



U.S. House of Representatives

COMMITTEE ON ETHICS

MEMBER/OFFICER POST-TRAVEL DISCLOSURE FORM Original Amendment

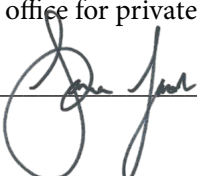
This form is for disclosing the receipt of travel expenses from a private source for travel taken in connection with a Member or officer's official duties. This form does not eliminate the need to report privately-funded travel on the Member or officer's annual *Financial Disclosure Statement*. In accordance with House Rule 25, clause 5, **you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed.** Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: _____
2. a. Name of Accompanying Relative: _____ **OR** None
 b. Relationship to Traveler: Spouse Child Other (specify): _____
3. a. Dates: Departure: _____ Return: _____
 b. Dates at Personal Expense, if any: _____ **OR** None
4. Departure City: _____ Destination: _____ Return City: _____
5. Sponsor(s), Who Paid for the Trip: _____
6. Describe Meetings and Events Attended (attach additional pages if necessary):

7. Attached to this form are **each** of the following, *signify that each item is attached by checking the corresponding box*:
 - a. a completed *Sponsor Post-Travel Disclosure Form*;
 - b. the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
 - c. page 2 of the completed *Traveler Form* submitted by the Member or officer; **and**
 - d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
Signify statement is true by checking the box.
 b. If not, explain:

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. I have determined that all of the expenses on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with my duties as a Member or officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

Member / Officer Signature:  _____
Date: _____



U.S. House of Representatives

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip *within ten days of their return*. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

- Sponsor(s) who paid for the trip: Bipartisan Policy Center
- Travel Destination(s): Oklahoma City, OK
- Date of Departure: March 13, 2022 Date of Return: March 14, 2022
- Name(s) of Traveler(s): Rep. Sara Jacobs

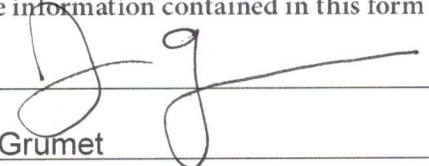
Note: You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

- Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$390.20	\$189.60	\$37.00	\$306.43 (Car rental/fuel - shared with Kuhn)
Accompanying Family Member				

- All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: 03/18/2022
 Name: Jason Grumet Title: President

Organization: Bipartisan Policy Center

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1225 I Street, NW, Washington DC 20005

Email: jgrumet@bipartisanpolicy.org Telephone: 703-350-3736

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



U.S. House of Representatives

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: SARA JACOBS
2. Sponsor(s) who will be paying or providing in-kind support for the trip:
Bipartisan Policy Center
3. City and State **OR** Foreign Country of Travel : Oklahoma City, Oklahoma
4. a. Date of Departure: 3/13/22 Date of Return: 3/14/22
b. Yes No Will you be extending the trip at your personal expense?
If yes, list dates at personal expense: _____
5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? **If yes:**
(1) Name of Accompanying Family Member: _____
(2) Relationship to Traveler: Spouse Child Other (specify): _____
(3) Yes No Accompanying Family Member is at least 18 years of age:
6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
b. **If yes, and you are requesting lodging for two nights, explain why the second night is warranted:**
7. Yes No *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties.
Staff should include their job title and how the activities on the itinerary relate to their duties.
This visit will provide an opportunity to experience a congressional district that, similarly to CA53, has a significant military presence and discuss issues and bipartisan solutions in the areas of economic opportunity, education, child care, and housing for military enlistees and their families.
9. **Yes No Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?**
10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member _____

Date 2/11/22



U.S. House of Representatives
COMMITTEE ON ETHICS

Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip: Bipartisan Policy Center
2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box:
3. **Check only one.** I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
 - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
If "c" is checked, list the names of the additional sponsors: _____
4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): _____
U.S. Rep. Sara Jacobs, Chief of Staff, Amy Kuhn (see addendum)
5. Is travel being offered to an accompanying family member of the House invitee(s)? Yes No
6. Date of Departure: March 13, 2022 Date of Return: March 14, 2022
7.
 - a. City of departure: Austin, Texas
 - b. Destination(s): Oklahoma City, Oklahoma
 - c. City of return: Washington, DC
8. **Check only one.** I represent that:
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
 - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
 - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. **Check only one of the following:**
 - a. I checked 8(a) or (b) above:
 - b. I checked 8(c) above but am not offering any lodging:
 - c. I checked 8(c) above and am offering lodging and meals for one night: OR
 - d. I checked 8(c) above and am offering lodging and meals for two nights: If you checked this box, explain why the second night of lodging is warranted: _____



U.S. House of Representatives

COMMITTEE ON ETHICS

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box:*
11. **Check only one of the following:**
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box:* **OR**
- b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education:
12. For **each** sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip **and** its role in organizing and/or conducting the trip:

See attached addendum

13. **Answer parts a and b. Answer part c if necessary:**

- a. Mode of travel: Air Rail Bus Car Other (specify: _____)
- b. Class of travel: Coach Business First Charter Other (specify: _____)
- c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

N/A

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box:*
15. **Check only one.** I represent that either:
- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: **OR**
- b. The trip involves events that are arranged specifically *with regard* to congressional participation:

If "b" is checked:

1) Detail the cost *per day* of meals (approximate cost may be provided): \$70.00

2) Provide the reason for selecting the location of the event or trip: See addendum

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Courtyard Marriot Downtown City: Oklahoma City, OK Cost Per Night: \$170.05

Reason(s) for Selecting: proximity to events

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

Hotel Name: _____ City: _____ Cost Per Night: _____

Reason(s) for Selecting: _____

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking box:*



U.S. House of Representatives

COMMITTEE ON ETHICS

18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
<input checked="" type="checkbox"/> Good Faith Estimates			
For each Member, Officer, or Employee	\$390.20	\$170.05	\$70.00
For each Accompanying Family Member	N/A		

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$281.22	car rental/fuel
For each Accompanying Family Member		

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

- a. I certify that I am an officer of the organization listed below: OR
- b. *Not Applicable.* Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.

21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: 2/10/22

Name: Jason Grumet

Title: President

Organization: Bipartisan Policy Center

Address: 1225 I St. NW Washington, DC 20005

Telephone: 202-218-6778

Email: jgrumet@bipartisanpolicy.org

If there are any questions regarding this form, please contact the Committee at the following address:

Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392

Theodore E. Deutch, Florida
Chairman

Jackie Walorski, Indiana
Ranking Member

Susan Wild, Pennsylvania
Dean Phillips, Minnesota
Veronica Escobar, Texas
Mondaire Jones, New York

Michael Guest, Mississippi
Dave Joyce, Ohio
John H. Rutherford, Florida
Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

David W. Arrojo
Counsel to the Chairman

Kelle A. Strickland
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
Facsimile: (202) 225-7392

February 28, 2022

The Honorable Sara Jacobs
U.S. House of Representatives
1232 Longworth House Office Building
Washington, DC 20515

Dear Colleague:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Oklahoma City, Oklahoma, scheduled for March 13 to 14, 2022, sponsored by Bipartisan Policy Center.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete a Member/Officer Post-Travel Disclosure Form and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. You must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,



Theodore E. Deutch
Chairman



Jackie Walorski
Ranking Member

TED/JW:adw

American Congressional Exchange

Sara Jacobs (D-CA-53) visiting Stephanie Bice (R-OK-5), March 13-14, 2022

Sun., March 13

- 3:00 p.m. Erin Meade Dep. DCA, SWA #1340
5:20 p.m. Arr. OKC, pick-up rental car.
- 4:35 p.m. Rep. Jacobs, Amy Kuhn (CoS), plus Ethan Plotkin & Franz Wuerfmannsdobler (BPC staff) Depart AUS, AA #3717
- 5:57 p.m. Arr. OKC
- 6:15 Erin Meade picks up guests and drives to Cattlemen's Steakhouse, 1309 S. Agnew.
- 6:30-8:15 Dinner at McClintock Saloon w/ Rep. Bice, Kuhn & BPC staff.
- 8:15 Drive to Courtyard by Marriott Downtown, 2 W. Reno Ave., OKC for check-in.
- 8:35 Arr. Hotel.

Mon., March 14

- 7:15-7:30 a.m. Check out of hotel, drive to Oklahoma City National Memorial & Museum, 620 N. Harvey Av.
- 7:30-8:45 Arrive for breakfast with business/civic leaders.
- Led by Roy Williams, President & CEO, Greater Oklahoma City Chamber of Commerce, Reps. Bice, Jacobs, and Ms. Kuhn will have a discussion joined by a few business and civic leaders including former OKC Mayor Mick Cornett; Rick Muncrief, Devon Energy; Sean Trauschke, Oklahoma Gas & Electric; Teresa Rose Crook, Communities Foundation of Oklahoma Education; a leader from Chesapeake Energy, and former OK Governors Frank Keating and Brad Henry.

The meeting will focus on two topics. First, the story of OKC's rise from its economic challenges of the 1990s to today, utilizing a visionary capital improvement program called MAPS (Metropolitan Area Projects). The \$350 million sales tax-funded initiative was created to revitalize downtown (including an area of empty warehouses), improve Oklahoma City's national image and provide new and upgraded cultural, sports, recreation, entertainment and convention facilities. By funding the projects with a limited term, one-cent sales tax, the projects were built debt free. OKC was also able to leverage federal resources with MAPS which has now been expanded to include education, job training, safety technology, and transportation. Reps. Jacobs, Bice, and Amy Kuhn

will learn about the private public sector partnership initiatives that worked to pull off these civic endeavors and how they may be emulated in other major metro areas like San Diego.

The second part of the meeting will feature a conversation about energy and how a region/state like Oklahoma, with such significant fossil fuel resources, can transition to an energy future that relies more on renewable energy. And to what extent, are national financing or incentives necessary to create an electric grid that will allow for dependable renewable energy expansion.

8:45-9:30

Visit and meet w/ staff at OKC National Memorial & Museum.

Led by Lesli Massad, Director of Philanthropy & Partnerships, and John Kennedy, Chairman of the Board,, the two members will see the site of the worst act of homegrown terrorism in our nation's history which occurred on April 19, 1995. The powerful bomb murdered 168 people and injured several hundred more. They will tour the Museum that tells the story of the horrific event and why it is so important to share the lessons learned from it with the world. Reps. Bice, Jacobs, and Amy Kuhn will also view the Outdoor Symbolic Memorial with its powerful Gates of Time, Reflecting Pool, Field of Empty Chairs, and Survivor Wall and Tree.

Finally, the two congresswomen and Ms. Kuhn will have a chance to contemplate what measures the federal government has taken since the bombing to make federal employees safe, and if our current political state continues to create conditions that inspire further attacks on our fellow citizens, what other steps must Congress take to push back against other violent acts.

9:30-9:40

Drive to Boathouse District, WhiteWater Center, 800 Riverside Dr.

9:40-10:15

Arr. Boathouse District for tour and meeting.

The tour will be led by the executive director of OKC Riversport, Mike Knopp, and the head coach of U.S. Rowing and National High Performance Center's program director, Reilly Dampeer. This will be a tour along the riverfront with the use of golf carts. It will include starting with the Finishline Tower and completing the tour at the whitewater center.

The Boathouse District, started in 2006, is a key outdoor recreation center for downtown Oklahoma City. It is a project run by the RIVERSPORT Foundation, a nonprofit foundation, that gives people of all abilities the opportunity to enjoy and participate in a wide range of recreational opportunities in this unique urban setting. While available to the greater community, it is also the official US Olympic & Paralympic Training site for elite training facilities and coaching in both whitewater and flatwater canoe/kayak and rowing. The focus is on outdoor adventure, fitness and

encouraging people to take on new challenges – whether they are totally novice or training as Olympic hopefuls.

The two RIVERSPORT officials will discuss the history of how this unique center of recreation came into being and what it means for the recreational, social, and economic benefits of the city and region. During the previous tour in San Diego, the members visited Balboa Park which is a similar type facility for Rep. Jacobs district. Thus, this visit would provide a similar comparison of key urban parks and open spaces.

10:15-10:25

Drive to First Americans Museum (FAM), 659 First Americans Blvd.

10:25-11:00

Visit the First Americans Museum

The tour will be led by the museum director and CEO, James Pepper Henry or one of the museum's senior staff. This museum, formerly known as the American Indian Cultural Center and Museum, was officially opened on September 21, 2021, so it is quite new. The tour will provide a brief introduction to the new museum and campus as well as a discussion about its plans for the future.

The mission of First Americans Museum is, "To serve as a dynamic center promoting awareness and educating the broader public about the unique cultures, diversity, history, contributions, and resilience of the First American Nations in Oklahoma today". In this one exceptional space, the museum tells the stories of 39 different First American peoples from the U.S. and Canada who are now located in what is the State of Oklahoma.

With the great diversity of Rep. Jacobs district in San Diego, she is interested in how Oklahoma City has expressed the history and culture of a minority group that has been both celebrated and suppressed throughout the state.

11:00-11:20

Drive to Tinker AFB.

11:20-1:30 p.m.

Arr. Tinker AFB for working lunch, tour, and meetings.

Led by Lt. General Tom Miller, Tinker AFB is the largest single site employer in the state of Oklahoma with 26,000 employees, 70% of whom are appropriated fund or contract civilians. The base has an annual payroll of \$1.65B and annual expenditures of \$3.09B. The base is home to the Air Force Sustainment Center, OKC Air Logistics Complex, 72nd Air Base Wing, 448th Supply Chain Management Wing, 507th Air Refueling Wing, and other communications, cyberspace, and distribution services.

Like Rep. Bice, many of Rep. Jacobs' residents are employed and/or live at major military bases. Rep. Jacobs' and Amy Kuhn's visit to OK-5 will afford them the opportunity to experience a congressional district that also has a significant military presence, throughout the Oklahoma City region, though different in that the military activities are mainly Air Force.

11:30 – Working lunch with base senior leadership in the Anaconda Conference Room. Purpose: 3-minute mission overviews by base leaders.

11:45 – OC-ALC tram tour of Bldg. 3001 with KC-135 time lapse video. Purpose: OC-ALC mission and history/overview of the work that happens in Bldg. 3001; showcase KC-135 PDM as representative of the major mission that happens within the Complex. Also, discuss KC-46 challenges and what is being done to overcome them.

12:15 p.m. – OC-ALC tram tour of Bldg. 9001 and showcase REACT lab. Purpose: Provide history/overview of facility and work that happens in it; showcase innovations as a way of getting after diminished supply chain.

1:00 – TACAMO tour of E-6. Purpose: connect mission at Tinker with the mission of Naval Base Coronado in Rep. Jacobs' district.

1:30-2:00 Drive to U.S. Customs and Border Protection Air Training Center, 5020 S. Meridian Ave.

2:00-3:15 Arrive. at U.S. Customs and Border Protection (CBP) Air Training Center for tour and meetings. Led by Jeremy Battenfield, Director, National Air Training Center.

This facility provides both initial training and recurring training to pilots and air personnel who are employed by the CBP. Besides pilots this includes tactical officers, camera operators, patrol, and medics. They learn about air enforcement, search and rescue, and emergency tactics to support the CBP's mission of protecting both the air and maritime environments at and beyond the border. The Air and Marine Operations (AMO) includes 1,800 federal agents, 240 aircraft, and 300 marine vessels.

The two members will first receive a briefing and then they will fly in a helicopter for seven minutes to a nearby training airport to observe actual flight training including touch-and-go landings, safety and navigation techniques, flight controls, and flight planning. Reps. Bice, Jacobs, and Amy Kuhn will interact with flight instructors and students and learn the different kinds of preparation that are necessary to meet the mission of the CBP.

Note: Part of the tour is to provide an actual simulation of the CBP training and it involves flying from one training facility to another. This is analogous to ACE trips in the past when we have visited static displays at Air Force bases except the aircraft will be moving. Additionally, given the contents of the tour and the distances involved requires the brief flight. The helicopter is operated by Customs and Border, not a private firm.

Then, the two congresswomen and Ms. Kuhn will fly seven minutes back to the Air Training Center.

3:15-3:30 Drive to Kratos Defense, 7501 SW 29th St.

3:30-4:20 Led by Jeffrey Herro, SVP of Business Development, and Ben Goodwin, SVP of Corporate Development and Government Affairs.

Kratos develops and fields transformative, affordable technology, platforms and systems for United States National Security-related customers, allies and commercial enterprises. Kratos is changing the way breakthrough technology for these industries is brought to market through proven commercial and venture-capital-backed approaches, including proactive research and streamlined development processes.

Kratos specializes in unmanned systems, satellite communications, cyber security/warfare, microwave electronics, missile defense, hypersonic systems, training, combat systems and next-generation turbo jet and turbo fan engine development.

The Kratos Unmanned Aerial Systems (KUAS) Division is a leading provider of state-of-the-art, unmanned tactical aerial platforms and high-performance aerial target systems for the warfighters of the United States and its allies.

Reps. Bice, Jacobs, and Amy Kuhn will tour and visit Kratos OKC plant and learn about the unmanned systems division. In 2020, the San Diego-based defense contractor announced a 50% increase in the size of its OKC operation, to be used in the manufacturing and integration of the XQ-58 Valkyrie tactical aircraft and two other classified projects.

With their service on the House Armed Services Committee, Reps. Jacobs, Bice, and Amy Kuhn are interested in knowing about new aircraft technologies and tactical systems that can be developed cost-effectively and with precision.

4:20-4:30 Drive to OKC Airport

4:30 Flight check-in

5:17 p.m. Rep. Jacobs, Amy Kuhn, Ethan Plotkin, & Erin Meade Depart OKC, AA # 4804

9:10 p.m. Arr. DCA

5:55 p.m. Franz W. & John R. Dep. OKC, SWA #2327

8:50 p.m. Arr. ATL

10:15 p.m. Dep. ATL, SWA #3714

11:55 p.m. Arr. DCA

Addendum – Primary Trip Sponsor Form

Item 4: *Representative Sara Jacobs:*

Congresswoman Sara Jacobs is a member of the House Foreign Affairs Committee, and its following subcommittees: International Development, International Organizations, and Global Corporate Social Impact (Vice Chair) and Africa, Global Health, and Global Human Rights. She is also a member of the House Armed Services Committee and its Subcommittees on Military Personnel; and Seapower and Projection Forces.

Rep. Jacobs has expressed particular interest in the areas of economic opportunity, education, child care, and housing for military enlistees and their families. She represents California's 53rd Congressional District, where many of her residents are employed and/or live at Naval Base Coronado, Naval Base San Diego, Marine Corps Air Station Miramar, and Marine Corps Base Camp Pendleton. Her visit to OK-5 will afford her the opportunity to experience a congressional district that also has a significant military presence, throughout the Oklahoma City region, though different in that the military activities are mainly Air Force. Other issues important to both representatives and districts include economic development, energy, aerospace, and tourism.

The visit will provide Rep. Jacobs, along with Rep. Stephanie Bice, the chance to meet directly with business and civic leaders that steer the economic planning in Oklahoma City as well as military personnel. These stops will relate directly to Rep. Jacobs' service on her two committees. She will be able to tour and meet with leadership at Tinker Air Force Base and discuss human and social services as well as the training that are provided to the women and men who live directly on and near the base. Rep. Jacobs will also meet with a military contractor in the aerospace industry (that is headquartered in San Diego), tour a significant solar energy farm, and see two landmark historic sites; the Oklahoma City National Memorial and Museum and the new First Americans Museum.

Amy Kuhn – Ms. Kuhn serves as chief of staff to Rep. Jacobs. As such, she has ultimate responsibility for the member's overall legislative strategy and agenda, and ensuring the member remains well-informed and updated on issues of importance to her and her district.

American Congressional Exchange

Sara Jacobs (D-CA-53) visiting Stephanie Bice (R-OK-5), March 13-14, 2022

Sun., March 13

- 3:00 p.m. John Richter Dep. DCA, SWA #1340
5:20 p.m. Arr. OKC, pick-up rental car.
- 4:35 p.m. Rep. Jacobs, Amy Kuhn (CoS), plus Ethan Plotkin & Franz Wuerfmannsdobler (BPC staff) Depart AUS, AA #3717
- 5:57 p.m. Arr. OKC
- 6:15 John Richter picks up guests and drives to Cattlemen's Steakhouse, 1309 S. Agnew.
- 6:30-8:15 Dinner at Cattlemen's Steakhouse w/ Rep. Bice & BPC staff.
- 8:15 Drive to Courtyard by Marriott Downtown, 2 W. Reno Ave., OKC for check-in.
- 8:35 Arr. Hotel.

Mon., March 14

- 7:15-7:30 a.m. Check out of hotel, drive to Oklahoma City National Memorial & Museum, 620 N. Harvey Av.
- 7:30-8:45 Arrive for breakfast with business/civic leaders.

Led by Roy Williams, President & CEO, Greater Oklahoma City Chamber of Commerce, Reps. Bice, Jacobs, and Ms. Kuhn will have a discussion joined by a few business and civic leaders including former OKC Mayor Mick Cornett; Rick Muncrief, Devon Energy; Sean Trauschke, Oklahoma Gas & Electric; Teresa Rose Crook, Communities Foundation of Oklahoma Education; a leader from Chesapeake Energy, and former OK Governors Frank Keating and Brad Henry.

The meeting will focus on two topics. First, the story of OKC's rise from its economic challenges of the 1990s to today, utilizing a visionary capital improvement program called MAPS (Metropolitan Area Projects). The \$350 million sales tax-funded initiative was created to revitalize downtown (including an area of empty warehouses), improve Oklahoma City's national image and provide new and upgraded cultural, sports, recreation, entertainment and convention facilities. By funding the projects with a limited term, one-cent sales tax, the projects were built debt free. OKC was also able to leverage federal resources with MAPS which has now been expanded to include education, job training, safety technology, and transportation. Reps. Jacobs, Bice, and Amy Kuhn

will learn about the private public sector partnership initiatives that worked to pull off these civic endeavors and how they may be emulated in other major metro areas like San Diego.

The second part of the meeting will feature a conversation about energy and how a region/state like Oklahoma, with such significant fossil fuel resources, can transition to an energy future that relies more on renewable energy. And to what extent, are national financing or incentives necessary to create an electric grid that will allow for dependable renewable energy expansion.

8:45-9:30

Visit and meet w/ staff at OKC National Memorial & Museum.

Led by Kari Watkins, Executive Director, the two members will see the site of the worst act of homegrown terrorism in our nation's history which occurred on April 19, 1995. The powerful bomb murdered 168 people and injured several hundred more. They will tour the Museum that tells the story of the horrific event and why it is so important to share the lessons learned from it with the world. Reps. Bice, Jacobs, and Amy Kuhn will also view the Outdoor Symbolic Memorial with its powerful Gates of Time, Reflecting Pool, Field of Empty Chairs, and Survivor Wall and Tree.

Finally, the two congresswomen and Ms. Kuhn will have a chance to contemplate what measures the federal government has taken since the bombing to make federal employees safe, and if our current political state continues to create conditions that inspire further attacks on our fellow citizens, what other steps must Congress take to push back against other violent acts.

9:30-9:40

Drive to Boathouse District, WhiteWater Center, 800 Riverside Dr.

9:40-10:15

Arr. Boathouse District for tour and meeting.

The tour will be led by the executive director of OKC Riversport, Mike Knopp, and the head coach of U.S. Rowing and National High Performance Center's program director, Reilly Dampeer. This will be a tour along the riverfront with the use of golf carts. It will include starting with the Finishline Tower and completing the tour at the whitewater center.

The Boathouse District, started in 2006, is a key outdoor recreation center for downtown Oklahoma City. It is a project run by the RIVERSPORT Foundation, a nonprofit foundation, that gives people of all abilities the opportunity to enjoy and participate in a wide range of recreational opportunities in this unique urban setting. While available to the greater community, it is also the official US Olympic & Paralympic Training site for elite training facilities and coaching in both whitewater and flatwater canoe/kayak and rowing. The focus is on outdoor adventure, fitness and encouraging people to take on new challenges – whether they are totally novice or training as Olympic hopefuls!

The two RIVERSPORT officials will discuss the history of how this unique center of recreation came into being and what it means for the recreational, social, and economic benefits of the city and region. During the previous tour in San Diego, the members visited Balboa Park which is a similar type facility for Rep. Jacobs district. Thus, this visit would provide a similar comparison of key urban parks and open spaces.

10:15-10:25 Drive to First Americans Museum (FAM), 659 First Americans Blvd.

10:25-11:00 Visit the First Americans Museum

The tour will be led by the museum director and CEO, James Henry or one of the museum's senior staff. This museum, formerly known as the American Indian Cultural Center and Museum, was officially opened on September 21, 2021, so it is quite new. The tour will provide a brief introduction to the new museum and campus as well as a discussion about its plans for the future.

The mission of First Americans Museum is, "To serve as a dynamic center promoting awareness and educating the broader public about the unique cultures, diversity, history, contributions, and resilience of the First American Nations in Oklahoma today". In this one exceptional space, the museum tells the stories of 39 different First American peoples from the U.S. and Canada who are now located in what is the State of Oklahoma.

With the great diversity of Rep. Jacobs district in San Diego, she is interested in how Oklahoma City has expressed the history and culture of a minority group that has been both celebrated and suppressed throughout the state.

11:00-11:20 Drive to Tinker AFB.

11:20-1:30 p.m. Arr. Tinker AFB for working lunch, tour, and meetings.

Led by Lt. General Tom Miller, Tinker AFB is the largest single site employer in the state of Oklahoma with 26,000 employees, 70% of whom are appropriated fund or contract civilians. The base has an annual payroll of \$1.65B and annual expenditures of \$3.09B. The base is home to the Air Force Sustainment Center, OKC Air Logistics Complex, 72nd Air Base Wing, 448th Supply Chain Management Wing, 507th Air Refueling Wing, and other communications, cyberspace, and distribution services.

Like Rep. Bice, many of Rep. Jacobs' residents are employed and/or live at major military bases. Rep. Jacobs' and Amy Kuhn's visit to OK-5 will afford them the opportunity to experience a congressional district that also has a significant military presence, throughout the Oklahoma City region, though different in that the military activities are mainly Air Force.

11:30 – Working lunch with base senior leadership in the Anaconda Conference Room. Purpose: 3-minute mission overviews by base leaders.

11:45 – OC-ALC tram tour of Bldg. 3001 with KC-135 time lapse video. Purpose: OC-ALC mission and history/overview of the work that happens in Bldg. 3001; showcase KC-135 PDM as representative of the major mission that happens within the Complex. Also, discuss KC-46 challenges and what is being done to overcome them.

12:15 p.m. – OC-ALC tram tour of Bldg. 9001 and showcase REACT lab. Purpose: Provide history/overview of facility and work that happens in it; showcase innovations as a way of getting after diminished supply chain.

1:00 – TACAMO tour of E-6. Purpose: connect mission at Tinker with the mission of Naval Base Coronado in Rep. Jacobs' district.

1:30-2:00 Drive to U.S. Customs and Border Protection Air Training Center, 5020 S. Meridian Ave.

2:00-3:15 Arrive. at U.S. Customs and Border Protection (CBP) Air Training Center for tour and meetings. Led by Jeremy Battenfield, Director, National Air Training Center.

This facility provides both initial training and recurring training to pilots and air personnel who are employed by the CBP. Besides pilots this includes tactical officers, camera operators, patrol, and medics. They learn about air enforcement, search and rescue, and emergency tactics to support the CBP's mission of protecting both the air and maritime environments at and beyond the border. The Air and Marine Operations (AMO) includes 1,800 federal agents, 240 aircraft, and 300 marine vessels.

The two members will first receive a briefing and then they will fly in a helicopter for seven minutes to a nearby training airport to observe actual flight training including touch-and-go landings, safety and navigation techniques, flight controls, and flight planning. Reps. Bice, Jacobs, and Amy Kuhn will interact with flight instructors and students and learn the different kinds of preparation that are necessary to meet the mission of the CBP.

Then, the two congresswomen and Ms. Kuhn will fly seven minutes back to the Air Training Center.

3:15-3:30 Drive to Kratos Defense, 7501 SW 29th St.

3:30-4:20 Led by Harold Prosser, Group Manager.

Kratos develops and fields transformative, affordable technology, platforms and systems for United States National Security-related customers, allies and commercial enterprises. Kratos is changing the way breakthrough technology for these industries is brought to market

through proven commercial and venture-capital-backed approaches, including proactive research and streamlined development processes.

Kratos specializes in unmanned systems, satellite communications, cyber security/warfare, microwave electronics, missile defense, hypersonic systems, training, combat systems and next-generation turbo jet and turbo fan engine development.

The Kratos Unmanned Aerial Systems (KUAS) Division is a leading provider of state-of-the-art, unmanned tactical aerial platforms and high-performance aerial target systems for the warfighters of the United States and its allies.

Reps. Bice, Jacobs, and Amy Kuhn will tour and visit Kratos OKC plant and learn about the unmanned systems division. In 2020, the San Diego-based defense contractor announced a 50% increase in the size of its OKC operation, to be used in the manufacturing and integration of the XQ-58 Valkyrie tactical aircraft and two other classified projects.

With their service on the House Armed Services Committee, Reps. Jacobs, Bice, and Amy Kuhn are interested in knowing about new aircraft technologies and tactical systems that can be developed cost-effectively and with precision.

4:20-4:30	Drive to OKC Airport
4:30	Flight check-in
5:17 p.m. 9:10 p.m.	Rep. Bice, Amy Kuhn, Ethan Plotkin, Depart OKC, AA # 4804 Arr. DCA
5:55 p.m. 8:50 p.m. 10:15 p.m. 11:55 p.m.	Franz W. & John R. Dep. OKC, SWA #2327 Arr. ATL Dep. ATL, SWA #3714 Arr. DCA

Item 12: *Bipartisan Policy Center*: The Bipartisan Policy Center is a non-profit organization that combines the best ideas from both parties to promote health, security, and opportunity for all Americans. BPC drives principled and politically viable policy solutions through the power of rigorous analysis and painstaking negotiation.

As a Washington, D.C.-based think tank that actively promotes bipartisanship, BPC works to address the key challenges facing the nation. Our policy solutions are the product of informed deliberations by former elected and appointed officials, business and labor leaders, and academics and advocates who represent both ends of the political spectrum. We are currently focused on such issues as health, energy, national security, the economy, financial regulatory reform, housing, immigration, infrastructure, and governance.

While a healthy, civil debate among those with differing viewpoints is an essential component of our democracy, the current partisan tone in government is impeding progress. BPC is focused on how to overcome political divides and help make our government work better.

Regardless of deep policy disagreements, Congress must operate with mutual respect, decency, and civility which are foundational to forging collaborative solutions. While there are disparities and regional differences, as elected officials, members of Congress all have a responsibility to address challenges confronting their constituents and the nation, as well as strengthen the institution itself.

The American Congressional Exchange (ACE) Program is a systematic approach to building better relationships and bipartisanship in Congress. ACE is focused on members of the U.S. House of Representatives and is built upon three precepts:

- To develop trust, Members of Congress must listen to one another to understand what it is that motivates them and concerns them.
- Once they listen to each other, they often learn they actually have more in common than meets the eye – and if they can see each other in that vein, impactful legislation can be achieved.
- A shared experience based on close interaction can be what brings Members of Congress together to take action on behalf of the American people.

The central goal of ACE is to build connections and trust, which will create conditions for intentional negotiation and compromise on issues of importance to the participants' constituencies as well as the nation. The trips will increase mutual understandings, and further collaboration on policy matters and legislation. Additionally, as a result, Congress will operate more effectively. BPC representative will accompany traveler on the trip to provide logistics and coordinate functioning of meetings, events, and site visits.

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As referenced above, in OK-5, Rep. Jacobs (and CoS Amy Kuhn) will gain valuable insights into a variety of topics relevant to her committees and priorities in Congress representing California's 53rd Congressional District.

Rep. Jacobs and Ms. Kuhn will have the opportunity to meet with military, civic, and business leaders to discuss and learn about their efforts and strategies for economic growth and ensuring the welfare of their citizens. Notably, Rep. Jacobs and Ms. Kuhn will learn about Oklahoma City's efforts to diversify its economy beyond just energy and defense. Rep. Jacobs represents both suburban and urban areas, which is not unlike OK-5. They will be able to experience the great success Oklahoma City has had in creating private/public partnerships, evidenced by the unique Metropolitan Area Project Plan (MAPS) which leveraged federal dollars with limited term sales tax levies to build important infrastructure, educational facilities, and a world-class convention center and arena. Rep. Jacobs and Ms. Kuhn will also visit a growing aerospace plant which manufactures unmanned systems and tactical aircraft. The company is headquartered in San Diego.