

COMMITTEE ON ETHICS

MEMBER/OFFICER POST-TRAVEL DISCLOSURE FORM Original Amendment

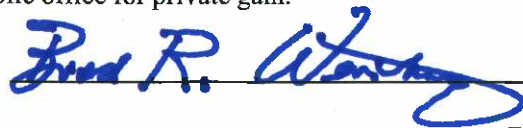
This form is for disclosing the receipt of travel expenses from a private source for travel taken in connection with a Member or officer's official duties. This form does not eliminate the need to report privately-funded travel on the Member or officer's annual *Financial Disclosure Statement*. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Brad Wenstrup
2. a. Name of Accompanying Relative: _____ **OR** None
b. Relationship to Traveler: Spouse Child Other (specify): _____
3. a. Dates: Departure: 03/08/2024 Return: 03/09/2024
b. Dates at Personal Expense, if any: _____ **OR** None
4. Departure City: Washington, DC Destination: Sea Island, GA Return City: Cincinnati, OH
5. Sponsor(s), Who Paid for the Trip: American Enterprise Institute
6. Describe Meetings and Events Attended (attach additional pages if necessary): Dinner and evening sessions on Friday night (A Conversation with Bari Weiss)
Early bird sessions (Is There Life in China After the CCP?, The Situation Room: The Wars in Ukraine & The Middle East, The Long COVID for America's Schools. The War on Poverty at 60) spoke at the session, America in a Disordered World, attended lunch and the session, Teenage Mental Health- An American Crisis
7. Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box*:
 - a. a completed *Sponsor Post-Travel Disclosure Form*;
 - b. the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
 - c. page 2 of the completed *Traveler Form* submitted by the Member or officer; **and**
 - d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
b. If not, explain: _____

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. I have determined that all of the expenses on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with my duties as a Member or officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

Member / Officer Signature: _____



Date: 03/25/24

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: American Enterprise Institute

2. Travel Destination(s): Sea Island, Georgia

3. Date of Departure: 3/8/2024 Date of Return: 3/9/2024

4. Name(s) of Traveler(s): Rep. Brad Wenstrup

Note: You may list more than one traveler on a form only if **all** information is **identical** for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$1,042.78 (\$468.20 airfare, \$574.58 ground transport)	\$681.38	\$526	\$192.31 (associated service charges, taxes, and fees for meals)
Accompanying Family Member	N/A	N/A	N/A	N/A

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. *Signify statement is true by checking box.*

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: 3/18/2024

Name: S. Christopher Gavin Title: Associate Director, Government Relations

Organization: American Enterprise Institute

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1789 Massachusetts Avenue NW, Washington, DC 20036

Telephone: 202-419-5250 Email: chris.gavin@aei.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

COMMITTEE ON ETHICS

TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection.

This form and any attachments may be submitted at 1015 Longworth House Office Building or travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. **You must receive explicit approval from the Committee before you depart on this trip.**

Name of Traveler: Brad R. Wenstrup

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: Brad R. Wenstrup

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): _____

Office Address: 2335 Rayburn House Office Building

Telephone Number: 202-225-3164

Email Address of Contact Person: marie.policastro@mail.house.gov

Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via email: travel.requests@mail.house.gov.

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Brad R. Wenstrup
2. Sponsor(s) who will be paying or providing in-kind support for the trip: American Enterprise Institute
3. City and State **OR** Foreign Country of Travel: Sea Island, GA
4. a. Date of Departure: 3/8/24 Date of Return: 3/9/24
b. Yes No Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? **If yes:**
 - (1) Name of Accompanying Family Member: _____
 - (2) Relationship to Traveler: Spouse Child Other (specify): _____
 - (3) Yes No Accompanying Family Member is at least 18 years of age?
6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. **If yes, and you are requesting lodging for two nights, explain why the second night is warranted:**

7. Yes No *Primary Trip Sponsor Form* is attached, including agenda, invitation, invitee list, and any other attachments and Additional Sponsor Forms.
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**
Relevant to position on House Ways and Means, Permanent Select Committee, and the Select Subcommittee on the Coronavirus Pandemic
9. **Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member: Brad R. Wenstrup

Date: 2/1/24

COMMITTEE ON ETHICS

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee's website (ethics.house.gov) provides detailed instructions for filling out the form. The Committee will notify the House invitees directly of its decision and will not notify the trip sponsors.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips. Signatures must comply with section 104(bb) of the Travel Regulations.

1. Sponsor who will be paying for the trip:

American Enterprise Institute

2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. *Signify that the statement is true by checking box.*

3. **Check only one.** I represent that:

- a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip; **OR**
- b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds; **OR**
- c. The primary trip sponsor has accepted funds, services, or in-kind assistance from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: _____

4. Provide names and titles of **ALL** House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary): See addendum

5. Yes No Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of Departure: March 7, 2024 Date of Return: March 10, 2024

7. a. City of departure: Washington, DC

b. Destination(s): Sea Island, Georgia

c. City of return: Member's Discretion

8. **Check only one.** I represent that

- a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965; **OR**
- b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent; **OR**
- c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. **Check only one of the following.**

- a. I checked 8(a) or (b) above; **OR**
- b. I checked 8(c) above but am not offering any lodging; **OR**
- c. I checked 8(c) above and am offering lodging and meals for one night; **OR**
- d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted. _____

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*

11. **Check only one of the following.**

- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify the statement is true by clicking the box; OR*
- b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education.

12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:

AEI is a non-profit, tax-exempt public policy research organization. AEI plans, sponsors, and pays for the entirety of World Forum. The World Forum addresses public policy issues important to AEI research, including the status of economic policy, reforms in higher education, US foreign policy, science and technology, and domestic policy.

13. **Answer parts a and b. Answer part c if necessary:**

- a. Mode of travel: Air Rail Bus Car Other (specify: Car to/from airport)
- b. Class of travel: Coach Business First Charter Other (specify: _____)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box.*

15. **Check only one.** I represent that either:

- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
- b. The trip involves events that are arranged specifically *with regard* to congressional participation. If "b" is checked:
 - 1) Detail the cost *per day* of meals (approximate cost may be provided): _____
 - 2) Provide the reason for selecting the location of the event or trip: _____

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: The Cloister at Sea Island City: Sea Island, GA Cost Per Night: \$681.38
Reason(s) for Selecting: This is the only lodging option as it's a private island and is the only hotel.
Hotel Name: _____ City: _____ Cost Per Night: _____
Reason(s) for Selecting: _____
Hotel Name: _____ City: _____ Cost Per Night: _____
Reason(s) for Selecting: _____

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*

18. **Total Expenses for each Participant:**

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	See attached addendum	See attached addendum	See attached addendum
For each Accompanying Family Member	See attached addendum	See attached addendum	See attached addendum

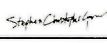
	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	N/A	
For each Accompanying Family Member	N/A	

19. **Check only one:**

- a. I certify that I am an officer of the organization listed below; **OR**
- b. *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. **I certify by my signature that**

- a. **I read and understand the Committee's Travel Regulations;**
- b. **I am not a registered federal lobbyist or registered foreign agent; and**
- c. **The information on this form is true, complete, and correct to the best of my knowledge.**

Signature:  Date: 1/31/2024
 Name: S. Christopher Gavin Title: Associate Director, Government Relations
 Organization: American Enterprise Institute
 Address: 1789 Massachusetts Ave NW, Washington, DC 20036
 Email: chris.gavin@aei.org Telephone: +1 480 868 1823

If there are questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or travel.requests@mail.house.gov.

Michael Guest, Mississippi
Chairman
Susan Wild, Pennsylvania
Ranking Member

David P. Joyce, Ohio
John H. Rutherford, Florida
Andrew R. Garbarino, New York
Michelle Fischbach, Minnesota

Veronica Escobar, Texas
Mark DeSaulnier, California
Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Keelie Broom
Counsel to the Chairman

David Arrojo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
Facsimile: (202) 225-7392

March 6, 2024

The Honorable Brad Wenstrup
U.S. House of Representatives
2335 Rayburn House Office Building
Washington, DC 20515

Dear Colleague:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Sea Island, Georgia, scheduled for March 8 to 9, 2024, sponsored by American Enterprise Institute.

You must complete a Member/Officer Post-Travel Disclosure Form and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. You must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest
Chairman

Susan Wild
Ranking Member

MG/SW:mc

2024 AEI World Forum

Addendum

Question 4:

Ami Bera: This member was invited because of his positions on the House Foreign Affairs Committee and Permanent Select Committee on Intelligence.

Byron Donalds: This member was invited because of his positions on the House Committee on Financial Services and House Committee on Oversight.

Mike Gallagher: This member was invited because of his position as the Chairman of the Select Committee on the Strategic Competition between the United States and the Chinese Communist Party, and as the Chairman of the House Armed Services Subcommittee on Cyber, Information Technologies, and Innovation.

Garret Graves: This member was invited because of his positions on the House Committee on Natural Resources and the House Committee on Transportation and Infrastructure.

Patrick McHenry: This member was invited because of his position as Chairman of the House Financial Services Committee.

Jimmy Panetta: This member was invited because of his positions on the House Committee on Armed Services and the Ways and Means Committee.

Steve Scalise: This member was invited because of his role as House Majority Leader.

Jason Smith: This member was invited because of his role as Chairman of the House Ways and Means Committee and Joint Committee on Taxation.

Elise Stefanik: This member was invited because of her position as Republican Conference Chair and positions on the House Armed Services Committee and House Education and Workforce Committee.

Mike Waltz: This member was invited because of his positions on the House Committee on Foreign Affairs, House Committee on Armed Services, and House Permanent Select Committee on Intelligence.

Brad Wenstrup: This member was invited because of his positions on the House Committee on Ways and Means and the Permanent Select Committee on Intelligence.

Question 18 Addendum:

For each Members, Officer, or Employee

- Total Transportation per Participant: \$1,174.58 (\$airfare 600*, \$574.58 round trip for ground transportation from JAX to Sea Island.
 - Ground transportation is only charged once per couple
 - *Avg. roundtrip for coach-class airfare, DCA-JAX. Final costs subject to airfare availability, travel dates, and specific return destination.
- Total Lodging per Participant: MAX: \$2,044.14 (\$681.38/night)
 - Lodging rates subject to decrease based on final room availability, room-type assignment, and length of stay.
 - The \$681.38 nightly rate is the maximum rate (including taxes and fees) for the standard room type at Sea Island.
- Total Meal Expenses per Participant: MAX: \$2,127.64 per person. Total also includes \$569.64 in service charges, taxes, and fees.
(3 Breakfast, \$261 total)(3 Lunch, \$234 total) (3 Receptions, \$258 total)(3 Dinner, \$806)

For each Accompanying Family Member

- Total Transportation per Participant: \$1,174.58 (\$airfare 600*, \$574.58 round trip for ground transportation from JAX to Sea Island.
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2024 AGENDA AT A GLANCE

Thursday, March 7

All Day	Registration
5:00–6:00 p.m.	Reception
6:00–7:00 p.m.	Opening and Welcome
7:00–8:00 p.m.	Dinner
8:00–10:00 p.m.	Post-Dinner Reception
8:30 p.m.	Starlight Chats

Friday, March 8

7:30–9:30 a.m.	Breakfast Opens
8:00–9:00 a.m.	Early Bird Sessions
9:30–10:30 a.m.	Breakout Sessions
10:45 a.m.–12:15 p.m.	Morning Keynote
12:30–1:45 p.m.	Luncheon
2:00–3:15 p.m.	Afternoon Sessions
3:15–5:00 p.m.	Afternoon Break
5:00–6:00 p.m.	Evening Conversation
6:00–7:00 p.m.	Reception
7:15–8:30 p.m.	Dinner
8:45–9:45 p.m.	Starlight Chats

Saturday, March 9

7:30–9:30 a.m.	Breakfast Opens
8:00–9:00 a.m.	Early Bird Sessions
9:30–10:30 a.m.	Breakout Sessions
10:45 a.m.–12:15 p.m.	General Session
12:30–1:45 p.m.	Luncheon
2:00–3:15 p.m.	Afternoon Sessions
3:15–5:00 p.m.	Afternoon Break
5:00–6:00 p.m.	Evening Conversation
6:00–7:00 p.m.	Reception
7:15–8:30 p.m.	Dinner
8:45–9:45 p.m.	Starlight Chats
8:45–10:30 p.m.	Reception

Sunday, March 10 (Daylight Saving Time)

7:30–10:15 a.m.	Breakfast Opens
9:00–10:15 a.m.	Early Bird Session

2024 AEI World Forum

Addendum

Question 4:

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Sunday, March 10 (Daylight Saving Time)

7:30–10:15 a.m.	Breakfast Opens
9:00–10:15 a.m.	Early Bird Session

Inbound travel details:

Name	Inbound travel
Representative Ami Bera	3/8: depart DCA 3:10 PM, arrive BQK 8:35 PM
Representative Byron Donalds	3/8: depart DCA 1:45 PM, arrive JAX 3:52 PM
Representative Mike Gallagher	3/8: depart DCA 1:45 PM, arrive JAX 3:52 PM
Representative Garret Graves	3/8: depart DCA 2:57 PM, arrive JAX 5:07 PM
Representative Patrick McHenry	3/8: depart DCA 1:45 PM, arrive JAX 3:52 PM
Representative Jimmy Panetta	3/8: depart IAD 1:15 PM, arrive JAX 3:27 PM
Representative Mike Waltz	3/8: depart DCA 2:57 PM, arrive JAX 5:07 PM
Representative Brad Wenstrup	3/8: depart DCA 1:45 PM, arrive JAX 3:52 PM

Thursday, March 7

No House travelers will be traveling or participating on this day

All Day	Registration	Colonial Lounge
5:00–5:50 p.m.	Reception	The Beach Club
5:50–6:00 p.m.	Welcome Remarks Robert Doar	The Beach Club
6:00–6:45 p.m.	Opening Conversation The States of the Union: Two Governors' Views Brian Kemp Ned Lamont Chris Stirewalt (Moderator)	The Beach Club AEI scholar Chris Stirewalt interviews Georgia Governor Brian Kemp and Connecticut Governor Ned Lamont to get governors' perspective on the state of the country in 2024. The conversation will cover the challenges and opportunities the states and state governments are facing today
6:45–7:45 p.m.	Dinner	The Beach Club
7:45–10:15 p.m.	Post-Dinner Reception	The Cloister
8:15–9:00 p.m.	Evening Conversation A Conversation with Greg Brockman, Co-founder and President of OpenAI Paul Gigot (Moderator)	The Cloister Ballroom Wall Street Journal editor Paul Gigot talks with Greg Brockman about the revolutionary developments in artificial technology in the past couple years. Their discussion will cover the nature of the technology, its likely impacts on the workforce and economy, and what we can expect from the future.
9:00 p.m.	Livestream State of the Union Address	The Cloister
9:15–10:15 p.m.	Starlight Chats The Changing National Collegiate Athletic Association Charles Baker James E. Delany William Weatherford (Moderator)	The Cloister On and off the field, college sports commanded Americans' attention this past year. The financial compensation of student-athletes through name, image, and likeness deals; the ever-increasing transfer rates of athletes; and conference realignment have transformed the traditional landscape of college athletics. How should universities, student-athletes, and fans understand and react to these developments? Are they a unique opportunity for growth or a threat to the integrity of competition? And what's coming next? National Collegiate Athletic Association President Charles Baker and former Big 10 Commissioner James E. Delany will provide an insider perspective on these issues in a conversation moderated by AEI trustee William Weatherford.

Life-and-Death Decisions in Seconds: Mission Control During Apollo

Gene Kranz
Charles Murray (Moderator)

When Apollo 11 first put human beings on the moon, Gene Kranz was the flight director for the lunar landing. When the Apollo 13 service module exploded in space, Mr. Kranz was the flight director who successfully brought the astronauts home. For this, he was awarded the Presidential Medal of Freedom, the nation’s highest civilian honor, and he was portrayed by Ed Harris in the 1995 film *Apollo 13*. Mr. Kranz was NASA’s second chief flight director and directed missions for the Mercury, Gemini, and Apollo programs. He is the author of a *New York Times* bestselling memoir *Failure Is Not an Option: Mission Control from Mercury to Apollo 13 and Beyond*. Join Charles Murray, coauthor of *Apollo: The Race to the Moon*, for a conversation with this American hero.

Travel day

Reps. Donalds, Gallagher, McHenry, Panetta, Wenstrup: 4 hours of programming
Reps. Graves, Waltz: 2 hours of programming; Rep. Bera: <1 hour of programming

Friday, March 8

7:30–9:30 a.m. Breakfast Opens The Cloister

8:00–9:00 a.m. Early Bird Sessions The Cloister

Is India Really Rising?

Bhaskar Chakravorti
Derek Scissors
Ashley J. Tellis
Sadanand Dhume (Moderator)

India is the new hot partner country in economics and, potentially, security. The usual basis for this is the country’s huge, young population and potential for a full generation of fast economic growth. But those factors were present five years ago, when India received much less attention. What’s changed to make it more popular? One possibility is the country’s policy choices. Another, though, is that India is basically the same and the world is just more desperate for an economic success not named China. This panel will debate bullish and bearish views of India and then consider some of the political and military implications of India hype rising versus India really rising.

Rescuing San Francisco from the Far Left

Jay Cheng
Robert Doar (Moderator)

In 2022, San Francisco voters did the seemingly unthinkable: They recalled their own progressive district attorney, creating a political moment that reshaped the conversation around public safety in the Democratic Party. The City by the Bay did it twice that year, when it also recalled three progressive school board members. How did America’s most liberal city come to dramatically reject far-left politics? Join AEI President Robert Doar and Jay Cheng, lead organizer of District Attorney Chesa Boudin’s recall and executive director of Neighbors for a Better San Francisco, for a discussion of the political battles that are defining San Francisco and how changing trends and demographics could reshape urban politics in the decade to come.

8:00–9:30 a.m. Special Exhibit The Cloister

The Situation Room: The Wars in Ukraine and the Middle East

Frederick W. Kagan
Kimberly Kagan

Frederick W. Kagan and the Critical Threats Project (CTP) at AEI work closely with their research partner, the Institute for the Study of War (ISW), led by Kimberly Kagan. CTP and ISW are analyzing the ongoing Russian invasion of Ukraine, the Israel-Hamas war, and Iran’s activities in the Middle East. The daily update maps are actively used by most major media outlets, including the BBC, CNN, *The Guardian*, the *Financial Times*, the *New York Times*, and Reuters. This session will showcase the most recent CTP-ISW assessments of the conflicts in Ukraine and the Middle East and provide up-to-date information on the crises.

9:30–10:30 a.m.

Breakout Sessions

A Sign of Hope at Public Universities

Justin Dyer
William Inboden
Rob Portman
Jenna Silber Storey (Moderator)

The Cloister

Public universities in red states have recently launched some of the most ambitious projects in university-level civic education that our country has seen in decades. New efforts on this front are underway in Arizona, Florida, Mississippi, North Carolina, Ohio, Tennessee, Texas, and Utah. Do these innovative programs have a chance to significantly affect the political monoculture on campus? What are their immediate goals and long-term prospects?

How to Think About Addiction

R. Gil Kerlikowske
Beau Kilmer
Sally Satel
Matthew Continetti (Moderator)

The national overdose rate in the country is unprecedented and has been increasing for decades. Why? As highly potent and cheap illicit opioids and stimulants are increasingly produced in labs (not grown in fields), more pressure falls on efforts to reduce Americans’ demand for drugs. This requires policymakers and nonspecialist health professionals to understand addiction more clearly. How have supply and demand–reduction practices changed over the years, and do new forms of “harm reduction” hurt or help?

The US Economic Outlook: Soft Landing, Hard Landing, or No Landing?

Jason Furman
Michael R. Strain
Lawrence H. Summers
Kevin Warsh
Mark Zandi
James Pethokoukis (Moderator)

Many economists expected a recession in 2023. But consumers proved surprisingly resilient in the face of rapidly increasing interest rates, and inflation decelerated with less labor market damage than many feared and expected. What is in store for the economy in 2024? Opinions vary widely, with substantial disagreement among forecasters, investors, and Federal Reserve officials. Will the Fed achieve a “soft landing,” in which unemployment stays low and inflation returns to its target rate? Will the delayed effect of interest rates and geopolitical uncertainty lead to a recession? Or will the economy reaccelerate as inflation-adjusted incomes increase? Our panel of top economists will discuss their outlook for 2024.

10:45 a.m.–12:15 p.m.

Morning Keynote

A Conversation with Jamie Dimon, Chairman and CEO of JPMorgan Chase & Co.

Robert Doar (Moderator)

The Cloister Ballroom

AEI President Robert Doar interviews JP Morgan CEO Jamie Dimon about the banking industry, Wall Street, the broader business climate, and the economic outlook for the US and the rest of the world.

12:30–1:45 p.m.

Luncheon

A Conversation with Sundar Pichai, CEO of Google and Alphabet

Rob Portman (Moderator)

The Beach Club

AEI scholar Rob Portman interviews Google CEO Sundar Pichai for a wide-ranging conversation on the tech industry and America’s economic future. Topics will include opportunities and barriers to innovation, the impact of transformative technologies like AI, and the state of Silicon Valley today.

2:00–3:15 p.m.

Afternoon Sessions

How to Make Society Friendlier to Families

Erika Bachiochi
Patrick T. Brown
Timothy P. Carney
Ramesh Ponnuru (Moderator)

The Cloister

American birth rates hit record lows even before the pandemic and have kept falling. Parents and children are more anxious than ever before. What are the causes of this baby bust and anxiety boom, and what could reverse them? Building on the arguments of Timothy P. Carney’s new book, *Family Unfriendly: How Our Culture Made Raising Kids Much Harder Than It Needs to Be*, this panel will discuss the policy, economic, and cultural dimensions of this crucial question.

Regulation and the Courts: Reflections on the Business Environment

Rachel Brand
 Brent J. McIntosh
 Jennifer G. Newstead
 Adam J. White (Moderator)

Businesses today face unprecedented regulatory challenges: tidal waves of federal and state regulations, jarring regulatory uncertainty from one administration to the next, and a heated new political environment. For all these reasons and more, major corporations' chief legal officers have a unique window into the modern administrative state. Chief counsels of several leading companies in different sectors will offer insights into the modern regulatory environment.

(Concludes at 3:30 p.m.)

The Return of Antisemitism

Jeffrey A. Rosen
 Bret Stephens
 Bari Weiss
 Danielle Pletka (Moderator)

The phrase "never again" became a mantra after the Holocaust, but in truth, many believed that the kind of Jew hatred that fueled the Nazi genocide had seen its last days in 1945. However, the post-October 7 explosion of antisemitism—in the streets of America and Europe, on college campuses worldwide, and online—belied that belief, leaving Jewish communities shell-shocked. Where did this antisemitism come from? Is it more prevalent on the left than the right? Is anti-Zionism the same as antisemitism? And how can antisemitism be defeated?

2:00–4:45 p.m.

Special Exhibit

The Situation Room: The Wars in Ukraine and the Middle East

Frederick W. Kagan
 Kimberly Kagan

The Cloister

Frederick W. Kagan and the Critical Threats Project (CTP) at AEI work closely with their research partner, the Institute for the Study of War (ISW), led by Kimberly Kagan. CTP and ISW are analyzing the ongoing Russian invasion of Ukraine, the Israel-Hamas war, and Iran's activities in the Middle East. The daily update maps are actively used by most major media outlets, including the BBC, CNN, *The Guardian*, the *Financial Times*, the *New York Times*, and Reuters. This session will showcase the most recent CTP-ISW assessments of the conflicts in Ukraine and the Middle East and provide up-to-date information on the crises.

Reps. Donalds, Gallagher, McHenry, Panetta, Wenstrup traveling from airport to Sea Island from 4:15-5:30 and will begin attending the conference with dinner and evening sessions.

3:30–5:00 p.m.

Afternoon Break

5:00–6:00 p.m.

Evening Conversation

The Cloister Ballroom

**A Conversation with Marc Andreessen,
 Cofounder and General Partner at Andreessen Horowitz**

James Pethokoukis (Moderator)

AEI scholar Jim Pethokoukis talks with entrepreneur and investor Marc Andreessen about the importance of innovation to the US economy and the technological breakthroughs that could transform our society. Andreessen will discuss his technooptimist vision and the opportunities for and obstacles to realizing it.

6:00–7:00 p.m.

Reception

The Cloister

7:15–8:30 p.m.

Dinner

The Cloister

Reps. Graves and Waltz traveling from airport to Sea Island from 5:30-7:00 and will begin attending the conference with dinner and evening sessions.

8:30–9:45 p.m.

Reception

The Cloister

Reps. Bera traveling from the airport to Sea Island from 8:50-9:15 and will begin attending the conference with reception and the morning sessions.

8:45–9:45 p.m.

Starlight Chats
A Conversation with Bari Weiss
 Yuval Levin (Moderator)
A Conversation with Lawrence H. Summers
 Michael R. Strain (Moderator)

The Cloister

Lawrence H. Summers is one of the nation’s most distinguished economists and public servants. He has served as the 71st secretary of the Treasury (1999–2001), director of the National Economic Council (2009–10), and president of Harvard University (2001–06). He currently serves on the board of OpenAI. Dr. Summers is a leading voice on a wide range of issues, including the economic outlook, future trends in the domestic and global economies, the state and future of higher education, and the future of artificial intelligence. He is an insider at the highest levels of the Democratic Party while remaining an independent, nonpartisan public intellectual. Join him and Michael R. Strain for a wide-ranging conversation.

Rep. Gallagher: 2.5 hours of programming
Rep. Wenstrup: 7.5 hours of programming
All other members: 14 hours of programming

Saturday, March 9

7:30–9:30 a.m.

Breakfast Opens

The Cloister

8:00–9:00 a.m.

Early Bird Sessions
An Agenda for Restoring Our Constitution
 Jack Landman Goldsmith
 Yuval Levin
 Patrick McHenry
 Adam J. White (Moderator)

The Cloister

When Americans think about threats to the Constitution today, we tend to have in mind particular individuals or extreme events. But the broader dysfunction of key institutions is a deeper and more complicated problem. What would it take to restore the basic balance of our system of government—to help Congress, the executive branch, the courts, the states, and the public reclaim their proper roles? And how can we help the American people understand our constitutional challenges in their full scope?

Is There Life in China After the Chinese Communist Party?
 Mike Gallagher
 John Garnaut
 Daniel Tobin
 Dan Blumenthal (Moderator)

Is the Chinese Communist Party’s (CCP) rule fundamentally stable? Historically, analysts and policymakers have often overestimated the staying power of totalitarian regimes. After a decade of Stalinesque purges by Chairman Xi Jinping, a failed “zero COVID” policy, economic stagnation, and the absence of a succession plan, will the party hold on to power? What is the state of dissent and opposition in China? Has Xi managed to completely destroy all competing centers of power? If a challenge to CCP rule emerged, what might it look like? This panel will discuss whether the US has an interest in CCP stability and what Washington’s strategy toward Chinese internal politics should be.

8:00–10:30 a.m.

Special Exhibit
The Situation Room: The Wars in Ukraine and the Middle East
 Frederick W. Kagan
 Kimberly Kagan

The Cloister

Frederick W. Kagan and the Critical Threats Project (CTP) at AEI work closely with their research partner, the Institute for the Study of War (ISW), led by Kimberly Kagan. CTP and ISW are analyzing the ongoing Russian invasion of Ukraine, the Israel-Hamas war, and Iran’s activities in the Middle East. The daily update maps are actively used by most major media outlets, including the BBC, CNN, *The Guardian*, the *Financial Times*, the *New York Times*, and Reuters. This session will showcase the most recent CTP-ISW assessments of the conflicts in Ukraine and the Middle East and provide up-to-date information on the crises.

Rep. Gallagher departs conference at 9:00 AM

9:30–10:30 a.m.

Breakout Sessions

The End of the Neoliberal Consensus?

Ami Bera
Byron Donalds
R. Glenn Hubbard
Jason Smith
Mark Zandi
Alex Brill (Moderator)

The Cloister

President Ronald Reagan pursued a supply-side economic agenda. President Bill Clinton famously declared in 1996 that “the era of big government is over” and balanced the federal budget. Subsequent administrations pursued free trade agreements and championed American economic leadership. But Presidents Donald Trump and Joe Biden have abandoned this consensus approach, favoring protectionism for domestic manufacturing, industrial policy, and fiscal irresponsibility. Should the US return to the “neoliberal consensus,” or is a larger role for the government in the economy advisable? Is economic nationalism a phase brought on by populism, or does it represent the future for economic policy?

The Long COVID for America’s Schools

Nat Malkus
Robert Doar (Introduction)

The COVID-19 pandemic, and policymakers’ responses to it, brought unprecedented challenges to the nation’s students and schools. Extended school closures, masking fights, and pandemic disruptions led to historic learning losses, uneven enrollment declines, declining student well-being, and skyrocketing chronic absenteeism. Despite \$190 billion in federal pandemic relief, schools are still struggling to recover. How did education leaders respond during the pandemic? What are the primary challenges for schools today? What is the outlook for America’s public schools after the pandemic?

The War on Poverty at 60

Nicholas Eberstadt
William Galston
Charles Murray
Scott Winship (Moderator)

In January 1964, President Lyndon Johnson declared “unconditional war on poverty in America.” By 1973, a strong economy had pushed wages up and unemployment and poverty down. Since then, the official poverty rate has risen slightly, despite vast increases in federal antipoverty spending. At the same time, upward intergenerational mobility is no better, family breakdown has worsened, and rising numbers of men have dropped out of the labor force. Has the expanded safety net—and reforms to it to promote independence—helped or hurt families? Has the American economy failed the neediest among us?

10:45 a.m.–12:00 p.m.

General Session

America in a Disordered World

Frederick W. Kagan
Paul M. Nakasone
Kori Schake
Hal Brands (Moderator)
And others in our community, including:
Ami Bera
Garret Graves
Jimmy Panetta
Michael Waltz
Brad Wenstrup

The Cloister Ballroom

The world is more disordered and violent today than at any time in decades. Russia’s invasion of Ukraine, the largest armed conflict in Europe since World War II, is entering its third year. The war in Gaza and aggression from Iranian-backed militants throughout the region are drawing the US military back into the Middle East. And a US-China cold war is playing out in Asia and around the globe. While the world becomes more unstable, Americans are debating what role the US should have in global conflicts—or if it should have one at all. Join AEI scholars and other members of the AEI community for a discussion on what the role of American power can and should be in a turbulent era.

12:30–1:45 p.m.	<p>Luncheon A Conversation with Christopher L. Eisgruber and Ben Sasse Yuval Levin (Moderator)</p>	<p>The Beach Club A Conversation with Christopher L. Eisgruber and Ben Sasse America’s universities are among the nation’s greatest assets and sources of pride. But from battles over free expression and affirmative action to an explosion of antisemitism, campus controversies have been rampant in recent years, and many Americans worry about where the academy is headed. In this session, the presidents of Princeton University and the University of Florida will consider the good, the bad, and the ugly of this moment on campus.</p>
1:15–2:00 p.m.	<p>Luncheon A Conversation with Mike Waltz and Jimmy Panetta Sean Koffel (Moderator)</p>	<p>The Lodge, Trophy Room A Conversation with Mike Waltz and Jimmy Panetta A discussion with Rep. Michael Waltz and Rep. Jimmy Panetta, two military veterans, about their transition from uniformed military service to elected leadership and how their service background informs their policy outlook and their service in the House.</p>
2:00–3:15 p.m.	<p>Afternoon Sessions Freedom’s Forge Redux: Can America Restore Its “Arsenal of Democracy”? Eric Fanning Deb Fischer Rex Geveden Heather Wilson Mackenzie Eaglen (Moderator)</p>	<p>The Cloister Freedom’s Forge Redux: Can America Restore Its “Arsenal of Democracy”? Deliberate policy choices over the past 30 years have created a military manufacturing and tech ecosystem that is struggling to ramp up to support allies at war in two regions. Compounding the challenge is that the Pentagon is no longer a monopsony buyer, able to move markets and attract competition. Knocked off its perch as a core inventor of world-changing technologies like the internet and artificial intelligence, the US military must now innovate with existing commercial technologies. How can the defense bureaucracy help industries ranging from the traditional to software startups? Can the American military refill its magazines while preparing for potential war in a third theater?</p>
	<p>The Hamas-Israel War: Next Steps Haviv Gur Bernard Haykel Frederick W. Kagan Danielle Pletka (Moderator)</p>	<p>October 7, 2023, ushered in a new era in the Middle East. The attack was unlike any the Jewish people had seen since the Holocaust. Iran’s complicity is clear. Israel has declared total war against its Gaza enemies. And Iran’s proxies have, without serious consequence to Tehran, widened the conflict to target US allies and interests. How will this end? Will there be a state of Palestine as a consequence? War with Lebanon? Can Iran skate scot-free?</p>
	<p>Teenage Mental Health—an American Crisis Katie Britt Shelley Moore Capito Kay Hymowitz Sally Satel Naomi Schaefer Riley (Moderator)</p>	<p>A year ago, the surgeon general declared that the decline in youth mental health was “the defining public health crisis of our time.” With significant increases in major depressive episodes, anxiety, mood disorders, and self-harm, children and adolescents are clearly suffering. Yet the pervasiveness of harmful technology, the breakdown of institutions like family and religion, and a rise in substance abuse make it hard to pinpoint the precise cause of this crisis. Where did the problem originate? And how will we get ourselves out of it?</p>

Rep. Wenstrup departs conference at 3:00 PM

3:30–4:45 p.m.	<p>Special Exhibit The Situation Room: The Wars in Ukraine and the Middle East Frederick W. Kagan Kimberly Kagan</p>	<p>The Cloister Frederick W. Kagan and the Critical Threats Project (CTP) at AEI work closely with their research partner, the Institute for the Study of War (ISW), led by Kimberly Kagan. CTP and ISW are analyzing the ongoing Russian invasion of Ukraine, the Israel-Hamas war, and Iran’s activities in the Middle East. The daily update maps are actively used by most major media outlets, including the BBC, CNN, <i>The Guardian</i>, the <i>Financial Times</i>, the <i>New York Times</i>, and Reuters. This session will showcase the most recent CTP-ISW assessments of the conflicts in Ukraine and the Middle East and provide up-to-date information on the crises.</p>
3:30–5:00 p.m.	<p>Afternoon Break</p>	
5:00–6:00 p.m.	<p>Evening Conversation A Conversation with Mike Johnson and Steve Scalise Matthew Continetti (Moderator)</p>	<p>The Cloister Ballroom AEI scholar Matthew Continetti will discuss pressing policy issues before the House of Representatives. Topics will include funding for Ukraine, the federal budget, securing the border, and the challenges of leading the House.</p>
5:00 p.m.	<p><i>Shuttle Departs for Mass*</i> <i>*Mass will begin at 5:30 p.m. at St. William Catholic Church.</i> <i>Shuttles will return to the Cloister at 6:45 p.m.</i></p>	<p>The Cloister</p>
6:00–7:00 p.m.	<p>Reception</p>	<p>The Cloister</p>
7:15–8:30 p.m.	<p>Dinner</p>	<p>The Cloister</p>
8:45–9:45 p.m.	<p>Starlight Chats Advances in Artificial Intelligence Erik Brynjolfsson Scott Gottlieb Michael R. Strain Todd C. Young James Pethokoukis (Moderator)</p>	<p>The Cloister It seems as if every day brings new advances in artificial intelligence. OpenAI’s GPT-4 passes not only the Turing test but the bar exam and medical school exams. Beyond natural language processing, AI could lead to substantial advances in drug discovery, revolutionize education, and stop a mass extinction event. But concerns abound. AI will lead to substantial economic disruption and threatens to displace millions of workers. Some experts are even more worried, suggesting that AI could lead to the extinction of the human race. Join our panel of scientists, economists, and technologists on the front lines of AI development to discuss these amazing technological developments—and what the future might hold.</p>
	<p>The Art of Federal Prosecution: Trying Cases in the Southern District of New York Danielle Sassoon Robert Doar (Moderator)</p>	<p>The US District Court for the Southern District of New York (SDNY) has witnessed some of the most famous criminal prosecutions in US history, including those of Julius and Ethel Rosenberg, Alger Hiss, and Bernie Madoff. Trials there have more attention and higher stakes than almost anywhere else. In a lively conversation with AEI President Robert Doar, Assistant US Attorney Danielle Sassoon will discuss what it takes to prosecute a major case in the SDNY, drawing from her own experience as one of the lead prosecutors of Sam Bankman-Fried. Sassoon will provide her own perspective on how to build and try complex cases, from investigation through conviction, and the broader importance of the rule of law.</p>
	<p>The Cockpit Is Empty: Political “Leadership” in a Leaderless Age Jonah Goldberg</p>	
8:45–10:30 p.m.	<p>Reception</p>	<p>The Cloister</p>

Travel Day
Reps. Bera, Donalds, Graves, McHenry, Panetta, Waltz: 3 hours of programming
Reps. Gallagher and Wenstrup: No programming

Sunday, March 10 (Daylight Saving Time)

7:30–10:30 a.m. Breakfast Opens The Cloister
 7:30 a.m. Shuttle Departs for Mass* The Cloister
 *Mass will begin at 8:00 a.m. at St. William Catholic Church.
 Shuttles will return to the Cloister at 9:15 a.m.

9:00–10:30 a.m. Early Bird Sessions The Cloister
China’s Three Roads to Controlling Taiwan: How Can a US-Led Coalition Respond?
 Dan Blumenthal
 Frederick W. Kagan (Moderator)
 Under Xi Jinping’s rule, the Chinese Communist Party is publicly preparing to force unification between Taiwan and mainland China, potentially through military action. Many in Washington fear that a major war between the US and China over Taiwan’s independence is right around the corner. But what if China can force unification without starting a devastating war? What are China’s other roads to achieving its goals in Taiwan? And how can the US and a coalition of other countries prepare for and forestall other scenarios? Join Dan Blumenthal and Frederick W. Kagan for a conversation about their new major project, the Coalition Defense of Taiwan, and their initial findings.

Conversations with Senate Republicans

AEI scholars Rob Portman and Marc Thiessen will conduct wide-ranging interviews with Senate Republicans on important foreign and domestic policy issues, including America’s role in the world, rebuilding the nation’s military, changes to our immigration system, and fighting inflation.

9:00–9:45 a.m. **A Conversation with Shelley Moore Capito and John Thune**
 Rob Portman (Moderator)
 9:45–10:30 a.m. **A Conversation with John Cornyn**
 Marc A. Thiessen (Moderator)

Outbound travel details:

Name	Outbound travel
Representative Ami Bera	3/11: depart BQK 7:47 AM, arrive DCA 12:38 PM
Representative Byron Donalds	3/10: depart Sea Island 12:00 PM (driving)
Representative Mike Gallagher	3/9: depart JAX 11:25 AM, arrive MKE 4:31 PM
Representative Garret Graves	3/10: depart JAX 2:16 PM, arrive DCA 4:11 PM
Representative Patrick McHenry	3/11: depart JAX 2:16 PM, arrive DCA 4:11 PM
Representative Jimmy Panetta	3/11: depart JAX 9:10 AM, arrive IAD 11:09 AM
Representative Mike Waltz	3/10: depart Sea Island 12:00 PM (driving)
Representative Brad Wenstrup	3/9: depart JAX 6:00 PM, arrive CVG 9:57 PM

SPEAKERS

MARC ANDREESSEN	Andreessen Horowitz
ERIKA BACHIOCHI	Ethics & Public Policy Center
CHARLES D. BAKER	National Collegiate Athletic Association
AMI BERA	US House of Representatives (D-CA)
RACHEL BRAND	Walmart Inc.
KATIE BRITT	US Senate (R-AL)
GREG BROCKMAN	OpenAI
PATRICK T. BROWN	Ethics & Public Policy Center
ERIK BRYNJOLFSSON	Stanford University
SHELLEY MOORE CAPITO	US Senate (R-WV)
BHASKAR CHAKRAVORTI	Fletcher School, Tufts University
JAY CHENG	Neighbors for a Better San Francisco
JOHN CORNYN	US Senate (R-TX)
ROBERT DARNTON	Harvard University
JAMES E. DELANY	Delany Advisory Inc.
JAMIE DIMON	JPMorgan Chase & Co.
BYRON DONALDS	US House of Representatives (R-FL)
JUSTIN DYER	University of Texas at Austin
CHRISTOPHER L. EISGRUBER	Princeton University
ERIC FANNING	Aerospace Industries Association
DEB FISCHER	US Senate (R-NE)
CAITLIN FLANAGAN	<i>The Atlantic</i>
JASON FURMAN	Harvard University
MIKE GALLAGHER	US House of Representatives (R-WI)
WILLIAM GALSTON	Brookings Institution
JOHN GARNAUT	Garnaut Global
REX D. GEVEDEN	BWX Technologies Inc.
PAUL A. GIGOT	<i>Wall Street Journal</i>
GARRET GRAVES	US House of Representatives (R-LA)
HAVIV GUR	Times of Israel
BERNARD HAYKEL	Princeton University
KAY HYMOWITZ	Manhattan Institute
WILLIAM INBODEN	University of Florida Hamilton Center
MIKE JOHNSON	Speaker of the US House of Representatives (R-LA)
KIMBERLY KAGAN	Institute for the Study of War
BRIAN KEMP	Governor of Georgia
R. GIL KERLIKOWSKA	Office of National Drug Control Policy (retired)
BEAU KILMER	RAND Corporation
GENE KRANZ	
NED LAMONT	Governor of Connecticut
PATRICK MCHENRY	US House of Representatives (R-NC)
BRENT J. MCINTOSH	Citi
PAUL M. NAKASONE	US Army (retired)

JENNIFER G. NEWSTEAD	Meta
JIMMY PANETTA	US House of Representatives (D-CA)
SUNDAR PICHAI	Google and Alphabet
BEN SASSE	University of Florida
DANIELLE SASSOON	US Attorney's Office, Southern District of New York
STEVE SCALISE	US House of Representatives (R-LA)
JASON SMITH	US House of Representatives (R-MO)
BRET STEPHENS	<i>New York Times</i>
LAWRENCE H. SUMMERS	Harvard University
ASHLEY J. TELLIS	Carnegie Endowment for International Peace
JOHN THUNE	US Senate (R-SD)
DANIEL TOBIN	National Intelligence University
MICHAEL WALTZ	US House of Representatives (R-FL)
KEVIN WARSH	Hoover Institution, Stanford University
BARI WEISS	Free Press
BRAD WENSTRUP	US House of Representatives (R-OH)
HEATHER WILSON	University of Texas at El Paso
TODD C. YOUNG	US Senate (R-IN)
MARK ZANDI	Moody's Analytics

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JOSHUA G. BEDELL	TransUnion
TIM BERRY	JPMorgan Chase & Co.
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DICK BOYCE	Boyce Family Office
ANGELA & DOUG BRALY	Braly Group LLC
BROOKS BURGUM	LongWater Opportunities
DOUG BURGUM	Governor of North Dakota
DIANA & ERIC CANTOR	Alternative Investment Management LLC/Moelis & Company
LIZA-MAE & MARK CARLIN	Lockton Companies
JACOB CARNEY	Castle Hook Partners
CASON CARTER	Citadel
DAN T. CATHY	Chick-fil-A
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 Eagle Capital Management LLC
 Tudor Investment Corporation
 Carlyle Group
 Bellevue Foundation/Cambria Group

 NetChoice
 Searle Freedom Trust
 Windquest Group
 Hurco Companies Inc.

 Ronin Holdings/Clearlake Capital Group
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 AEA Investors
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 Gideon Hixon Fund
 Triad Foundation Inc.
 FFL Partners LLC (retired)
 Blythebourne LLC
 Campaign for Final Five Voting

 DivcoWest

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 Sarah Scaife Foundation
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 Jane Street Capital LLC
 Centerview Partners
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 Gulbrandsen Companies
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