

COMMITTEE ON ETHICS

MEMBER/OFFICER POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from a private source for travel taken in connection with a Member or officer's official duties. This form does not eliminate the need to report privately-funded travel on the Member or officer's annual *Financial Disclosure Statement*. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

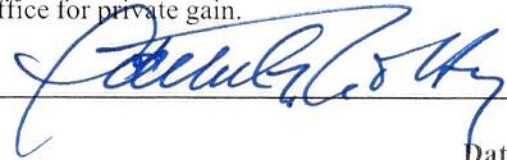
NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Patrick McHenry
2. a. Name of Accompanying Relative: Giulia McHenry OR None
b. Relationship to Traveler: Spouse Child Other (specify): _____
3. a. Dates: Departure: March 10, 2023 Return: March 12, 2023
b. Dates at Personal Expense, if any: _____ OR None
4. Departure City: Washington DC Destination: Sea Island, GA Return City: Washington DC
5. Sponsor(s), Who Paid for the Trip: AET
6. Describe Meetings and Events Attended (attach additional pages if necessary):
Attended several informational sessions and participated on a panel. Participated on the panel titled "How to Fix Congress"
7. Attached to this form are *each* of the following, signify that each item is attached by checking the corresponding box:
 - a. a completed *Sponsor Post-Travel Disclosure Form*;
 - b. the *Primary Trip Sponsor Form* completed by the trip sponsor *prior* to the trip, including all attachments and the *Additional Sponsor Form(s)*;
 - c. page 2 of the completed *Traveler Form* submitted by the Member or officer; and
 - d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
b. If not, explain: _____

LEGISLATIVE RESOURCE CENTER
2023 JUN 19 PM 4:17
OFFICE OF THE CLERK
U.S. HOUSE OF REPRESENTATIVES

HAND DELIVERED

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. I have determined that all of the expenses on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with my duties as a Member or officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

Member / Officer Signature:  Date: 7/19/2023



U.S. House of Representatives

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip *within ten days of their return*. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid for the trip: American Enterprise Institute
2. Travel Destination(s): Sea Island Resort, Georgia
3. Date of Departure: March 10th, 2023 Date of Return: March 12th, 2023
4. Name(s) of Traveler(s): Patrick McHenry

Note: You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$680 - airfare \$275 - ground transportation for traveler and accompanying family member	\$1320 (2 Nights for traveler and accompanying family members)	\$508 (2 breakfast, 2 lunch, 2 dinner)	N/A
Accompanying Family Member	\$680 - airfare	N/A	\$508 (2 breakfast, 2 lunch, 2 dinner)	N/A

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Katherine Fugate Date: 03/20/2023

Name: Katherine C Fugate Title: Assistant Director, Development Events

Organization: American Enterprise Institute

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1789 Massachusetts Ave NW, Washington, DC 20036

Email: kate.fugate@aei.org Telephone: (215) 990-6905

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



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TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Patrick McHenry

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: _____

Name of Signatory (if other than traveler): _____

For Staff (name of employing Member or Committee): _____

Office Address: Rayburn House Office Building, room 2134

Telephone Number: 202-225-2576

Email Address of Contact Person: Grace.Tricomi@mail.house.gov

Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.



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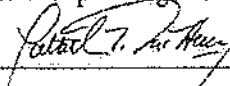
TRAVELER FORM

1. Name of Traveler: Patrick McHenry
2. Sponsor(s) who will be paying or providing in-kind support for the trip:
American Enterprise Institute
3. City and State OR Foreign Country of Travel: Sea Island, Georgia
4. a. Date of Departure: March 10th, 2023 Date of Return: March 12th, 2023
b. Yes No Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? If yes:
(1) Name of Accompanying Family Member: Giulia McHenry
(2) Relationship to Traveler: Spouse Child Other (specify): _____
(3) Yes No Accompanying Family Member is at least 18 years of age:
6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7. Yes No *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties.
Staff should include their job title and how the activities on the itinerary relate to their duties.
As the Chairman of the Financial Services Committee, this forum will provide the opportunity to engage with fellow members of Congress and the executive branch about the challenges facing our economy.
9. Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member  Date 02/03/2023



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PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip:
American Enterprise Institute
2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent.
Signify that the statement is true by checking box.
3. *Check only one.* I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
 - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
If "c" is checked, list the names of the additional sponsors:
4. Provide names and titles of ALL House Members *and* employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
See addendum.
5. Yes No Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of departure: March 10th, 2023 Date of return: March 12th, 2023
7. a. City of departure: Washington, DC
b. Destination(s): Sea Island, Georgia
c. City of return: Members Discretion
8. *Check only one.* I represent that:
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
 - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
 - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. *Check only one of the following:*
 - a. I checked 8(a) or (b) above; OR
 - b. I checked 8(c) above but am not offering any lodging; OR
 - c. I checked 8(c) above and am offering lodging and meals for one night; OR
 - d. I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:



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10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*
11. *Check only one of the following:*
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box; OR*
- b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:
13. *Answer parts a and b. Answer part c if necessary:*
- a. Mode of travel: Air Rail Bus Car Other (specify: Car to/from airport)
- b. Class of travel: Coach Business First Charter Other (specify: _____)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.*
15. *Check only one.* I represent that either:
- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; *OR*
- b. The trip involves events that are arranged specifically *with regard* to congressional participation.
- If "b" is checked:
- 1) Detail the cost *per day* of meals (approximate cost may be provided):
- 2) Provide the reason for selecting the location of the event or trip:
16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel Name: The Cloister at Sea Island City: Sea Island, Georgia Cost Per Night: _____
- Reason(s) for Selecting: This is the only lodgin option as it's a private island and is the only hotel.
- Hotel Name: _____ City: _____ Cost Per Night: _____
- Reason(s) for Selecting: _____
- Hotel Name: _____ City: _____ Cost Per Night: _____
- Reason(s) for Selecting: _____
17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*



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18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
<input checked="" type="checkbox"/> Good Faith Estimates			
For each Member, Officer, or Employee	See attached addendum	See attached addendum	See attached addendum
For each Accompanying Family Member	See attached addendum	See attached addendum	See attached addendum

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	N/A	
For each Accompanying Family Member	N/A	

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

- a. I certify that I am an officer of the organization listed below; OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;
- b. I am not a registered federal lobbyist or registered foreign agent; and
- c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: Katherine C Fugate Date: 02/03/2023
 Name: Kate Fugate Title: Assistant Director, Development Events
 Organization: American Enterprise Institute
 Address: 1789 Massachusetts Ave NW, Washington, DC 20036
 Email: kate.fugate@aei.org Telephone: (202) 862-5884

INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building
Washington, D.C. 20515

ethicscommittee@mail.house.gov | 202-225-7103
More information and forms available at ethics.house.gov

Michael Guest, Mississippi
Chairman
Susan Wild, Pennsylvania
Ranking Member

Dave Joyce, Ohio
John H. Rutherford, Florida
Andrew R. Garbarino, New York
Michelle Fischbach, Minnesota

Veronica Escobar, Texas
Mark DeSaulnier, California
Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Keile A. Strickland
Counsel to the Chairman

David Arroyo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
Facsimile: (202) 225-7392

March 2, 2023

The Honorable Patrick T. McHenry
U.S. House of Representatives
2134 Rayburn House Office Building
Washington, DC 20515

Dear Colleague:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your spouse's proposed trip to Sea Island, Georgia, scheduled for March 10 to 12, 2023, sponsored by American Enterprise Institute.

You must complete a Member/Officer Post-Travel Disclosure Form and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. You must also report all travel expenses totaling more than the reporting threshold from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. That reporting threshold is currently \$415 but is set to adjust in 2023. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest
Chairman

Susan Wild
Ranking Member

MG/SW:emw

Question 18 Addendum:

For each Members, Officer, or Employee

- Total Transportation per Participant: \$955.00 (\$680.00 airfare*, \$275.00 round trip for ground transportation – ground transportation is only charged once per couple)
*avg. round trip
- Total Lodging per Participant: MAX: \$1,980.00 (\$660.00/night)
- Total Meal Expenses per Participant: MAX: \$762.00 per person
(3 Breakfast, \$72)(2 Lunch, \$72) (3 Dinner, \$110)

For each Accompanying Family Member

- Total Transportation per Participant: \$955.00 (\$680.00 airfare*, \$275.00 round trip for ground transportation – ground transportation is only charged once per couple)
*avg. round trip
- Total Lodging per Participant: MAX: \$1,980.00 (\$660.00/night)
- Total Meal Expenses per Participant: MAX: \$762.00 per person
(3 Breakfast, \$72)(2 Lunch, \$72) (3 Dinner, \$110)



Thursday, March 9

All Day	Registration	Colonial Lounge
5:00-6:15 p.m.	Reception	Beach Club Tent
6:30-7:15 p.m.	Opening and Welcome	Beach Club Tent
	A Conversation with Gov. Brian Kemp Robert Doar (Moderator)	
7:15-8:30 p.m.	Buffet Dinner	Ocean Room, Southern Tide, Beach Club Tent
8:30-10:30 p.m.	Documentary Screening	TBD
	Gotham: The Fall and Rise of New York	
	At a time when many American cities are struggling, a new documentary showcases important lessons from New York City's recovery in the 1990s and 2000s. Gotham: The Fall and Rise of New York shows how new leadership and bold reforms saved America's largest city from economic stagnation, rampant violent crime, failing schools, and an epidemic of arson, graffiti, and abandoned buildings. The film tells New York's comeback story through interviews with the policymakers behind it, including William Bratton, Robert Doar, Raymond Kelly, and, of course, Rudy Giuliani, alongside other New Yorkers who witnessed their city's return to greatness.	

Friday, March 10

7:30-9:30 a.m.	Breakfast Open	Cloister Foyer, Sapelo, or Cumberland
8:00-9:00 a.m.	Early Bird Sessions	Mizner I and Mizner II
	Governor's Panel	
	Doug Burgum (R-ND), Bill Lee (R-TN), Moderator	
	A Conversation with Francis Collins	
	Francis Collins and Yuval Levin (Moderator)	
	Francis Collins is among the most important American scientists of the past half century. His pioneering research uncovered the genes responsible for cystic fibrosis, Huntington's disease, and numerous other genetic disorders. He created and led the Human Genome Project, was director of the National Institutes of Health under three presidents of both parties, and served as President Joe Biden's chief science adviser. Along the way, he has also thought deeply about how the modern scientific enterprise relates to government, religion, culture, and ethics. This wide-ranging conversation will cover the future of biomedical science, lessons from the COVID-19 pandemic, the state of American research and development investment, the politics of expertise, and much more.	



9:30–10:30 a.m. Breakout Sessions Mizner I, Mizner II, and Oglethorpe/Club Room

Opportunity in America
Phil Gramm, Ian Rowe, Ryan Streeter, Michael R. Strain (Moderator)

Can Classical Schools Renew American Education?
Michael Ortner, Daniel Scoggin, Jenna Silber Storey, and Benjamin Storey (Moderator)

Progressive assumptions about human nature and society now routinely shape the curriculum and organization of public schools. The rapidly growing movement of classical schools—which now educate about one million American students—is significant in part because it challenges these most fundamental assumptions. What precisely is classical education? And what contribution might it make to the renewal of American society?

How Cities Are Shaping the Future of American Politics and Policy
Edward L. Glaeser, Mattie Parker, Francis X. Suarez, Ryan Streeter (Moderator)

Cities have been in the news a lot the past couple of years because of rising crime, pandemic-fueled migration, and empty downtowns. Many of these cities are paying a price for years of bad policies that have underserved residents' daily needs, and yet cities are too important a part of the American economy for them to remain in a troubled state. Lessons can be learned from those cities that have gone in the other direction because of their pro-growth, commonsense policies and have served as a haven for people fleeing urban dysfunction elsewhere. How can our ailing urban areas bounce back? Has the dysfunction created new opportunities for a new generation of reform-minded city leaders? Should we be optimistic or pessimistic about the future of America's cities? Join us for a lively discussion with academic experts and mayors who have been looking for and providing answers to these and related questions.

11:00 a.m.–12:15 p.m. Morning Keynote Cloister Ballroom

A Conversation with Mike Pence
Marc Thiessen (Moderator)

12:30–1:45 p.m. Lunch and Conversation Beach Club Tent

The Future of the University
Ben Sasse, Larry Summers, and Yuval Levin (Moderator)

2:00–3:00 p.m. Afternoon Sessions Mizner I and Mizner II

The Future of Economic Policy
Brian Deese, Jason Furman, R. Glenn Hubbard, Michael R. Strain, and Alex Brill (Moderator)

Are We Living Through a Political Realignment?
 John Judis, Karl Rove, Ruy Teixeira, Ramesh Ponnuru, and
 Matthew Continetti (Moderator)

Demographic, cultural, and economic transformations have been reshaping American political life in this century. What has become of the coalitions of the two major parties? How is our political geography evolving? And is there any prospect of a realignment that might break the polarized deadlock of the past two decades?

Outlook for Innovation: What Happened to the Roaring Twenties?
 Erik Brynjolfsson, Tyler Cowen, and Scott Gottlieb, Jim Pethokoukis (Moderator)

- | | | |
|-----------------------|---|---|
| 3:00–5:00 p.m. | Executive Time | |
| 5:00–6:00 p.m. | Evening Conversation | Mizner (or Cloister Ballroom) |
| | A Conversation with Tim Scott
Ryan Streeter (Moderator) | |
| 6:00–7:00 p.m. | Reception | Cloister North Patio |
| 7:15–8:30 p.m. | Buffet Dinner | Colonial Lounge, BBT, Club Room, Tavola |
| 8:45–9:45 p.m. | Starlight | Club Room and Spanish Lounge |
| | A Conversation with Ross Douthat
Introduction by Yuval Levin | |
| | A Conversation with Stacy Schiff
Robert Doar (Moderator) | |
| | According to the Wall Street Journal, Stacy Schiff is “the most seductive writer of nonfiction prose in America in our time.” Her bestselling biography of Vladimir Nabokov’s wife, Vera, won the Pulitzer Prize in 2000. Since then, Schiff’s other works have topped the New York Times bestseller list by unraveling the mysteries of historical figures as varied as Cleopatra, the Salem witches, and America’s first patriot, Samuel Adams. Join Schiff and AEI President Robert Doar for a conversation on her work, the historian’s challenge of uncovering the past, and the art of writing beautifully. | |
| 8:30–10:00 p.m. | After-Dinner Reception | Colonial Lounge |

Saturday, March 11

- | | | |
|-----------------------|---------------------------------|---------------------------------------|
| 7:30–9:30 a.m. | Breakfast Open | Cloister Foyer, Sapelo, or Cumberland |
| 8:00–9:00 a.m. | Early Bird Sessions | Mizner I and Mizner II |
| | A Conversation with Brian Deese | |



Ramesh Ponnuru (Moderator)

A Conversation with John Cornyn
Dany Pletka (Moderator)

9:30–10:30 a.m.

Breakout Sessions

Mizner I, Mizner II, and Oglethorpe/Club

Russia After Putin

Andrei Kolesnikov, Walter Russell Mead, Angela Stent, Daniel Treisman, and Leon Aron (Moderator)

Edmund Burke thought that “future wisdom” stems from “the past errors and infirmities of mankind.” And so it is with a post-Vladimir Putin Russia: For a long time, it will be shaped by the biggest error of Putin’s life, his war on Ukraine. Will the house that Putin built survive him? What other regimes may emerge? Will Russia remain whole or splinter? How would this Russia behave in the world?

Near-Term Outlook for Monetary and Fiscal Policy

Jan Hatzius, Larry Summers, Mark Zandi, Michael R. Strain, and Jim Pethokoukis (Moderator)

The Justice Department in a Politicized Era

Jack Goldsmith, Sarah Isgur, Mike Lee (R-UT), Jeffrey A. Rosen, Adam J. White (Moderator)

The Department of Justice (DOJ) is an executive agency that answers to the president, but it has long been insulated from partisan micromanagement through norms and traditions. In recent decades, however, the DOJ has found itself almost constantly embroiled in political controversies—thanks to both outside pressures and its own actions. How could the department better handle this challenge, and how could more effective congressional oversight help?

10:45 a.m.–12:15 p.m. **General Session**

Cloister Ballroom

U.S. – Asia Outlook: Opportunities and Threats

Aaron Friedberg, Chris Miller, and Mike Gallagher, Kori Schake (Moderator)

China has loomed as the primary national security threat in the past two presidencies. The director of national intelligence and military commanders believe the gravest military threat from China will be between now and 2027. Allies want a US vision for how all of us can reduce our reliance on Chinese inputs and manufacturing to better secure our supply chains against geopolitical risk, but the Biden administration has failed to deliver. But they have taken several steps, as has Congress, to exclude China from high-tech sectors. President Joe Biden has repeatedly said he would send American troops to defend Taiwan, but he has neither matched those statements to the necessary military spending nor prepared the American public for such a conflict. Do we have the right tools in place to manage China? Are we making enough progress militarily to deter China?

12:30–1:45 p.m.

Lunch and Conversation

Beach Club Tent

A Conversation with Susan Collins and Kyrsten Sinema
Robert Doar (Moderator)



2:00–3:00 p.m. **Afternoon Sessions** Mizner I, Mizner II, and Oglethorpe/Club Room

Have We Passed Peak Woke?

Bari Weiss, Thomas Chatterton Williams, and Ross Douthat (Moderator)

Recent years witnessed the ascent of “woke” ideology in education, media, business, the professions, and culture in America and across much of the West. Its transformation of our elite institutions has yielded a backlash that contributed mightily to the populist mood of our politics. Is the worst of this wave now behind us? Is it building still? How has it responded to the backlash against it, and how is its character changing?

The Military We Need

Joni Ernst (R-IA), Roger Wicker (R-MS) and Mackenzie Eaglen (Moderator)

Despite its prowess, the United States military is shrinking, aging, and becoming ever more expensive. The Defense Department is also struggling to adapt commercial technologies for military use in a post-monopsony market while being stressed in attracting new recruits. How can the military stay on the cutting edge, interesting to American youth, and prepared for worst-case scenarios, including in Asia?

Energy Policy: Challenges at Home and Abroad

Doug Burgum, Steven Koonin, Chris Wright, Daniel Yergin, and James Coleman (Moderator)

In a \$100 trillion global economy that depends on hydrocarbons for 80 percent of its energy, moving to cleaner sources of energy is more challenging than our politicized debates usually acknowledge. And yet amazing strides in energy innovation are making possible new energy sources and access to cleaner energy than we could have imagined a generation ago. What is the actual (nonpolitical) state of play in climate science? Which forms of energy innovation hold the most promise? And how have the recent geopolitics of hydrocarbons changed the policy landscape for America and its allies? Join us for an all-star panel that will explore answers to these and other important questions.

3:00–5:00 p.m. Executive Time

3:00–5:00 p.m. **Iran War Game** TBD

5:00–6:00 p.m. **Evening Conversation** Mizner (or Cloister Ballroom)

A Conversation with Glenn Youngkin
Marc Thiessen (Moderator)

6:00–7:00 p.m. Reception Cloister North Patio

7:15–8:30 p.m. Dinner Colonial Lounge & BBT



8:45-9:45 p.m. **Starlight** Spanish Lounge/Club Room
 A Conversation with **Jonah Goldberg**
 Introduction by Charles Murray

How to Fix Congress
 Patrick McHenry (R-NC), Jimmy Panetta (D-CA), Scott Peters (D-CA)
 and Yuval Levin (Moderator)

It's easy to complain that Congress is broken. But what exactly is it failing to do? What would a functional first branch of government look like? And what might be required to get there? Members of Congress of both parties will explore these crucial questions, clarify their differences, and look for common ground.

8:45-10:30 p.m. Reception Colonial Lounge

Sunday, March 12 (Daylight Saving Time)

7:30-10:15 a.m. Breakfast Opens Colonial or Tavola

8:00-8:45 a.m. Mass Chapel

9:00-10:30 a.m. **Early Bird Session** Club Room

Can Major Parties Get Their Acts Together in Time for 2024?
 David Brooks, Chris Christie, Rob Portman and Chris Stirewalt (Moderator)

10:30 a.m. Adjournment



W O R L D
F O R U M

SEA ISLAND, GEORGIA

AGENDA AND PARTICIPANTS

MARCH 9-12, 2023

Thursday, March 9

All Day	Registration	Cloister
5:00-6:30 p.m.	Reception	Beach Club
6:30-7:15 p.m.	Opening and Welcome	Beach Club
	Proving Principles and Policies Under Pressure	
	Brian Kemp Robert Dorr (Moderator)	Facing down powerful opponents in both parties who sought to undermine his state's elections, Georgia Gov. Brian Kemp has stayed true to our country's founding ideals. All the while, he has pursued his core agenda to promote economic opportunity, ensure public safety, and reform Georgia's government and finances. Join Gov. Kemp and AEI President Robert Dorr for a conversation on conservative governance and principled leadership in the face of exceptional challenges.
7:15-8:30 p.m.	Buffet Dinner	Beach Club
8:30-9:30 p.m.	Evening Conversation	Beach Club
	A Conversation with Brian Deese	
	Samuel Johnson (Moderator)	

Friday, March 10

7:15-9:30 a.m.	Breakfast Open	Cloister
7:30-8:15 a.m.	Early Bird Sessions	Cloister
	A Conversation with Francis Collins	
	Frank Green (Moderator)	Francis Collins is among the most important American scientists of the past half century. His pioneering research uncovered the genes responsible for cystic fibrosis, Huntington's disease, and numerous other genetic disorders. He created and led the Human Genome Project, was director of the National Institutes of Health under three presidents from both parties, and served as President Joe Biden's chief science adviser. Along the way, he has also thought deeply about how the modern scientific enterprise relates to government, religion, culture, and ethics. This wide-ranging conversation will cover the future of biomedical science, lessons from the COVID-19 pandemic, the state of American research and development investment, the politics of expertise, and much more.
	Effective Executives: How Governors Steward Their States	
	Doug Burgum Bill Lee Chris Sununu Doug Ducey (Moderator)	As our federal government grapples with numerous challenges, governors are taking on more responsibilities to serve their states. At the same time, new and old policy challenges—from crime and inflation to welfare and education—are making leadership and innovation at the state level especially vital. In a panel discussion, North Dakota Gov. Doug Burgum, Tennessee Gov. Bill Lee, and New Hampshire Gov. Chris Sununu will discuss how they manage their evolving roles, political expectations, and a number of policy issues, including energy security, social debates, and their states' fiscal health amid runaway federal spending.
8:30-9:15 a.m.	Special Session	Cloister Ballroom
	A Conversation with President Volodymyr Zelensky	

9:30–10:30 a.m.

Breakout Sessions

Cloister

Can Classical Schools Renew American Education?

William C. Oliver
 Patrick Lee, *author*
 Benjamin G. Sells
<https://www.aei.org/publications/Classical-Schools/>

Progressive assumptions about human nature and society now routinely shape the curriculum and organization of public schools. The rapidly growing movement of classical schools—which now educate about one million American students—is significant in part because it challenges these most fundamental assumptions. What precisely is classical education? And how might it contribute to the renewal of American society?

How Cities Are Shaping the Future of American Politics and Policy

Richard Florida
 Michael Turk
 Jonathan S. Leachman
<https://www.aei.org/publications/How-Cities-Are-Shaping-the-Future-of-American-Politics-and-Policy/>

Cities have been in the news a lot the past couple of years because of rising crime, pandemic-fueled migration, and empty downtowns. Many of these cities are paying a price for years of bad policies that have underserved residents' daily needs, and yet cities are too important a part of the American economy for them to remain in a troubled state. Lessons can be learned from those cities that have gone in the other direction because of their pro-growth, commonsense policies, and have served as a haven for people fleeing urban dysfunction elsewhere. How can our ailing urban areas bounce back? Has the dysfunction created new opportunities for a new generation of reform-minded city leaders? Should we be optimistic or pessimistic about the future of America's cities? Join us for a lively discussion with academic experts and mayors who have been looking for and providing answers to these and related questions.

Opportunity in America: An Assessment

Richard Lamm
 William E. Shafer
 Michael S. Barr
<https://www.aei.org/publications/Opportunity-in-America-An-Assessment/>

Elected leaders, commentators, and economists all bemoan the purported absence of upward mobility in America. Progressives on the left and economic nationalists on the right are united in their call for industrial policy to restore an economy that delivers for typical workers. What is the state of mobility and opportunity in America? Is the American dream dead? And what can be done to strengthen it?

10:45–11:15 a.m.

Morning Session

Cloister Ballroom

The Future of the University

Benjamin Ginsberg
author
<https://www.aei.org/publications/The-Future-of-the-University/>

Higher education is crucial to social mobility and economic competitiveness, yet it is also at the center of some of our most contentious cultural debates and political battles. The future of the university is clearly tied up with the future of America. But where is American higher education headed? *What* are the prospects for free inquiry on campus? *What* do new technologies portend for teaching and learning? *What* should campus leaders hope for, fear, and build?

12:00–1:30 p.m.

Lunch and Conversation

Beach Club

A Conversation with Mike Pence

<https://www.aei.org/events/2023/02/23-a-conversation-with-mike-pence/>

1:45–3:00 p.m.

Afternoon Sessions

Cloister

A Conversation with John Cornyn

<https://www.aei.org/events/2023/02/23-a-conversation-with-john-cornyn/>

Are We Living Through a Political Realignment?

Ramesh Pothiyil
 Paul F. Ryan
 Guy Vercauteren
 Matthew C. Soberg-Shenitz *Moderator*

Demographic, cultural, and economic transformations have been reshaping American political life in this century. What has become of the coalitions of the two major parties? How is our political geography evolving? And is there any prospect of a realignment that might break the polarized deadlock of the past two decades?

Where Does Economic Policy Go from Here?

Kate Lister
 Josh Liva
 Steven Levitt
 Eric Lipton
 E. Thomas Hazelard
 Matthew R. Spitzer
 Scott Lippman

On the political right, economic policy has been unusually dynamic. Many conservatives adhere to traditional commitments to free markets, individual liberty, and limited government, while others call for an activist government that supports particular industries and types of jobs and uses economic policy to advance a particular image of American life. On the left, internal debates pit neoliberals against more market-skeptical progressives. How will these conflicts be resolved? Which camps will come out on top? And what would be in the best interest of the economy and the nation?

3:00–5:00 p.m.

Break

3:00–5:00 p.m.

Documentary Screening
(optional) Cloister

Gotham: The Fall and Rise of New York

At a time when many American cities are struggling, a new documentary showcases important lessons from New York City's recovery in the 1990s and 2000s. *Gotham: The Fall and Rise of New York* shows how new leadership and bold reforms saved America's largest city from economic stagnation, rampant violent crime, failing schools, and an epidemic of arson, graffiti, and abandoned buildings. The film tells New York's comeback story through interviews with the policymakers behind it, including William Blanton, Robert Dour, Raymond Kelly, Heather Mac Donald, and, of course, Rudy Giuliani, alongside other New Yorkers who witnessed their city's return to greatness.

5:00–6:00 p.m.

Evening Conversation Cloister Ballroom

A Conversation with Tim Scott

Matthew C. Linn (Moderator)

6:00–7:00 p.m.

Reception Cloister

7:15–8:30 p.m.

Buffet Dinner Cloister

8:45–9:45 p.m.

Starlight Chats Cloister

A Conversation with Stacy Schiff

Julian Cooper (Moderator)

"Even if forced to at gunpoint, Stacy Schiff would be incapable of writing a dull page or a lame sentence." So said famed biographer Ron Chernow—a sentiment echoed by critics and reviewers throughout Schiff's career. Schiff won the Pulitzer Prize in 2000 for *Vera* (*Mrs. Vladimir Nabokov*), her bestselling biography of Vladimir Nabokov's wife. Since then, Schiff has shaped the popular imagination, immersing readers in the mysteries of historical figures as varied as Cleopatra, the Salem witches, and Benjamin Franklin—and topping the *New York Times* bestseller list again and again in the process. Hailed as a "tour de force," her most recent work, *The Revolutionary: Samuel Adams*, reintroduces Americans to the most essential Founding Father—the one who stood behind the change in thinking that produced the American Revolution and, later, the idea of the American dream. Join Schiff and AEI President Robert Dour for a conversation on her work, the historian's challenge of uncovering the past, and the art of writing well.

The Return of the Gods

Ross Douthat
 David French (Moderator)

Join AEI's Ross Douthat for a discussion of the varieties of post-Christian spirituality in contemporary America and their implications for society and politics.

Saturday, March 11

7:30-9:30 a.m.	Breakfast Open	Cloister
8:00-9:00 a.m.	Morning Session How to Fix Congress Robert M. Levine James M. Smith Johnathan W. Williams Mark Zandi Kurt Zou (Moderator)	Cloister Ballroom It's easy to complain that Congress is broken. But what exactly is it failing to do? What would a functional first branch of government look like? And what might be required to get there? Members of Congress of both parties will explore these crucial questions, clarify their differences, and look for common ground.
9:30-10:30 a.m.	Breakout Sessions Russia After Putin Alyssa Lind Andrei Iltishevsky Walter Russell Ford Angharad Iwan David Mervin Alexey Smerdyakov (Moderator) The Justice Department in a Politicized Era Michael J. Berman Michael J. Gorman M. J. Healy Jeffrey J. Lewis William J. Walsh (Moderator) Will the US Be in a Recession in 2023? Jeff Hatas Michael R. Jordan Lawrence H. Summers Mark Zandi Kurt Zou (Moderator)	Cloister Edmund Burke thought that "future wisdom" stems from "the past errors and infirmities of mankind." And so it is with a post-Vladimir Putin Russia: For a long time, it will be shaped by the biggest error of Putin's life, his war on Ukraine. Will the house that Putin built survive him? What other regimes may emerge? Will Russia remain whole or splinter? How would this Russia behave in the world? The Department of Justice (DOJ) is an executive agency that answers to the president, but it has long been insulated from partisan micro-management through norms and traditions. In recent decades, however, the DOJ has found itself almost constantly embroiled in political controversies—thanks to both outside pressures and its own actions. How could the department better handle this challenge, and how could more effective congressional oversight help? The labor market is booming. Employers can't satiate their demand for workers, with two job vacancies for every one unemployed worker. Consumer spending has proven surprisingly resilient to decades-high price inflation, feeding businesses' need for workers. Over the past year, the Federal Reserve has made little progress toward reducing the underlying rate of consumer price inflation. The reigning paradigm at the Fed and on Wall Street for monetary policy's response to the overheated economy has been a few more quarter-point hikes in interest rates at consecutive Fed meetings, followed by a pause. That paradigm is increasingly in doubt. What is the outlook for monetary policy in 2023? And what are the implications of that outlook for financial markets and the real economy? Will the US economy be in recession this year?

10:45 a.m.-12:15 p.m.	<p>General Session US-Asia Outlook: Opportunities and Threats <i>Chair:</i> Matt Anthony Lindberg Miles Garapher Chris Miller Kurt C. Sasse (Moderator) Benjamin Zuck Stephen T. Hahn Jonathan Sparrow Robert L. O'Hara John J. Mears Michael A. Sauter</p>	<p>Cloister Ballroom China has loomed as the primary national security threat in the past two presidencies. The director of national intelligence and military commanders believe the gravest military threat from China will be between now and 2027. Allies want a US vision for how all of us can reduce our reliance on Chinese inputs and manufacturing to better secure our supply chains against geopolitical risk. The Biden administration has failed to deliver, but it has taken several steps, as has Congress, to exclude China from high-tech sectors. President Joe Biden has repeatedly said he would send American troops to defend Taiwan, but he has neither matched those statements to the necessary military spending nor prepared the American public for such a conflict. Do we have the right tools in place to manage China? Are we making enough progress militarily to deter China?</p>
12:30-1:45 p.m.	<p>Lunch and Conversation Award Presentation A Conversation with Susan Collins and Kyrsten Sinema <i>Robert L. O'Hara (Moderator)</i></p>	<p>Beach Club</p>
2:00-3:00 p.m.	<p>Afternoon Sessions Energy Policy: Challenges at Home and Abroad <i>Chair:</i> Benjamin Zuck Stephen T. Hahn Jonathan Sparrow Robert L. O'Hara (Moderator) Have We Passed Peak Woke? Bart Wilson Thomas Chatterton Williams Ross Douthat (Moderator) The Military We Need David E. Bonior Jay Bybee Michael Sauter Matthew Walker Matthew Spitzer (Moderator)</p>	<p>Cloister In a \$100 trillion global economy that depends on hydrocarbons for 80 percent of its energy, moving to cleaner sources of energy is more challenging than our politicized debates usually acknowledge. And yet amazing strides in energy innovation are making possible new energy sources and ways to access cleaner energy that we could not have imagined a generation ago. What is the actual (nonpolitical) state of play in climate science? Which forms of energy innovation hold the most promise? And how have the recent geopolitics of hydrocarbons changed the policy landscape for America and its allies? Join us for an all-star panel that will explore answers to these and other important questions. Recent years witnessed the ascent of "woke" ideology in education, media, business, the professions, and culture in America and across much of the West. Its transformation of our elite institutions has yielded a backlash that contributed mightily to the populist mood of our politics. Is the worst of the wave of wokeness now behind us? Is it building still? How has it responded to the backlash against it, and how is its character changing? Despite its prowess, the United States military is shrinking, aging, and becoming ever more expensive. The Defense Department is also struggling to adapt commercial technologies for military use in a post-monopsony market and attract new recruits. How can the military stay on the cutting edge, interesting to American youth, and prepared for worst-case scenarios—including in Asia?</p>

3:00–5:00 p.m.	Break	
3:00–5:00 p.m.	Documentary Screening <i> Gotham: The Fall and Rise of New York </i>	Cloister
	<p>Gotham: The Fall and Rise of New York At a time when many American cities are struggling, a new documentary showcases important lessons from New York City's recovery in the 1990s and 2010s. <i>Gotham: The Fall and Rise of New York</i> shows how new leadership and bold reforms saved America's largest city from economic stagnation, rampant violent crime, failing schools, and an epidemic of arson, graffiti, and abandoned buildings. The film tells New York's comeback story through interviews with the policymakers behind it, including William Bratton, Robert Diaz, Raymond Kelly, Heather Mac Donald, and, of course, Rudy Giuliani, alongside other New Yorkers who witnessed their city's return to greatness.</p>	
3:00–5:00 p.m.	Iran War Game	Cloister
5:00–6:00 p.m.	Evening Conversation A Conversation with Glenn Youngkin	Cloister Ballroom
	<p><i>Chair: Robert R. Anderson</i></p>	
6:00–7:00 p.m.	Reception	Cloister
7:15–8:30 p.m.	Dinner	Cloister
8:45–9:45 p.m.	Spotlight Chats Roaring Twenties 2.0: Will Artificial Intelligence and Other Tech Advances Supercharge the US Economy?	Cloister
	<p><i>Chair: Robert R. Anderson</i> Panel: Glenn Feldman, Steve Largent, John Ortved, Ruchika Goyal, Moderator: Robert R. Anderson</p>	<p>Artificial intelligence is rapidly advancing. Though advances in information technology have been reshaping the US labor market for years, the pace of change has likely accelerated. What are the implications for productivity growth, inequality, and employment stability? And what are the broader implications for society's future in a world where machines can do more and more?</p>
	<p>Bespoke Woke: Culture Wars as Luxury Goods <i>Chair: Robert R. Anderson</i> Panel: Matt Welch, Jeffrey Tucker</p>	

Sunday, March 12 (Daylight Saving Time)

7:30–10:15 a.m.	Breakfast Open	Cloister
8:00–8:45 a.m.	Mass	Cloister Chapel
9:00–10:30 a.m.	Morning Session Can Major Parties Get Their Acts Together in Time for 2024?	Cloister
	<p><i>Chair: Glenn Feldman</i> Panel: Kristie Chen, Paul F. Miller, Chris Senneker (Moderator)</p>	<p>A divided conservative movement, bitter personal rivalries, and a potentially crowded field of hopeful nominees are all likely to make Republicans' road to the 2024 elections long and hard. For Democrats, serious questions about a Joe Biden–Kamala Harris ticket and their own ideological tensions could present great hurdles to clear. Further controversies are bound to emerge between and within the parties, especially over their shifting priorities on pressing problems abroad and their failures to address ever-growing deficits and the national debt. Our panelists will discuss these looming issues and give their first takes on what they heard from potential presidential candidates during our World Forum.</p>
10:30 a.m.	Adjournment	

SPEAKERS

DAVID H. BERGER	Commandant of the Marine Corps
KATIE BOYD BRITT	US Senate (R-AL)
DAVID BROOKS	Columnist, <i>New York Times</i>
TRIK BRYNJOLFSSON	Professor, Stanford University
DOUG BURGLUM	Governor of North Dakota
CHRIS CHRISTIE	Former Governor of New Jersey
FRANCIS S. COLLINS	Senior Investigator, National Institutes of Health
SUSAN COLLINS	US Senate (R-ME)
JOHN CORNYN	US Senate (R-TX)
TYLER COWEN	Holbert L. Harris Chair of Economics, George Mason University
KELLY CRAFT	Former US Ambassador to the United Nations
JED CRUZ	US Senate (R-TX)
BRIAN DEESE	
DOUG DUCEY	Former Governor of Arizona
JONI ERNST	US Senate (R-IA)
JASON FURMAN	Aetna Professor of the Practice of Economic Policy, Harvard Kennedy School
MIKE GALLAGHER	US House of Representatives (R-WI)
EDWARD GLAESER	Chairman, Department of Economics, Harvard University
JACK GOLDSMITH	Learned Hand Professor of Law, Harvard University
HUGO GURDON	Editor in Chief, <i>Washington Examiner</i>
JAN HATZIUS	Chief Economist, Goldman Sachs Group Inc.
SARAH HIGUR	Staff Writer, Dispatch
SAJID JAVID	Former UK Chancellor of the Exchequer
BRIAN P. KEMP	Governor of Georgia
ANDREI KOLESNIKOV	
STEVEN KOONIN	Professor of Civil and Urban Engineering, New York University
BILL LEE	Governor of Tennessee
MIKE LEE	US Senate (R-UT)
PATRICK MCHENRY	US House of Representatives (R-NC)
WALTER RUSSELL MEAD	Ravenel B. Curry III Distinguished Fellow in Strategy and Statesmanship, Hudson Institute
MICHAEL ORTNER	Canal Academy
JIMMY PANETTA	US House of Representatives (D-CA)
MATTIE PARKER	Mayor of the City of Fort Worth
MICHAEL R. PENCE	Former Vice President of the United States
SCOTT PETERS	US House of Representatives (D-CA)
KARL ROVE	Political Consultant
BEN SASSE	President, University of Florida
STACY SCHIFF	Author
DANIEL SCOGGIN	President, Great Hearts Foundation
RICK SCOTT	US Senate (R-FL)
TIM SCOTT	US Senate (R-SC)
KYRSTEN SINEMA	US Senate (I-AZ)
ANGELA STENT	Director, Eurasian, Russian, and East European Studies, Georgetown University
FRANCIS X. SUAREZ	Mayor of the City of Miami

LAWRENCE H. SUMMERS	President Emeritus, Harvard University
CHRISTOPHER T. SUNUNU	Governor of New Hampshire
JAMES TARANTO	Editorial Features Editor, <i>Wall Street Journal</i>
DANIEL TREISMAN	Professor of Political Science, University of California, Los Angeles
MIKE WALTZ	US House of Representatives (R-FL)
BARI WEISS	Editor, <i>Free Press</i>
ROGER E. WICKER	US Senate (R-MS)
CHRIS WRIGHT	CEO, Liberty Resources LLC
DANIEL YERGIN	Vice Chairman, IHS Markit
GLINN YOUNGKIN	Governor of Virginia
MARK M. ZANDI	Chief Economist, Moody's Analytics

ATTENDEES

NANCY & PHILIP ANSCHUTZ	Anschutz Corporation
LAUREL & CLIFF ASNESS	ACR Capital Management
BRYAN BAILEY	Dalfort Capital Partners
JOHN D. BAKER II	FRP Holdings Inc.
NANCY S. LEE & JOSHUA G. BEDELL	NYU Langone/TransUnion
BETSY & THILO BEST	Bayshore Retirement Partners LLC
LIZ & FRANK BLAKE	Home Depot (retired)
MYRIAM ALCHANATI & ALBERT BOURLA	Pfizer Inc.
DICK BOYCE	Boyce Family Office
ANGELA & DOUG BRALY	Braly Group LLC
BROOKS BURGUM	LongWater Opportunities
ERIC CANFOR	Moelis & Company
LIZA-MAE & MARK CARLIN	Lockton Companies
JAKE CARNEY	Castle Hook Partners
CASON CARTER	Citadel
SUSAN F. & ROBERT H. CASTELLINI	Castellini Company
DAN T. CATHY	Chick-fil-A Inc.
ED CENTERS	Centers & Associates
MARY & ARMEANE M. CHIOSSI	Strategic Investment Management LLC/Copia Global
MARY PAT & CHRIS CHRISTIE	Former Governor of New Jersey
LEIGH ANNE & DAVE CLARK	Flexport
ED CONARD	AEI Adjunct Fellow/Author/Bain Capital (retired)
MARILYN E. & PETER H. COORS	University of Colorado Anschutz Medical Campus (retired)/ Molson Coors Brewing Company
KELLY & JOE CRAFT	Alliance Resource Partners LP
WHITNEY KRAMER & MARK CROSSLEY	Indivior Inc.
KATHY & HARLAN CROW	Crow Holdings
SARAH CROW	University of North Carolina at Chapel Hill
BOYKIN CURRY	Eagle Capital Management LLC
JANE S. MOSS & RAVENEL B. CURRY III	Eagle Capital Management LLC
MARK DALTON	Tudor Investment Corporation
DANIEL A. D'ANIELLO	Carlyle Group

KIM DENNIS	Searle Freedom Trust
BETSY & DICK DEVOS	Windquest Group
BRITTANY & KURT F. DUDAS	Ehrenkranz Partners
JULIA HARRIS & BEHDAD ECHBALI	Ronin Holdings/Clearlake Capital Group
JOEL S. EHRENKRANZ	Ehrenkranz Partners
MARTIN C. EUTRICH III	AEA Investors LP
HEATH & JOHN V. FARACI	International Paper Company
ELIZABETH & TROY FOWLER	Trad Foundation Inc.
JOEL FREEDMAN	eVerse
ALEXANDER FRIEDMAN	
TULLY FRIEDMAN	FFL Partners LLC (retired)
CINDY & CHRIS GALVIN	Bardes Interiors/BlytheLorne
KATHERINE GEHL	Institute for Political Innovation
JODY GESSOW	DivcoWest
ANN GIBBS	
JACKIE BRADLEY & RICHARD GILLIAM	Cumberland Development
JENNIFER & MICHAEL W. GLEBA	Sarah Scaife Foundation
ROBERTA & HARVEY GOLUB	American Express Co. (retired)
JEFFANY HU & ROB A. GRANIERI	Jane Street Capital Inc.
WENDY & BENJAMIN H. GRISWOLD IV	Brown Advisory
JOHN GROWDON	
DONALD GULBRANDSEN	Gulbrandsen Companies
SALLY & FRANK HANNA	Hanna Capital LLC
YVONNE S. & KENNETH H. HANNAN JR.	Colonial Navigation Co. Inc.
KATHRYN D. & RAYMOND J. HARBERT	Raymond J. and Kathryn D. Harbert Foundation/ Harbert Management Corporation
	Former Governor of Tennessee
BILL HASLAM	Early Matters Dallas/George W. Bush Presidential Center
REGEN HORCHOW & KENNETH A. HERSH	Hertog Foundation
SUSAN & ROGER HERTOOG	Renewal Physical Therapy/Bartlit Beck LLP
HAMILTON HILL	Highside Capital Management
ANN V. & H. IFE S. HOBSON	Hock Family Office
STACY HOCK	Far Eastern Group
MARY & DOUGLAS HSU	
NICOLE HSU	
TONIA HSL	
KATHY & AL HUBBARD	E&A Companies
JOHN HURLEY	Cavalry Asset Management
BRIAN HUSEMAN	Amazon.com Inc.
DANA & ROBERT M. IOMMAZZO	ZRG Partners
KAREN C. & PAUL J. ISAAC	Arbiter Partners
MARK ISAKOWITZ	Google Inc.
DEEPA & MUNIR JAVERI	XRHealth/3G Sahara Capital
NANCY DUNLAP JOHNS & JOHN D. JOHNS	University of Alabama at Birmingham/Protective Life Corporation
JODY JONSSON	Capital World Investors
KATIE JONSSON	
SUSAN KASSER & DANIEL KAH	Neuberger Berman/Greyhill Advisors

SUZIE & BRUCE KOVNER	Kovner Foundation/CAM Capital
RODGER P. KROUSE	Sun Capital Partners Inc.
SAMMY KROUSE	
KARIN BAIN KUKRAL & JOHN KUKRAL	Northwood Investors
TANYA & HUDSON LA FORCE	Mission Focused Consulting/W. R. Grace & Co.
PHIL LEBHERZ	Pointcare LLC
MICHAEL LEVY	Crow Holdings
KATHLEEN & JOHN A. LUKE JR.	WestRock Company
AARON MACLEAN	Paul F. Singer Foundation
ANNIE SCOTT & BARRY MACLEAN	MacLean-Fogg Company
DUNCAN MACLEAN	MacLean-Fogg Company
RICHARD MAGNUSON	GI Partners
JANE MAKIN	
SANDRA OURUSOFF MASSEY & M. HOLT MASSEY	M. H. Massey & Co. LLC
MARY & ROBERT MCCORMACK	Granite Capital Management
SHANNON & DON MCGAHN	National Association of Realtors/Jones Day
LAURA AHN MCINTOSH & BRENT MCINTOSH	Wachtell, Lipton, Rosen & Katz/Citigroup Inc.
AMY & DREW MCKNIGHT	Fortress Investment Group
BILLIE & ROSS MCKNIGHT	Olney Bancshares of Texas
TOM MCWILLIAMS	Court Square Capital Partners
MEREDITH & JONATHAN MEEKS	TA Associates
KENNETH B. MEHLMAN	Kuhberg Kravis Roberts
MIMI & ROBERT S. MURLEY	Credit Suisse Group
JENNIFER & EDMUND F. MURPHY III	Empower Retirement
CHARLENE & PAT NEAL	Purestyle/Neal Communities
MINA NGUYEN	Jane Street Capital LLC
KATHLEEN & KEVIN O'CONNOR	AQR/Asness Family Foundation/Carrier Corporation
HEIDI LEM ONG & RICHARD R. ONG	Eagle Capital Management LLC
AMY & ZACK PACK	Pack Family/BDT & MSD Partners
SARAH & ROSS PEROT JR.	Hollywood
KAREN PIERCE	British Embassy
JOE POPOLO	Charles & Potomac Capital LLC
JINA & STEVEN PRICE	25madison
ANNE & ROB RAYMOND	Crow Holdings/Raymond Design LP
LAURA & GEOFFREY S. REHNERT	Audax Group
LAURA & ROBERT L. REYNOLDS	Putnam Investments
RICHARD ROEDER	Vance Street Capital LLC
LISA & MATT ROSE	Gatehouse Grapevine/Cross Tie Capital
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