

COMMITTEE ON ETHICS

MEMBER/OFFICER POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from a private source for travel taken in connection with a Member or officer's official duties. This form does not eliminate the need to report privately-funded travel on the Member or officer's annual *Financial Disclosure Statement*. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Ralph Norman
2. a. Name of Accompanying Relative: Elaine Norman OR None
b. Relationship to Traveler: Spouse Child Other (specify): _____
3. a. Dates: Departure: Feb. 15, 2025 Return: Feb. 19, 2025
b. Dates at Personal Expense, if any: N/A OR None
4. Departure City: Charlotte, NC Destination: London, UK Return City: Charlotte, NC
5. Sponsor(s), Who Paid for the Trip: The Heritage Foundation
6. Describe Meetings and Events Attended (attach additional pages if necessary):
Attended meetings on responsible citizenship, free enterprise, energy and resources. Attended dinner with conference attendees and toured Parliament.
7. Attached to this form are **each** of the following, signify that each item is attached by checking the corresponding box:
 - a. a completed *Sponsor Post-Travel Disclosure Form*;
 - b. the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
 - c. page 2 of the completed *Traveler Form* submitted by the Member or officer; **and**
 - d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
b. If not, explain: Rep. Norman departed Wednesday morning to attend district meetings.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. I have determined that all of the expenses on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with my duties as a Member or officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

Member / Officer Signature: _____



Date: March 4, 2025

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: The Heritage Foundation

2. Travel Destination(s): London, United Kingdom

3. Date of Departure: Saturday, February 15, 2025 Date of Return: Wednesday, February 19, 2025

4. Name(s) of Traveler(s): Representative Ralph Norman

Note: You may list more than one traveler on a form only if **all** information is **identical** for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$7,984.64	\$1,199.15 (Breakfast included in cost)	\$38.49 *	\$1899.08 Conference fee * Included Meals and Materials
Accompanying Family Member	\$7,984.64	\$69.80 (Breakfast included in cost)	\$38.49 *	\$1899.08 Conference fee * Included Meals and Materials

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: 3/3/2025

Name: Dan Mauler Title: General Counsel and Secretary

Organization: The Heritage Foundation

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 214 Massachusetts Ave, NE Washington, DC 20002

Telephone: 202-546-4400 Email: dan.mauler@heritage.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. **You must receive explicit approval from the Committee before you depart on this trip.**

Name of Traveler: Ralph Norman

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge

Signature: 

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): _____

Office Address: 569 Cannon House Office Building

Telephone Number: 202-225-5501

Email Address of Contact Person: sophie.espinoza@mail.house.gov

Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, *and* these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: travel.requests@mail.house.gov.

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Ralph Norman
2. Sponsor(s) who will be paying or providing in-kind support for the trip: The Heritage Foundation
3. City and State **OR** Foreign Country of Travel: London, United Kingdom
4. a. Date of Departure: February 15, 2025 Date of Return: February 19th, 2025
- b. Yes No Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? **If yes:**
- (1) Name of Accompanying Family Member: Elaine Norman
- (2) Relationship to Traveler: Spouse Child Other (specify): _____
- (3) Yes No Accompanying Family Member is at least 18 years of age?
6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
- b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes No *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**
Attending the ARC conference will further my education as a Member of Congress as it examines solutions to public policy questions

9. Yes No **Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**

10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: _____



Date: January 15, 2025

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

The Heritage Foundation

2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. **Check only one.** I represent that:

a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**

b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**

c. The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: _____

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): _____

Attached

5. Yes No Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: Saturday, February 15, 2025 Date of Return: Thursday, February 20, 2025

7. a. City of departure: Members District or Washington, D.C.

b. Destination(s): London, United Kingdom

c. City of return: Members District or Washington, D.C.

8. **Check only one.** I represent that

a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**

b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**

c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**

- a. I checked 8(a) or (b) above; **OR**
- b. I checked 8(c) above but am not offering any lodging; **OR**
- c. I checked 8(c) above and am offering lodging and meals for one night; **OR**
- d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. _____

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. **Check only one of the following.**

- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box; OR*
- b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:

Heritage's mission is to formulate and promote public policies based on the principles of free enterprise, limited government, individual freedom, traditional American values, and a strong national defense. The ARC conference and our meetings while in London are focused on looking at solutions to public policy questions globally that embody these principles.

13. **Answer parts a and b. Answer part c if necessary:**

- a. Mode of travel: Air Rail Bus Car Other (specify: _____)
- b. Class of travel: Coach Business First Charter Other (specify: _____)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted: _____

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:

- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
- b. The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:

1) Detail the cost *per day* of meals (approximate cost may be provided): Average daily cost is \$259.62 USD

2) Provide the reason for selecting the location of the event or trip: The Alliance for Responsible Citizenship conference is being held in London which is the majority of the agenda time.

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Double Tree London ExCel City: London, United Kingdom Cost Per Night: \$246.82

Reason(s) for Selecting: It is walking distance to the conference location

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$8296.05	\$1234.10	\$933.30
For each Accompanying Family Member	\$8296.05	\$1234.10	\$933.30

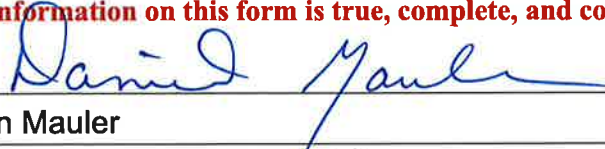
	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$1,826.85	Conference fee for ARC conference. Includes Meals and Materials.
For each Accompanying Family Member	\$1,826.85	Conference fee for ARC conference. Includes Meals and Materials.

19. **Check only one:**

- a. I certify that I am an officer of the organization listed below; **OR**
- b. *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee's Travel Regulations;**
- b. **I am not a registered federal lobbyist or registered foreign agent; and**
- c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature:  Date: 1/14/2025
 Name: Dan Mauler Title: General Counsel and Secretary
 Organization: The Heritage Foundation
 Address: 214 Massachusetts Ave. NE, Washington, DC 20002
 Email: dan.mauler@heritage.org Telephone: 202-546-4400

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.



U.S. House of Representatives

COMMITTEE ON ETHICS

Washington, DC 20515

February 13, 2025

The Honorable Ralph Norman
U.S. House of Representatives
569 Cannon House Office Building
Washington, DC 20515

Dear Colleague:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your spouse's proposed trip to United Kingdom, scheduled for February 15 to 19, 2025, sponsored by Heritage Foundation.

You must complete a Member/Officer Post-Travel Disclosure Form and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. You must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

Because the trip may involve meetings with foreign government representatives, we note that House Members may accept, under the Foreign Gifts and Decorations Act (FGDA), gifts "of minimal value [currently \$480] tendered as a souvenir or mark of courtesy" by a foreign government. Any tangible gifts valued in excess of minimal value received from a foreign government must, within 60 days of acceptance, be disclosed on a Form for Disclosing Gifts from Foreign Governments and either turned over to the Clerk of the House, or, with the written approval of the Committee, retained for official use.

¹ Please be aware that the Committee's review of the proposed trip does not extend to either the security situation in the destination country or security related to foreign travel in general. We recommend you contact the Office of House Security (OHS) for a safety and security briefing prior to your departure. OHS may be reached at (202) 226-2044 or ohsstaff@mail.house.gov. House travelers should also register for the U.S. State Department's Smart Traveler Enrollment Program at <https://step.state.gov>.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,



Michael Guest
Chairman



Mark DeSaulnier
Ranking Member

MG/MD:kjf

Addendum for Heritage Trip to ARC conference

Question #4:

The Members of Congress that were invited on the Heritage trip to the Alliance for Responsible Citizenship Conference embody the spirit of the Conference's purpose—that every citizen can prosper, contribute, and flourish. They also have an interest in the policies that will be discussed throughout the Conference.

Representative	Jodey	Arrington
Representative	Brian	Babin
Senator	Jim	Banks
Representative	Andy	Barr
Senator	Ted	Budd
Representative	Eric	Burlison
Representative	Ben	Cline
Representative	Michael	Cloud
Representative	James	Comer
Representative	Eli	Crane
Senator	Ted	Cruz
Representative	Monica	DeLaCruz
Representative	Byron	Donalds
Representative	Tom	Emmer
Representative	Harriet	Hageman
Representative	Andy	Harris
Representative	Diana	Harshbarger
Senator	Josh	Hawley
Representative	Kevin	Hern
Speaker	Mike	Johnson
Representative	Jim	Jordan
Senator	Mike	Lee
Representative	Tracey	Mann
Senator	Roger	Marshall
Representative	Thomas	Massie
Representative	Tom	McClintock
Representative	Mary	Miller
Representative	Riley	Moore
Senator	Bernie	Moreno
Heritage	Ericka	Morris
Representative	Ralph	Norman
Representative	Andy	Ogles
Representative	Gary	Palmer
Senator	Rand	Paul
Representative	Scott	Perry
Representative	August	Pfluger
Representative	Chip	Roy
Representative	Steve	Scalise

Senator	Eric	Schmitt
Senator	Rick	Scott
Representative	Jason	Smith
Representative	Chris	Smith
Representative	Elise	Stefanik
Representative	Michael	Waltz
Representative	Bruce	Westerman

Spouses of Members of Congress were also invited to attend subject to all applicable restrictions

DRAFT SCHEDULE (SUBJECT TO CHANGE)

The Heritage Foundation Congressional Delegation to London, England

Sunday, February 16 – Thursday, February 20, 2025

SUNDAY, FEBRUARY 16, 2025

7:00 p.m. – 10:00 p.m. Alliance for Responsible Citizenship Welcome Dinner

Guildhall Art Gallery, Guildhall Yard, City of London, London EC2V 5AE

Dinner Speakers:

- Baroness Philippa Stroud – CEO of ARC, Member of the House of Lords
- Speaker Mike Johnson - Speaker of the U.S. House of Representatives
- Sir Paul Marshall – CEO and Chairman of Marshall Wace LLP
- Dr. Jordan Peterson – Psychologist, Online Educator and Professor
- Hon John Anderson – Former Deputy Prime Minister of Australia

The Welcome dinner will provide an overview of the conference purposes and schedule including talks from the organizers of the conference. The conference is designed to facilitate Members engagements in the events listed below.

MONDAY, FEBRUARY 17, 2025

Breakfast is available in the hotel lobby. A light breakfast is available on site at the conference.

9:00 a.m. Meet delegation in the hotel lobby to walk to conference.
Hotel Lobby, Royal Victoria Dock, 2 Festoon Way, London E16 1RH

9:30 a.m. – 5:00 p.m. Alliance for Responsible Citizenship (ARC) Conference

Schedule:

9:30 a.m. - 11:00 a.m. Humanities Cultural and Philosophical Story

Welcome: Rt Hon Kemi Badenoch

Keynote Speakers:

- Baroness Philippa Stroud - CEO of ARC, Member of the House of Lords
- Dr. Jordan Peterson - Psychologist, Online Educator and Professor
- Speaker Mike Johnson - Speaker of the U.S. House of Representatives

Spoken Word:

- Joshua Luke Smith - Pastor and Poet

Speakers:

- Dr. Jordan Peterson - Psychologist, Online Educator and Professor
- Dr. Os Guinness - Author
- Rt Hon Kemi Badenoch - Leader of the Conservative Party
- Archbishop Angaelos - Coptic Orthodox Archbishop of London
- Johannes Hartl - Philosopher and Author
- Tsitsi Masiyiwa - Philanthropist and Social Entrepreneur

This session will be a call to remember a better story of the history of humans. Our cultural and philosophical story is much deeper and richer than common knowledge. To flourish, we must remember the foundations of our civilization and who we are and what we are fighting to preserve. These big picture discussions will help Members frame their participation in the ongoing conversations.

11:00 a.m. – 11:45 a.m. Coffee Break

11:45 a.m. - 12:45 p.m. Responsible Citizenship and Social Fabric

Speakers

- Jeff Rosen - President and CEO of the National Constitution Centre
- Professor Arthur Brooks - Harvard Kennedy School
- Erica Komisar - Child Psychoanalyst

This session will delve into the importance of our social fabric. Whether it is: the provision of care, the resilience of an economic unit or the transmission of values we have forgotten these critical elements of the social fabric. The speakers will highlight the meaning & happiness that comes from virtue, faith, family, friends and work that serves. And that stable families form the bedrock of a healthy society and the only institution that can form the foundation of a resilient social fabric. All of these issues are policies that Members deal with every day in office.

12:45 p.m. - 2:00 p.m. Afternoon Tea Service

2:00 p.m. - 3:00 p.m. Free Enterprise and Good Governance

Keynotes:

- John Mackey - Co-Founder of Whole Foods Market
- Sir Niall Ferguson – Historian

Speakers:

- Miriam Cates - Former Member of Parliament
- Warren Mundine - Businessman and Former Chairman of the Prime Minister's Indigenous Advisory Council
- Rob Henderson - Commentator and Author
- Alan Miller - Co-founder and Chair of the Together Association

This panel will discuss the story of the principles that led to the worldwide reduction in poverty. Through free exchange, commerce and entrepreneurship economic growth prospered lifting

people and generations of family out of poverty. Members will benefit from the discussion of how economics and the economy need to work for everyone and every generation.

3:00 p.m. – 4:00 p.m. Energy, Resources, and our Environment

Keynotes:

- Dr. Scott Tinker - CEO of Tinker Energy Associates
- Chris Wright - CEO of Liberty Energy

Speakers:

- Chris Uhlmann - Journalist and TV Presenter
- Viscount Matt Ridley - Author, Journalist and Politician
- Magatte Wade - Entrepreneur
- Candice Bergen - Former Leader of Canadian Conservative Party

The panel will look into the energy inheritance that mankind has received and the fundamental principles that created this prosperity including Freedom, Innovation and Cheap Energy. Additionally, panelists will discuss the moral responsibility to maximize human wellbeing. Members of Congress routinely deal with energy in their day-to-day responsibilities and can relate to how Energy is all about development, prosperity and abundance.

4:00 p.m. – 4:30 p.m. Tea Break

4:30 p.m. – 5:30 p.m. Identity and the Digital Age

Keynotes:

- Peter Thiel - Entrepreneur and PayPal Co-founder
- Freddie Sayers - Editor in Chief and CEO, UnHerd
- Sophie Winkleman - Actor

Speakers:

- Dr. Jordan Peterson - Psychologist, Online Educator and Professor
- Jonathan Pageau - Editor, Orthodox Arts Journal
- Mary Harrington - Journalist

Technological progress has been the key to flourishing when it has been used in the service of humanity. This panel will discuss the nexus between technology and the foundations of Western civilization. It will build on the challenges for formation of stable identities in the digital age with a particular emphasis on how it may harm children. These issues of technology are front and center for Members of Congress in the new Congress.

5:30 p.m. – 6:30 p.m. Executive Time

Delegation Returns to the Hotel to prepare for Dinner.

7:00 p.m. - 10:30 p.m. US, Canada & South America Regional Reception/Dinner

The ExCel, Royal Victoria Dock, 1 Western Gateway, London E16 1XL, UK

Speakers:

- David Stroud - Leadership Coach and Co-Founder of the Forum Network
- Kevin Roberts - President of The Heritage Foundation
- Senator Mike Lee - U.S. Senator
- Gabriel Kanner – Businessman

This dinner will bring together conference participants from Canada, the US and South America. There they will discuss policy issues unique to their regions and determine where there may be commonalities or differences.

TUESDAY, FEBRUARY 18, 2025

Breakfast is available in the hotel lobby. A light breakfast is available on site at the conference.

9:00 a.m. Meet delegation in the hotel lobby to walk to conference.
Hotel Lobby, Royal Victoria Dock, 2 Festoon Way, London E16 1RH

9:30 a.m. -11:00 a.m. **A Civilizational Moment**

Keynotes:

- Douglas Murray - Journalist
- Dr. Jordan Peterson - Psychologist, Online Educator and Professor
- Nigel Farage – Member of Parliament
- Ayaan Hirsi Ali - Writer, Thinker and Former Politician
- Dr Os Guinness - Author

Speakers:

- David Brooks - Author and Journalist
- Hon John Anderson - Former Deputy Prime Minister of Australia
- Rod Dreher - Author
- Dr. Amy Orr-Ewing - Theologian
- Sir Niall Ferguson - Historian and Academic
- Tsitsi Masiyiwa - Philanthropist and Entrepreneur

We have a choice in whether to renew the original inspiration that animated our civilization or to replace that inspiration with managed decline. This session will delve into this civilizational choice of managed decline and permacrisis or whether there is a better story. All political and philosophical leaders will have to grapple with this choice: nihilism, a new source of inspiration, or renewal of our foundational principles.

11:00 a.m. - 11:45 a.m. **Coffee Break**

11:45 a.m. -12:45 p.m. **Responsible Citizenship and Social Fabric**

Keynote:

- Bishop Robert Barron – Founder, Word on Fire
- Jonathan Pageau – Editor, Orthodox Arts Journal
- Stephen Shaw - Documentary Film-Maker

Speakers:

- Peter Costello - Former Treasurer of Australia
- Katalin Novak - Former President of Hungary
- Dr Gudrun Kugler - Austrian politician
- Virginia Tapscott - Australian parenting advocate
- Hinae Niori - Japanese CEO of Manma
- Vladimir Gjorcev -Macedonian Politician

Most of the Western world stands at the cusp of monumental change. And at the crossroads are consequential decisions from both an economic and social standpoint. Do we embrace big government and the inevitable collapse of public services, or can we re-establish a strong social fabric? At the heart of this question is a demographic choice: mass migration, economic stagnation, or procreation. Immigration and the declining birth rates are key issues facing Members of Congress currently face.

12:45 p.m. - 2:00 p.m. Afternoon Tea Service

2:00 p.m. - 3:00 p.m. Free Enterprise and Good Governance

Chair: Peta Credlin - Political Commentator

Discussants:

- Lord Daniel Hannan – Member of European Parliament
- Senator Mike Lee – U.S. Senator
- Rt. Hon Michael Gove -- Journalist and former Member of Parliament
- Oren Cass – Chief Economist of American Compass

This will be a debate between various opinions on the choices we face when considering the issues of free enterprise and good governance. All the participants are though leaders or political leaders on the issues and Members will benefit from a robust debate on the tension between free enterprise and providing for the common good.

3:00 p.m. – 4:00 p.m. Energy, Resources and Our Environment

Keynotes:

- Sir Paul Marshall - Founder of GBNews and Hedge Fund Manager
- Robert Bryce - Journalist

Speakers:

- Tony Abbott - Former Prime Minister of Australia
- Lord David Frost – Former Minister of State for EU Relations
- Zia Yusuf - Chairman of Reform UK
- Thorsten Alsleben - Managing Director of the Initiative New Social Market Economy

Unilateral economic disarmament or the pro-human way? This session will focus on the choice of whether it is better to prioritize human flourishing, with cheap energy and dynamic economies or

4:00 p.m. – 4:30 p.m. Tea Break

4:30 p.m. – 5:30 p.m. The Better Story: Identity and the Digital Age

Keynotes

- Brendan McCord – Founder and Chair, The Cosmos Institute
- Louis Mosley - Executive Vice president, Palantir

Speakers:

- Dave Rubin - Commentator
- Eric Weinstein - Investor
- James Poulos – Editor, The American Mind
- Laila Mikelwait – Founder, Traffickinghub

The Digital Age has only increased the confusion over the ramifications of technological advancement. We now find ourselves at crossroads - Techno-libertarianism or state control. Or is there a better story? This session will look into the Future of tech and identity in the 21st century.

6:00 p.m. – 7:00 p.m. Travel to Dinner

7:00 p.m. – 10:00 p.m. Rediscovering the Foundations of Prosperity Reception/Dinner
Mansion House, Walbrook, City of London, London EC4N 8BH

Speakers:

- Speaker Mike Johnson – Speaker of the U.S. House of Representatives
- Sir Paul Marshall -- Founder of GBNews and Hedge Fund Manager

This small group dinner will feature U.S. House Speaker Mike Johnson and Philanthropist Sir Paul Marshall. The discussion will focus on taking the lessons of the panels during the day on free enterprise, energy, digital advancement and social fabric and delving into the choices we face.

WEDNESDAY 19TH FEBRUARY *Rep. Norman will not attend events on Wednesday as he will be traveling home

Breakfast is available in the hotel lobby. A light breakfast is available on site at the conference.

9:00 a.m. Meet delegation in the hotel lobby to walk to conference.
Hotel Lobby, Royal Victoria Dock, 2 Festoon Way, London E16 1RH

9:30 a.m. - 11:00 a.m. The Better Story: Building a Better World

Keynotes:

- Konstantin Kisin - Satirist and Author
- Alexandre Pesey - Founder of the Institut de Formation Politique
- Ian Rowe - American Enterprise Institute Senior Fellow
- Pete Richardson - Leadership Coach

Chair:

- Bari Weiss - Journalist

Speakers:

- Allison Pearson (Telegraph columnist)
- Scott Atlas (Presidential adviser on healthcare),
- Toby Young (founder of the Free Speech Union)
- Will Inboden (professor and Head of the Hamilton Centre)

This session will focus on the need for re-seeding the values of Western Civilization. It will answer some critical questions such as: How do we rebuild agency and character in the next generation and not a victim mentality? And with my freedom, how do I know what I am for and where to start pioneering? There is a need to reestablish freedom and actively break the cycle of decline. One of the key issues to be discussed will be the need to restore a commitment to freedom of speech which is of primary importance to Members of Congress.

11:00 a.m. - 11:45 a.m. Coffee Break

11:45 a.m.- 12:45 p.m. Responsible Citizenship and Social Fabric: What is our part to play?

Keynote:

- Makoto Fujimura - Artist

Speakers:

- Sabin Howard - Sculptor
- Jeff Harmon – Founder, Angel Studios
- Neal Harmon – Founder, Angel Studios

Fundamental to rebuilding a responsible citizenship will be reconstructing the very fabric of our society. Critical steps such as cultural reforms, reestablishing a strong social fabric and developing institutional renewal, are fundamental to creating a newly emboldened citizenry. Members will benefit from the speaker's ideas on how to rebuild families, personal identities and restore culture.

12:45 p.m. – 2:00 p.m. Afternoon Tea Service

2:00 p.m. – 3:00 p.m. Transportation to meeting
Meet in hotel lobby for shuttle at 2:00 p.m.

3:00 p.m. – 4:30 p.m. Meeting with Members of Parliament

CODEL participants will be meeting with key allies in the Conservative party from the House of Commons to discuss current UK-US relations and other items of interest.

4:30 p.m. – 5:30 p.m. Transportation to Hotel

5:30 p.m. – 6:30 p.m. Executive time to prepare for Dinner

7:00 p.m. - 10:30 p.m. Politicians Reception/Dinner

The ExCel, Royal Victoria Dock, 1 Western Gateway, London E16 1XL, UK

This Dinner will be a small group discussion that will include all of the politicians that are attending the conference. They will discuss the various geopolitical lessons from the conference and how that affects them

THURSDAY, FEBRUARY 20, 2025

Hotel Check out/travel day

Airport transfers will be arranged based on individual flight times.

Member Travel to Heritage CODEL

Departures to London

Thursday, February 13, 2025

Name: Harriet Hageman
Flight number: UA 918
Flight path: IAD
Departure date: Thu Feb 13th
Departure time: 6:25 PM
Arrival date: Fri Feb 14th
Arrival time: 6:40 AM

Name: John Sundahl
Flight number: UA 918
Flight path: IAD
Departure date: Thu Feb 13th
Departure time: 6:25 PM
Arrival date: Fri Feb 14th
Arrival time: 6:40 AM

Friday, February 14, 2025

Name: Eric Burlison
Flight number: UA 5859
Flight path: SGF-ORD-LHR
Departure date: Fri Feb 14th
Departure time: 3:20 PM
Arrival date: Sat Feb 15th
Arrival time: 7:55 AM

Name: Angela Burlison
Flight number: UA 5859
Flight path: SGF-ORD-LHR
Departure date: Fri Feb 14th
Departure time: 3:20 PM
Arrival date: Sat Feb 15th
Arrival time: 7:55 AM

Saturday, February 15th, 2025

Name: Diana Harshbarger
Flight number: DL 4957
Flight path: TRI-ATL-LHR

Departure date: Sat Feb 15th
Departure time: 5:06 PM
Arrival date: Sun Feb 16th
Arrival time: 10:35 AM

Name: Robert Harshbarger
Flight number: DL 4957
Flight path: TRI-ATL-LHR
Departure date: Sat Feb 15th
Departure time: 5:06 PM
Arrival date: Sun Feb 16th
Arrival time: 10:35 AM

Name: Michael Cloud
Flight number: UA 5
Flight path: IAH-LHR
Departure date: Sat Feb 15th
Departure time: 7:55 PM
Arrival date: Sun Feb 16th
Arrival time: 11:05 AM

Name: Rosel Cloud
Flight number: UA 5
Flight path: IAH-LHR
Departure date: Sat Feb 15th
Departure time: 7:55 PM
Arrival date: Sun Feb 16th
Arrival time: 11:05 AM

+ Expected Departure Date/Time for Representative and Mrs. Andy Harris

Sunday, February 16th 2025

Name: Ralph Norman
~~Flight number: AA 732~~
Flight path: CLT-LHR
~~Departure date: Sun Feb 16th~~
~~Departure time: 8:30 PM~~
~~Arrival date: Mon Feb 17th~~
~~Arrival time: 9:15 AM~~

Correct flight:

Saturday, February 15, 2025, Arriving
Sunday, February 16th, 2025

AA Flight CLT > LHR, 6:15pm- 7:00am

Name: Elaine Norman
~~Flight number: AA 732~~
Flight path: CLT-LHR
~~Departure date: Sun Feb 16th~~
~~Departure time: 8:30 PM~~
~~Arrival date: Mon Feb 17th~~

~~Arrival time: 9:15 AM~~

Departures from London:

Wednesday, February 19th, 2025

Name: Ralph Norman
Flight number: AA 731
Flight path: LHR-CLT
Departure date: Wed Feb 19th
Departure time: 1:30 PM
Arrival date: Wed Feb 19th
Arrival time: 5:30 PM

Name: Elaine Norman
Flight number: AA 731
Flight path: LHR-CLT
Departure date: Wed Feb 19th
Departure time: 1:30 PM
Arrival date: Wed Feb 19th
Arrival time: 5:30 PM

Thursday, February 20th, 2025

Name: Michael Cloud
Flight number: UA 879
Flight path: LHR - IAD
Departure date: Thu Feb 20th
Departure time: 9:20 AM
Arrival date: Thu Feb 20th
Arrival time: 2:05 PM

Name: Rosel Cloud
Flight number: UA 879
Flight path: LHR - IAD
Departure date: Thu Feb 20th
Departure time: 9:20 AM
Arrival date: Thu Feb 20th
Arrival time: 2:05 PM

Name: Diana Harshbarger
Flight number: DL 5999
Flight path: LHR -ATL - TRI
Departure date: Thu Feb 20th
Departure time: 10:50 AM

Arrival date: Thu Feb 20th
Arrival time: 6:28 PM

Name: Robert Harshbarger
Flight number: DL 5999
Flight path: LHR -ATL - TRI
Departure date: Thu Feb 20th
Departure time: 10:50 AM
Arrival date: Thu Feb 20th
Arrival time: 6:28 PM

Name: Harriet Hageman
Flight number: UA 919
Flight path: LHR - IAD
Departure date: Thu Feb 20th
Departure time: 12:05 PM
Arrival date: Thu Feb 20th
Arrival time: 3:45 PM

Name: John Sundahl
Flight number: UA 919
Flight path: LHR - IAD
Departure date: Thu Feb 20th
Departure time: 12:05 PM
Arrival date: Thu Feb 20th
Arrival time: 3:45 PM

Name: Eric Burlison
Flight number: UA 959
Flight path: LHR -ORD-SGF
Departure date: Thu Feb 20th
Departure time: 1:35 PM
Arrival date: Thu Feb 20th
Arrival time: 9:44 PM

Name: Angela Burlison
Flight number: UA 959
Flight path: LHR -ORD-SGF
Departure date: Thu Feb 20th
Departure time: 1:35 PM
Arrival date: Thu Feb 20th
Arrival time: 9:44 PM



214 Massachusetts Avenue, NE
Washington, DC 20002
(202) 546-4400
heritage.org

November 20, 2024

Dear Representative,

I am writing to invite you and your spouse to join The Heritage Foundation's trip to London, England to attend the **Alliance for Responsible Citizenship (ARC) Conference**.

Scheduled to take place **Monday, February 17th – Wednesday, February 19th, 2025**, at the 'ExCel London' conference centre, this invite-only international conference will gather world-leading thinkers, business leaders, policy makers, and culture formers to discuss some of today's most important social, economic, cultural, and moral questions.

As part of Heritage's delegation to ARC Conference 2025, you can also join me for meetings with Members of Parliament, leading British conservatives, and London think tanks for the purpose of strengthening the special relationship between the U.S. and U.K. conservative movements.

The Heritage Foundation will provide transportation, overnight accommodations, and meals throughout the trip in accordance with the House/Senate Ethics Committee. A detailed agenda will be forthcoming in the weeks ahead.

We kindly ask that you respond by **December 13th, 2024**. Please contact my Deputy Chief of Staff Ericka Morris at ericka.morris@heritage.org to RSVP and to answer any questions you may have.

Sincerely,

A handwritten signature in cursive script that reads "Kevin Roberts".

Kevin Roberts, PhD
President
The Heritage Foundation