: Personal time

Friday, November 28th, 2025

- 10:00 AM – 11:00 AM: Personal time & personal work time

- 11:00 AM – 1:00 PM: Meeting with the Embassy of Qatar in the U.S., involving diplomats leading the Public Diplomacy Department and the U.S. Business and Cultural Outreach Department.

What: Meeting with Diplomats from the Embassy of Qatar in the U.S.

When: 11:00 AM – 1:00 PM

Where: Meeting Room at the Four Seasons Hotel

Who: Members of Congress, diplomats leading the Public Diplomacy Department and the U.S. Business and Cultural Outreach Department at the Embassy of Qatar in the U.S., and USQBC

Why: Participants learned about past, current, and planned engagements in the United States in support of Public Diplomacy, as well as business and cultural outreach efforts that expand U.S. business and institutional collaborations within the U.S. and with Qatar. These initiatives support US-focused causes and advance U.S. institutional involvement to benefit U.S. firms and communities. They also learned how U.S. businesses help support and expand opportunities for U.S. citizens and promote economic growth in these areas. The meeting included a 90-minute presentation and discussion by the diplomats from both departments, followed by 30 minutes of Q&A.

- 1:00 PM – 1:30 PM: Personal time and preparation for the next meeting

- 1:30 PM – 3:30 PM: Lunch meeting with select U.S. companies

What: Lunch Meeting with select U.S. companies

When: 1:30 PM – 3:30 PM

Where: Meeting Room at the Restaurant of the Hotel

Who: Members of Congress, select U.S. companies in Qatar and USQBC

Why: Participants engaged with U.S. companies operating in Qatar on available business opportunities, the advancement of the U.S. economy, and job creation from projects and investments in or with Qatar. The discussion included a 90-minute discussion and a briefing by the company representatives, followed by 30 minutes for light lunch.

- 3:30 PM – 4:00 PM: Transportation to the next engagement.

- 4:00 PM – 5:30 PM: Meeting with the Minister of Interior (MOI) Sheikh Khalifa bin Hamad bin Khalifa Al Thani and the MOI team

What: Meeting with the Minister of Interior (MOI), Sheikh Khalifa bin Hamad bin Khalifa Al Thani, and the MOI team

When: 4:00 PM – 5:30 PM

Where: MOI Private meeting room

Who: Members of Congress, Minister of Interior Sheikh Khalifa bin Hamad bin Khalifa Al Thani, Qatari officials, and USQBC

Why: Participants learnt about Qatar's security and policing efforts, including lessons learned from hosting major international events such as the 2022 FIFA World Cup. This includes a one-hour briefing, a 30-minute discussion, and a Q&A session.

- 5:30 PM – 8:30 PM: Personal time

- 9:00 PM – 11:00 PM: Meeting with dinner

What: Meeting with dinner

When: 9:00 PM - 11:00 PM

Where: Restaurant at Intercontinental Hotel Doha

Who: Members of Congress and adult travel companions, Qatari Ambassador to the U.S., and his team, Qatari diplomats, and select leaders in the business community in Qatar, USQBC

Why: The conversation offered insights into U.S. companies' success stories in Qatar, Qatari companies' investments and relationships in the U.S., how the U.S. has engaged Qatar as a key trading partner, and opportunities to expand U.S. business by supporting the Qatari economy and promoting investment in the United States.

Saturday, November 29th, 2025

- 10:30 AM – 11:30 AM: Preparation for meeting

- 11:30 AM – 1:30 PM: Meetings with Jassim Al Asmakh, Head of the American Department at the Ministry of Foreign Affairs

What: Meeting with the Head of the American Department at the Ministry of Foreign Affairs, Jassim Al Asmakh

When: 11:30 AM – 1:30 PM

Where: Meeting Room at Four Seasons Hotel Doha

Who: Members of Congress, with Jassim Al Asmakh, Head of the American Department at the Ministry of Foreign Affairs, and USQBC

Why: Participants received a briefing on the current status of the U.S.-Qatar relationship, particularly regarding investments, business, and the U.S.-Qatar strategic dialogue. The engagements between the U.S. and Qatari governments in advancing defense, security, and business relations, and how these efforts expand bilateral cooperation between the U.S. and Qatar. This included a 60-minute briefing by the Qatari representative, a 30-minute discussion, and a 30-minute Q&A session with the USQBC Managing Director and the guest speaker.

- 1:30 PM – 3:30 PM – Personal time

- 3:30 PM – 4:00 PM: Gathering for next engagement

- 4:00 PM – 6:00 PM: Meeting with Deputy National Security Advisor, Hamad Khamis Al-Kubaisi,

What: Meeting with Hamad Khamis Al-Kubaisi, Deputy Secretary General of the National Security Council of Qatar

When: 4:00 PM – 6:00 PM

Where: Meeting Room at the Hotel

Who: Members of Congress, Deputy Secretary General of the National Security Council of Qatar, Hamad Khamis Al-Kubaisi, and USQBC.

Why: Participants had the opportunity to learn more about Qatar's engagement with the United States on national security matters, Qatar's efforts to maintain a sustainable security and global security environment, and how economic diversification and investment contribute to Qatari, regional, and U.S. national security. In addition, they learned more about trade and business collaboration and how economic opportunities affect national and global security.

- 6:00 PM – 8:30 PM: Personal time

- 8:30 PM – 9:00 PM: Transportation to next engagement

- 9:00 PM – 11:00 PM: Meeting with dinner

What: Meeting with dinner

When: 9:00 PM - 11:00 PM

Where: Restaurant at St Regis Hotel Doha

Who: Members of Congress and adult travel companions, Qatari government leaders from select investment, import & export, and business development funds agencies

Why: Participants learned from the Qatari representatives about various initiatives for U.S.-Qatar private sector partnerships, options for U.S. businesses to operate in Qatari markets, grants and opportunities for the Qatari private sector to establish a presence in the U.S., and available assistance for procurement and importing products and services from the U.S. It also covered how these initiatives could strengthen trade relations and increase the import of American products into the Qatari market. This included a 60-minute briefing by the Qatari representatives, a 30-minute discussion, and 30 minutes for dinner.

Sunday, November 30th, 2025

- 10:30 AM – 11:00 AM: Transportation to the meeting location.

- 11:00 AM – 1:00 PM: Meeting with Deputy Prime Minister and Minister of State for Defense Affairs Sheikh Saoud bin Abdulrahman bin Hassan bin Ali Al Thani and his team

What: Meeting with Deputy Prime Minister and Minister of State for Defense Affairs Sheikh Saoud bin Abdulrahman bin Hassan bin Ali Al Thani and his team

When: 11:00 AM – 1:00 PM

Where: Ministry of Defense

Who: Members of Congress, Deputy Prime Minister, Minister of State for Defense Affairs, and other Qatari senior officials

Why: Participants discussed Qatar's strategic defense relationship with the U.S., including defense acquisition opportunities and ways to strengthen bilateral security ties.

Participants also gained insights into recent deals signed by U.S. defense companies and highlighted the economic opportunities they create in their districts. This includes a 90-minute briefing and presentation by MOD, as well as 30-minute discussions and Q&A.

- 1:00 PM – 1:30 PM: Transportation back to the Hotel

- 1:30 PM – 3:00 PM Personal time, preparation for the next engagement

- 3:00 PM – 5:00 PM: USQBC Business Reception at Hotel

What: USQBC Business Reception at the Hotel

Where: Four Seasons Hotel

When: 3:00 PM – 6:00 PM

Who: Members of Congress and adult travel companions, Members of the wider business community in Doha, and USQBC

Why: Participants met with U.S. and Qatari business leaders, heard success stories, and explored new opportunities for bilateral trade and investment. This event included over 80 attendees representing the broader U.S. business community in Qatar, the larger Qatari business community, and representatives of Qatar's primary business, trade, and investment agencies. The program includes 30 minutes of remarks, one hour of introductions and presentations, 45 minutes of discussions, and 45 minutes of food.

- 6:30 PM - 7:00 PM: Wrap-up briefing by USQBC Managing Director, Moe H. Barakat, followed by a brief discussion on supporting American companies and the U.S. Business community in advancing their international business interests.

- 7:00 PM – 7:30 PM: Preparation and information on departure



- 7:30 PM: Personal time

Monday, December 1st, 2025

Early AM: Members depart Doha for the United States.





Attachment (2) Draft Agenda*

November 24 – December 1, 2025

Monday, November 24, 2025

Members depart to Doha from their districts. (Multiple Flights)

Tuesday, November 25, 2025

Time	Activity
Arrival Times	Possible Arrival times from US cities/Members' districts to DOH: IAD → DOH: 5:00 PM (AST) ORD → DOH: 6:05 PM (AST) DFW → DOH: 6:00 PM (AST) JFK → DOH: 4:25 PM (AST) LAX → DOH: 4:10 PM (AST) SFO → DOH: 5:30 PM (AST)
6:00 PM – 7:30 PM (Multiple flights)	Transportation from Hamad International Airport to the Hotel, check-in and settle into rooms before dinner
7:30 PM – 9:30 PM	Arrival Dinner and briefing with The United States Qatar Business Council (USQBC) Participants will be briefed on the visit agenda, upcoming events, and the United States Qatar Business Council history by USQBC Managing Director and Treasurer of the Board of Directors, Moe Barakat, who will be travelling from Washington, DC. They will gain insight into U.S. company success stories in Qatar, how the U.S. has engaged Qatar as a key trading partner, and opportunities to expand U.S. business through contributions to the Qatari economy and advancing investments in the United States. This includes an hour presentation by the MD, 30 minutes Q&A and discussion, and 30 minutes for dinner

(*All meetings, timings, and locations are subject to final confirmation)



Wednesday, November 26, 2025

Time	Activity
9:00 AM – 9:30 AM	Preparation for meetings, updates, and transportation to the meeting location
9:30 AM – 10:30 AM	<p>Briefing with the U.S. Embassy Team and The U.S. Ambassador</p> <p>Participants will engage in dialogue with the U.S. Ambassador and embassy staff, learning about Qatar’s business environment and US-Qatar bilateral relations, to include key strengths of the trade/commercial, security, defense, and energy relationship between the US and Qatar. They will also hear how increased trade, investment, and commercial ties can enhance the economies of their districts and create jobs for their constituents.</p> <p>This includes a 40-minute briefing by the U.S. Embassy team and 20-minutes discussion and Q&A</p>
10:30 AM – 11:00 AM	Transportation to the next engagement and meeting location
11:00 AM – 4:00 PM	Meetings with the Head of State and Senior Government Officials
11:00 AM – 11:45 AM	<p>Meeting with the Head of State, the Amir of Qatar, Sheikh Tamim bin Hamad Al-Thani, and Head of the Supreme Council for Economic Affairs and Investment (SCEAI)</p> <p>Participants will meet with the Head of State for the State of Qatar, Sheikh Tamim bin Hamad Al-Thani, who will discuss with participants the overall strategic relationship with the United States in the trade, commercial, and investment sectors. The dialogue will include the broad overarching Qatar foreign and domestic investment strategy. They will learn about existing US-Qatar economic ties, the long-term growth objectives and discuss potential growth opportunities. The meeting will also cover the holistic US-Qatar partnership.</p>

(*All meetings, timings, and locations are subject to final confirmation)



11:45 AM – 12:00 PM Transportation to the following meeting location

12:00 PM – 12:45 PM Meeting with the Prime Minister and Foreign Minister Sheikh Mohammed bin Abdulrahman Al Thani.

Participants will discuss Qatar's future investments and commercial opportunities with an emphasis on benefits for U.S. districts. The discussion will also cover the overall bilateral strategic relationship with the United States.

12:45 PM – 1:15 PM Transportation to the next meeting and engagement location.

1:15 PM – 2:00 PM Meeting with Minister of Finance and Minister of Finance Team

Meeting with the Minister of Finance, Ali bin Ahmad Al Kuwari

Participants will engage in a dialogue with the Minister of Finance, Ali Bin Ahmad Al Kuwari, on Qatar's investment strategy, which includes a \$45 billion investment in the U.S. They will gain insight into how U.S. districts align with this strategy and explore potential growth opportunities. The engagement will also address how Qatar's economic opportunities and initiatives with the US serve to strengthen business ties from a trade and commerce perspective, as well as the financial and banking side of the commercial engagements.

2:00 PM – 2:30 PM Transportation to the following engagement location.

2:30 PM – 4:00 PM Lunch Briefing with the Minister of Commerce and Industry and his team

During this working lunch, participants will be briefed and engage in dialogue with Minister of Commerce and Industry Sheikh Faisal Bin Thani bin Faisal Al Thani.

Participants will be briefed on key target sectors for investment, recent reforms to facilitate trade and investment with the U.S., and critical infrastructure projects in Qatar. They will understand how these align with opportunities for their districts. This includes a 45-minute presentation and briefing by the Minister, 15 minutes of discussion and Q&A, and 30 minutes of lunch.

(*All meetings, timings, and locations are subject to final confirmation)



4:00 PM– 4:30 PM	Transportation back to the Hotel
4:30 PM – 5:30 PM	Personal work time
5:30 PM – 6:00 PM	Transportation to the next meeting location
6:00 PM – 7:00 PM	Meeting with Minister of State for Foreign Trade Affairs Ahmed Bin Mohammed Al Sayed Participants will learn about the US-Qatar trade relationship and the means to advance it. The meeting will cover Qatar's imports from the United States. It will also highlight opportunities for US products and services to expand in the Qatari market. These opportunities can benefit both the United States and participants' home districts.
7:00 PM – 7:30 PM	Transportation back to the Hotel
7:30 PM – 8:30 PM	Personal work time
8:30 PM – 9:00 PM	Transportation to the following engagement location.
9:00 PM – 10:30 PM	Working dinner briefing with the Qatari Ambassador to the U.S., Sheikh Meshal Bin Hamad Al Thani Participants will be briefed by and engage in dialogue with Ambassador Meshal bin Hamad Al-Thani and the embassy team members on Qatari business engagements in the US, as well as plans for Qatari investment. Participants will have the opportunity to learn about the planned Qatari outreach in the US and how Qatar is promoting business ventures in the US. This includes a 45-minute briefing by the Ambassador and his team, a 15-minute discussion, and a 30-minute dinner.
10:30 PM – 11:00 PM	Transportation back to the Hotel

(*All meetings, timings, and locations are subject to final confirmation)



Thursday, November 27, 2025

Time	Activity
9:30 AM – 10:00 AM	Transportation from the Hotel to the meeting
10:00 AM – 11:30 AM	<p>Meeting with Deputy Prime Minister and Minister of State for Defense Affairs Sheikh Saoud bin Abdulrahman bin Hassan bin Ali Al Thani and his team</p> <p>Participants will discuss Qatar’s strategic defense relationship with the U.S., including defense acquisition opportunities and ways to strengthen bilateral security ties. Participants will also gain insights into recent deals signed by U.S. defense companies and highlight the economic opportunities they create in their districts. This includes a one-hour briefing by the Minister and his team, as well as 30 thirty-minute discussions and Q&A sessions.</p>
11:30 AM – 12:00 PM	Transportation to the following engagement location
12:00 PM – 2:00 PM	<p>Meeting and Tour of Barzan holdings facilities</p> <p>Participants will be briefed by Barzan Holdings leadership on U.S.-Qatar security partnerships. They will learn about the role of defense and security investments and how they impact local districts in the U.S. This includes a 45-minute presentation by Barzan Executives, a 45-minute tour of the facilities with a briefing, and a 30-minute discussion and Q&A.</p>
2:00 PM – 2:30 PM	Transportation back to the Hotel
2:30 PM – 3:30 PM	Personal time & preparation for next engagement
3:30 PM – 4:00 PM	Transportation to Al Udeid Air Base
4:00 PM – 7:30 PM	<p>Working visit and Thanksgiving Dinner with United States Troops at Al Udeid Air Base</p> <p>Participants will tour the base, get a briefing from U.S. commanders, and join servicemen and women for Thanksgiving dinner.</p>

(*All meetings, timings, and locations are subject to final confirmation)



Participants will have the opportunity to visit and meet with US troops based in or passing through Qatar on critical missions related to US security and its cooperation with Qatar. They will see the \$3 billion base housing expansion investment by Qatar, which American defense companies are involved in, and which could lead to additional opportunities for American businesses. The visit will include a one-hour tour of the base, a one-hour presentation and briefing by US Army personnel, and a one-and-a-half-hour meeting with deployed members of the armed forces during a Thanksgiving dinner reception.

7:30 PM – 8:00 PM Transportation back to the Hotel

8:00 PM – 9:30 PM Personal time

Friday, November 28, 2025

Time	Activity
9:00 AM – 9:30 AM	Preparation and Transportation to the meeting location.
9:30 AM – 11:00 AM	Working breakfast meeting with representatives from Qatari Investment Promotion entities

Briefing and discussion on Qatar’s capabilities in its free economic zones, optimized for shipping, transportation, and service industries, tailored for leaders of the Free Zones, QFC, and the Investment Promotion Agency of Qatar. Participants will explore Qatar’s recent infrastructure and technology advancements, as well as the advantages of its geographic location, which position the country as a key regional hub across all industries. They will learn about investment opportunities in these areas and how recent developments can benefit their home districts. The session includes a 45-minute briefing and presentation by representatives, a 15-minute Q&A and discussion, and 30 minutes for breakfast.

(*All meetings, timings, and locations are subject to final confirmation)



11:00 AM – 11:30 AM	Transportation back to the Hotel
11:30 AM – 1:00 PM	Personal time & personal work time
1:00 PM – 1:30 PM	Transportation to lunch meeting location.
1:30 PM – 3:30 PM	<p>Working Lunch meeting with U.S. Companies operating in Qatar.</p> <p>Discussion with the American business representatives about commercial successes, challenges, and opportunities for further expansion in Qatar.</p> <p>Participants will have the opportunity to learn more about Qatar’s business environment and how increased trade, investment, and commercial ties can benefit and strengthen the economy of their districts and create jobs for their constituents. This includes one-hour presentations and briefings by multiple company representatives on their operations and work in Qatar, the impact of these businesses in Qatar on strengthening the U.S. economy at the federal, state, and district levels, 30 minutes of discussion and Q&A, and 30 minutes for lunch.</p>
3:30 PM – 4:00 PM	Transportation back to the Hotel
4:00 PM – 5:00 PM	Personal time
5:00 PM – 5:30 PM	Transportation to meeting location
5:30 PM – 7:00 PM	<p>Meeting with Qatar Airways Group CEO and his team</p> <p>Participants will learn about Qatar Airways’ role in enhancing U.S.-Qatar connectivity, supporting business travel, and partnering with U.S. companies. They will also learn about Qatar Airways’ agreements to purchase an estimated \$100 billion worth of American aviation equipment, including Boeing airplanes and GE engines. Additionally, they will explore Qatar Airways’ major sporting event sponsorships and patronages, as well as current and upcoming initiatives that may attract U.S. interest in major future sporting events. The program includes one-hour presentations and briefings, followed by a 30-minute discussion and Q&A.</p>
7:00 PM – 7:30 PM	Transportation to the next engagement location.

(*All meetings, timings, and locations are subject to final confirmation)



7:30 PM – 9:00 PM

Working dinner with Qatar Tourism Authority

Participants will learn about Qatar’s expanding tourism industry, the contributions of U.S. hospitality companies, and collaboration opportunities that can benefit the U.S. Participants will also discover the many opportunities American tourism and hospitality companies have created in Qatar, such as the Sheraton, Marriott, Intercontinental, and others, as well as the numerous Qatari investments in the U.S., like the St. Regis DC & NYC, W Hotel Miami, and more. Participants will discuss which locations might be of interest for Qatari investment in the U.S., general investment opportunities in the U.S. hospitality sector, potential collaboration with U.S.-based tourism and hospitality industries, and how investments can generate jobs in their districts. They will also receive information about QTA’s approach in attracting visitors and leveraging major sporting events to create long-term benefits for the country. This will include a 45-minute presentation and briefing, 15 minutes for discussion and Q&A, and 30 minutes for dinner

9:00 PM – 10:30 PM

Transportation back to the Hotel, and personal time

Saturday, November 29, 2025

Time

Activity

9:30 AM – 11:00 AM

Personal work time

11:00 AM – 11:30 AM

Transportation to the meeting location.

11:30 AM – 5:00 PM

Visits and meetings with MOI and related entities and facilities

11:30 AM – 1:00 PM

Meeting with the Minister of Interior and his team

Participants will learn about Qatar’s security and policing efforts, including lessons learned from hosting major international events such as the 2022 FIFA World Cup. This includes a one-hour briefing, a 30-minute discussion, and a Q&A session.

(*All meetings, timings, and locations are subject to final confirmation)



1:00 PM – 1:30 PM

Transition to the following location

1:30 PM – 3:00 PM

Presentation by Ministry of Interior Security Teams

Participants will be briefed on the successes of security operations for the 2022 World Cup and lessons learned in preparing for the 2026 FIFA World Cup in the United States. This includes a one-hour presentation, 30-minute discussion, and Q&A.

3:00 PM – 3:30 PM

Transition and transportation to the next location

3:30 PM – 5:00 PM

Overview of major event facilities and live preparations at sporting sites. Includes a light lunch. This comprises a 75-minute tour and observation, plus a 15-minute lunch.

5:00 PM – 5:30 PM

Transportation back to the Hotel

5:30 PM – 7:00 PM

Personal time

7:00 PM – 7:30 PM

Transportation to the next meeting location

7:30 PM – 9:30 PM

Dinner with Hamad International Airport and Aviation Representatives

Participants will learn about the expansion and operation of Hamad International Airport, aviation partnerships, and opportunities for U.S. companies in aviation and infrastructure. They will gain more insight into the airport's operations and plans during major hosted events, including lessons learned in managing influxes of visitors and travelers. The session includes a one-hour briefing and presentation, 30 minutes for discussion and Q&A, and 30 minutes for dinner.

9:30 PM – 10:30 PM

Transportation back to the Hotel, Personal time

(*All meetings, timings, and locations are subject to final confirmation)



Sunday, November 30, 2025

Time	Activity
9:30 AM – 10:00 AM	Transportation to meeting location
10:00 AM – 11:30 AM	<p>Meeting with Minister of State for Energy Affairs and Qatar Energy CEO</p> <p>Participants will learn about the historic role of U.S. companies in Qatar’s energy industry and explore future opportunities for partnerships and U.S. investments. They will be briefed on Qatar’s LNG expansion project, Qatar energy investment in the United States, and future expansion and investment plans. This includes a one-hour briefing and presentation, followed by 30 minutes for discussion and Q&A.</p>
11:30 AM – 12:00 PM	Transportation to lunch meeting location
12:00 PM – 2:00 PM	<p>Lunch with Qatar Businessmen Association</p> <p>Participants will learn about Qatari private sector investments in the U.S. and explore opportunities for commercial partnerships. They will receive a presentation on current investments, future plans, and key attractions for Qatari private sector investors in the United States. The session includes a one-hour presentation and briefing, a 30-minute discussion and Q&A, and a 30-minute lunch.</p>
2:00 PM – 2:30 PM	Transportation back to the Hotel
2:30 PM – 4:30 PM	Personal work time, and personal time
4:30 PM – 5:00 PM	Transportation to the following engagement location
5:00 PM – 6:00 PM	<p>Meeting with the CEO of Qatar Investment Authority and his team</p> <p>This meeting will cover Qatar’s sovereign wealth investment</p>

(*All meetings, timings, and locations are subject to final confirmation)



goals, including U.S. investment priorities and district-specific opportunities.

Participants will be briefed on Qatar's broad investment strategy, including over \$45 billion in investments in the United States. They will learn about the current US-Qatar economic relationship, long-term growth goals, and potential opportunities. Participants will gain a better understanding of how the US fits into Qatar's investment plans and what specific opportunities exist in their districts.

6:00 PM – 6:30 PM	Transportation to the next engagement location
6:30 PM – 9:30 PM	<p>USQBC Business Reception at Qatar Grand Prix Arena</p> <p>Participants will meet with U.S. and Qatari business leaders, hear success stories, and explore new opportunities for bilateral trade and investment. This event will include over 100 attendees representing the broader U.S. business community in Qatar, the larger Qatari business community, and representatives of Qatar's major business, trade, and investment agencies. The program includes 30 minutes of remarks, one hour of introductions and presentations, 45 minutes of discussions, and 45 minutes of dinner.</p>
9:30 PM – 10:00 PM	Transportation back to the Hotel
10:00 PM – 11:00 PM	Personal time
11:00 PM – 11:30 PM	Preparation and information on departure

Monday, December 1, 2025

Time	Activity
<p>Early Morning</p> <p>Approx. 8:35 AM (AST) Depart from DOH</p>	<p>Delegation departs Qatar and returns to the United States</p>

(*All meetings, timings, and locations are subject to final confirmation)

(*All meetings, timings, and locations are subject to final confirmation)



Attachment (3)

12 . For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:

The United State Business Council (USQBC) since it was established in 1996 in Washington DC, works to advance the US business and Investment interest with international partners and in this Case the State of Qatar; increasing the investments in the United States, and the US exports internationally, to advance the US business competitiveness and growth and support US job growth and the added value to the US economy; USQBC assist US businesses, commercial and trade entities to connect to opportunities in Qatar, in this trip: USQBC will help advance the US businesses interests and allow for better understanding of the available opportunities and collaboration with business, trade and commercial entities in Qatar. USQBC will coordinate the travel, and logistics of this trip. In addition, arrange for a series of meetings as it relate to business objectives of the United States. Moreover, the USQBC will develop an agenda to allow the trip participants to learn more and advocate for the US and business interests.