MEMBER/OFFICER POST-TRAVEL DISCLOSURE FORM  □ Original  □ Amendment

This form is for disclosing the receipt of travel expenses from a private source for travel taken in connection with a Member or officer’s official duties. This form does not eliminate the need to report privately-funded travel on the Member or officer’s annual Financial Disclosure Statement. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at giftreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Representative Bill Huizenga

2. a. Name of Accompanying Relative: Natalie Huizenga  OR None □
   b. Relationship to Traveler: □ Spouse  □ Child  □ Other (specify):

3. a. Dates: Departure: August 6, 2023  Return: August 11, 2023
   b. Dates at Personal Expense, if any: ____________________________  OR None □


5. Sponsor(s), Who Paid for the Trip: The Ripon Society and The Franklin Center for Global Policy Exchange

6. Describe Meetings and Events Attended (attach additional pages if necessary):
   Meetings and briefings with Ambassadors and British officials were attended throughout this trip.

7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
   a. □ a completed Sponsor Post-Travel Disclosure Form;
   b. □ the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
   c. □ page 2 of the completed Traveler Form submitted by the Member or officer; and
   d. □ the letter from the Committee on Ethics approving my participation on this trip.

8. a. □ I represent that I participated in each of the activities reflected in the attached sponsor’s agenda.
   Signify statement is true by checking the box.
   b. If not, explain:

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. I have determined that all of the expenses on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with my duties as a Member or officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

Member / Officer Signature: [Signature]

Date: 8/28/23

Version date 3/2021 by Committee on Ethics
SPONSOR POST-TRAVEL DISCLOSURE FORM

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee’s travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid for the trip: The Ripon Society and The Franklin Center for Global Policy Exchange

2. Travel Destination(s): London, England

3. Date of Departure: August 6, 2023 Date of Return: August 11, 2023

4. Name(s) of Traveler(s): Representative Bill Huizenga & Mrs. Natalie Huizenga

   Note: You may list more than one traveler on a form only if all information is identical for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

<table>
<thead>
<tr>
<th>Total Transportation Expenses</th>
<th>Total Lodging Expenses</th>
<th>Total Meal Expenses</th>
<th>Total Other Expenses (dollar amount per item and description)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Traveler</td>
<td>$9425.15</td>
<td>$1413.00</td>
<td>$770.00</td>
</tr>
<tr>
<td>Accompanying Family Member</td>
<td>$9425.15</td>
<td>$0</td>
<td>$770.00</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>mtp/dining rooms: $500, security $241, ground transport: $210, tour of Windsor: $40</td>
</tr>
</tbody>
</table>

6. □ All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: __________________________ Date: 08/11/2023

Name: James K. Conzelman Title: President and CEO

Organization: The Ripon Society and The Franklin Center for Global Policy Exchange

□ I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1155 15th Street, NW Suite 550, Washington, DC 20005

Email: jconzelman@riponsociety.org Telephone: 202-216-1008

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Version date 3/2021 by Committee on Ethics
TRAVELER FORM

1. Name of Traveler: Representative Bill Huizenga

2. Sponsor(s) who will be paying or providing in-kind support for the trip:
   The Ripon Society and the Franklin Center for Global Policy Exchange

3. City and State OR Foreign Country of Travel: London, England

   b. Yes ☐ No ☐ Will you be extending the trip at your personal expense?
      If yes, list dates at personal expense: 

5. a. Yes ☐ No ☐ Will you be accompanied by a family member at the sponsor’s expense? If yes:
   (1) Name of Accompanying Family Member: Natalie Huizenga
   (2) Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): 
   (3) Yes ☐ No ☐ Accompanying Family Member is at least 18 years of age:

6. a. Yes ☐ No ☐ Did the trip sponsor answer “Yes” to Question 8(c) on the Primary Trip Sponsor Form
      (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
   b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes ☐ No ☐ Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments
   and Additional Sponsor Forms.

   NOTE: The agenda should show the traveler’s individual schedule, including departure and arrival times and identify
   the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler’s individual official or representational duties.
   Staff should include their job title and how the activities on the itinerary relate to their duties.
   The purpose of this policy conference is to examine some of the key issues impacting the U.S.-U.K.
   relationship.

9. Yes ☐ No ☐ Is the traveler aware of any registered federal lobbyists or foreign agents involved planning,
    organizing, requesting, or arranging the trip?

10. For staff travelers, to be completed by your employing Member:

    ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

    I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my
    direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described
    travel is in connection with my employee’s official duties and that acceptance of these expenses will not create the
    appearance that the employee is using public office for private gain.

    Signature of Employing Member __________________________ Date _______________
TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Representative Bill Huizenga

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: [Signature]

Name of Signatory (if other than traveler): [M.G.]

For Staff (name of employing Member or Committee): 

Office Address: 2232 Rayburn House Office Building, Washington DC 20515

Telephone Number: 202-225-4401

Email Address of Contact Person: michelle.harold@mail.house.gov

☐ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.

Version date 3/2021 by Committee on Ethics
PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee’s website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee’s Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip:
   The Ripon Society

2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.

3. Check only one. I represent that:
   a. □ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
   b. □ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
   c. □ The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

   If “c” is checked, list the names of the additional sponsors:
   The Franklin Center for Global Policy Exchange

4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
   See Attachment A

5. Yes □ No □ Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of departure: August 6, 2023 Date of return: August 11, 2023

7. a. City of departure: District
   b. Destination(s): London, England
   c. City of return: District

8. Check only one. I represent that:
   a. □ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
   b. □ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
   c. □ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee’s travel regulations.

9. Check only one of the following:
   a. □ I checked 8(a) or (b) above; OR
   b. □ I checked 8(c) above but am not offering any lodging; OR
   c. □ I checked 8(c) above and am offering lodging and meals for one night; OR
   d. □ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

Version date 3/2021 by Committee on Ethics
10. [ ] Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). Indicate agenda is attached by checking box.

11. Check only one of the following:
   a. [ ] I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify that the statement is true by checking box; OR
   b. [ ] Not Applicable. Trip sponsor is a U.S. institution of higher education.

12. For each sponsor required to submit a sponsor form, describe the sponsor’s interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

   The Ripon Society strives to enhance Intl’l relations between the US and countries such as England. Through regular conferences The Franklin Center promotes enlightened, balanced, and unbiased international policy discussion on major international issues. Both The Ripon Society and The Franklin Center plan and coordinate all arrangements.

13. Answer parts a and b. Answer part c if necessary:
   a. Mode of travel:  Air [ ] Rail [ ] Bus [ ] Car [ ] Other [ ] (specify: ____________________________)
   b. Class of travel:  Coach [ ] Business [ ] First [ ] Charter [ ] Other [ ] (specify: ____________________________)
   c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. [ ] I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking the box.

15. Check only one. I represent that either:
   a. [ ] The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; OR
   b. [ ] The trip involves events that are arranged specifically with regard to congressional participation.

   If “b” is checked:
   1) Detail the cost per day of meals (approximate cost may be provided):
      $192.50
   2) Provide the reason for selecting the location of the event or trip:
      The US and UK have a special relationship with many policy issues important to both.

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

   Hotel Name: The Rosewood Hotel  City: London, England  Cost Per Night: $356
   Reason(s) for Selecting: Facilities, location, cost

   Hotel Name: _____________________________  City: _____________________________  Cost Per Night: _____________________________
   Reason(s) for Selecting: _____________________________

   Hotel Name: _____________________________  City: _____________________________  Cost Per Night: _____________________________
   Reason(s) for Selecting: _____________________________

   Hotel Name: _____________________________  City: _____________________________  Cost Per Night: _____________________________
   Reason(s) for Selecting: _____________________________

17. [ ] I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking the box.
18. **Total Expenses for each Participant:**

<table>
<thead>
<tr>
<th></th>
<th>Total Transportation Expenses per Participant</th>
<th>Total Lodging Expenses per Participant</th>
<th>Total Meal Expenses per Participant</th>
</tr>
</thead>
<tbody>
<tr>
<td>For each Member, Officer, or Employee</td>
<td>$10,223</td>
<td>$1413</td>
<td>$770.00</td>
</tr>
<tr>
<td>For each Accompanying Family Member</td>
<td>$10,223</td>
<td>0</td>
<td>$770.00</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Other Expenses (dollar amount per item)</th>
<th>Identify Specific Nature of &quot;Other&quot; Expenses (e.g., taxi, parking, registration fee, etc.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>For each Member, Officer, or Employee</td>
<td>$500,$241,$210, $40 tour of Windsor</td>
<td>private mtg/dining rooms, security, bus transport</td>
</tr>
<tr>
<td>For each Accompanying Family Member</td>
<td>$500,$241,$210, $40 tour of Windsor</td>
<td>private mtg/dining rooms, security, bus transport</td>
</tr>
</tbody>
</table>

**NOTE:** Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. **Check only one:**
   a. [ ] I certify that I am an officer of the organization listed below; OR
   b. [ ] Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that
    a. I read and understand the Committee's Travel Regulations;
    b. I am not a registered federal lobbyist or registered foreign agent; and
    c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: [Signature]
Name: James K. Conzelman
Date: 06/26/2023
Title: President and CEO
Organization: The Ripon Society
Address: 1155 15th Street, NW, Suite 550, Washington, DC 20005
Email: jconzelman@riponsociety.org
Telephone: (202) 216-1008

**INSTRUCTIONS**

Complete the Primary Trip Sponsor Form and submit the agenda, invitation list, any attachments, and any Additional Trip Sponsor Forms directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:
1015 Longworth House Office Building
Washington, D.C. 20515
ethicscommittee@mail.house.gov | 202-225-7103
More information and forms available at ethics.house.gov
ADDITIONAL TRIP SPONSOR FORM

This form should be completed by an organization that provides funds, services, or in-kind assistance to another entity to underwrite, in whole or in part, a trip or an event, meal, or activity that will occur during a trip, or a necessary expense that will be incurred during a trip, with express or implicit knowledge or understanding that one or more House Members or employees may participate in or attend that trip or event, or otherwise may be beneficiaries of the gift or donation. Provide a copy of your completed form to the primary sponsor of the trip.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Name of Primary Trip Sponsor: The Ripon Society

2. Name of your organization: the Franklin Center for Global Policy Exchange

3. Yes ☐ No ☐ Is your organization designated a § 501(c)(3) charitable organization by the Internal Revenue Service?

4. Yes ☐ No ☐ Does your organization receive funding from any foreign government or multinational organization?

5. Check one. I certify that my organization:
   a. ☐ Has provided a grant, gift, or donation to the above-named Primary Trip Sponsor and conducts an audit or review of its grant, gift, or donation to ensure that the funds are spent in accordance with the terms of its grant, gift, or donation. OR
   b. ☐ Has had a direct role in the organizing, planning, or conducting of a trip to London, England on Date: August 6-11, 2023 that is being organized or arranged by the above-named Primary Trip Sponsor. OR
   c. ☐ Has provided in-kind support to the above-named Primary Trip Sponsor (e.g., meeting planning assistance, meeting space and set-up, and paying for expenses related to this trip directly to the service provider).

6. Check only one:
   a. ☐ My organization does not employ or retain a registered federal lobbyist or foreign agent OR
   b. ☐ My organization employs a registered federal lobbyist or foreign agent, but their involvement in planning, organizing, or arranging the trip was de minimis under the travel regulations.

7. I certify by my signature that
   a. I read and understand the Committee's Travel Regulations;
   b. I am not a registered federal lobbyist or registered foreign agent;
   c. I am an officer of this organization and am duly authorized to sign this form; and
   d. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: ___________________________ Date: 06/26/2023

Name: James K. Conzelman Title: President and CEO

Organization: The Franklin Center for Global Policy Exchange

Address: 1155 15th Street, NW, Suite 550, Washington, DC 20005

Email: jconzelman@riponsociety.org Telephone: (202) 216-1008

Version date 3/2021 by Committee on Ethics
July 26, 2023

The Honorable Bill Huizenga  
U.S. House of Representatives  
2232 Rayburn House Office Building  
Washington, DC 20515

Dear Colleague:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your spouse's proposed trip to the United Kingdom, scheduled for August 6 to 11, 2023, sponsored by the Ripon Society and the Franklin Center for Global Policy Exchange.

You must complete a Member/Officer Post-Travel Disclosure Form and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. You must also report all travel expenses totaling more than $480 from a single source on the “Travel” schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

Because the trip may involve meetings with foreign government representatives, we note that House Members may accept, under the Foreign Gifts and Decorations Act (FGDA), gifts “of minimal value [currently $480] tendered as a souvenir or mark of courtesy” by a foreign government. Any tangible gifts valued in excess of minimal value received from a foreign government must, within 60 days of acceptance, be disclosed on a Form for Disclosing Gifts from Foreign Governments and either turned over to the Clerk of the House, or, with the written approval of the Committee, retained for official use.

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1 Please be aware that the Committee’s review of the proposed trip does not extend to either the security situation in the destination country or security related to foreign travel in general. We recommend you contact the Office of House Security (OHS) for a safety and security briefing prior to your departure. OHS may be reached at (202) 226-2044 or ohsstaff@mail.house.gov. House travelers should also register for the U.S. State Department’s Smart Traveler Enrollment Program at https://step.state.gov.
If you have any further questions, please contact the Committee’s Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest
Chairman

Susan Wild
Ranking Member

MG/SW:mc
Rep. Bill Huizenga Conference Agenda

Sunday, August 6

Rep. Huizenga and Mrs. Huizenga departed Grand Rapids, MI on Sunday, August 6, 2023, on Delta Flight 1075 at 7:00 pm, connecting in Atlanta, GA on Delta Flight 32 which arrived in London at 3:12 pm on Monday, August 7, 2023.

Monday, August 7


8:00 am-2:00 pm  Registration and Check-in at the Rosewood Hotel at Scarfes Bar

LUNCH ON OWN

2:30 pm-3:00 pm  Members of Congress briefing in Grand Ballroom

3:00 pm-3:45 pm  Members of Congress bus to the U.S. Embassy

3:45 pm-3:55 pm  Arrival and security screening at U.S. Embassy

4:00 pm-5:00 pm  Greeting and tour of U.S. Embassy

5:00 pm-5:10 pm  Conference welcoming remarks

5:10 pm-6:00 pm  In Country Briefing with senior staff from U.S. Embassy London
  - Mr. Matthew Palmer – Chargé d’affaires
  - Mr. Joseph Pennington – Minister Counselor for Political Affairs
  - Ms. Virginia Murray – Minister Counselor for Economic Affairs
  - Ms. Karin King – Minister Counselor for Consular Affairs
  - Capt. Gregory Leland – Senior Defense Official, Defense Attaché and Naval Attaché
  - Ms. Brenda VanHorn – Acting Regional Senior Commercial Officer for Northern Europe
  - Mr. Rodney Ford – Minister Counselor for Public Affairs

6:15 pm-6:45 pm  Bus back to hotel

6:45 pm-9:00 pm  Dinner at hotel in the Grand Ballroom
Tuesday, August 8

6:45 am-7:45 am  Breakfast at hotel in the Holborn Dining Room

7:45 am-8:10 am  Walk from Holborn Dining Room to Freemason’s Hall for panel sessions

8:15 am-9:15 am  Panel 1 – Better Health Care and Pharmaceuticals at a Lower Cost  
Panel of U.S. Members of Congress and British Officials  
A panel discussion about what the U.S. and UK governments can do to ensure better patient care and health care outcomes while maintaining or lowering costs. The panel will also discuss how to continue advancement of the U.S. health care delivery system and that of the U.K. ’s National Health Service (NHS).

- The Honorable Larry Bucshon, M.D. (R-IN)
- The Honorable Terri Sewell (D-AL)
- The Honorable John Joyce, M.D. (R-PA)
- The Honorable Blake Moore (R-UT)
- Ms. Jeanette Kusel – Director for Scientific Advice, National Institute for Health and Care Excellence (NICE)
- Moderator: Chairman Dave Camp

9:15 am-9:45 am  Keynote address – How Labour Sees the World  
A keynote address discussing how the Official Opposition views the Special Relationship, as well as the global vision and trade priorities of the Labour Party.

- The Right Honourable Nick Thomas-Symonds, MP (Labour-Torfaen) – Shadow Secretary of State for International Trade

9:45 am-10:00 am  Break

10:00 am-10:45 am  Panel 2 – The Future of U.S.-UK Defense Cooperation and NATO  
Panel of U.S. Members of Congress and British Officials  
A panel discussion about the bilateral engagement of the U.S. and the UK in defense, including in the Five Eyes intelligence alliance and the AUKUS trilateral security pact. The panel will also discuss the importance of the NATO alliance in combatting Russian aggression and maintaining order in the world.

- The Honorable Ed Case (D-HI)
- The Honorable Mike Bost (R-IL)
- The Honorable Don Bacon (R-NE)
- The Honorable Blake Moore (R-UT)
- Mr. Paul Wyatt – Director General for Security Policy, Ministry of Defence
- Moderator: The Honorable Larry Bucshon (R-IN)
Panel 3 – Global Financial Services

Keynote address and panel of U.S. Members of Congress and British Officials

A panel discussion about the challenges and opportunities being faced by banking, insurance, and other financial services industries around the world. They will also discuss the future of London as a top global financial center.

- Keynote remarks: The Right Honourable John Glen, MP (Conservative-Salisbury) – Chief Secretary to the Treasury
- The Honorable Bill Huizenga (R-MI)
- The Honorable Joyce Beatty (D-OH)
- The Honorable Andrew Garbarino (R-NY)
- Mr. Miles Celic – Chief Executive Officer, TheCityUK
- Moderator: The Honorable Dan Kildee (D-MI)

Lunch with breakout sessions – Restoring Trust in Government

Each U.S. Member of Congress will lead a small breakout discussion over lunch on ways Congress and private industry can work together to restore trust in institutions, including government.

Bus to Palace of Westminster

Meeting and tour of Palace of Westminster with Members of Parliament

The U.S. Members of Congress will meet their counterparts from UK Parliament’s British-American Parliamentary Group (BAPG) to discuss issues of interest to the U.S.-UK relationship.

- The Right Honourable Sir Conor Burns, MP (Conservative-Bournemouth West) – Meeting chair
- The Right Honourable John Spellar, MP (Labour-Warley) – BAPG Honorary Secretary
- Sir Christopher Chope, MP (Conservative-Christchurch) – BAPG Joint Honorary Treasurer
- The Lord Carrington (Crossbench)
- The Lord Fox (Liberal Democrat)
- The Lord Gadhia (Non-affiliated)
- Mr. Jonathan Gullis, MP (Conservative-Stoke-on-Trent North)
- The Lord Dr. Hastings of Scarisbrick, CBE (Crossbench)
- Mr. James Murray, MP (Labour (Co-op)-Ealing North)
- Mr. Ian Paisley, MP (DUP-North Antrim)
- Mr. Jonathan Reynolds, MP (Labour (Co-op)-Stalybridge and Hyde)
- Ms. Jane Stevenson, MP (Conservative-Wolverhampton North East)
- The Right Honourable Nick Thomas-Symonds, MP (Labour-Torfaen)

Members of Congress walk to 10 Downing Street
Tuesday continued

3:15 pm-5:00 pm  Meeting with British government officials at 10 Downing Street
The U.S. Members of Congress will meet with senior UK government officials at 10 Downing Street, the official residence and office of the Prime Minister
- Professor John Bew – Special Advisor to the Prime Minister
- Ms. Beatrice Kilroy-Nolan – Deputy National Security Advisor
- Mr. Toby Parker – Private Secretary to the Prime Minister
- Ms. Fiona Mcilwham – Private Secretary to the Prime Minister
- Col. Jaimie Norman – Military Attaché to the Prime Minister

5:00 pm-5:30 pm  Return to hotel by bus

6:15 pm-6:30 pm  Gather in Grand Ballroom to walk dinner at various restaurants around London

6:30 pm-8:30 pm  Member of Congress-led dinner roundtable discussions – Fiscal Discipline in Washington, DC: Realistic Goal or Impossible Dream?
Each U.S. Member of Congress will lead a small dinner discussion on the debt and deficit of the U.S. government and the upcoming debate on funding the government for the next fiscal year.

8:30 pm-11:30 pm  After dinner coffee at the hotel in the Mirror Room

Wednesday, August 9

7:00 am-8:45 am  Breakfast at hotel in the Holborn Dining Room

8:45 am-9:00 am  Walk from Holborn Dining Room to De Vere Grand Connaught Rooms for panel sessions

9:00 am-10:15 am  Panel 4 – The Future of Trade for the U.S. and the UK
Panel of U.S. Members of Congress and British Officials
A panel discussion on the trade agendas of the U.S. and the UK and advancing their nation’s interests through engagement in pacts such as the Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP). The discussion will also focus on the bilateral partnership between our two nations, including the prospects of a free trade agreement, as well as an exploration of the unresolved issues holding up such a historic deal.
- The Honorable Terri Sewell (D-AL)
- The Honorable Dan Kildee (D-MI)
- The Honorable Ron Estes (R-KS)
- The Honorable Randy Feenstra (R-IA)
- Ms. Amanda Brooks, CBE – Director General for Trade Negotiations, Department for Business and Trade
- Mr. David Henig – Director, the UK Trade Policy Project, European Centre for International Political Economy (ECIPE)
- Moderator: Mr. Duncan Edwards – Chief Executive Officer, BritishAmerican Business

10:15 am-10:30 am  Break
Wednesday continued

10:30 am-11:45 am  **Panel 5 – Corporate Taxation**  
*Panel of U.S. Members of Congress and British Officials*  
A panel discussion about the OECD’s Pillar I and Pillar II proposals and corporate taxation in the United States and United Kingdom.  
- The Honorable Darin LaHood (R-IL)  
- The Honorable Jimmy Panetta (D-CA)  
- The Honorable Ron Estes (R-KS)  
- Professor Michael P. Devereux – Director, Oxford University Centre for Business Taxation; Professor of Business Taxation, Saïd Business School, University of Oxford; and Professorial Fellow at Oriel College, Oxford  
- Moderator: Chairman Dave Camp

11:45 am-1:00 pm  **Lunch with speakers – Out Front on AI: Where the UK Stands**  
The UK’s Secretary of State for Science, Innovation and Technology will share the vision of her government as it strives to become a global leader in the development and regulation of the emerging field of Artificial Intelligence.  
- The Right Honourable Michelle Donelan, MP (Conservative-Chippenham) – Secretary of State for Science, Innovation and Technology

**The Future of the UK on the Global Stage**  
Remarks from the Minister of Investment about the role he believes the UK will play economically in global affairs over the next five to ten years, and what its engagement will look like with not only the U.S., but also the EU and the rest of the world.  
- The Lord Johnson of Lainston, CBE (Conservative) – Minister of State for Investment, Department for Business and Trade

1:00 pm-2:15 pm  **Panel 6 – Meeting the China Challenge**  
*Panel of U.S. Members of Congress and British Officials*  
A panel discussion on U.S. and UK efforts to confront the concerning economic actions of China while mitigating disruptions to supply chains and markets. The conversation will speak to the efforts of major corporations to potentially decouple or “de-risk” themselves from China, as well as the controversy of Chinese companies operating and investing in our two countries. Finally, the panel will explore future cooperation in this effort between the U.S. and UK and speak to the importance of bilateral and multilateral efforts to address the threats posed by China.  
- The Honorable Darin LaHood (R-IL)  
- The Honorable Raja Krishnamoorthi (D-IL)  
- The Honorable Dusty Johnson (R-SD)  
- The Honorable Stephanie Bice (R-OK)  
- The Honorable Jay Obernolte (R-CA)  
- Ms. Jenny Bates – Director General, Indo-Pacific at the Foreign, Commonwealth and Development Office  
- Moderator: The Honorable Don Bacon (R-NE)

2:15 pm-2:30 pm  Return to hotel on foot

6:45 pm-7:15 pm  Depart from hotel lobby to board bus for dinner at Natural History Museum
Wednesday continued

7:15 pm-9:30 pm  Member of Congress-led dinner roundtable discussions – The Special Relationship and the Indo-Pacific
   Each U.S. Member of Congress will lead a small dinner discussion about the security and economic challenges and opportunities facing the U.S. and the UK as they engage with countries in the Pacific.

9:30 pm-10:00 pm  Return to hotel by bus

10:00 pm-11:30 pm  After dinner coffee at hotel in the Mirror Room

Thursday, August 10

6:00 am-7:00 am  Breakfast at hotel in the Holborn Dining Room

7:00 am-9:00 am  Depart from Holborn Dining Room to board bus to Windsor

9:00 am-9:30 am  Meeting and flag presentation at Windsor Castle
   Remarks of appreciation regarding the Special Relationship and the presentation of a U.S. flag over the U.S. Capitol to officials from The Royal Family.
   • The Right Honourable The Lord Parker of Minsmere, GCVO, KCB (Crossbench) – Lord Chamberlain of the Household

9:30 am-11:30 am  Tours of Windsor Castle and King George VI Memorial Chapel, and viewing of Changing of the Guard
   Historian-led visit of Windsor Castle to explore the diplomatic power of the monarchy and its influence on the Special Relationship. The visit will focus on Queen Elizabeth II and her usage of Windsor Castle in official life, including her hosting President Reagan in 1982, President Bush in 2008, President Obama in 2016, President Trump in 2018, and President Biden in 2021. The future role of the monarchy in UK foreign affairs will be explored throughout the visit to the historic castle. The Representatives will also visit King George VI Memorial Chapel to pay their respects at the final resting place of the former queen.

11:30 am-11:45 am  Walk to The Castle Hotel Windsor

11:45 am-1:00 pm  Panel 7 – Energy Security and Climate Change
   Keynote address and panel of U.S. Members of Congress and British Officials
   A panel discussion about all aspects of the energy sector, including fossil fuels, renewables, and nuclear. The panel will also address the geopolitics of energy as countries search for friendlier and cost-effective places to source energy. Additionally, the panel will discuss the world’s changing climate and what, if any, actions should be undertaken by the private and public sectors to combat it, along with the role technological innovation plays in that endeavor.
   • Keynote remarks: The Right Honourable Grant Shapps, MP (Conservative-Welwyn Hatfield) – Secretary for Energy Security and Net Zero
   • The Honorable Steve Scalise (R-LA)
   • The Honorable August Pfluger (R-TX)
   • The Honorable Mike Carey (R-OH)
   • Moderator: The Honorable Bill Huizenga (R-MI)
Thursday continued

1:00 pm-1:45 pm  Lunch with breakout sessions – America’s Standing in the World: Ascendant or in Decline?
Each U.S. Member of Congress will lead a small breakout discussion over lunch on the future leadership role the U.S. will play around the globe.

1:45 pm-2:40 pm  Panel 8 – Immigration, Border and Refugee Policy
Panel of U.S. Members of Congress and British Officials
A panel discussion about the immigration and refugee policies of the U.S. and UK as they confront dual migrant crises from the south – the U.S. southern border crisis and asylum seekers in “small boats” crossing the English Channel. The panel will explore how to humanely alleviate these pressures and discuss what the two countries can learn from each other in resolving these difficult situations. Additionally, the panel will discuss how successful immigration policies can address workforce challenges and labor shortages.
- The Honorable David Joyce (R-OH)
- The Honorable Jimmy Panetta (D-CA)
- The Honorable Tony Gonzales (R-TX)
- Mr. David Simmonds, CBE, MP (Conservative-Ruislip, Northwood & Pinner) – Chair, All-Party Parliamentary Group on Migration
- Moderator: The Honorable Darin LaHood (R-IL)

2:40 pm-3:20 pm  Panel 9 – Improving Bipartisanship in Congress
Panel of U.S. Members of Congress
A discussion among leading House Republicans and Democrats about how consensus can be reached during a contentious period in U.S. politics.
- The Honorable Joyce Beatty (D-OH)
- The Honorable David Joyce (R-OH)
- The Honorable Ed Case (D-HI)
- The Honorable Dusty Johnson (R-SD)
- Moderator: Chairman Dave Camp

3:20 pm-5:00 pm  Bus from Windsor back to hotel

5:00 pm-7:00 pm  Prepare for dinner. Pack for next day departure

7:00 pm-7:30 pm  Depart from hotel lobby to board bus to closing reception and dinner at Victoria and Albert Museum

7:40 pm-8:15 pm  Closing Reception

8:15 pm-10:30 pm  Closing Dinner with Member of Congress-led roundtable discussions – The Future of U.S. and UK Engagement with the EU
Each U.S. Member of Congress will lead a small dinner discussion on the challenges and opportunities facing the U.S. and UK when it comes to their relationship with Europe.

10:30 pm-10:45 pm  Closing Remarks

11:00 pm-11:30 pm  Return to hotel by bus

11:30 pm-12:30 am  After dinner coffee at hotel in the Mirror Room
Friday, August 11
7:00 am-9:00 am  Breakfast at hotel

Rep. Huizenga and Mrs. Huizenga departed London on Friday, August 11, 2023, on Delta Flight 11 at 9:20 am, connecting in Minneapolis, MN on Delta Flight 2297 which arrived in Grand Rapids, MI at 6:20 pm on Friday, August 11, 2023.
January 18, 2023

Congressman Bill Huizenga
U.S. House of Representatives
2232 Rayburn House Office Building
Washington, D.C. 20515

Dear Congressman Huizenga:

You and Natalie are invited to participate in the TransAtlantic Capital to Capital Exchange policy conference that The Ripon Society and the Franklin Center are holding in London, England, August 7-11, 2023. We will depart from the U.S. on Sunday, August 6, to arrive in London on Monday, August 7, and return to Washington, DC on Friday, August 11.

The purpose of this policy conference is to examine some of the key issues impacting the U.S.-U.K. relationship. One of our main topics will be trade, particularly as it relates to trade between the U.S. and U.K. The conference will also feature panel discussions and keynote presentations on such topics as energy and climate change, global financial services, healthcare, technology and data policy, corporate tax policy, the future of NATO and the prospects for a free trade agreement between the U.S. and UK.

The conference keynote addresses and panel discussions will feature Members of Congress, British government officials, diplomats from the region, and policy experts from both business and academia. As a leader in U.S. legislative policy and a longtime proponent of making sure the United States remains engaged around the world, we would be honored to have you participate in these policy discussions as well.

You and Natalie will receive non-refundable roundtrip business class airfare directly between your Congressional District and London, hotel accommodations, group meals and ground transportation. The TransAtlantic Capital to Capital Exchange has been organized in accordance with all Ethics Committee guidelines.

A final agenda for the policy conference will be provided to you in June. You will be asked to be a speaker at one or more of the policy sessions. While your contributions to all sessions would be of great interest, we will work with your office to identify the specific topic(s) where you can help lead the discussion as a speaker.
We will also visit the British Parliament among other historic sites in and around London.

**We have limited capacity and will take acceptances on a first come first served basis. Kindly RSVP by February 1 but earlier if possible.**

If you accept this invitation, we will provide the necessary documents you must submit to the House Ethics Committee in June. We can accommodate a 28-30 Member bipartisan delegation along with our other guests. It is our sincere hope that you will be able to participate in this event.

If you have any questions, please feel free to contact me at (202) 216-1008 or jconzelman@riponsociety.org.

Sincerely,

Jim Conzelman  
President and CEO  
The Ripon Society and The Franklin Center

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**Enclosures**

*The Ripon Society is a not-for-profit corporation organized under the laws of the District of Columbia. It is exempt from federal income taxation pursuant to section 501 (c) (4) of the Internal Revenue Code. The Ripon Society does not make contributions or expenditures to influence elections. In addition, The Ripon Society does not engage in other election activities, including voter registration, voter identification, get-out-the-vote activity, or generic campaign activity, collectively referred to as "federal election activity" in the Bipartisan Campaign Reform Act of 2002. Donations from corporations, organizations or individuals are accepted.*

*The Franklin Center for Global Policy Exchange (Franklin Center) is a non-partisan, non-profit 501(c)(3) organization that was founded in 1978 and is committed to enhancing global understanding of important international issues. The Franklin Center does not make contributions or expenditures to influence elections nor does it engage in any election or lobbying activities.*
Congressional Invitees
The Honorable Don Bacon (R-NE)
The Honorable Joyce Beatty (D-OH)
The Honorable Stephanie Bice (R-OK)
The Honorable Mike Bost (R-IL)
The Honorable Larry Bucshon, M.D. (R-IN)
The Honorable Mike Carey (R-OH)
The Honorable Buddy Carter (R-GA)
The Honorable Ed Case (D-HI)
The Honorable Ron Estes (R-KS)
The Honorable Randy Feenstra (R-IA)
The Honorable Andrew Garbarino (R-NY)
The Honorable Tony Gonzales (R-TX)
The Honorable Bill Huizenga (R-MI)
The Honorable Dusty Johnson (R-SD)
The Honorable David Joyce (R-OH)
The Honorable John Joyce, M.D. (R-PA)
The Honorable Dan Kildee (D-MI)
The Honorable Raja Krishnamoorthi (D-IL)
The Honorable Darin LaHood (R-IL)
The Honorable John Larson (D-CT)
The Honorable Frank Lucas (R-OK)
The Honorable Blake Moore (R-UT)
The Honorable Jay Obernolte (R-CA)
The Honorable Jimmy Panetta (D-CA)
The Honorable August Pfluger (R-TX)
The Honorable Steve Scalise (R-LA)
The Honorable Terri Sewell (D-AL)
Programmatic Elements

The TransAtlantic Capital to Capital Exchange will be held in London and focus on “The Special Relationship” that exists between the United States and the United Kingdom, as well as the areas of current and future cooperation between our two great countries. To achieve this goal, the conference will hold panel discussions, breakout sessions, and dinner discussions with U.S. Members of Congress and UK officials and leading members of industry focusing on 10 major policy areas: trade, taxation, energy security, financial services, defense and NATO, health care, China, immigration, artificial intelligence, and engagement with the Pacific and the EU.

Panel Discussions, Breakout Sessions, and Dinner Discussions
Throughout the conference, the Members of Congress will participate in panels and breakout sessions. For the panels, the topics are chosen based on the Representative’s unique area of interest, committee assignments or expertise. On each panel they will be joined by current UK government officials, former officials and other experts and industry leaders from the UK and the EU. All Members of Congress will be in the audience during these panel discussions.

For breakout sessions and dinner discussions, the Members of Congress will participate in small discussions about specific topics relevant to the U.S. and UK as well as their relations around the globe.

Tuesday, August 8

Panel 1 – Better Health Care and Pharmaceuticals at a Lower Cost
- The Honorable Larry Bucshon, M.D. (R-IN)
- The Honorable Buddy Carter (R-GA)
- The Honorable John Joyce, M.D. (R-PA)
- The Honorable Terri Sewell (D-AL)

Panel 2 – The Future of U.S.-UK Defense Cooperation and NATO
- The Honorable Don Bacon (R-NE)
- The Honorable Ed Case (D-HI)
- The Honorable Blake Moore (R-UT)

Panel 3 – Global Financial Services
- The Honorable Joyce Beatty (D-OH)
- The Honorable Andrew Garbarino (R-NY)
- The Honorable Bill Huizenga (R-MI)
- The Honorable Frank Lucas (R-OK)

Lunch with breakout sessions
Each Member of Congress will participate in breakout session discussions on A.I. government policy
Wednesday, August 9

Panel 4 – The Future of Trade for the U.S. and the UK
• The Honorable Mike Bost (R-IL)
• The Honorable Randy Feenstra (R-IA)
• The Honorable Dan Kildee (D-MI)
• The Honorable Terri Sewell (D-AL)

Panel 5 – Corporate Taxation
• The Honorable Ron Estes (R-KS)
• The Honorable Darin LaHood (R-IL)
• The Honorable John Larson (D-CT)
• The Honorable Jimmy Panetta (D-CA)

Panel 6 – Meeting the China Challenge
• The Honorable Stephanie Bice (R-OK)
• The Honorable Dusty Johnson (R-SD)
• The Honorable Raja Krishnamoorthi (D-IL)
• The Honorable Darin LaHood (R-IL)
• The Honorable Jay Obernolte (R-CA)

Member of Congress-led dinner roundtable discussions
Each Member of Congress will lead a small dinner discussion on the future of the U.S. and UK engagement in the Pacific.

Thursday, August 10

Panel 7 – Energy Security and Climate Change
• The Honorable Mike Carey (R-OH)
• The Honorable Raja Krishnamoorthi (D-IL)
• The Honorable August Pfluger (R-TX)
• The Honorable Steve Scalise (R-LA)

Panel 8 – Immigration, Border and Refugee Policy
• The Honorable Tony Gonzales (R-TX)
• The Honorable David Joyce (R-OH)
• The Honorable Jimmy Panetta (D-CA)

Panel 9 – Improving Bipartisanship in Congress
• The Honorable Ed Case (D-HI)
• The Honorable David Joyce (R-OH)
• The Honorable Dusty Johnson (R-SD)

Closing Dinner with Member of Congress-led roundtable discussions
Each Member of Congress will lead a small dinner discussion on the future of the U.S. and UK engagement with the EU.
Sunday, August 6
All day
Flights depart U.S. for London

Monday, August 7
All day
Flights arrive in London
8:00 am-3:00 pm
Registration and Check-in at hotel

LUNCH ON OWN
2:30 pm-3:00 pm
Members of Congress only briefing at hotel
3:15 pm-3:45 pm
Members of Congress travel to the U.S. Embassy
3:45 pm-3:55 pm
Arrival and security screening at U.S. Embassy
4:00 pm-5:00 pm
Greeting and tour of U.S. Embassy
5:00 pm-5:10 pm
Conference welcoming remarks
5:10 pm-6:00 pm
In Country Briefing with U.S. Embassy staff
6:00 pm-7:00 pm
Reception at U.S. Embassy
7:00 pm-7:20 pm
Bus back to hotel
7:20 pm-8:45 pm
Dinner at hotel
Tuesday, August 8

7:00 am-8:15 am  Breakfast at hotel
8:15 am-8:25 am  Walk to panel session location
8:30 am-9:45 am  Panel 1 – Better Health Care and Pharmaceuticals at a Lower Cost  
Panel of U.S. Members of Congress and British Officials  
A panel discussion about what the U.S. and UK governments can do to ensure better patient care and health care outcomes while maintaining or lowering costs. The panel will also discuss how to continue advancement of the U.S. health care delivery system and that of the U.K.’s National Health Service (NHS).

9:45 am-10:00 am  Break

10:00 am-10:45 am  Panel 2 – The Future of U.S.-UK Defense Cooperation and NATO  
Panel of U.S. Members of Congress and British Officials  
A panel discussion about the bilateral engagement of the U.S. and the UK in defense, including in the Five Eyes intelligence alliance and the AUKUS trilateral security pact. The panel will also discuss the importance of the NATO alliance in combating Russian aggression and maintaining order in the world.

10:45 am-11:45 am  Panel 3 – Global Financial Services  
Panel of U.S. Members of Congress and British Officials  
A panel discussion about the challenges and opportunities being faced by banking, insurance, and other financial services industries around the world. The panel will also discuss the future of London as a top global financial center.

11:45 am-12:35 pm  Lunch with breakout sessions on A.I. government policy  
Each U.S. Member of Congress will lead a small breakout discussion session on the given topic while eating lunch.

12:35 pm-1:00 pm  Bus to Palace of Westminster

1:00 pm-3:00 pm  Meeting and tour of House of Commons with Members of Parliament  
The U.S. Members of Congress will meet their counterparts from UK Parliament’s British-American Parliamentary Group (BAPG) to discuss issues of interest to the U.S.-UK relationship.

3:00 pm-3:15 pm  Members of Congress walk to 10 Downing Street

3:15 pm-4:45 pm  Meeting with British government officials at 10 Downing Street  
The U.S. Members of Congress will meet with senior UK government officials at 10 Downing Street, the official residence and office of the Prime Minister

4:45 pm-5:30 pm  Bus to Winfield House, the U.S. Ambassador’s residence, for reception and meeting

5:30 pm-7:00 pm  Meeting and Reception with U.S. Embassy officials

7:00 pm-7:30 pm  Return to hotel by bus

7:30 pm-10:30 pm  Light dinner and after dinner coffee at hotel
Wednesday, August 9

7:00 am-8:45 am  Breakfast at hotel

8:45 am-9:00 am  Walk to panel session location

9:00 am-10:15 am  Panel 4 – The Future of Trade for the U.S. and the UK
   Panel of U.S. Members of Congress and British Officials
   A panel discussion on the trade agendas of the U.S. and the UK and advancing their nation’s interests through engagement in pacts such as the Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP). The discussion will also focus on the bilateral partnership between our two nations, including the prospects of a free trade agreement, as well as an exploration of the unresolved issues holding up such a historic deal.

10:15 am-10:30 am  Break

10:30 am-11:45 am  Panel 5 – Corporate Taxation
   Panel of U.S. Members of Congress and British Officials
   A panel discussion about the OECD’s Pillar I and Pillar II proposals and corporate taxation in the United States and United Kingdom.

11:45 am-1:00 pm  Lunch with speaker on the Future of the UK on the Global Stage
   An esteemed thought leader will deliver their take on the role they see the UK playing in the world over the next decade.

1:00 pm-2:15 pm  Panel 6 – Meeting the China Challenge
   Panel of U.S. Members of Congress and British Officials
   A panel discussion on U.S. and UK efforts to confront the concerning economic actions of China while mitigating disruptions to supply chains and markets. The conversation will speak to the efforts of major corporations to potentially decouple or “de-risk” themselves from China, as well as the controversy of Chinese companies operating and investing in our two countries. Finally, the panel will explore future cooperation in this effort between the U.S. and UK and speak to the importance of bilateral and multilateral efforts to address the threats posed by China.

2:15 pm-2:30 pm  Return to hotel on foot

6:30 pm-7:00 pm  Bus to dinner

7:00 pm-9:30 pm  Member of Congress-led dinner roundtable discussions
   Each Member of Congress will lead a small dinner discussion on the future of the U.S. and UK engagement in the Pacific

9:30 pm-10:00 pm  Return to hotel by bus

10:00 pm-12:00 am  After dinner coffee at hotel
Thursday, August 10

6:30 am-7:45 am  Breakfast at hotel

7:45 am-9:00 am  Bus to Windsor

9:00 am-9:30 am  Meeting and flag presentation at Windsor Castle

Remarks of appreciation regarding the Special Relationship and the presentation of a U.S. flag over the U.S. Capitol to officials from The Royal Family.

9:30 am-11:30 am  Tours of Windsor Castle and King George VI Memorial Chapel, and viewing of Changing of the Guard

Historian led visit of Windsor Castle to explore the diplomatic power of the monarchy and its influence on the Special Relationship. The visit will focus on Queen Elizabeth II and her usage of Windsor Castle in official life, including her hosting President Reagan in 1982, President Bush in 2008, President Obama in 2016, President Trump in 2018, and President Biden in 2021. The future role of the monarchy in UK foreign affairs will be explored throughout the visit to the historic castle. The Representatives will also visit King George VI Memorial Chapel to pay their respects at the final resting place of the former queen.

11:30 am-11:45 am  Walk to panel session location

11:45 am-12:45 pm  Panel 7 – Energy Security and Climate Change

Panel of U.S. Members of Congress and British Officials

A panel discussion about all aspects of the energy sector, including fossil fuels, renewables, and nuclear. The panel will also address the geopolitics of energy as countries search for friendlier and cost-effective places to source energy. Additionally, the panel will discuss the world’s changing climate and what, if any, actions should be undertaken by the private and public sectors to combat it, along with the role technological innovation plays in that endeavor.

12:45 pm-1:45 pm  Lunch with speaker on the Future of the UK on the Global Stage

An esteemed thought leader will deliver their take on the role they see the UK playing in the world over the next decade.

1:45 pm-2:30 pm  Panel 8 – Immigration, Border and Refugee Policy

Panel of U.S. Members of Congress and British Officials

A panel discussion about the immigration and refugee policies of the U.S. and UK as they confront dual migrant crises from the south – the U.S. southern border crisis and asylum seekers in “small boats” crossing the English Channel. The panel will explore how to humanely alleviate these pressures and discuss what the two countries can learn from each other in resolving these difficult situations.

2:30 pm-3:30 pm  Panel 9 – Improving Bipartisanship in Congress

Panel of U.S. Members of Congress and British Officials

A discussion among leading House Republicans and Democrats about how consensus can be reached during a contentious period in U.S. politics.

3:45 pm-5:00 pm  Bus from Windsor back to hotel
(Thursday continued)

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>5:00 pm-7:15 pm</td>
<td>Prepare for dinner. Pack for next day departure</td>
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<tr>
<td>7:15 pm-7:45 pm</td>
<td>Bus to closing reception and dinner</td>
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<tr>
<td>7:45 pm-8:30 pm</td>
<td><strong>Closing Reception</strong></td>
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<tr>
<td>8:30 pm-10:30 pm</td>
<td><strong>Closing Dinner with Member of Congress-led roundtable discussions</strong>&lt;br&gt;Each Member of Congress will lead a small dinner discussion on the future of the U.S. and UK engagement with the EU.</td>
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<tr>
<td>10:30 pm-10:45 pm</td>
<td><strong>Closing Remarks</strong></td>
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<tr>
<td>10:45 pm-11:15 pm</td>
<td>Return to hotel by bus</td>
</tr>
<tr>
<td>11:15 pm-1:00 am</td>
<td><strong>After dinner coffee at hotel</strong></td>
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</tbody>
</table>
Friday, August 11

7:00 am-9:00 am  Breakfast at hotel

All morning  Flights depart London for U.S.

Flight returns from London  Arrive in the US
Rep. Don Bacon and spouse  8/11  12:25 pm
Rep Joyce Beatty  8/11  12:30 pm
Rep. Stephanie Bice and spouse  8/13  1:40 pm
Rep. Mike Bost and spouse  8/11  11:50 am
Rep. Larry Bucshon and spouse  8/11  8:05 pm
Rep. Mike Carey and spouse  8/11  1:30 pm
Rep. Ed Case and spouse  8/11 departing for another trip- other group is arranging and paying for their trip
Rep. Ron Estes and spouse  8/10  4:50 pm
Rep. Randy Feenstra and spouse  8/11  12:25 pm
Rep. Andrew Garbarino  8/11  9:10 pm
Rep. Tony Gonzales and spouse  8/11  2:50 pm
Rep. Dusty Johnson and spouse  8/11  1:45 pm
Rep. David Joyce and spouse  8/11  1:24 pm
Rep. John Joyce and sister  8/11  7:05 pm
Rep. Dan Kildee and spouse  8/14  4:20 pm
Rep Raja Krishnamoorthi and spouse  8/10  4:00 pm
Rep. Darin LaHood and spouse  8/11  4:00 pm
Rep Frank Lucas and spouse  8/11  4:05 pm
Rep. Blake Moore and spouse  8/11  6:15 pm
Rep. Obernolte and spouse  8/11  7:20 pm
Rep. Panetta and spouse  8/11  2:30 pm
Rep. Pfluger and spouse  8/13  1:40 pm
Rep. Scalise and spouse  8/11  3:25 pm
Rep. Terri Sewell  8/11  1:15 pm