MEMBER/OFFICER POST-TRAVEL DISCLOSURE FORM [☑ Original □ Amendment]

This form is for disclosing the receipt of travel expenses from a private source for travel taken in connection with a Member or officer’s official duties. This form does not eliminate the need to report privately-funded travel on the Member or officer’s annual Financial Disclosure Statement. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Representative Kelly Armstrong

2. a. Name of Accompanying Relative: Mrs. Kjersti Armstrong OR None
b. Relationship to Traveler: [☑] Spouse [ ] Child [ ] Other (specify):

   b. Dates at Personal Expense, if any: OR None

4. Departure City: Bismark, ND Destination: Madrid, Spain Return City: Wash. DC

5. Sponsor(s), Who Paid for the Trip: The Ripon Society and the Franklin Center

6. Describe Meetings and Events Attended (attach additional pages if necessary):
   Rep. Armstrong spoke on panels discussing energy security and climate and ESG. He also discussed trade between the US and EU.

7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
   a. [☑] a completed Sponsor Post-Travel Disclosure Form;
   b. [☑] the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
   c. [☑] page 2 of the completed Traveler Form submitted by the Member or officer; and
   d. [☑] the letter from the Committee on Ethics approving my participation on this trip.

8. a. [☑] I represent that I participated in each of the activities reflected in the attached sponsor’s agenda.
   Signify statement is true by checking the box.
   b. If not, explain:

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. I have determined that all of the expenses on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with my duties as a Member or officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

Member / Officer Signature: ____________________________ Date: 11/28/2022

Version date 3/2021 by Committee on Ethics
SPONSOR POST-TRAVEL DISCLOSURE FORM

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid for the trip: The Ripon Society and Franklin Center for Global Policy Exchange

2. Travel Destination(s): Madrid, Spain

3. Date of Departure: Wednesday, November 9, 2022  Date of Return: Monday, November 14, 2022

4. Name(s) of Traveler(s): Representative Kelly Armstrong and Mrs. Kjersti Armstrong

   Note: You may list more than one traveler on a form only if all information is identical for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

<table>
<thead>
<tr>
<th>Traveler</th>
<th>Total Transportation Expenses</th>
<th>Total Lodging Expenses</th>
<th>Total Meal Expenses</th>
<th>Total Other Expenses (dollar amount per item and description)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Traveler</td>
<td>$9,787.57</td>
<td>$932.00</td>
<td>$656.27</td>
<td>$826.92: Meeting and dining room rentals, Covid Tests, Security.</td>
</tr>
<tr>
<td>Accompanying Family Member</td>
<td>$12,246.57</td>
<td></td>
<td>$656.27</td>
<td>$826.92: Meeting and dining room rentals, Covid Tests, Security.</td>
</tr>
</tbody>
</table>

6. □ All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: [Signature] Date: 11/14/2022

Name: James K. Conzelman  Title: President and CEO

Organization: The Ripon Society and The Franklin Center for Global Policy Exchange

□ I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1155 15th Street, NW, Suite 550, Washington, DC 20005

Email: jconzelman@riponsociety.org  Telephone: (202)216-1008

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Version date 3/2021 by Committee on Ethics
TRAVELER FORM

1. Name of Traveler: Representative Kelly Armstrong

2. Sponsor(s) who will be paying or providing in-kind support for the trip: The Ripon Society and the Franklin Center for Global Policy Exchange

3. City and State OR Foreign Country of Travel: Madrid, Spain

4. a. Date of Departure: Wed. Nov. 9, 2022 Date of Return: Monday, Nov. 14, 2022
   b. Yes □ No □ Will you be extending the trip at your personal expense? If yes, list dates at personal expense:

5. a. Yes □ No □ Will you be accompanied by a family member at the sponsor's expense? If yes:
   (1) Name of Accompanying Family Member: Kjersti Armstrong
   (2) Relationship to Traveler: □ Spouse □ Child □ Other (specify):
   (3) Yes □ No □ Accompanying Family Member is at least 18 years of age:

6. a. Yes □ No □ Did the trip sponsor answer "Yes" to Question 8(c) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
   b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes □ No □ Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.

9. Yes □ No □ Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?

10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member _____________________________ Date _______________
PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 USC. 9101.

Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip:
   - The Ripon Society

2. [ ] I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.

3. **Check only one.** I represent that:
   a. [ ] The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
   b. [ ] The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
   c. [ ] The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

   If "c" is checked, list the names of the additional sponsors:
   - The Franklin Center for Global Policy Exchange

4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):

   See Attachment A

5. Yes [ ] No [ ] Is travel being offered to an accompanying family member of the House invitee(s)?

6. Date of departure: November 9, 2022       Date of return: November 14, 2022

7. a. City of departure: Member's District
   b. Destination(s): Madrid, Spain
   c. City of return: Washington, DC

8. **Check only one.** I represent that:
   a. [ ] The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
   b. [ ] The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
   c. [ ] The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee's travel regulations.

9. **Check only one of the following:**
   a. [ ] I checked 8(a) or (b) above; OR
   b. [ ] I checked 8(c) above but am not offering any lodging; OR
   c. [ ] I checked 8(c) above and am offering lodging and meals for one night; OR
   d. [ ] I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:

Version date 3/2021 by Committee on Ethics
10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). Indicate agenda is attached by checking box.

11. **Check only one of the following:**
   a. [ ] I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. **Signify that the statement is true by checking box; OR**
   b. [ ] Not Applicable. Trip sponsor is a U.S. institution of higher education.

12. For each sponsor required to submit a sponsor form, describe the sponsor’s interest in the subject matter of the trip and its role in organizing and/or conducting the trip:
   The Ripon Society is interested in enhancing int’l relations between the U.S. and countries such as Spain. We will discuss various policy issues between our two countries. There will be Spanish government officials and other policy experts who will participate. The Ripon Society will coordinate with the Franklin Center in planning and coordinating all arrangements for the conference.

13. **Answer parts a and b. Answer part c if necessary:**
   a. Mode of travel: Air [ ] Rail [ ] Bus [ ] Car [ ] Other [ ] (specify: ________________________)
   b. Class of travel: Coach [ ] Business [ ] First [ ] Charter [ ] Other [ ] (specify: ________________________)
   c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

14. [ ] I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). **Signify that the statement is true by checking the box.**

15. **Check only one.** I represent that either:
   a. [ ] The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
   b. [ √ ] The trip involves events that are arranged specifically *with regard* to congressional participation.
      If “b” is checked:
      1) Detail the cost *per day* of meals (approximate cost may be provided):
         $129
      2) Provide the reason for selecting the location of the event or trip:
         U.S. and Spain are close allies and the US is Spain’s largest non-European trading partner.

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
    Hotel Name: The Westin Palace Hotel City: Madrid Cost Per Night: $225
    Reason(s) for Selecting: location, security, facilities, cost.
    Hotel Name: __________________________ City: __________________________ Cost Per Night: __________________________
    Reason(s) for Selecting: __________________________
    Hotel Name: __________________________ City: __________________________ Cost Per Night: __________________________
    Reason(s) for Selecting: __________________________

17. [ ] I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. **Signify that the statement is true by checking the box.**
18. Total Expenses for each Participant:

<table>
<thead>
<tr>
<th>Actual Amounts</th>
<th>Total Transportation Expenses per Participant</th>
<th>Total Lodging Expenses per Participant</th>
<th>Total Meal Expenses per Participant</th>
</tr>
</thead>
<tbody>
<tr>
<td>□</td>
<td>$10,000</td>
<td>$896.00</td>
<td>$516.00</td>
</tr>
<tr>
<td>□ Good Faith Estimates</td>
<td>$10,000</td>
<td>$896.00</td>
<td>$516.00</td>
</tr>
<tr>
<td>For each Member, Officer, or Employee</td>
<td>$10,000</td>
<td>$896.00</td>
<td>$516.00</td>
</tr>
<tr>
<td>For each Accompanying Family Member</td>
<td>$10,000</td>
<td>$896.00</td>
<td>$516.00</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other Expenses (dollar amount per item)</th>
<th>Identify Specific Nature of “Other” Expenses (e.g., taxi, parking, registration fee, etc.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>For each Member, Officer, or Employee</td>
<td>$826.92 private mtg &amp; dining rooms, security, a Covid test</td>
</tr>
<tr>
<td>For each Accompanying Family Member</td>
<td>$826.92 private mtg &amp; dining rooms, security, a Covid test</td>
</tr>
</tbody>
</table>

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:
   a. [ ] I certify that I am an officer of the organization listed below; OR
   b. [x] Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify by my signature that
   a. I read and understand the Committee’s Travel Regulations;
   b. I am not a registered federal lobbyist or registered foreign agent; and
   c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: ___________________________ Date: 09/30/2022
Name: James K. Conzelman
Title: President and CEO
Organization: The Ripon Society
Address: 1155 15th Street, NW Suite 550, Washington, DC 20005
Email: jconzelman@riponsociety.org
Telephone: (202) 216-1008

INSTRUCTIONS

Complete the Primary Trip Sponsor Form and submit the agenda, invitation list, any attachments, and any Additional Trip Sponsor Forms directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.

For questions, please contact the Committee on Ethics at:
1015 Longworth House Office Building, Washington, D.C. 20515
ethicscommittee@mail.house.gov | 202-225-7103
More information and forms available at ethics.house.gov
ADDITIONAL TRIP SPONSOR FORM

This form should be completed by an organization that provides funds, services, or in-kind assistance to another entity to underwrite, in whole or in part, a trip or an event, meal, or activity that will occur during a trip, or a necessary expense that will be incurred during a trip, with express or implicit knowledge or understanding that one or more House Members or employees may participate in or attend that trip or event, or otherwise may be beneficiaries of the gift or donation.

Provide a copy of your completed form to the primary sponsor of the trip.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee’s Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Name of Primary Trip Sponsor: The Ripon Society
2. Name of your organization: The Franklin Center for Global Policy Exchange

3. Yes ☐ No ☐ Is your organization designated a § 501(c)(3) charitable organization by the Internal Revenue Service?

4. Yes ☐ No ☐ Does your organization receive funding from any foreign government or multinational organization?

5. CREDENTIALS. I certify that my organization:
   a. ☐ Has provided a grant, gift, or donation to the above-named Primary Trip Sponsor and conducts an audit or review of its grant, gift, or donation to ensure that the funds are spent in accordance with the terms of its grant, gift, or donation. OR
   b. ☐ Has had a direct role in the organizing, planning, or conducting of a trip to
      Destination: Madrid, Spain       on Date: Nov. 10-14, 2022
      that is being organized or arranged by the above-named Primary Trip Sponsor. OR
   c. ☐ Has provided in-kind support to the above-named Primary Trip Sponsor (e.g., meeting planning assistance, meeting space and set-up, and paying for expenses related to this trip directly to the service provider).

6. Check only one:
   a. ☐ My organization does not employ or retain a registered federal lobbyist or foreign agent OR
   b. ☐ My organization employs a registered federal lobbyist or foreign agent, but their involvement in planning, organizing, or arranging the trip was de minimis under the travel regulations.

7. I certify by my signature that
   a. I read and understand the Committee’s Travel Regulations;
   b. I am not a registered federal lobbyist or registered foreign agent;
   c. I am an officer of this organization and am duly authorized to sign this form; and
   d. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: ____________________________ Date: 09/20/2022

Name: James K. Conzelman        Title: President and CEO
Organization: The Franklin Center for Global Policy Exchange
Address: 1155 15th Street, NW Suite 550, Washington, DC 20005
Email: jconzelman@riponsociety.org  Telephone:

Version date 3/2021 by Committee on Ethics
October 24, 2022

The Honorable Kelly Armstrong
U.S. House of Representatives
1740 Longworth House Office Building
Washington, DC 20515

Dear Colleague:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your spouse’s proposed trip to Spain,¹ scheduled for November 9 to 14, 2022, sponsored by the Ripon Society and the Franklin Center for Global Policy Exchange.

You must complete a Member/Officer Post-Travel Disclosure Form and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. You must also report all travel expenses totaling more than $415 from a single source on the “Travel” schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

Because the trip may involve meetings with foreign government representatives, we note that House Members may accept, under the Foreign Gifts and Decorations Act (FGDA), gifts “of minimal value [currently $415] tendered as a souvenir or mark of courtesy” by a foreign government. Any tangible gifts valued in excess of minimal value received from a foreign government must, within 60 days of acceptance, be disclosed on a Form for Disclosing Gifts from Foreign Governments and either turned over to the Clerk of the House, or, with the written approval of the Committee, retained for official use.

¹ Please be aware that the Committee’s review of the proposed trip does not extend to either the security situation in the destination country or security related to foreign travel in general. We recommend you contact the Office of House Security (OHS) for a safety and security briefing prior to your departure. OHS may be reached at (202) 226-2044 or ohstaff@mail.house.gov. House travelers should also register for the U.S. State Department’s Smart Traveler Enrollment Program at https://step.state.gov.
If you have any further questions, please contact the Committee’s Office of Advice and Education at extension 5-7103.

Sincerely,

Susan Wild
Acting Chairwoman

Michael Guest
Acting Ranking Member

SW/MG:mc
TransAtlantic Capital to Capital Exchange 2022:

Thursday, November 10th

- In-country briefing on Spain with U.S. Embassy Madrid Staff: there was a senior staff from the U.S. Embassy went over Madrid issues of importance to the US in Spain, and around the region.

Friday, November 11th

- Bilateral Meeting with U.S. Members of Congress and Spanish Deputies and visit Palacio de la Cortes. This was a meeting in which the U.S. members of Congress met with elected counterparts to discuss the U.S.-Spain relationship.
- Panel 1 discussion was NATO, European Security & the Future of the Western Alliance allowed Members to discuss the defense cooperation between the U.S. and Spain. They also discussed the importance of NATO in light of Russia’s invasion of Ukraine and the expansion of the alliance with the accession of Sweden AND Finland.
- Panel 2 discussed China’s Growing Influence in Latin America. This discussed China’s increasing interest, investment, and influence happening in Latin America. It also discussed the effects of the relationship with Latin America within the region, the U.S., and globally.
- Had lunch and listened to speaker Jose Manuel Albares. He spoke on preserving international order through global cooperation and why transatlantic relations are important.
- Panel 3 discussion with U.S.-EU Trade discussed the trade between US. and the EU, and the agreements on trade to encourage balance, economic growth, and making improvements to supply chains for consumer goods and critical materials.

Saturday, November 12th

- Panel 4 was with Medical Advancement in the Wake of COVID-19. The panel discussed how U.S. and Spain can build upon the successes achieved during the COVID-19 global pandemic to further innovate better healthcare systems. They also touched on rapid testing for illnesses.
- Panel 5: Workforce and Immigration. They discussed immigration between U.S. and Spain and how successful immigration policies can be successful for workforce challenges that influence labor shortages.
- Panel 6 was on Climate Change. They discussed the world’s fight against climate change, and what technological innovations can do to further help the world’s resources to fight climate change.
- Panel 7 was on Energy and Security where they discussed all aspects of the energy sector. Which included fossil fuels, renewable, and nuclear. They also touched on places to get cost-effective sources of energy to form.
Sunday, November 13th

- Panel 8: discussed the agenda of the 118th Congress. They discussed how the elections will impact the agenda of the 118th Congress.
- Panel 9 – Data Privacy and Cybersecurity allowed Members to discuss the growing cybersecurity concerns and what government, private firms, and individuals should do to combat the threat of hacking.
- Panel 10 was discussing Funding for Highways and Roads which included different ways to fund mechanisms and proposals to adjust fuel taxes, increase tolling, and other user fee ideas. They also discussed PPP.
- Lunch discussed restoring trust in government.
- Panel 11 was on Corporate Taxation and the OECD's work on digital service taxes and efforts to establish a global minimum tax rate.
Preliminary Agenda

**as of October 4, 2022**

Wednesday, November 9, 2022
12:00 pm local  Estimated flight departure from Congressional districts

Thursday, November 10, 2022
10:00 am CET  Estimated flight arrival in Madrid, Central European Time
9:00 am-3:30 pm  Registration and check-in at the hotel
3:30 pm-3:45 pm  Lunch on own
3:45 pm-4:00 pm  Members of Congress Pre-Conference Briefing
4:00 pm-5:00 pm  Conference Opening and Welcoming Remarks
  In Country Briefing on Spain with U.S. Embassy Madrid staff
  The U.S. Ambassador to Spain will lead a briefing with senior staff from
  the U.S. Embassy in Madrid on issues of importance to the United States in
  Spain and around the region.
  Welcoming reception
6:30 pm-9:30 pm  Opening dinner
**Friday, November 11, 2022**

7:00 am-8:45 am  Breakfast at hotel

8:45 am  Walk to Palacio de las Cortes

9:00 am-10:30 am  Bilateral meeting with U.S. Members of Congress and Spanish Deputies and visit to Palacio de las Cortes

A meeting in which the U.S. Members of Congress will meet with their elected counterparts from Spain’s Congress of Deputies to discuss issues of interest to the U.S.-Spain relationship.

10:30 am  Walk to panel location

10:45 am-11:00 am  Veterans Day Tribute -- remarks of appreciation delivered by U.S. Members of Congress for those who served in the U.S. Military

11:00 am-11:45 am  Panel 1 -- NATO, European Security & the Future of the Western Alliance

*Panel of U.S. Members of Congress and Spanish Officials*

A panel discussion about the defense cooperation between the U.S. and Spain, the renewed importance of NATO in light of Russia’s invasion of Ukraine, and the expansion of the alliance with the accession of Sweden and Finland.

11:45 am-12:30 pm  Panel 2 -- China’s Growing Influence in Latin America

*Panel of U.S. Members of Congress and Spanish officials*

A panel discussion about China’s increasing interest, investment, and influence in Latin America and how that affects the relationships and strategic interests of Spain and the United States in that region and globally.

12:30 pm-1:30 pm  Lunch with Speaker -- Preservation of the International Order

José Manuel Albares -- Minister of Foreign Affairs, European Union and Cooperation

The Spanish Foreign Minister, Mr. José Manuel Albares, will talk about preserving the international order through global cooperation and why transatlantic relations are most important to that effort.

1:30 pm-2:30 pm  Panel 3 -- U.S.-EU Trade

*Panel of U.S. Members of Congress and Spanish Officials*

A panel discussion about trade between the U.S. and the EU, and -- absent TTIP -- what alternative agreements on trade can be established to encourage balanced economic growth and make improvements to supply chains for consumer goods and critical materials.

2:30 pm  Return to hotel

7:45 pm  Gather in hotel lobby for dinner

8:00 pm-10:00 pm  Member of Congress-led dinner roundtable discussions

Each Member of Congress will lead a small dinner discussion on a topic relating to the panel discussions being held throughout the conference or are other issues pertinent to the U.S.-Spain relationship.

10:00 pm-12:00 am  After dinner coffee at hotel
Saturday, November 12, 2022

7:00 am-9:00 am  Breakfast at hotel

9:00 am  Walk to panel location

9:15 am-10:30 am  Panel 4 – Medical Advancement in the Wake of COVID-19
Panel of U.S. Members of Congress and Spanish officials
A panel discussion about how the U.S. and Spain can build upon the
successes achieved during the COVID-19 global pandemic to further
medical innovation and better health care systems. The panel will discuss
how the private and public sectors in their countries worked together to
save lives and how they can maintain this momentum for more rapid
advancement of medicines and treatments for other diseases.

10:30 am  Break

10:45 am-11:45 am  Panel 5 – Workforce and Immigration
Panel of U.S. Members of Congress and Spanish Officials
A panel discussion about immigration in the U.S. and Spain and how
successful immigration policies can address workforce challenges caused
by labor shortages and aid humanitarian efforts.

11:45 am-12:30 pm  Panel 6 – Climate Change
Panel of U.S. Members of Congress and Spanish officials
A panel discussion on the world’s changing climate and what, if any,
actions should be undertaken by the private and public sectors to combat it.
The panel will explore whether continued technological innovation and
cleaner energy sources are sufficient to address this problem or if further
intervention by governments will be necessary.

12:30 pm-1:15 pm  Lunch and Breakout Session 1 – Combating Inflation
All the Members of Congress will participate in small breakout session
discussions on the actions Congress can take to combat inflation.

1:15 pm-2:15 pm  Panel 7 – Energy Security
Panel of U.S. Members of Congress and Spanish officials
A panel discussion about all aspects of the energy sector, including fossil
fuels, renewables, and nuclear. Given recent events, the panel will address
the geopolitics of energy as countries search for friendlier and cost-
effective places to source energy from.

2:15 pm  Return to hotel

7:00 pm  Gather in hotel lobby to depart for dinner

8:00 pm-10:00 pm  Member of Congress-led dinner roundtable discussions
Each Member of Congress will lead a small dinner discussion on a topic
relating to the panel discussions being held throughout the conference or
are other issues pertinent to the U.S.-Spain relationship.

10:00 pm-12:00 am  After dinner coffee at hotel

Preliminary Agenda and Topics – 10/4/2022 – Page 3
Sunday, November 13, 2022

7:00 am-9:00 am  Breakfast at hotel

9:00 am  Walk to panel location

9:15 am-10:30 am  Panel 8 – Agenda of the 118th Congress
  Panel of U.S. Members of Congress
  Panel on the results of the 2022 elections and their impact on the agenda of
  the 118th Congress.

10:30 am  Break

10:45 am-11:30 am  Panel 9 – Data Privacy and Cybersecurity
  Panel of U.S. Members of Congress and Spanish Officials
  A panel discussion about the impact of GDPR in the European Union and
  what lessons from it the U.S. should consider as it considers its own
  federal privacy legislation and the potential impact on business and
  innovation. Additionally, the panel will discuss the growing cybersecurity
  concerns and what governments, private firms and individuals should do
  to combat the threat of hacking.

11:30 am-12:30 pm  Panel 10 – Funding Highways and Roads
  Panel of U.S. Members of Congress and Spanish Officials
  A panel discussion about finding long-term solutions to the funding of
  roads and bridges in the U.S. and Spain. The panel will discuss different
  funding mechanisms and proposals such as adjusting fuel taxes,
  increasing tolling, and other user fee ideas. The panel will also discuss the
  future of public-private-partnerships (PPPs) for constructing
  infrastructure.

12:30 pm-1:15 pm  Lunch and Breakout Session 2 – Restoring Trust in Government
  All Members of Congress will participate in small breakout session
  discussions on what Congress can do to restore trust in government.

1:15 pm-2:15 pm  Panel 11 – Corporate Taxation
  Panel of U.S. Members of Congress and Spanish Officials
  A panel discussion about corporate taxation in the United States and Spain,
  as well as the OECD's work on digital service taxes and efforts to establish
  a global minimum tax rate.

2:15 pm  Return to hotel

7:15 pm  Gather in hotel lobby to depart for closing dinner

7:30 pm-8:00 pm  Closng reception

8:00 pm-10:30 pm  Closing dinner with Member of Congress-led roundtable discussions
  Each Member of Congress will lead a small dinner discussion on a topic
  relating to the panel discussions being held throughout the conference or
  any other issues pertinent to the U.S.-Spain relationship.

10:30 pm-12:00 am  After dinner coffee at hotel
Monday, November 14, 2022

7:00 am - 10:00 am       Breakfast at hotel

10:00 am CET             Estimated flight departure from Madrid, Central European Time

4:00 pm EST              Estimated flight arrival in Washington, D.C.

End of TransAtlantic Capital to Capital Exchange
Conference Agenda
Representative Kelly Armstrong

Wednesday, November 9, 2022
Rep. Armstrong and Mrs. Armstrong departed Bismarck, ND on Wednesday, Nov. 9 at 12:22 pm on Delta Flight 3920, connecting in Minneapolis, MN on Delta Flight 232, which then connected in Paris on Delta Flight 8374.

Thursday, November 10, 2022

9:00 am-4:00 pm  Registration and check-in at the Westin Palace Hotel

LUNCH ON YOUR OWN

4:30 pm-4:45 pm  Members of Congress-Only Pre-Conference Briefing in the Medinaceli Ballroom

4:45 pm-5:00 pm  Conference Opening and Welcoming Remarks in the Medinaceli Ballroom

5:00 pm-6:00 pm  In Country Briefing on Spain with U.S. Embassy Madrid staff in the Medinaceli Ballroom
  - Mr. Conrad Tribble – Deputy Chief of Mission
  - Mr. Jon Piechowski – Counselor for Public Diplomacy
  - Ms. Isabel Rioja-Scott – Counselor for Economic Affairs
  - Mr. Joe Callahan – Counselor for Management
  - Ms. Maureen McGovern – Officer for Political/Military Affairs
  - Capt. Manny Picon – Senior Defense Official/Defense Attaché
  - Capt. Karsten Spies – Office of Defense Cooperation

6:00 pm-6:45 pm  Welcoming reception in Atrium Lobby

6:45 pm  Opening dinner in Neptuno Ballroom and Circulo Palace Ballroom
Friday, November 11, 2022
7:00 am-8:45 am  Breakfast at hotel in the Medinaceli Ballroom

8:45 am
Depart on foot from hotel lobby to Palacio de las Cortes

9:00 am-10:30 am  Bilateral meeting with U.S. Members of Congress and Spanish Deputies and visit to Palacio de las Cortes
A meeting in which the U.S. Members of Congress will meet with their elected counterparts from Spain's Congress of Deputies to discuss issues of interest to the U.S.-Spain relationship.
- Mr. Alfonso Rodríguez Gómez de Celis – First Vice President of the Congress of Deputies, Socialist Parliamentary Group
- Mr. Pau Mari Klose – Member of Congress of Deputies, Socialist Parliamentary Group
- Mr. Carlos Rojas García – Member of Congress of Deputies, Popular Parliamentary Group
- Mr. Iván Espinosa de los Monteros – Member of Congress of Deputies, Vox Parliamentary Group
- Ms. María Carmen Martínez Granados – Member of Congress of Deputies, Citizens Parliamentary Group
- Mr. Jon Iñurritu García – Member of Congress of Deputies, EH-Bildu Parliamentary Group
- Mr. Sergio Sayas – Member of Congress of Deputies, Mixed Parliamentary Group
- Ms. Noemí Villagrasa – Member of Congress of Deputies, Socialist Parliamentary Group
- Mr. Pablo Hispán Iglesias de Ussel – Member of Congress of Deputies, Popular Parliamentary Group
- Ms. Valentina Martínez Ferro – Member of Congress of Deputies, Popular Parliamentary Group

10:30 am
Depart on foot from Palacio de las Cortes to Casa de Madrid for panel discussions

10:45 am-11:00 am  Veterans Day Tribute – remarks of appreciation delivered by U.S. Members of Congress for those who served in the U.S. Military
- The Honorable Mike Bost (R-IL)
- The Honorable Joyce Beatty (D-OH)
- The Honorable Don Bacon (R-NE)
Friday continued

11:00 am-11:45 am  Panel 1 – NATO, European Security & the Future of the Western Alliance
Panel of U.S. Members of Congress and Spanish Officials
A panel discussion about the defense cooperation between the U.S. and Spain, the renewed importance of NATO in light of Russia's invasion of Ukraine, and the expansion of the alliance with the accession of Sweden and Finland.
- The Honorable Rick Larsen (D-WA)
- The Honorable Don Bacon (R-NE)
- The Honorable Linda T. Sánchez (D-CA)
- The Honorable Stephanie Bice (R-OK)
- Admiral Juan Francisco Martinez Nuñez – Undersecretary of Defence for Political Affairs, Ministry of Defense
- Moderator: The Honorable Larry Bucshon (R-IN)

11:45 am-12:30 pm  Panel 2 – China’s Growing Influence in Latin America
Panel of U.S. Members of Congress and Spanish Officials
A panel discussion about China's increasing interest, investment, and influence in Latin America and how that affects the relationships and strategic interests of Spain and the United States in that region and globally.
- The Honorable Jim Himes (D-CT)
- The Honorable Darin LaHood (R-IL)
- The Honorable Raja Krishnamoorthi (D-IL)
- The Honorable Dusty Johnson (R-SD)
- Mr. Juan Fernández Trigo – Secretary of State for Ibero-America and the Caribbean and for Spanish around the World, Ministry of Foreign Affairs, European Union and Cooperation
- Moderator: The Honorable Frank Lucas (R-OK)

12:30 pm  Welcoming remarks
Mr. Gonzalo Ulloa – Vice Chairman, Fundación Consejo España-E.E.UU.

12:32 pm-1:30 pm  Lunch with Speaker – Preservation of the International Order
Ms. Angeles Moreno – Secretary of State for Foreign and Global Affairs, Ministry of Foreign Affairs, European Union and Cooperation
Spain's Secretary of State for Foreign Affairs will talk about preserving the international order through global cooperation and why transatlantic relations are most important to that effort.
Friday continued

1:30 pm-2:30 pm  Panel 3 – U.S.-EU Trade

Panel of U.S. Members of Congress and Spanish Officials
A panel discussion about trade between the U.S. and the EU, and – absent TTIP – what alternative agreements on trade can be established to encourage balanced economic growth and make improvements to supply chains for consumer goods and critical materials.

- The Honorable Frank Lucas (R-OK)
- The Honorable Glenn “GT” Thompson (R-PA)
- The Honorable Dan Kildee (D-MI)
- The Honorable Mike Bost (R-IL)
- The Honorable Dan Newhouse (R-WA)
- The Honorable Ron Estes (R-KS)
- The Honorable Carol Miller (R-WV)
- The Honorable Randy Feenstra (R-IA)
- Mr. José Luis Kaiser – Head of the Economic and Trade Office, Embassy of Spain in Washington, D.C.
- Moderator: The Honorable Dave Camp

7:30 pm-7:50 pm  Gather in hotel lobby to walk to dinner at various restaurants around Madrid

8:00 pm-10:00 pm  Member of Congress-led dinner roundtable discussions
Each Member of Congress will lead a small dinner discussion on a topic relating to the panel discussions being held throughout the conference or are other issues pertinent to the U.S.-Spain relationship.

| Rep. Kildee: NATO |

10:00 pm-12:00 am  After dinner coffee in the 1912 Museo Bar and Atrium

Agenda – 2022 TransAtlantic Capital to Capital Exchange – Page 4
Saturday, November 12, 2022

7:00 am - 8:45 am  Breakfast at hotel in the Medinaceli Ballroom

8:45 am  Depart on foot from hotel lobby to Real Academia de Bellas Artes de San Fernando for panels

9:00 am - 10:15 am  Panel 4 – Medical Advancement in the Wake of COVID-19

Panel of U.S. Members of Congress and Spanish officials

A panel discussion about how the U.S. and Spain can build upon the successes achieved during the COVID-19 global pandemic to further medical innovation and better health care systems. The panel will discuss how the private and public sectors in their countries worked together to save lives and how they can maintain this momentum of more rapid advancement of medicines and treatments for other diseases.

- The Honorable Larry Bucshon, M.D. (R-IN)
- The Honorable Terri Sewell (D-AL)
- The Honorable Buddy Carter (R-GA)
- The Honorable Kathleen Rice (D-NY)
- The Honorable John Joyce, M.D. (R-PA)
- Mr. Manuel Ibarra Lorente – Head of Pharmaceutical Inspection & Enforcement Department, Spanish Agency of Medicines and Healthcare Products
- Mr. Juan Yermo – General Director, Farmaindustria
- Moderator: The Honorable Darin LaHood (R-IL)

10:15 am  Break

10:30 am - 11:30 am  Panel 5 – Workforce and Immigration

Panel of U.S. Members of Congress and Spanish Officials

A panel discussion about immigration in the U.S. and Spain and how successful immigration policies can address workforce challenges caused by labor shortages and aid humanitarian efforts.

- The Honorable Linda T. Sánchez (D-CA)
- The Honorable Glenn “GT” Thompson (R-PA)
- The Honorable Rodney Davis (R-IL)
- The Honorable Dan Newhouse (R-WA)
- Ms. Teresa Udaondo – Deputy Director General for Migration, Ministry of Inclusion, Social Security and Migration
- Moderator: Ms. Stacey Glasscock
Saturday continued

11:30 am-12:15 pm  Panel 6 – Climate Change and ESG

Panel of U.S. Members of Congress and Spanish officials
A panel discussion on the world’s changing climate and what, if any, actions should be undertaken by the private and public sectors to combat it. The panel will explore whether continued technological innovation and cleaner energy sources are sufficient to address this problem or if further intervention by governments will be necessary. The panel will also discuss how the Environmental, Social, and Governance (ESG) movement is impacting investing, corporate strategy, and government regulation.

- The Honorable Kelly Armstrong (R-ND)
- The Honorable Stephanie Bice (R-OK)
- The Honorable Nancy Mace (R-SC)
- The Honorable Bill Huizenga (R-MI)
- Mr. Juan Virgilio Márquez – General Director, Spanish Wind Energy Association
- Moderator: The Honorable Kathleen Rice (D-NY)

12:15 pm-1:15 pm  Lunch and Breakout Session 1 – Combating Inflation
All the Members of Congress will participate in small breakout session discussions on the actions Congress can take to combat inflation.

1:15 pm-2:15 pm  Panel 7 – Energy Security

Panel of U.S. Members of Congress and Spanish officials
A panel discussion about all aspects of the energy sector, including fossil fuels, renewables, and nuclear. Given recent events, the panel will address the geopolitics of energy as countries search for friendlier and cost-effective places to source energy from.

- The Honorable Fred Upton (R-MI)
- The Honorable Raja Krishnamoorthi (D-IL)
- The Honorable Kelly Armstrong (R-ND)
- The Honorable Pete Stauber (R-MN)
- The Honorable Randy Feenstra (R-IA)
- Colonel Ignacio Fuente Cobo – Senior Analyst, Spanish Institute for Strategic Studies (IEEE)
- Moderator: The Honorable Dan Newhouse (R-WA)

7:00 pm  Depart by bus from hotel lobby to Palacio del Negralejo

8:00 pm-10:00 pm  Member of Congress-led dinner roundtable discussions
Each Member of Congress will lead a small dinner discussion on a topic relating to the panel discussions being held throughout the conference or are other issues pertinent to the U.S.-Spain relationship.
Saturday continued

| Rep. Joyce: China’s Influence in Latin America | Ms. Glasscock: China’s Influence in Latin America |
| Rep. Kildee: China’s Influence in Latin America | |

10:00 pm  
Depart by bus to hotel

10:00 pm-12:00 am  
After dinner coffee at hotel

Sunday, November 13, 2022

7:00 am-9:00 am  
Breakfast at hotel in the Medinaceli Ballroom

9:00 am  
Depart on foot from hotel lobby to Palacio Neptuno for panel discussions

9:15 am  
Ambassador’s remarks

Ambassador Julissa Reynoso – U.S. Ambassador to Spain and Andorra

9:20 am-10:30 am  
Panel 8 – Agenda of the 118th Congress

Panel of U.S. Members of Congress

Panel on the results of the 2022 elections and their impact on the agenda of the 118th Congress.

- The Honorable Buddy Carter (R-GA)
- The Honorable Darin LaHood (R-IL)
- The Honorable Linda T. Sánchez (D-CA)
- The Honorable Frank Lucas (R-OK)
- The Honorable Jim Himes (D-CT)
- The Honorable Don Bacon (R-NE)
- Moderator: The Honorable Fred Upton (R-MI)

10:30 am  
Break
Sunday continued

11:30 am-12:30 pm  Panel 10 – Funding Highways and Roads
Panel of U.S. Members of Congress and Spanish Officials
A panel discussion about finding long-term solutions to the funding of roads and bridges in the U.S. and Spain. The panel will discuss different funding mechanisms and proposals such as adjusting fuel taxes, increasing tolling, and other user fee ideas. The panel will also discuss the future of public-private-partnerships (PPPs) for constructing infrastructure.
- The Honorable Rick Larsen (D-WA)
- The Honorable Mike Bost (R-IL)
- The Honorable Dusty Johnson (R-SD)
- The Honorable Pete Stauber (R-MN)
- The Honorable Nancy Mace (R-SC)
- Mr. Julián Núñez – President, SEOPAN
- Moderator: The Honorable Rodney Davis (R-IL)

12:30 pm-1:15 pm  Lunch and Breakout Session 2 – Restoring Trust in Government
All Members of Congress will participate in small breakout session discussions on what Congress can do to restore trust in government.

1:15 pm-2:15 pm  Panel 11 – Corporate Taxation
Panel of U.S. Members of Congress and Spanish Officials
A panel discussion about corporate taxation in the United States and Spain, as well as the OECD’s work on digital service taxes and efforts to establish a global minimum tax rate.
- The Honorable Terri Sewell (D-AL)
- The Honorable Ron Estes (R-KS)
- The Honorable Carol Miller (R-WV)
- Ms. Maria Jose Garde – Director General of Taxes, Ministry of Finance and Civil Service
- Moderator: The Honorable Frank Lucas (R-OK)

6:45 pm  Depart by bus from hotel lobby for closing dinner at Plaza de Toros de Las Ventas

7:30 pm-8:00 pm  Closing reception

8:00 pm-10:00 pm  Closing dinner with Member of Congress-led roundtable discussions
Each Member of Congress will lead a small dinner discussion on a topic relating to the panel discussions being held throughout the conference or are other issues pertinent to the U.S.-Spain relationship.
Sunday
continued


10:00 pm  Return by bus to hotel

10:30 pm-12:00 am  After dinner coffee in the 1912 Museo Bar and Atrium

Monday, November 14, 2022

7:00 am-10:00 am  Breakfast at hotel in the Medinaceli Ballroom


Mrs. Armstrong departed Madrid on Monday, Nov. 14 on Delta Flight 127 at 10:45 am, connecting in New York, NY on Delta Flight 4764 to Minneapolis, MN. She then departed on Delta Flight 4504 which arrived in Bismarck, ND at 7:58 pm.

End of TransAtlantic Capital to Capital Exchange