



U.S. House of Representatives

# COMMITTEE ON ETHICS

## MEMBER/OFFICER POST-TRAVEL DISCLOSURE FORM ☒ Original ☐ Amendment

This form is for disclosing the receipt of travel expenses from a private source for travel taken in connection with a Member or officer's official duties. This form does not eliminate the need to report privately-funded travel on the Member or officer's annual *Financial Disclosure Statement*. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House, by email at [gifttravelreports@mail.house.gov](mailto:gifttravelreports@mail.house.gov), within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Name of Traveler: Representative Linda T. Sánchez
2. a. Name of Accompanying Relative: Ms. Loretta Sánchez **OR** None ☐  
b. Relationship to Traveler: ☐ Spouse ☐ Child ☒ Other (specify): Sister
3. a. Dates: Departure: Wed. Nov. 9, 2022 Return: Mon. Nov. 14, 2022  
b. Dates at Personal Expense, if any: \_\_\_\_\_ **OR** None ☒
4. Departure City: Los Angeles, CA Destination: Madrid, Spain Return City: Wash. DC
5. Sponsor(s), Who Paid for the Trip: The Ripon Society and the Franklin Center
6. Describe Meetings and Events Attended (attach additional pages if necessary):  
In country briefing on Spain with US Embassy Madrid Staff in the Medinaceli Ballroom  
Welcome Reception, Bilateral meeting with MOCs and Spanish Deputies, all 3 panels listed  
Friday in itinerary, lunch with Angeles Moreno, roundtable discussion, all 4 panels listed  
Saturday in itinerary, combating inflation lunch, roundtable, Ambassafor remarks, all 4 panels...
7. Attached to this form are **each** of the following, signify that each item is attached by checking the corresponding box:
  - a. ☒ a completed *Sponsor Post-Travel Disclosure Form*;
  - b. ☒ the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
  - c. ☒ page 2 of the completed *Traveler Form* submitted by the Member or officer; **and**
  - d. ☒ the letter from the Committee on Ethics approving my participation on this trip.
8. a. ☐ I represent that I participated in each of the activities reflected in the attached sponsor's agenda.  
**Signify statement is true by checking the box.**  
b. If not, explain:

**I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.** I have determined that all of the expenses on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with my duties as a Member or officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

Member / Officer Signature: \_\_\_\_\_

Linda J. Sánchez

Date: 11/21/2022

Version date 3/2021 by Committee on Ethics

... listed Sunday, Restoring trust in Govt lunch, closing reception and dinner, departure Mon morning.



U.S. House of Representatives

# COMMITTEE ON ETHICS

## SPONSOR POST-TRAVEL DISCLOSURE FORM

☒ Original ☐ Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. **A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return.** You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Sponsor(s) who paid for the trip: The Ripon Society and Franklin Center for Global Policy Exchange
2. Travel Destination(s): Madrid, Spain
3. Date of Departure: Wednesday, November 9, 2022 Date of Return: Monday, November 14, 2022
4. Name(s) of Traveler(s): Representative Linda Sánchez and sister, Ms. Loretta Sánchez  
*Note: You may list more than one traveler on a form only if all information is identical for each person listed.*
5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$11,846.27	\$932.00	\$656.27	\$826.92: Meeting and dining room rentals, Covid Tests, Security.
Accompanying Family Member	\$1,957.30		\$656.27	\$826.92: Meeting and dining room rentals, Covid Tests, Security.

6. ☒ All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: 11/24/22

Name: James K. Conzelman Title: President and CEO

Organization: The Ripon Society and The Franklin Center for Global Policy Exchange

☒ I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1155 15th Street, NW, Suite 550, Washington, DC 20005

Email: jconzelman@riponsociety.org Telephone: (202)216-1008

*Committee staff may contact the above-named individual if additional information is required.*

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.





U.S. House of Representatives

# COMMITTEE ON ETHICS

## TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov).

**Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date.** Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. **You must receive explicit approval from the Committee before you depart on this trip.**

Name of Traveler: Representative Linda T. Sánchez

**NOTE:** Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: 

Name of Signatory (if other than traveler): \_\_\_\_\_

For Staff (name of employing Member or Committee): \_\_\_\_\_

Office Address: 2329 Rayburn House Office Building, Washington, DC 20515

Telephone Number: 202-225-6676

Email Address of Contact Person: rachel.chasalow@mail.house.gov

☐ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

**NOTE:** You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

**KEEP A COPY OF THIS FORM.** Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: [travel.requests@mail.house.gov](mailto:travel.requests@mail.house.gov).





U.S. House of Representatives

# COMMITTEE ON ETHICS

## TRAVELER FORM

1. Name of Traveler: Representative Linda T. Sánchez
2. Sponsor(s) who will be paying or providing in-kind support for the trip:  
The Ripon Society and the Franklin Center for Global Policy Exchange
3. City and State **OR** Foreign Country of Travel : Madrid, Spain
4. a. Date of Departure: Wed. Nov. 9, 2022 Date of Return: Monday, Nov. 14, 2022  
b. Yes ☐ No ☒ Will you be extending the trip at your personal expense?  
If yes, list dates at personal expense: \_\_\_\_\_
5. a. Yes ☒ No ☐ Will you be accompanied by a family member at the sponsor's expense? **If yes:**  
(1) Name of Accompanying Family Member: Loretta Sánchez  
(2) Relationship to Traveler: ☐ Spouse ☐ Child ☒ Other (specify): Sister  
(3) Yes ☒ No ☐ Accompanying Family Member is at least 18 years of age:
6. a. Yes ☐ No ☒ Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?  
b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:
7. Yes ☒ No ☐ *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.  
  
*NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.*
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties.  
**Staff should include their job title and how the activities on the itinerary relate to their duties.**  
One of the main topics of discussion on this trip is trade, particularly as it relates to trade between the US and EU countries. As a member of the Ways and Means Subcommittee on Trade, the policy issues covered during this trip have a direct bearing on my congressional responsibilities.
9. Yes ☐ No ☒ **Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

## ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member

Date 09/29/2022



U.S. House of Representatives

# COMMITTEE ON ETHICS

## PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* **at least 30 days before the start date of the trip**. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website ([ethics.house.gov](http://ethics.house.gov)) provides detailed instructions for filling out the form.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.**

1. Sponsor who will be paying for the trip:  
The Ripon Society
2. ☒ I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box.
3. **Check only one.** I represent that:
  - a. ☐ The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: **OR**
  - b. ☐ The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: **OR**
  - c. ☒ The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.  
If "c" is checked, list the names of the additional sponsors:  
The Franklin Center for Global Policy Exchange
4. Provide names and titles of ALL House Members *and* employees you are inviting. **For each House invitee, provide an explanation of why the individual was invited** (include additional pages if necessary):  
See Attachment A
5. Yes ☒ No ☐ Is travel being offered to an accompanying family member of the House invitee(s)?
6. Date of departure: November 9, 2022 Date of return: November 14, 2022
7. a. City of departure: Member's District  
b. Destination(s): Madrid, Spain  
c. City of return: Washington, DC
8. **Check only one.** I represent that:
  - a. ☐ The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: **OR**
  - b. ☒ The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: **OR**
  - c. ☐ The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. **Check only one of the following:**
  - a. ☒ I checked 8(a) or (b) above; **OR**
  - b. ☐ I checked 8(c) above but am not offering any lodging; **OR**
  - c. ☐ I checked 8(c) above and am offering lodging and meals for one night; **OR**
  - d. ☐ I checked 8(c) above and am offering lodging and meals for two nights. If you checked this box, explain why the second night of lodging is warranted:





U.S. House of Representatives

# COMMITTEE ON ETHICS

10. ☐ Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box.*
11. **Check only one of the following:**
- a. ☐ I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box; OR*
- b. ☐ *Not Applicable.* Trip sponsor is a U.S. institution of higher education.
12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:
- The Ripon Society is interested in enhancing int'l relations between the U.S. and countries such as Spain. We will discuss various policy issues between our two countries. There will be Spanish government officials and other policy experts who will participate. The Ripon Society will coordinate with the Franklin Center in planning and coordinating all arrangements for the conference.
13. **Answer parts a and b. Answer part c if necessary:**
- a. Mode of travel: Air ☐ Rail ☐ Bus ☐ Car ☐ Other ☐ (specify: \_\_\_\_\_)
- b. Class of travel: Coach ☐ Business ☐ First ☐ Charter ☐ Other ☐ (specify: \_\_\_\_\_)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
14. ☒ I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking the box.*
15. **Check only one.** I represent that either:
- a. ☐ The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees; **OR**
- b. ☒ The trip involves events that are arranged specifically *with regard* to congressional participation.
- If "b" is checked:
- 1) Detail the cost *per day* of meals (approximate cost may be provided):
- \$129
- 2) Provide the reason for selecting the location of the event or trip:
- U.S. and Spain are close allies and the US is Spain's largest non European trading partner.
16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel Name: The Westin Palace Hotel City: Madrid Cost Per Night: \$ 225
- Reason(s) for Selecting: location, security, facilities, cost.
- Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_
- Reason(s) for Selecting: \_\_\_\_\_
- Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_
- Reason(s) for Selecting: \_\_\_\_\_
17. ☐ I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking the box.*



U.S. House of Representatives

# COMMITTEE ON ETHICS

## 18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$10,000	\$896.00	\$516.00
For each Accompanying Family Member	\$10,000		\$516.00

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$826.92	private mtg & dining rooms, security, a Covid test
For each Accompanying Family Member	\$826.92	private mtg & dining rooms, security, a Covid test

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

## 19. Check only one:

- a. ☒ I certify that I am an officer of the organization listed below; **OR**  
b. ☐ Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

## 20. I certify by my signature that

- a. I read and understand the Committee's Travel Regulations;  
b. I am not a registered federal lobbyist or registered foreign agent; and  
c. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: James K. Conzelman Date: 09/30/2022  
Name: James K. Conzelman Title: President and CEO  
Organization: The Ripon Society  
Address: 1155 15th Street, NW Suite 550, Washington, DC 20005  
Email: jconzelman@riponsociety.org Telephone: (202) 216-1008

## INSTRUCTIONS

Complete the *Primary Trip Sponsor Form* and submit the agenda, invitation list, any attachments, and any *Additional Trip Sponsor Forms* directly to the Travelers.

Written approval from the Committee on Ethics is required before traveling on this trip. The Committee on Ethics will notify the House invitees directly and will not notify the trip sponsors.

**Willful or knowing misrepresentation on this form may be subject to criminal prosecution under 18 U.S.C. § 1001. Signatures must comply with section 104(bb) of the Travel Regulations.**

For questions, please contact the Committee on Ethics at:

1015 Longworth House Office Building  
Washington, D.C. 20515

[ethicscommittee@mail.house.gov](mailto:ethicscommittee@mail.house.gov) | 202-225-7103  
More information and forms available at [ethics.house.gov](http://ethics.house.gov)



U.S. House of Representatives

# COMMITTEE ON ETHICS

## ADDITIONAL TRIP SPONSOR FORM

This form should be completed by an organization that provides funds, services, or in-kind assistance to another entity to underwrite, in whole or in part, a trip or an event, meal, or activity that will occur during a trip, or a necessary expense that will be incurred during a trip, with express or implicit knowledge or understanding that one or more House Members or employees may participate in or attend that trip or event, or otherwise may be beneficiaries of the gift or donation. Provide a copy of your completed form to the primary sponsor of the trip.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.**

1. Name of Primary Trip Sponsor: The Ripon Society
2. Name of your organization: The Franklin Center for Global Policy Exchange
3. Yes ☒ No ☐ Is your organization designated a § 501(c)(3) charitable organization by the Internal Revenue Service?
4. Yes ☐ No ☒ Does your organization receive funding from any foreign government or multinational organization?
5. **Check one.** I certify that my organization:
  - a. ☐ Has provided a grant, gift, or donation to the above-named Primary Trip Sponsor and conducts an audit or review of its grant, gift, or donation to ensure that the funds are spent in accordance with the terms of its grant, gift, or donation. **OR**
  - b. ☒ Has had a direct role in the organizing, planning, or conducting of a trip to  
Destination: Madrid, Spain on Date: Nov. 10-14, 2022  
that is being organized or arranged by the above-named Primary Trip Sponsor. **OR**
  - c. ☐ Has provided in-kind support to the above-named Primary Trip Sponsor (e.g., meeting planning assistance, meeting space and set-up, and paying for expenses related to this trip directly to the service provider).
6. **Check only one:**
  - a. ☒ My organization does not employ or retain a registered federal lobbyist or foreign agent **OR**
  - b. ☐ My organization employs a registered federal lobbyist or foreign agent, but their involvement in planning, organizing, or arranging the trip was *de minimis* under the travel regulations.
7. I certify by my signature that
  - a. I read and understand the Committee's Travel Regulations;
  - b. I am not a registered federal lobbyist or registered foreign agent;
  - c. I am an officer of this organization and am duly authorized to sign this form; and
  - d. The information on this form is true, complete, and correct to the best of my knowledge.

Signature: James K. Conzelman

Date: 09/30/2022

Name: James K. Conzelman

Title: President and CEO

Organization: The Franklin Center for Global Policy Exchange

Address: 1155 15th Street, NW Suite 550, Washington, DC 20005

Email: jconzelman@riponsociety.org

Telephone: \_\_\_\_\_





# U.S. House of Representatives

## COMMITTEE ON ETHICS

Washington, DC 20515

October 24, 2022

The Honorable Linda Sánchez  
U.S. House of Representatives  
2329 Rayburn House Office Building  
Washington, DC 20515

Dear Colleague:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your sibling's proposed trip to Spain,<sup>1</sup> scheduled for November 9 to 14, 2022, sponsored by the Ripon Society and the Franklin Center for Global Policy Exchange.

You must complete a Member/Officer Post-Travel Disclosure Form and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. You must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

Because the trip may involve meetings with foreign government representatives, we note that House Members may accept, under the Foreign Gifts and Decorations Act (FGDA), gifts "of minimal value [currently \$415] tendered as a souvenir or mark of courtesy" by a foreign government. Any tangible gifts valued in excess of minimal value received from a foreign government must, within 60 days of acceptance, be disclosed on a Form for Disclosing Gifts from Foreign Governments and either turned over to the Clerk of the House, or, with the written approval of the Committee, retained for official use.

---

<sup>1</sup> Please be aware that the Committee's review of the proposed trip does not extend to either the security situation in the destination country or security related to foreign travel in general. We recommend you contact the Office of House Security (OHS) for a safety and security briefing prior to your departure. OHS may be reached at (202) 226-2044 or [ohsstaff@mail.house.gov](mailto:ohsstaff@mail.house.gov). House travelers should also register for the U.S. State Department's Smart Traveler Enrollment Program at <https://step.state.gov>.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

A handwritten signature in blue ink, appearing to read "Susan Wild". The signature is stylized with a large, looping initial "S" and a horizontal line extending from the end.

Susan Wild  
Acting Chairwoman

A handwritten signature in blue ink, appearing to read "Michael Guest". The signature is written in a cursive style with a large initial "M" and the name "Michael Guest" written in a more legible script.

Michael Guest  
Acting Ranking Member

SW/MG:mc



# TransAtlantic Capital to Capital Exchange

November 10-14, 2022

Madrid, Spain



## Conference Agenda

### Representative Linda T. Sánchez

#### Wednesday, November 9, 2022

Rep. Sánchez and Mrs. Loretta Sánchez departed Los Angeles, CA on Wednesday, Nov. 9 at 8:15 am on United Flight 1890, connecting in Newark, NJ on United Flight 51.

---

#### Thursday, November 10, 2022

Rep. Sánchez and Mrs. Loretta Sánchez arrived in Madrid at 9:15 am.

9:00 am-4:00 pm

Registration and check-in at the Westin Palace Hotel

**LUNCH ON YOUR OWN**

4:30 pm-4:45 pm

**Members of Congress-Only Pre-Conference Briefing in the Medinaceli Ballroom**

4:45 pm-5:00 pm

**Conference Opening and Welcoming Remarks in the Medinaceli Ballroom**

5:00 pm-6:00 pm

**In Country Briefing on Spain with U.S. Embassy Madrid staff in the Medinaceli Ballroom**

- Mr. Conrad Tribble – *Deputy Chief of Mission*
- Mr. Jon Piechowski – *Counselor for Public Diplomacy*
- Ms. Isabel Rioja-Scott – *Counselor for Economic Affairs*
- Mr. Joe Callahan – *Counselor for Management*
- Ms. Maureen McGovern – *Officer for Political/Military Affairs*
- Capt. Manny Picon – *Senior Defense Official/Defense Attaché*
- Capt. Karsten Spies – *Office of Defense Cooperation*

6:00 pm-6:45 pm

**Welcoming reception in Atrium Lobby**

6:45 pm

**Opening dinner in Neptuno Ballroom and Circulo Palace Ballroom**

---

## Friday, November 11, 2022

- 7:00 am-8:45 am**      **Breakfast at hotel in the Medinaceli Ballroom**
- 8:45 am**      Depart on foot from hotel lobby to Palacio de las Cortes
- 9:00 am-10:30 am**      **Bilateral meeting with U.S. Members of Congress and Spanish Deputies and visit to Palacio de las Cortes**  
A meeting in which the U.S. Members of Congress will meet with their elected counterparts from Spain's Congress of Deputies to discuss issues of interest to the U.S.-Spain relationship.
- Mr. Alfonso Rodríguez Gómez de Celis – *First Vice President of the Congress of Deputies, Socialist Parliamentary Group*
  - Mr. Pau Mari Klose – *Member of Congress of Deputies, Socialist Parliamentary Group*
  - Mr. Carlos Rojas García – *Member of Congress of Deputies, Popular Parliamentary Group*
  - Mr. Iván Espinosa de los Monteros – *Member of Congress of Deputies, Vox Parliamentary Group*
  - Ms. María Carmen Martínez Granados – *Member of Congress of Deputies, Citizens Parliamentary Group*
  - Mr. Jon Iñarritu García – *Member of Congress of Deputies, EH-Bildu Parliamentary Group*
  - Mr. Sergio Sayas – *Member of Congress of Deputies, Mixed Parliamentary Group*
  - Ms. Noemí Villagrasa – *Member of Congress of Deputies, Socialist Parliamentary Group*
  - Mr. Pablo Hispán Iglesias de Ussel – *Member of Congress of Deputies, Popular Parliamentary Group*
  - Ms. Valentina Martínez Ferro – *Member of Congress of Deputies, Popular Parliamentary Group*
- 10:30 am**      Depart on foot from Palacio de las Cortes to Casa de Madrid for panel discussions
- 10:45 am-11:00 am**      **Veterans Day Tribute – remarks of appreciation delivered by U.S. Members of Congress for those who served in the U.S. Military**
- The Honorable Mike Bost (R-IL)
  - The Honorable Joyce Beatty (D-OH)
  - The Honorable Don Bacon (R-NE)



## Friday continued

### 11:00 am-11:45 am      Panel 1 – NATO, European Security & the Future of the Western Alliance

#### *Panel of U.S. Members of Congress and Spanish Officials*

A panel discussion about the defense cooperation between the U.S. and Spain, the renewed importance of NATO in light of Russia's invasion of Ukraine, and the expansion of the alliance with the accession of Sweden and Finland.

- The Honorable Rick Larsen (D-WA)
- The Honorable Don Bacon (R-NE)
- The Honorable Linda T. Sánchez (D-CA)
- The Honorable Stephanie Bice (R-OK)
- Admiral Juan Francisco Martínez Nuñez – *Undersecretary of Defence for Political Affairs, Ministry of Defense*
- Moderator: The Honorable Larry Bucshon (R-IN)

### 11:45 am-12:30 pm      Panel 2 – China's Growing Influence in Latin America

#### *Panel of U.S. Members of Congress and Spanish officials*

A panel discussion about China's increasing interest, investment, and influence in Latin America and how that affects the relationships and strategic interests of Spain and the United States in that region and globally.

- The Honorable Jim Himes (D-CT)
- The Honorable Darin LaHood (R-IL)
- The Honorable Raja Krishnamoorthi (D-IL)
- The Honorable Dusty Johnson (R-SD)
- Mr. Juan Fernández Trigo – *Secretary of State for Ibero-America and the Caribbean and for Spanish around the World, Ministry of Foreign Affairs, European Union and Cooperation*
- Moderator: The Honorable Frank Lucas (R-OK)

12:30 pm

#### **Welcoming remarks**

**Mr. Gonzalo Ulloa** – *Vice Chairman, Fundación Consejo España-EE.UU.*

12:32 pm-1:30 pm

#### **Lunch with Speaker – Preservation of the International Order**

**Ms. Ángeles Moreno** – *Secretary of State for Foreign and Global Affairs, Ministry of Foreign Affairs, European Union and Cooperation*

Spain's Secretary of State for Foreign Affairs will talk about preserving the international order through global cooperation and why transatlantic relations are most important to that effort.

## Friday continued

1:30 pm-2:30 pm

### Panel 3 – U.S.-EU Trade

#### *Panel of U.S. Members of Congress and Spanish Officials*

A panel discussion about trade between the U.S. and the EU, and – absent TTIP – what alternative agreements on trade can be established to encourage balanced economic growth and make improvements to supply chains for consumer goods and critical materials.

- The Honorable Frank Lucas (R-OK)
- The Honorable Glenn “GT” Thompson (R-PA)
- The Honorable Dan Kildee (D-MI)
- The Honorable Mike Bost (R-IL)
- The Honorable Dan Newhouse (R-WA)
- The Honorable Ron Estes (R-KS)
- The Honorable Carol Miller (R-WV)
- The Honorable Randy Feenstra (R-IA)
- Mr. José Luis Kaiser – *Head of the Economic and Trade Office, Embassy of Spain in Washington, D.C.*
- Moderator: The Honorable Dave Camp

7:30 pm-7:50 pm

Gather in hotel lobby to walk to dinner at various restaurants around Madrid

8:00 pm-10:00 pm

### Member of Congress-led dinner roundtable discussions

Each Member of Congress will lead a small dinner discussion on a topic relating to the panel discussions being held throughout the conference or are other issues pertinent to the U.S.-Spain relationship.

Rep. Armstrong: U.S.-EU Trade  
Rep. Bacon: U.S.-EU Trade  
Rep. Beatty: U.S.-EU Trade  
Rep. Bice: U.S.-EU Trade  
Rep. Bost: NATO  
Rep. Bucshon: U.S.-EU Trade  
Rep. Carter: U.S.-EU Trade  
Rep. Davis: U.S.-EU Trade  
Rep. Estes: NATO  
Rep. Feenstra: NATO  
Rep. Himes: U.S.-EU Trade  
Rep. Huizenga: U.S.-EU Trade  
Rep. Johnson: U.S.-EU Trade  
Rep. Joyce: U.S.-EU Trade  
Rep. Kildee: NATO

Rep. Krishnamoorthi: U.S.-EU Trade  
Rep. LaHood: U.S.-EU Trade  
Rep. Larsen: NATO  
Rep. Lucas: NATO  
Rep. Mace: U.S.-EU Trade  
Rep. Miller: NATO  
Rep. Newhouse: NATO  
Rep. Rice: U.S.-EU Trade  
Rep. Sánchez: U.S.-EU Trade  
Rep. Sewell: U.S.-EU Trade  
Rep. Stauber: U.S.-EU Trade  
Rep. Thompson: NATO  
Rep. Upton: U.S.-EU Trade  
Ms. Glasscock: U.S.-EU Trade

10:00 pm-12:00 am

After dinner coffee in the 1912 Museo Bar and Atrium



## Saturday, November 12, 2022

7:00 am-8:45 am

Breakfast at hotel in the Medinaceli Ballroom

8:45 am

Depart on foot from hotel lobby to Real Academia de Bellas Artes de San Fernando for panels

9:00 am-10:15 am

### **Panel 4 – Medical Advancement in the Wake of COVID-19**

#### *Panel of U.S. Members of Congress and Spanish officials*

A panel discussion about how the U.S. and Spain can build upon the successes achieved during the COVID-19 global pandemic to further medical innovation and better health care systems. The panel will discuss how the private and public sectors in their countries worked together to save lives and how they can maintain this momentum of more rapid advancement of medicines and treatments for other diseases.

- The Honorable Larry Bucshon, M.D. (R-IN)
- The Honorable Terri Sewell (D-AL)
- The Honorable Buddy Carter (R-GA)
- The Honorable Kathleen Rice (D-NY)
- The Honorable John Joyce, M.D. (R-PA)
- Mr. Manuel Ibarra Lorente – *Head of Pharmaceutical Inspection & Enforcement Department, Spanish Agency of Medicines and Healthcare Products*
- Mr. Juan Yermo – *General Director, Farmaindustria*
- Moderator: The Honorable Darin LaHood (R-IL)

10:15 am

Break

10:30 am-11:30 am

### **Panel 5 – Workforce and Immigration**

#### *Panel of U.S. Members of Congress and Spanish Officials*

A panel discussion about immigration in the U.S. and Spain and how successful immigration policies can address workforce challenges caused by labor shortages and aid humanitarian efforts.

- The Honorable Linda T. Sánchez (D-CA)
- The Honorable Glenn “GT” Thompson (R-PA)
- The Honorable Rodney Davis (R-IL)
- The Honorable Dan Newhouse (R-WA)
- Ms. Teresa Udaondo – *Deputy Director General for Migration, Ministry of Inclusion, Social Security and Migration*
- Moderator: Ms. Stacey Glasscock

## Saturday continued

11:30 am-12:15 pm

### Panel 6 – Climate Change and ESG

#### *Panel of U.S. Members of Congress and Spanish officials*

A panel discussion on the world's changing climate and what, if any, actions should be undertaken by the private and public sectors to combat it. The panel will explore whether continued technological innovation and cleaner energy sources are sufficient to address this problem or if further intervention by governments will be necessary. The panel will also discuss how the Environmental, Social, and Governance (ESG) movement is impacting investing, corporate strategy, and government regulation.

- The Honorable Kelly Armstrong (R-ND)
- The Honorable Stephanie Bice (R-OK)
- The Honorable Nancy Mace (R-SC)
- The Honorable Bill Huizenga (R-MI)
- Mr. Juan Virgilio Márquez – *General Director, Spanish Wind Energy Association*
- Moderator: The Honorable Kathleen Rice (D-NY)

12:15 pm-1:15 pm

### Lunch and Breakout Session 1 – Combating Inflation

All the Members of Congress will participate in small breakout session discussions on the actions Congress can take to combat inflation.

1:15 pm-2:15 pm

### Panel 7 – Energy Security

#### *Panel of U.S. Members of Congress and Spanish officials*

A panel discussion about all aspects of the energy sector, including fossil fuels, renewables, and nuclear. Given recent events, the panel will address the geopolitics of energy as countries search for friendlier and cost-effective places to source energy from.

- The Honorable Fred Upton (R-MI)
- The Honorable Raja Krishnamoorthi (D-IL)
- The Honorable Kelly Armstrong (R-ND)
- The Honorable Pete Stauber (R-MN)
- The Honorable Randy Feenstra (R-IA)
- Colonel Ignacio Fuente Cobo – *Senior Analyst, Spanish Institute for Strategic Studies (IEEE)*
- Moderator: The Honorable Dan Newhouse (R-WA)

7:00 pm

Depart by bus from hotel lobby to Palacio del Negralejo

8:00 pm-10:00 pm

### Member of Congress-led dinner roundtable discussions

Each Member of Congress will lead a small dinner discussion on a topic relating to the panel discussions being held throughout the conference or are other issues pertinent to the U.S.-Spain relationship.



## Saturday continued

Rep. Armstrong: China's Influence in Latin America  
Rep. Bacon: China's Influence in Latin America  
Rep. Beatty: China's Influence in Latin America  
Rep. Bice: China's Influence in Latin America  
Rep. Bost: China's Influence in Latin America  
Rep. Bucshon: China's Influence in Latin America  
Rep. Carter: China's Influence in Latin America  
Rep. Davis: China's Influence in Latin America  
Rep. Estes: China's Influence in Latin America  
Rep. Feenstra: China's Influence in Latin America  
Rep. Himes: Energy Security and Climate Change  
Rep. Huizenga: China's Influence in Latin America  
Rep. Johnson: Energy Security and Climate Change  
Rep. Joyce: China's Influence in Latin America  
Rep. Kildee: China's Influence in Latin America

Rep. Krishnamoorthi: Climate Change  
Rep. LaHood: Energy Security and Climate Change  
Rep. Larsen: China's Influence in Latin America  
Rep. Lucas: Energy Security and Climate Change  
Rep. Mace: China's Influence in Latin America  
Rep. Miller: China's Influence in Latin America  
Rep. Newhouse: China's Influence in Latin America  
Rep. Rice: China's Influence in Latin America  
Rep. Sánchez: China's Influence in Latin America  
Rep. Sewell: China's Influence in Latin America  
Rep. Stauber: China's Influence in Latin America  
Rep. Thompson: China's Influence in Latin America  
Rep. Upton: China's Influence in Latin America  
Ms. Glasscock: China's Influence in Latin America

10:00 pm Depart by bus to hotel

10:00 pm-12:00 am After dinner coffee at hotel

## Sunday, November 13, 2022

7:00 am-9:00 am Breakfast at hotel in the Medinaceli Ballroom

9:00 am Depart on foot from hotel lobby to Palacio Neptuno for panel discussions

9:15 am Ambassador's remarks

*Ambassador Julissa Reynoso – U.S. Ambassador to Spain and Andorra*

9:20 am-10:30 am Panel 8 – Agenda of the 118<sup>th</sup> Congress

*Panel of U.S. Members of Congress*

Panel on the results of the 2022 elections and their impact on the agenda of the 118<sup>th</sup> Congress.

- The Honorable Buddy Carter (R-GA)
- The Honorable Darin LaHood (R-IL)
- The Honorable Linda T. Sánchez (D-CA)
- The Honorable Frank Lucas (R-OK)
- The Honorable Jim Himes (D-CT)
- The Honorable Don Bacon (R-NE)
- Moderator: The Honorable Fred Upton (R-MI)

10:30 am Break

10:45 am-11:30 am Panel 9 – Data Privacy and Cybersecurity

*Panel of U.S. Members of Congress and Spanish Officials*

A panel discussion about the impact of GDPR in the European Union and what lessons from it the U.S. should consider as it considers its own federal privacy legislation and the potential impact on business and innovation. Additionally, the panel will discuss the growing cybersecurity concerns and what governments, private firms and individuals should do to combat the threat of hacking.

- The Honorable Fred Upton (R-MI)
- The Honorable Jim Himes (D-CT)

- The Honorable Larry Bucshon, M.D. (R-IN)
- The Honorable Bill Huizenga (R-MI)
- The Honorable John Joyce, M.D. (R-PA)
- Mr. Guillermo Ardizzone – *Director General for Foreign and Security Policy, Ministry of Foreign Affairs, European Union and Cooperation*
- Dr. Luis de Salvador – *Director for Technological Innovation, Spanish Agency for Data Protection*
- Moderator: Ms. Stacey Glasscock

## Sunday continued

### 11:30 am-12:30 pm      Panel 10 – Funding Highways and Roads

#### *Panel of U.S. Members of Congress and Spanish Officials*

A panel discussion about finding long-term solutions to the funding of roads and bridges in the U.S. and Spain. The panel will discuss different funding mechanisms and proposals such as adjusting fuel taxes, increasing tolling, and other user fee ideas. The panel will also discuss the future of public-private-partnerships (PPPs) for constructing infrastructure.

- The Honorable Rick Larsen (D-WA)
- The Honorable Mike Bost (R-IL)
- The Honorable Dusty Johnson (R-SD)
- The Honorable Pete Stauber (R-MN)
- The Honorable Nancy Mace (R-SC)
- Mr. Julián Nuñez – *President, SEOPAN*
- Moderator: The Honorable Rodney Davis (R-IL)

### 12:30 pm-1:15 pm      Lunch and Breakout Session 2 – Restoring Trust in Government

All Members of Congress will participate in small breakout session discussions on what Congress can do to restore trust in government.

### 1:15 pm-2:15 pm      Panel 11 – Corporate Taxation

#### *Panel of U.S. Members of Congress and Spanish Officials*

A panel discussion about corporate taxation in the United States and Spain, as well as the OECD's work on digital service taxes and efforts to establish a global minimum tax rate.

- The Honorable Terri Sewell (D-AL)
- The Honorable Ron Estes (R-KS)
- The Honorable Carol Miller (R-WV)
- Ms. Maria Jose Garde – *Director General of Taxes, Ministry of Finance and Civil Service*
- Moderator: The Honorable Frank Lucas (R-OK)

6:45 pm      Depart by bus from hotel lobby for closing dinner at Plaza de Toros de Las Ventas

7:30 pm-8:00 pm      Closing reception

8:00 pm-10:00 pm      Closing dinner with Member of Congress-led roundtable discussions

Each Member of Congress will lead a small dinner discussion on a topic relating to the panel discussions being held throughout the conference or are other issues pertinent to the U.S.-Spain relationship.

## Sunday continued

Rep. Armstrong: Corporate Taxation  
Rep. Bacon: Corporate Taxation  
Rep. Beatty: Corporate Taxation  
Rep. Bice: Corporate Taxation  
Rep. Bost: Corporate Taxation  
Rep. Bucshon: Corporate Taxation  
Rep. Carter: Corporate Taxation  
Rep. Davis: Corporate Taxation  
Rep. Estes: Funding Highways and Roads  
Rep. Feenstra: Corporate Taxation  
Rep. Himes: Corporate Taxation  
Rep. Huizenga: Corporate Taxation  
Rep. Johnson: Corporate Taxation  
Rep. Joyce: Corporate Taxation

Rep. Kildee: Funding Highways and Roads  
Rep. LaHood: Corporate Taxation  
Rep. Larsen: Funding Highways and Roads  
Rep. Lucas: Corporate Taxation  
Rep. Mace: Corporate Taxation  
Rep. Miller: Funding Highways and Roads  
Rep. Newhouse: Corporate Taxation  
Rep. Rice: Corporate Taxation  
Rep. Sánchez: Corporate Taxation  
Rep. Sewell: Funding Highways and Roads  
Rep. Stauber: Corporate Taxation  
Rep. Thompson: Corporate Taxation  
Rep. Upton: Corporate Taxation  
Ms. Glasscock: Corporate Taxation

**10:00 pm** Return by bus to hotel

**10:30 pm-12:00 am** After dinner coffee in the 1912 Museo Bar and Atrium

---

## Monday, November 14, 2022

**7:00 am-10:00 am** Breakfast at hotel in the Medinaceli Ballroom

Rep. Sánchez departed Madrid on Monday, Nov. 14 on United Flight 9956 at 6:25 am, connecting in Brussels on United Flight 951 which arrives in Washington, DC at 2:45 pm.

Mrs. Loretta Sánchez arranged her own flight back from Madrid.

---

## End of TransAtlantic Capital to Capital Exchange



# TransAtlantic Capital to Capital Exchange

November 10-14, 2022

Madrid, Spain



## Preliminary Agenda

**\*\*as of October 4, 2022\*\***

### **Wednesday, November 9, 2022**

12:00 pm local

Estimated flight departure from Congressional districts

---

### **Thursday, November 10, 2022**

10:00 am CET

Estimated flight arrival in Madrid, Central European Time

9:00 am-3:30 pm

Registration and check-in at the hotel

**LUNCH ON OWN**

3:30 pm-3:45 pm

**Members of Congress Pre-Conference Briefing**

3:45 pm-4:00 pm

**Conference Opening and Welcoming Remarks**

4:00 pm-5:00 pm

**In Country Briefing on Spain with U.S. Embassy Madrid staff**

The U.S. Ambassador to Spain will lead a briefing with senior staff from the U.S. Embassy in Madrid on issues of importance to the United States in Spain and around the region.

**Welcoming reception**

6:30 pm-9:30 pm

**Opening dinner**

---

## Friday, November 11, 2022

7:00 am-8:45 am	<b>Breakfast at hotel</b>
8:45 am	Walk to Palacio de las Cortes
9:00 am-10:30 am	<b>Bilateral meeting with U.S. Members of Congress and Spanish Deputies and visit to Palacio de las Cortes</b> A meeting in which the U.S. Members of Congress will meet with their elected counterparts from Spain's Congress of Deputies to discuss issues of interest to the U.S.-Spain relationship.
10:30 am	Walk to panel location
10:45 am-11:00 am	<b><u>Veterans Day Tribute</u> – remarks of appreciation delivered by U.S. Members of Congress for those who served in the U.S. Military</b>
11:00 am-11:45 am	<b>Panel 1 – <u>NATO, European Security &amp; the Future of the Western Alliance</u></b> <i>Panel of U.S. Members of Congress and Spanish Officials</i> A panel discussion about the defense cooperation between the U.S. and Spain, the renewed importance of NATO in light of Russia's invasion of Ukraine, and the expansion of the alliance with the accession of Sweden and Finland
11:45 am-12:30 pm	<b>Panel 2 – <u>China's Growing Influence in Latin America</u></b> <i>Panel of U.S. Members of Congress and Spanish officials</i> A panel discussion about China's increasing interest, investment, and influence in Latin America and how that affects the relationships and strategic interests of Spain and the United States in that region and globally.
12:30 pm-1:30 pm	<b>Lunch with Speaker – <u>Preservation of the International Order</u></b> <b>José Manuel Albares – Minister of Foreign Affairs, European Union and Cooperation</b> The Spanish Foreign Minister, Mr. José Manuel Albares, will talk about preserving the international order through global cooperation and why transatlantic relations are most important to that effort.
1:30 pm-2:30 pm	<b>Panel 3 – <u>U.S.-EU Trade</u></b> <i>Panel of U.S. Members of Congress and Spanish Officials</i> A panel discussion about trade between the U.S. and the EU, and – absent TTIP – what alternative agreements on trade can be established to encourage balanced economic growth and make improvements to supply chains for consumer goods and critical materials.
2:30 pm	Return to hotel
7:45 pm	Gather in hotel lobby for dinner
8:00 pm-10:00 pm	<b>Member of Congress-led dinner roundtable discussions</b> Each Member of Congress will lead a small dinner discussion on a topic relating to the panel discussions being held throughout the conference or are other issues pertinent to the U.S.-Spain relationship.
10:00 pm-12:00 am	<b>After dinner coffee at hotel</b>

## **Saturday, November 12, 2022**

<b>7:00 am-9:00 am</b>	<b>Breakfast at hotel</b>
<b>9:00 am</b>	<b>Walk to panel location</b>
<b>9:15 am-10:30 am</b>	<b>Panel 4 – <u>Medical Advancement in the Wake of COVID-19</u></b> <i>Panel of U.S. Members of Congress and Spanish officials</i> A panel discussion about how the U.S. and Spain can build upon the successes achieved during the COVID-19 global pandemic to further medical innovation and better health care systems. The panel will discuss how the private and public sectors in their countries worked together to save lives and how they can maintain this momentum of more rapid advancement of medicines and treatments for other diseases.
<b>10:30 am</b>	<b>Break</b>
<b>10:45 am-11:45 am</b>	<b>Panel 5 – <u>Workforce and Immigration</u></b> <i>Panel of U.S. Members of Congress and Spanish Officials</i> A panel discussion about immigration in the U.S. and Spain and how successful immigration policies can address workforce challenges caused by labor shortages and aid humanitarian efforts.
<b>11:45 am-12:30 pm</b>	<b>Panel 6 – <u>Climate Change</u></b> <i>Panel of U.S. Members of Congress and Spanish officials</i> A panel discussion on the world's changing climate and what, if any, actions should be undertaken by the private and public sectors to combat it. The panel will explore whether continued technological innovation and cleaner energy sources are sufficient to address this problem or if further intervention by governments will be necessary.
<b>12:30 pm-1:15 pm</b>	<b>Lunch and Breakout Session 1 – <u>Combating Inflation</u></b> All the Members of Congress will participate in small breakout session discussions on the actions Congress can take to combat inflation.
<b>1:15 pm-2:15 pm</b>	<b>Panel 7 – <u>Energy Security</u></b> <i>Panel of U.S. Members of Congress and Spanish officials</i> A panel discussion about all aspects of the energy sector, including fossil fuels, renewables, and nuclear. Given recent events, the panel will address the geopolitics of energy as countries search for friendlier and cost-effective places to source energy from.
<b>2:15 pm</b>	<b>Return to hotel</b>
<b>7:00 pm</b>	<b>Gather in hotel lobby to depart for dinner</b>
<b>8:00 pm-10:00 pm</b>	<b>Member of Congress-led dinner roundtable discussions</b> Each Member of Congress will lead a small dinner discussion on a topic relating to the panel discussions being held throughout the conference or are other issues pertinent to the U.S.-Spain relationship.
<b>10:00 pm-12:00 am</b>	<b>After dinner coffee at hotel</b>

---



## **Sunday, November 13, 2022**

<b>7:00 am-9:00 am</b>	<b>Breakfast at hotel</b>
<b>9:00 am</b>	<b>Walk to panel location</b>
<b>9:15 am-10:30 am</b>	<b>Panel 8 – <u>Agenda of the 118<sup>th</sup> Congress</u></b> <i>Panel of U.S. Members of Congress</i> Panel on the results of the 2022 elections and their impact on the agenda of the 118 <sup>th</sup> Congress.
<b>10:30 am</b>	<b>Break</b>
<b>10:45 am-11:30 am</b>	<b>Panel 9 – <u>Data Privacy and Cybersecurity</u></b> <i>Panel of U.S. Members of Congress and Spanish Officials</i> A panel discussion about the impact of GDPR in the European Union and what lessons from it the U.S. should consider as it considers its own federal privacy legislation and the potential impact on business and innovation. Additionally, the panel will discuss the growing cybersecurity concerns and what governments, private firms and individuals should do to combat the threat of hacking.
<b>11:30 am-12:30 pm</b>	<b>Panel 10 – <u>Funding Highways and Roads</u></b> <i>Panel of U.S. Members of Congress and Spanish Officials</i> A panel discussion about finding long-term solutions to the funding of roads and bridges in the U.S. and Spain. The panel will discuss different funding mechanisms and proposals such as adjusting fuel taxes, increasing tolling, and other user fee ideas. The panel will also discuss the future of public-private-partnerships (PPPs) for constructing infrastructure.
<b>12:30 pm-1:15 pm</b>	<b>Lunch and Breakout Session 2 – <u>Restoring Trust in Government</u></b> All Members of Congress will participate in small breakout session discussions on what Congress can do to restore trust in government.
<b>1:15 pm-2:15 pm</b>	<b>Panel 11 – <u>Corporate Taxation</u></b> <i>Panel of U.S. Members of Congress and Spanish Officials</i> A panel discussion about corporate taxation in the United States and Spain, as well as the OECD's work on digital service taxes and efforts to establish a global minimum tax rate.
<b>2:15 pm</b>	<b>Return to hotel</b>
<b>7:15 pm</b>	<b>Gather in hotel lobby to depart for closing dinner</b>
<b>7:30 pm-8:00 pm</b>	<b>Closing reception</b>
<b>8:00 pm-10:30 pm</b>	<b>Closing dinner with Member of Congress-led roundtable discussions</b> Each Member of Congress will lead a small dinner discussion on a topic relating to the panel discussions being held throughout the conference or are other issues pertinent to the U.S.-Spain relationship.
<b>10:30 pm-12:00 am</b>	<b>After dinner coffee at hotel</b>

---

## **Monday, November 14, 2022**

**7:00 am-10:00 am**      **Breakfast at hotel**

**10:00 am CET**      **Estimated flight departure from Madrid, Central European Time**

**4:00 pm EST**      **Estimated flight arrival in Washington, D.C.**

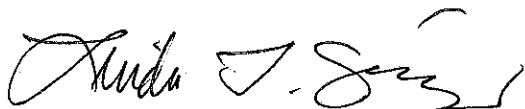
---

### **End of TransAtlantic Capital to Capital Exchange**

To whom it may concern,

My sister, Rep. Loretta Sanchez, will be extending her trip at her own expense. I will return on Monday, November 14<sup>th</sup>, along with the rest of the delegation.

Best,

A handwritten signature in cursive script, appearing to read "Linda T. Sanchez". The signature is fluid and stylized, with a prominent initial "L" and a long, sweeping underline.

Linda T Sanchez