

COMMITTEE ON ETHICS

MEMBER/OFFICER POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from a private source for travel taken in connection with a Member or officer's official duties. This form does not eliminate the need to report privately-funded travel on the Member or officer's annual *Financial Disclosure Statement*. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Rep. Blake Moore
2. a. Name of Accompanying Relative: Jane Moore **OR** None
b. Relationship to Traveler: Spouse Child Other (specify): _____
3. a. Dates: Departure: 7/7/2023 Return: 7/9/2023
b. Dates at Personal Expense, if any: 7/9/2023 **OR** None
4. Departure City: Salt Lake City, UT Destination: Monterey, CA Return City: Salt Lake City, UT
5. Sponsor(s), Who Paid for the Trip: Bipartisan Policy Center
6. Describe Meetings and Events Attended (attach additional pages if necessary): see attached

7. Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box*:
 - a. a completed *Sponsor Post-Travel Disclosure Form*;
 - b. the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
 - c. page 2 of the completed *Traveler Form* submitted by the Member or officer; **and**
 - d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. *Signify statement is true by checking the box.*
b. If not, explain: Mrs. Moore was unable to attend the July 8 MBNMS Boat Tour due to boat capacity limitations-
only Congressmen and program staff were in attendance.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. I have determined that all of the expenses on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with my duties as a Member or officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

Member / Officer Signature: 

Date: 7/19/2023

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated in the trip within 10 days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House Rules and the Committee's Travel Regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid or provided in-kind support for the trip: Bipartisan Policy Center

2. Travel Destination(s): San Jose/Monterey, CA

3. Date of Departure: June 7, 2023 Date of Return: June 9, 2023

4. Name(s) of Traveler(s): Rep. Blake Moore, Jane Moore

Note: You may list more than one traveler on a form only if **all** information is **identical** for each person listed.

5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	498.80	N/A	N/A	Rental Car/Fuel: 273.42 (Shared with Jane)
Accompanying Family Member	498.80	N/A	N/A	Rental Car/Fuel: 273.42 (Shared with Rep. Moore)

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment.
Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Kelly Darnell Digitally signed by Kelly Darnell
DN: cn=Kelly Darnell, email=kdarnell@bipartisanpolicy.org
Reason: I am the author of the document
Location: Anywhere
Date: 2023.07.14 14:00:20-04'EST
Print PDF Rendering: 12/10 Date: July 14, 2023

Name: Kelly Darnell Title: Interim CEO

Organization: Bipartisan Policy Center

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1225 I Street, NW, Washington, DC 20005

Telephone: 703-350-3736 Email: kdarnell@bipartisanpolicy.org

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



U.S. House of Representatives

COMMITTEE ON ETHICS

Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip: Bipartisan Policy Center

2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box:
3. **Check only one.** I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
 - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
If "c" is checked, list the names of the additional sponsors: _____

4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): _____
Rep. Blake Moore, Jane Boyer Moore (see addendum)

5. Is travel being offered to an accompanying family member of the House invitee(s)? Yes No
6. Date of Departure: July 7, 2023 Date of Return: July 9, 2023
7. a. City of departure: Salt Lake City, Utah
b. Destination(s): San Jose, California
c. City of return: Salt Lake City, Utah
8. **Check only one.** I represent that:
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
 - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
 - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. **Check only one of the following:**
 - a. I checked 8(a) or (b) above:
 - b. I checked 8(c) above but am not offering any lodging:
 - c. I checked 8(c) above and am offering lodging and meals for one night: OR
 - d. I checked 8(c) above and am offering lodging and meals for two nights: If you checked this box, explain why the second night of lodging is warranted: _____



U.S. House of Representatives

COMMITTEE ON ETHICS

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box:*
11. **Check only one of the following:**
 a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box:* OR
 b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education:
12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:
See attached addendum

13. **Answer parts a and b. Answer part c if necessary:**
 a. Mode of travel: Air Rail Bus Car Other (specify: _____)
 b. Class of travel: Coach Business First Charter Other (specify: _____)
 c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
N/A

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box:*
15. **Check only one.** I represent that either:
 a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: OR
 b. The trip involves events that are arranged specifically *with regard* to congressional participation:
 If "b" is checked:
 1) Detail the cost *per day* of meals (approximate cost may be provided): \$80.00

 2) Provide the reason for selecting the location of the event or trip: See addendum

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
 Hotel Name: N/A City: N/A Cost Per Night: N/A
 Reason(s) for Selecting: _____
 Hotel Name: _____ City: _____ Cost Per Night: _____
 Reason(s) for Selecting: _____
 Hotel Name: _____ City: _____ Cost Per Night: _____
 Reason(s) for Selecting: _____
17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking box:*



U.S. House of Representatives

COMMITTEE ON ETHICS

18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
<input checked="" type="checkbox"/> Good Faith Estimates			
For each Member, Officer, or Employee	\$287.80 (Blake Moore)	N/A	\$160.00
For each Accompanying Family Member	\$287.80 (Jane Moore)	N/A	\$160.00

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$378.55 (share with Jane Moore)	Car rental/fuel
For each Accompanying Family Member	\$378.55 (shared with Blake Moore)	Car rental/fuel

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

- a. I certify that I am an officer of the organization listed below: OR
- b. *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.

21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Kelly Darnell Date: 6/6/2023

Name: Kelly Darnell

Title: Interim CEO

Organization: Bipartisan Policy Center

Address: 1225 I St. NW #1000, Washington, DC 20005

Telephone: 202-240-2400

Email: kdarnell@bipartisanpolicy.org

If there are any questions regarding this form, please contact the Committee at the following address:

Committee on Ethics
 U.S. House of Representatives
 1015 Longworth House Office Building, Washington, D.C. 20515
 Phone: 202-225-7103 General Fax: 202-225-7392



U.S. House of Representatives

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Rep. Blake Moore
2. Sponsor(s) who will be paying or providing in-kind support for the trip:
Bipartisan Policy Center
3. City and State **OR** Foreign Country of Travel : Monterey, CA
4. a. Date of Departure: 07/07/23 Date of Return: 07/09/23
b. Yes No Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: 07/09/23
5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? **If yes:**
(1) Name of Accompanying Family Member: Jane Moore
(2) Relationship to Traveler: Spouse Child Other (specify): _____
(3) Yes No Accompanying Family Member is at least 18 years of age:
6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:
7. Yes No *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties.
Staff should include their job title and how the activities on the itinerary relate to their duties.
This trip to Monterey will be an opportunity to gain insight on agriculture related issues which I will be negotiating and voting on in the farm bill reauthorization this year, of high importance to the district. Other visits will give insight on economic development related to committee assignments and issues affecting military readiness as it may impact Hill AFB in the district.
9. **Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member Blake D. Moore Date 06/23/2023

Michael Guest, Mississippi
Chairman
Susan Wild, Pennsylvania
Ranking Member

David P. Joyce, Ohio
John H. Rutherford, Florida
Andrew R. Garbarino, New York
Michelle Fischbach, Minnesota

Veronica Escobar, Texas
Mark DeSaulnier, California
Deborah K. Ross, North Carolina
Glenn F. Ivey, Maryland



ONE HUNDRED EIGHTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

Keelie Broom
Counsel to the Chairman

David Arrojo
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
Facsimile: (202) 225-7392

June 28, 2023

The Honorable Blake D. Moore
U.S. House of Representatives
1311 Longworth House Office Building
Washington, DC 20515

Dear Colleague:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your spouse's proposed trip to Monterey, California, scheduled for July 7 to 9, 2023, sponsored by Bipartisan Policy Center. We note that this trip includes one day at your personal expense.

You must complete a Member/Officer Post-Travel Disclosure Form and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. You must also report all travel expenses totaling more than \$480 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Michael Guest
Chairman

Susan Wild
Ranking Member

MG/SW:emw

American Congressional Exchange Itinerary
Blake Moore and spouse (R-UT-1) visiting Jimmy Panetta (D-CA-19)
July 7-9, 2023

Fri., July 7

- 11:35 a.m. Rep. Moore and spouse depart SLC, DL #2339
12:30 p.m. Arr. SJC
- 12:45-2:15 p.m. BPC staff meets Rep. Blake and Jane Moore and drives to Naval Postgraduate School, 1 University Circle, Monterey.
- 2:15-3:45 Naval Postgraduate School tour and meeting, led by school president Retired Vice Admiral Ann Rondeau, and chief of staff, Captain Philip Old. Contact: Dale Phillips, Director of Protocol,
- Established in 1909, and based in Monterey since 1951, the Naval Postgraduate School (NPS) is a Naval command and defense graduate university designed to provide education in classified studies and interdisciplinary research to advance operational effectiveness, technological leadership, and warfighting advantage of the Naval service. NPS develops warrior talent and research solutions through Master's and PhD programs for the Dept. of Navy, DoD, other U.S. Government agencies, partners, and allies.
- Reps. Moore and Panetta will learn about the four graduate programs including Defense Management, Engineering & Applied Sciences, Operational & Information Sciences, and International & Defense Studies, and how these academic centers prepare Navy personnel and others for defending the U.S. and other allied nations.
- The visit pertains to Rep. Moore's service on the Congressional Navy & Marine Corps Caucus, and because of military installations (Hill AFB) and large military technology employers like Northrup Grumman in his district.
- 3:45-4:00 Drive to Defense Language Institute, 1759 Lewis Rd., Monterey.
- 4:00-5:30 Tour and meeting of Defense Language Institute, led by Jarrod Jermstad, Chief of Protocol, DLI. Col. Sam Kline, Garrison Commander
- The two major centers for the Defense Language Institute are the Defense Language Institute Foreign Language Center (DLIFLC) and the Defense Language Institute English Language Center (DLIELC). DLIFLC is located at the Presidio of Monterey.
- DLIFLC is the Department of the Defense's primary foreign language school and offers foreign language instruction in more than two dozen languages to approximately 3,500 students on a schedule that extends throughout the year. The duration of courses range between 36 and 64

weeks, depending on the difficulty of the language. DLIFLC can trace its roots to the eve of America's entry into World War II, when the U.S. Army established a secret school at the Presidio of San Francisco to teach the Japanese language. The visit will include a command brief and a classroom visit to see the immersive foreign language instruction firsthand.

Both Reps. Moore and Panetta will get a better understanding of the unique mission of this premier defense language school for the Department of Defense regarding culturally based foreign language education and training.

This stop pertains to Rep. Moore's background as a Foreign Service officer for the State Department and his previous service on the House Armed Services Committee.

5:30-5:45 Drive to Portola Hotel, Two Portola Plaza, Monterey.

5:45-6:45 Check-in to hotel, and rest break.

6:45-7:00 Drive to restaurant Grasings.

7:00-9:00 Dinner w/ former Defense Sec. Leon Panetta.
The entirety of the dinner will constitute officially connected activity.

Leon E. Panetta is chairman of the Panetta Institute for Public Policy at California State University, Monterey Bay, and former secretary of defense. He has had a 50-year career in public service at the highest levels of government: as secretary of defense, he established a new defense strategy, conducted critical counterterrorism operations, and strengthened US alliances; as director of the CIA, he successfully led the operation that brought Osama bin Laden to justice. He began his public service career in 1964 as a first lieutenant in the US Army, receiving the Army Commendation Medal, and then served as a legislative assistant to US Senator Tom Kuchel. In 1969, he was appointed director of the Office for Civil Rights at the Department of Health, Education, and Welfare, responsible for enforcing equal education laws. Elected to Congress in 1976, he represented the California central coast for sixteen years. In 1993, he became director of the US Office of Management and Budget for the Clinton administration, where he was instrumental in achieving a balanced federal budget; he was later appointed White House chief of staff. In 1997, he and Sylvia Panetta established the Panetta Institute for Public Policy, a nonpartisan, not-for-profit study center to inspire men and women to lives of public service.

The dinner conversation will focus on foreign trade policy, defense and strategic threats to the U.S., and the work of the Panetta Institute including its lecture series, congressional internship program, and policy research fellows. The dinner relates to Rep. Moore's policy interests in international relations and defense policy.

9:00-9:15 Return to hotel.

Sat., July 8

8:15-8:45 a.m. Breakfast at hotel.

8:45-9:00 Drive to Monterey Bay National Marine Sanctuary U.S. Coast Guard dock to board the Tegula. Park at San Carlos "breakwater lot", just north of Cannery Row and Foam St.

9:00-10:30 MBNMS Boat tour of Monterey Bay National Marine Sanctuary

Led by William Douros, Regional Director, Office of National Marine Sanctuaries, West Coast Regional Office. Also, MBNMS Superintendent Lisa Woonick, Resource Protection Specialist Keegan Angerer; Karen Grimmer, Resource Protection Coordinator.

Due to size of vessel and regulations, boat passengers are limited to: Reps. Moore & Panetta, three MBNMS staff, Panetta staffer Rachel Dann Designated in 1992, Monterey Bay National Marine Sanctuary (MBNMS) is a federally protected marine area offshore of California's central coast. Stretching from Marin to Cambria, the sanctuary encompasses a shoreline length of 276 miles and 6,094 square statute miles (4,601 nmi²) of ocean, extending an average distance of 30 miles from shore. At its deepest point, MBNMS reaches 12,743 feet (more than two miles). It is one of our nation's largest national marine sanctuaries and is larger than Yellowstone National Park.

The sanctuary contains extensive kelp forests and has one of North America's largest underwater canyons and closest-to-shore deep ocean environments. Its diverse marine ecosystem also includes rugged rocky shores, wave-swept sandy beaches and tranquil estuaries. These habitats harbor an incredible variety of marine life, including 36 species of marine mammals, more than 180 species of seabirds and shorebirds, at least 525 species of fishes, and an abundance of invertebrates and algae. Known as the "Serengeti of the Sea," this remarkably productive marine environment is fringed by spectacular coastal scenery, including sand dunes, rocky cliffs, rolling hills and steep mountains.

NOAA, a major agency under of the Department of Commerce (DOC), manages the National Marine Sanctuary System, including MBNMS. Each sanctuary develops and follows a management plan that ensures resource protection, provides for research and education, and facilitates recreational and commercial uses compatible with the primary goal of resource protection.

As a part of the tour, Reps. Moore and Panetta will learn about the importance of the MBNMS for the region, science conducted by NOAA and sanctuary staff, and role of MBNMS in public education.

Again, the visit relates to Rep. Moore's UT-1 district because of his interest and focus on waterway conservation and the need to balance environmental concerns with the growth of population and the requirements of local industries.

10:30-10:45

Drive to Monterey Aquarium, 886 Cannery Row, Monterey.
At intersection of Eardley and Wave Streets, turn into big grey entrance gate. Pull up to security kiosk on left side. Press button to reach security. Both parking spots under Panetta name.

Eleanore Humphries, Sr. Manager of Federal Ocean Policy,
Aimee David, V.P. of U.S. & Calif. Ocean Conservation; Margaret Spring, Chief Conservation & Science Officer; Nick Stong, Manager of Public Programs.

10:45-12:15

Tour Aquarium and meet with leadership about the research, education, and tourism roles of the institution. Led by Margaret Spring, Chief Conservation and Science Officer. This visit will highlight the role of eco-tourism. Monterey County has embarked on a unique value proposition to visitors in various categories, by promoting the development of programs, activities, and facilities which integrate the region's intellectual assets in marine and environmental sciences with tourism and hospitality. The idea is to enhance the visibility of the County as the center for a new class of vacation and recreation activity focused on environmental study and world-class forums in marine science. The Aquarium receives two million visitors annually.

10:45-11:35: Tour includes: Jellyfish & the Open Sea, Into the Deep. Discussion of sustainability commitments in gift store, dining, operations, etc....End on outside deck to talk about successful ESA-listed species recovery program.

11:35-12:15: Big Board Room on 2nd Fl. Discussion about: Science & Research, U.S. & Plastic pollution/solutions, Education & Workforce, Biodiversity & ESA recovery on Central Coast, Sustainable Seafood Solutions (market, governance).

Reps. Moore and Panetta will learn about the Aquarium's consumer-based Seafood Watch program which encourages sustainable seafood purchasing from fisheries who subscribe to industry methods that cause little harm to habitats or other wildlife. The Aquarium has also played an important role in advocating for the reduction of marine plastic pollution.

The visit offers a useful contrast to Rep. Moore's UT-1 district, which includes much of the Great Salt Lake. This inland salt water lake, the largest in the Western Hemisphere, is undergoing dramatic shrinkage in size due to climate change, drought conditions, and overuse of the snowmelt. Yet, like the Monterey Bay, also has a thriving seafood industry (brine shrimp).

12:15-12:30 Drive to restaurant, Schooners.

12:30-2:00 p.m. Working lunch and discussion of historic Cannery Row.
The entirety of the lunch will constitute officially connected activity.

Led by Ted Balestreri, chairman and CEO, Cannery Row Company, the discussion will focus on the history and the partnership that became the driving force behind the revitalization of Cannery Row. Rep. Moore will learn how the neighborhood rose from an abandoned series of canned fish operations to a mixed-use tourism destination that combines the themes of oceanographic conservation, recreation, and dining, hotels, and attractions such as the Aquarium.

While most of the development involved private investment, the public infrastructure, transportation, and planning utilized several federal programs to rejuvenate Cannery Row. Mr. Balestreri will talk about current federal economic development strategies including opportunity zones and new market tax credits.

The meeting relates to Rep. Moore's service on the Ways Means Committee which deals with the tax code and its impact on housing and commercial development investment.

2:00-2:45 Drive to Taylor Farms Packaging Plant, 1207 Abbott St., Salinas.
Meet at guard shack on Abbott St.

2:45-4:45 Taylor Farms plant tour, and tour of harvest fields.

Led by Rachel Molatore, Taylor Farms Director of Communications, 831-682-0193. Rep. Moore will engage in a discussion about the Leafy Greens Marketing Agreement (LGMA), Food Safety/Food Processing, and role of technology in agriculture. There will be a focus on sustainability and carbon footprint of ag. (a LEED certified facility).

Taylor Farms began in the Salinas Valley in 1995, and provides lettuce, salads and healthy fresh foods. With over 24,000 employees in North America, Taylor Farms partners with family farmers across the country to make vegetable and salad meal kits, and a host of other products. They are the world's leading processor of salad and fresh-cut vegetables.

The meeting relates to Rep. Moore's UT-1 district where agriculture and food production have a deep history in the northern counties.

4:45-5:30 Drive back to hotel.

5:30-6:30 Relax.

6:30-7:00 Drive to restaurant, The Sardine Factory.

7:00-9:00	Dinner.
9:00-9:30	Drive to hotel for the night.

Sun., July 9

4:20-4:40	Flight check-in.
5:18 p.m.	Dep. SFO, DL #2443
8:12 p.m.	Arr. SLC

Addendum – Primary Trip Sponsor Form

Item 4

Congressman Blake Moore is a member of the influential Ways and Means and Budget Committees. Ways and Means has jurisdiction over revenue-raising measures as well as critical programs such as Social Security and Medicare. The Budget Committee is responsible for developing the annual budget resolution. Rep. Moore shares these committee assignments with Rep. Jimmy Panetta. He is also a member of the Congressional Navy & Marine Corps Caucus, among others.

Rep. Moore's visit to the Naval Postgraduate School will offer insights into how the graduate programs there are preparing Navy personnel and others for defending the U.S. and other allied nations. He also has a significant military installation in his home district. He will also have the opportunity to learn about the contributions of the Defense Language Institute headquartered in Monterey.

A number of conversations will relate to tourism economies which are critical in both districts and provide some lessons learned from a different region that is also similar in its reliance on visitors and the hospitality industry. Additionally, visits centered on neighborhood and economic redevelopment relate to issues such as opportunity zones and new market tax credits, which pertain to Rep. Moore's work on Ways and Means.

Additional stops during the trip will focus on agriculture and food production, which have a deep history in the northern counties of Utah. Another will center on the necessity of balancing environmental concerns with population growth and the requirements of local industries.

American Congressional Exchange Itinerary Blake Moore and spouse (R-UT-1) visiting Jimmy Panetta (D-CA-19) July 7-9, 2023

Fri., July 7

- | | |
|-----------------|---|
| 11:35 a.m. | Rep. Moore and spouse depart SLC, DL #2339 |
| 12:30 p.m. | Arr. SJC |
| 12:45-2:15 p.m. | BPC staff meets Rep. Blake and Jane Moore and drives to Naval Postgraduate School, 1 University Circle, Monterey. |
| 2:15-3:45 | Naval Postgraduate School tour and meeting, led by school president Retired Vice Admiral Ann Rondeau, and chief of staff, Captain Philip Old. |
- Established in 1909, and based in Monterey since 1951, the Naval Postgraduate School (NPS) is a Naval command and defense graduate university designed to provide education in classified studies and interdisciplinary research to advance operational effectiveness, technological leadership, and warfighting advantage of the Naval service. NPS develops warrior talent and research solutions through

Master's and PhD programs for the Dept. of Navy, DoD, other U.S. Government agencies, partners, and allies.

Reps. Moore and Panetta will learn about the four graduate programs including Defense Management, Engineering & Applied Sciences, Operational & Information Sciences, and International & Defense Studies, and how these academic centers prepare Navy personnel and others for defending the U.S. and other allied nations.

The visit pertains to Rep. Moore's service on the Congressional Navy & Marine Corps Caucus, and because of military installations (Hill AFB) and large military technology employers such as Northrup Grumman in his district.

- 3:45-4:15 Drive to the Inn at Spanish Bay, 2700 17 Mile Dr., Pebble Beach
- 4:15-5:45 Pebble Beach tourism meeting led by Pebble Beach Company CEO David Stivers and/or other leadership.
- The discussion will focus on the importance of tourism and its impacts on the region's economy, as well as challenges and issues relevant to the tourism industry such as labor issues. Another aspect of the conversation will revolve around international tourism because the region has traditionally been a destination for foreign visitors, especially from Asia. As it happens, the 78th U.S. Women's Open Golf Championship will be going on at nearby Pebble Beach Golf Links for the first time, and so part of the visit will include a briefing on the planning, infrastructure, security, and media communications involved in staging a world-class golf event. The meeting is relevant to Rep. Moore's representation of UT-1, which also depends on the tourism economy with destinations such as Park City and the High Uinta mountain range in both winter and summer seasons.
- 5:45-6:15 Drive to Portola Hotel, Two Portola Plaza, Monterey.
- 6:15-7:15 Check-in to hotel, and rest break.
- 7:15-7:30 Drive to Passionfish, 701 Lighthouse Ave., Pacific Grove
- 7:30-9:30 Dinner w/ Rep. Panetta and Judge Carrie Panetta
- 9:30-9:45 Return to hotel.

Total Content time w/out dinner: 3 hrs.

Sat., July 8

8:00-8:45 a.m.

Breakfast at hotel.

8:45-9:00

Drive to Monterey Aquarium, 886 Cannery Row, Monterey.

9:00-10:15

Tour Aquarium and meet with leadership about the research, education, and tourism roles of the institution. Led by Margaret Spring, Chief Conservation and Science Officer. This visit will highlight the role of ecotourism. Monterey County has embarked on a unique value proposition to visitors in various categories, by promoting the development of programs, activities, and facilities which integrate the region's intellectual assets in marine and environmental sciences with tourism and hospitality. The idea is to enhance the visibility of the County as the center for a new class of vacation and recreation activity focused on environmental study and world-class forums in marine science. The Aquarium receives two million visitors annually.

Reps. Moore and Panetta will learn about the Aquarium's consumer-based Seafood Watch program which encourages sustainable seafood purchasing from fisheries who subscribe to industry methods that cause little harm to habitats or other wildlife. The Aquarium has also played an important role in advocating for the reduction of marine plastic pollution.

The visit offers a useful contrast to Rep. Moore's UT-1 district, which includes much of the Great Salt Lake. This inland salt water lake, the largest in the Western Hemisphere, is undergoing dramatic shrinkage in size due to climate change, drought conditions, and overuse of the snowmelt. Yet, like the Monterey Bay, also has a thriving seafood industry (brine shrimp).

10:15-10:25

Drive to Monterey Bay National Marine Sanctuary Main Office, 99 Pacific St., Bldg. 455A., Monterey.

10:25-12:05

MBNMS Boat tour of Monterey Bay National Marine Sanctuary

Led by William Douros, Regional Director, Office of National Marine Sanctuaries, West Coast Regional Office.

Designated in 1992, Monterey Bay National Marine Sanctuary (MBNMS) is a federally protected marine area offshore of California's central coast. Stretching from Marin to Cambria, the sanctuary encompasses a shoreline length of 276 miles and 6,094 square statute miles (4,601 nmi²) of ocean, extending an average distance of 30 miles from shore. At its deepest point, MBNMS reaches 12,743 feet (more than two miles). It is one of our nation's largest national marine sanctuaries and is larger than Yellowstone National Park.

The sanctuary contains extensive kelp forests and has one of North America's largest underwater canyons and closest-to-shore deep ocean environments. Its diverse marine ecosystem also includes rugged rocky shores, wave-swept sandy beaches and tranquil estuaries. These

habitats harbor an incredible variety of marine life, including 36 species of marine mammals, more than 180 species of seabirds and shorebirds, at least 525 species of fishes, and an abundance of invertebrates and algae. Known as the "Serengeti of the Sea," this remarkably productive marine environment is fringed by spectacular coastal scenery, including sand dunes, rocky cliffs, rolling hills and steep mountains.

NOAA, a major agency under of the Department of Commerce (DOC), manages the National Marine Sanctuary System, including MBNMS. Each sanctuary develops and follows a management plan that ensures resource protection, provides for research and education, and facilitates recreational and commercial uses compatible with the primary goal of resource protection.

As a part of the tour, Reps. Moore and Panetta will learn about the importance of the MBNMS for the region, science conducted by NOAA and sanctuary staff, and role of MBNMS in public education.

Again, the visit relates to Rep. Moore's UT-1 district because of his interest and focus on waterway conservation and the need to balance environmental concerns with the growth of population and the requirements of local industries.

12:05-12:15 p.m. Drive to Lalla Grill Oceanside, 654 Cannery Row, Monterey.

12:15-1:45 Working lunch and discussion of historic Cannery Row.
The entirety of the lunch will constitute officially connected activity.

Led by Ted Balestreri, chairman and CEO, Cannery Row Company, the discussion will focus on the history and the partnership that became the driving force behind the revitalization of Cannery Row. Rep. Moore will learn how the neighborhood rose from an abandoned series of canned fish operations to a mixed-use tourism destination that combines the themes of oceanographic conservation, recreation, and dining, hotels, and attractions such as the Aquarium.

While most of the development involved private investment, the public infrastructure, transportation, and planning utilized several federal programs to rejuvenate Cannery Row. Joining Reps. Moore and Panetta will be several local municipal, county, and business leaders who will talk about current federal economic development strategies including opportunity zones and new market tax credits.

The meeting relates to Rep. Moore's service on the Ways Means Committee which deals with the tax code and its impact on housing and commercial development investment.

1:45-2:00 Drive to Defense Language Institute, 1759 Lewis Rd., Monterey.

2:00-3:30 Tour and meeting of Defense Language Institute, led by Ruby Ahn, Executive Officer.

The two major centers for the Defense Language Institute are the Defense Language Institute Foreign Language Center (DLIFLC) and the Defense Language Institute English Language Center (DLIELC). DLIFLC is located at the Presidio of Monterey.

DLIFLC is the Department of the Defense's primary foreign language school and offers foreign language instruction in more than two dozen languages to approximately 3,500 students on a schedule that extends throughout the year. The duration of courses range between 36 and 64 weeks, depending on the difficulty of the language. DLIFLC can trace its roots to the eve of America's entry into World War II, when the U.S. Army established a secret school at the Presidio of San Francisco to teach the Japanese language. The visit will include a command brief and a classroom visit to see the immersive foreign language instruction firsthand.

Both Reps. Moore and Panetta will get a better understanding of the unique mission of this premier defense language school for the Department of Defense regarding culturally based foreign language education and training.

This stop pertains to Rep. Moore's background as a Foreign Service officer for the State Department and his previous service on the House Armed Services Committee.

3:30-4:15 Drive to Taylor Farms Packaging Plant, 1207 Abbott St., Salinas.

4:15-5:45 Taylor Farms plant tour, and tour of harvest fields.

Led by Nicole Flewell, Taylor Farms Director of Sustainability, Rep. Moore will engage in a discussion about the Leafy Greens Marketing Agreement (LGMA), Food Safety/Food Processing, and role of technology in agriculture. There will be a focus on sustainability and carbon footprint of ag. (this is a LEED certified facility).

Taylor Farms began in the Salinas Valley in 1995, and provides lettuce, salads and healthy fresh foods. With over 24,000 employees in North America, Taylor Farms partners with family farmers across the country to make vegetable and salad meal kits, and a host of other products. They are the world's leading processor of salad and fresh-cut vegetables.

The meeting relates to Rep. Moore's UT-1 district where agriculture and food production have a deep history in the northern counties.

5:45-6:30 Drive back to hotel.

6:30-7:15 Relax.

7:15-7:45 Drive to Toro, Dolores St., betw. 5th & 6th, Carmel.

7:45-9:45 Working dinner w/ former Defense Sec. Leon Panetta.
The entirety of the dinner will constitute officially connected activity.

Leon E. Panetta is chairman of the Panetta Institute for Public Policy at California State University, Monterey Bay, and former secretary of defense. He has had a 50-year career in public service at the highest levels of government: as secretary of defense, he established a new defense strategy, conducted critical counterterrorism operations, and strengthened US alliances; as director of the CIA, he successfully led the operation that brought Osama bin Laden to justice. He began his public service career in 1964 as a first lieutenant in the US Army, receiving the Army Commendation Medal, and then served as a legislative assistant to US Senator Tom Kuchel. In 1969, he was appointed director of the Office for Civil Rights at the Department of Health, Education, and Welfare, responsible for enforcing equal education laws. Elected to Congress in 1976, he represented the California central coast for sixteen years. In 1993, he became director of the US Office of Management and Budget for the Clinton administration, where he was instrumental in achieving a balanced federal budget; he was later appointed White House chief of staff. In 1997, he and Sylvia Panetta established the Panetta Institute for Public Policy, a nonpartisan, not-for-profit study center to inspire men and women to lives of public service.

The dinner conversation will focus on foreign trade policy, defense and strategic threats to the U.S., and the work of the Panetta Institute including its lecture series, congressional internship program, and policy research fellows. The dinner relates to Rep. Moore's policy interests in international relations and defense policy.

9:45-10:00 Drive to hotel for the night.

Total content time w/ dinner: 8 hrs.

Sun., July 9

7:45-8:30 a.m. Breakfast at hotel with Reps. Moore & Panetta

8:30-8:45 Check-out of hotel.

8:45-2:20 Rep. Moore's personal time in Monterey Peninsula/San Francisco.

4:20-4:40 Flight check-in.

5:18 p.m. Dep. SFO, DL #2443

8:12 p.m. Arr. SLC

Item 12: *Bipartisan Policy Center*: The Bipartisan Policy Center is a non-profit organization that combines the best ideas from both parties to promote health, security, and opportunity for all Americans. BPC drives principled and politically viable policy solutions through the power of rigorous analysis and painstaking negotiation.

As a Washington, D.C.-based think tank that actively promotes bipartisanship, BPC works to address the key challenges facing the nation. Our policy solutions are the product of informed deliberations by former elected and appointed officials, business and labor leaders, and academics and advocates who represent both ends of the political spectrum. We are currently focused on such issues as health, energy, national security, the economy, financial regulatory reform, housing, immigration, infrastructure, and governance.

While a healthy, civil debate among those with differing viewpoints is an essential component of our democracy, the current partisan tone in government is impeding progress. BPC is focused on how to overcome political divides and help make our government work better.

Regardless of deep policy disagreements, Congress must operate with mutual respect, decency, and civility which are foundational to forging collaborative solutions. While there are disparities and regional differences, as elected officials, members of Congress all have a responsibility to address challenges confronting their constituents and the nation, as well as strengthen the institution itself.

The American Congressional Exchange (ACE) Program is a systematic approach to building better relationships and bipartisanship in Congress. ACE is focused on members of the U.S. House of Representatives and is built upon three precepts:

- To develop trust, Members of Congress must listen to one another to understand what it is that motivates them and concerns them.
- Once they listen to each other, they often learn they actually have more in common than meets the eye – and if they can see each other in that vein, impactful legislation can be achieved.
- A shared experience based on close interaction can be what brings Members of Congress together to take action on behalf of the American people.

The central goal of ACE is to build connections and trust, which will create conditions for intentional negotiation and compromise on issues of importance to the participants' constituencies as well as the nation. The trips will increase mutual understanding, and further collaboration on policy matters and legislation. Additionally, as a result, Congress will operate more effectively. BPC representative will accompany travelers on the trip to provide logistics and coordinate functioning of meetings, events, and site visits.

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The congressional district of CA-19 affords Congressman Moore a variety of learning opportunities relevant to his home district and his committee assignments and caucus memberships.

As noted above, the Ways and Means Committee has a broad and significant range of responsibilities, as does the budget committee which of course covers functions across the federal government. The CA-19 district will afford Rep. Moore an opportunity to compare and contrast local economic development and tourism efforts with his own home district, and how the federal government can be helpful through such mechanisms as tax credits. Additionally, given his membership in the Navy & Marine Corps Caucus, Rep. Moore will be interested in the significance of the Naval Postgraduate School for the military, as well as the Defense Language Institute.

Finally, agriculture and related issues are important to CA-19. Likewise, as mentioned above, UT-1 has significant agricultural concerns and this visit will allow Rep. Moore to see firsthand how a different region than his own is confronting the associated challenges and opportunities.