



U.S. House of Representatives

COMMITTEE ON ETHICS

MEMBER/OFFICER POST-TRAVEL DISCLOSURE FORM Original Amendment

This form is for disclosing the receipt of travel expenses from a private source for travel taken in connection with a Member or officer's official duties. This form does not eliminate the need to report privately-funded travel on the Member or officer's annual *Financial Disclosure Statement*. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gifttravelreports@mail.house.gov, within 15 days after travel is completed. Please **do not** file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Rep. Angela Craig
2. a. Name of Accompanying Relative: _____ OR None
- b. Relationship to Traveler: Spouse Child Other (specify): _____
3. a. Dates: Departure: October 18, 2021 Return: October 19, 2021
- b. Dates at Personal Expense, if any: _____ OR None
4. Departure City: Minneapolis, MN Destination: Grand Rapids, MI Return City: Washington, DC
5. Sponsor(s), Who Paid for the Trip: Bipartisan Policy Center

6. Describe Meetings and Events Attended (attach additional pages if necessary):
 This trip was participation in the Bipartisan Policy Center's Congressional Exchange Program, a program that members of congress regularly participate in to build relationships with members across the aisle. All meetings and discussions with stakeholders pertained to official business matters.

7. Attached to this form are **each** of the following, signify that each item is attached by checking the corresponding box:
 - a. a completed *Sponsor Post-Travel Disclosure Form*;
 - b. the *Primary Trip Sponsor Form* completed by the trip sponsor **prior** to the trip, **including all** attachments **and** the *Additional Sponsor Form(s)*;
 - c. page 2 of the completed *Traveler Form* submitted by the Member or officer; **and**
 - d. the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.
Signify statement is true by checking the box.
- b. If not, explain:

CRIMINAL JUSTICE DIVISION
 RECEIVED
 11-01-21 10:31 AM
 FEDERAL BUREAU OF INVESTIGATION

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. I have determined that all of the expenses on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with my duties as a Member or officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

Member / Officer Signature: Angie Craig

Date: 11/01/2021



U.S. House of Representatives

COMMITTEE ON ETHICS

SPONSOR POST-TRAVEL DISCLOSURE FORM

Original Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip *within ten days of their return*. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid for the trip: Bipartisan Policy Center
2. Travel Destination(s): Grand Rapids, MI
3. Date of Departure: Oct. 18, 2021 Date of Return: Oct. 19, 2021

4. Name(s) of Traveler(s): Nicholas Coe

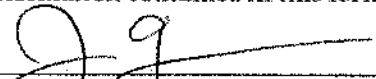
Note: You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$480.60	\$180.55	\$57.00	N/A
Accompanying Family Member	N/A	N/A	N/A	N/A

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: 10/27/2021

Name: Jason Grumet Title: President

Organization: Bipartisan Policy Center

I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1225 I Street, NW, Washington DC 20005

Email: jgrumet@bipartisanpolicy.org Telephone: 703-350-3736

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.



U.S. House of Representatives

COMMITTEE ON ETHICS

Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip: Bipartisan Policy Center
2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent.
Signify that the statement is true by checking box:
3. Check only one. I represent that:
 - a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: OR
 - b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR
 - c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.
If "c" is checked, list the names of the additional sponsors: _____
4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): _____
U.S. Rep. Angie Craig (see addendum)
5. Is travel being offered to an accompanying family member of the House invitee(s)? Yes No
6. Date of Departure: October 18, 2021 Date of Return: October 19, 2021
7. a. City of departure: Minneapolis, Minnesota
b. Destination(s): Grand Rapids, Michigan
c. City of return: Washington, DC
8. Check only one. I represent that:
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR
 - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR
 - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
9. Check only one of the following:
 - a. I checked 8(a) or (b) above:
 - b. I checked 8(c) above but am not offering any lodging:
 - c. I checked 8(c) above and am offering lodging and meals for one night: OR
 - d. I checked 8(c) above and am offering lodging and meals for two nights: If you checked this box, explain why the second night of lodging is warranted: _____



U.S. House of Representatives

COMMITTEE ON ETHICS

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). *Indicate agenda is attached by checking box:*
11. *Check only one of the following:*
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. *Signify that the statement is true by checking box:* OR
 - b. *Not Applicable.* Trip sponsor is a U.S. institution of higher education:
12. For *each* sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip *and* its role in organizing and/or conducting the trip:

13. *Answer parts a and b. Answer part c if necessary:*
- a. Mode of travel: Air Rail Bus Car Other (specify: _____)
 - b. Class of travel: Coach Business First Charter Other (specify: _____)
 - c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

N/A

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). *Signify that the statement is true by checking box:*
15. *Check only one.* I represent that either:
- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: OR
 - b. The trip involves events that are arranged specifically *with regard* to congressional participation:
If "b" is checked:
- 1) Detail the cost *per day* of meals (approximate cost may be provided): \$70.00
 - 2) Provide the reason for selecting the location of the event or trip: See addendum

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel Name: Staybridge Suites Grand Rapids City: Grand Rapids, Michigan Cost Per Night: \$180.55
Reason(s) for Selecting: proximity to events
- Hotel Name: _____ City: _____ Cost Per Night: _____
Reason(s) for Selecting: _____
- Hotel Name: _____ City: _____ Cost Per Night: _____
Reason(s) for Selecting: _____

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. *Signify that the statement is true by checking box:*



U.S. House of Representatives

COMMITTEE ON ETHICS

18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
<input checked="" type="checkbox"/> Good Faith Estimates			
For each Member, Officer, or Employee	\$410.11	\$180.55	\$70.00
For each Accompanying Family Member	N/A		

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$325	Car rental/fuel (shared with Nick Coe)
For each Accompanying Family Member	N/A	N/A

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. Check only one:

- a. I certify that I am an officer of the organization listed below: OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.

21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:  Date: 9/17/2021

Name: Jason Grumet

Title: President

Organization: Bipartisan Policy Center

Address: 1225 I St. NW Washington, DC 20005

Telephone: 202-240-2400

Email: jgrumet@bipartisanpolicy.org

If there are any questions regarding this form, please contact the Committee at the following address:

Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392



U.S. House of Representatives

COMMITTEE ON ETHICS

TRAVELER FORM

1. Name of Traveler: Nicholas Coe

2. Sponsor(s) who will be paying or providing in-kind support for the trip:
Bipartisan Policy Center

3. City and State **OR** Foreign Country of Travel : Grand Rapids, Michigan

4. a. Date of Departure: October 18, 2021 Date of Return: October 19, 2021

b. Yes No Will you be extending the trip at your personal expense?

If yes, list dates at personal expense: _____

5. a. Yes No Will you be accompanied by a family member at the sponsor's expense? **If yes:**

(1) Name of Accompanying Family Member: _____

(2) Relationship to Traveler: Spouse Child Other (specify): _____

(3) Yes No Accompanying Family Member is at least 18 years of age:

6. a. Yes No Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?

b. **If yes**, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes No *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and Additional Sponsor Forms.

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. **Staff should include their job title and how the activities on the itinerary relate to their duties.**

This is connected to my duties as Chief of Staff whereas the member of Congress is meeting with another member to discuss official business items. I regularly staff the member at meetings and official business events.

9. Yes No **Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?**

10. For staff travelers, to be completed by your employing Member:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member Angie Craig Date 09/20/2021

Theodore E. Deutch, Florida
Chairman

Jackie Walorski, Indiana
Ranking Member

Susan Wild, Pennsylvania
Dean Phillips, Minnesota
Veronica Escobar, Texas
Mondaire Jones, New York

Michael Guest, Mississippi
Dave Joyce, Ohio
John H. Rutherford, Florida
Kelly Armstrong, North Dakota



ONE HUNDRED SEVENTEENTH CONGRESS

U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

David W. Arrojo
Counsel to the Chairman

Kelle A. Strickland
Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
Facsimile: (202) 225-7392

October 6, 2021

Mr. Nicholas Coe
Office of the Honorable Angie Craig
2442 Rayburn House Office Building
Washington, DC 20515

Dear Mr. Coe:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Grand Rapids, Michigan, scheduled for October 18 to 19, 2021, sponsored by the Bipartisan Policy Center.

This approval represents the Committee's determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$415 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Handwritten signature of Theodore E. Deutch in blue ink.

Theodore E. Deutch
Chairman

Handwritten signature of Jackie Walorski in blue ink.

Jackie Walorski
Ranking Member

TED/JW:smm

American Congressional Exchange

Angie Craig (D-MN-2) visiting Peter Meijer (R-MI-3), Oct. 18-19, 2021

Mon., Oct. 18

- 8:05 a.m.,
10:33 a.m. Rep. Craig and Nick Coe (CoS) Depart MSP, DL #4977
Arr. GRR
- 10:45-11:00 a.m. BPC Staff meets Rep. Craig & Nick Coe at Steelcase.
- 11:00 Arr. Steelcase Learning and Innovation Center, 1111 44th St. SE
- 11:00-12:00 noon Steelcase tour and meeting. Led by Hannah Naitner, Chief-of-Staff to the President and CEO of Steelcase.
- Steelcase, based in Grand Rapids, is the largest office furniture manufacturer in the world. For over 125 years, Grand Rapids has been the leading center for office furniture in the U.S.
- The two members and Nick Coe will see the Learning and Innovation Center and discuss the future considerations for office planning and design in a post-pandemic workplace. The global pandemic has fundamentally changed how we live, learn and work. People have new needs and expectations, requiring shifts in the way we think about buildings and the workplace, and Steelcase will show the two members how they are re-thinking work spaces, furniture, the use and placement of devices, and collaboration.
- The future of the workplace is hybrid and so is the future of collaboration. Reps. Craig and Meijer will talk with Steelcase leaders about how companies who will primarily be in the office will still encounter hybrid work — some partners, suppliers and customers will expect to connect over distance — and that means people will be collaborating with a blend of remote and co-located teammates more than ever before.
- Rep. Craig's service on the House Energy & Commerce Consumer Protection and Commerce Subcommittee which has jurisdiction over Interstate and foreign commerce, including all trade matters; consumer product safety and product liability provides relevance to this visit, as well as does Rep. Meijer's service on the Foreign Affairs Subcommittee on Europe, Energy, and the Environment and Cyber.
- 12:00 noon Steelcase visit concludes.
- 12:00-12:45 Drive to Herbruck's Poultry Ranch, 6425 Grand River Ave., Saranac
- 12:45-2:00 Tour and meeting at Herbruck's plus working lunch. Entirety of the lunch will constitute officially connected activity. Led by Amy Herbruck, Marketing & Community Support Manager.

Herbruck's is the largest egg producer in Michigan and 10th largest in the U.S. with over 10M hens and nearly 3B eggs produced every year. Herbruck's partners with major national retailers, wholesalers and food service providers to feed the nation with premium cage-free eggs from humanely raised hens.

The fourth-generation company believes in nurturing their flocks with the best care, handling, nutrition, and environmental conditions resulting in policies and practices that have both preceded and exceeded industry and federal guidelines. The two members will meet with some of the company's animal science experts to discuss bird care and biosecurity procedures as well as the rigorous training and auditing system Herbruck's employs for handling the health and welfare of the birds.

Reps. Craig and Meijer, and Nick Coe, will also learn about Herbruck's environmental practices that help reduce waste and byproducts and minimize its impact on the land, air, and water. The company has been an industry leader in energy efficiency, landscape design, and environmental monitoring, all of which will be discussed.

Rep. Craig's work on the Agriculture Committee and her interest in dairy products, farm income and rural communities, renewable energy production, and farm growth and investment will make this a timely visit.

2:00

Herbruck's visit concludes.

2:00-2:40

Drive to Robinette's Apple Haus & Winery, 3142 4 Mile Rd., NE Park in gravel parking lot. Contact: John Robinette.

2:40-3:30

Tour and meeting at Robinette's. Led by John Robinette, owner.

This sixth-generation farm was founded in 1911 and now includes a bakery, lunch counter and eating area, cider mill, and home-grown fresh fruits. Robinette's grows a variety of fruit, including apricots, cherries, peaches, nectarines, blackberries and apples, on its 125-acre property. They grow 35 varieties of apples. The apples are harvested as early as July and as late as the beginning of November. Some apple varieties are grown primarily for hard cider production.

The two members will tour the extensive orchards and then learn about the system of making apple cider, which use a blend of apples, which changes as the season progresses, to achieve the perfect balance of sweet and tart. The cider mill uses a UV light process to prevent any bacterial contamination and never adds any preservatives or additives. The cider is also the starting point for our apple-based wines and hard ciders as the UV Light treatment removes almost all natural yeasts from cider. Finally, Reps. Meijer and Craig, along with Nick Coe, will see the cold storage operations which preserve the fruit products until they are ready for sale or shipment.

Rep. Craig's membership on the Agriculture General Farm Commodities and Risk Management Subcommittee will coalesce with this visit she will see an example of a smaller agri-business and discuss how it finances its operations. Rep. Meijer's service on the Science, Space, and Technology Committee fits with this visit because of its jurisdiction over the National Weather Service, which has a variety of new tools that farmers can use to predict and assess risk of climate conditions.

3:30 Visit to Robinette's concludes.

3:30-3:45 Drive to Angstrom Technology, 3509 3 Mile Rd., NW, Suite 3

3:45-4:40 Tour and meeting at Angstrom Technology. Led by Matt Isard, President.

Angstrom manufactures, sells, and distributes top-of-the-line cleanrooms all over the world. They also are a leading provider of cleanroom equipment, cleanroom furnishings, and static control elements. Angstrom serves industries ranging from aerospace, agriculture, and food manufacturing to server rooms, pharmaceutical, and medical research.

A cleanroom is a controlled environment where airborne particles like dust, microbes, and pollutants are filtered out in order to provide the cleanest area possible. Most cleanrooms are used for manufacturing products such as electronics, pharmaceutical products, and medical device equipment. A cleanroom can be classified into different levels of air cleanliness depending on the amount of particles allowed in the space, per cubic meter. Cleanrooms also control variables like temperature, air flow, and humidity.

The two members and Mr. Coe will first learn about clean room technology and the process for custom designing the products, selecting the materials, and the manufacturing. Then, the leadership of Angstrom will drive Reps. Craig and Meijer 5 min. to a nearby customer, West Pharmaceutical Services, Inc., (3116 N. Wilson Ct., NW) which makes medical device components and assemblies. There, they will see an example of the use of an FDA registered clean room that is used for precision injection molding for short to medium production runs, tool building and repair capabilities.

Rep. Craig's work on the Energy and Commerce Subcommittee on Consumer Protection and Commerce and its regulation of commercial practices, consumer privacy and data security corresponds to this meeting. Rep. Meijer's work on the Homeland Security Intelligence and Counterterrorism Subcommittee connects to this visit because of Angstrom's products for companies that concentrate on forensic science and weapons manufacturing.

4:40 Visit to Angstrom Technologies concludes.

4:40-5:00 Drive to Van Andel Institute, 333 Bostwick Ave., NE
Park in half-circle drive at main entrance.

5:00-6:00 Tour & Meeting at Van Andel Institute (VAI). Led by Dr. Jana Hall, COO; David Cabera, Chief-of-Staff, Office of the Chief Scientific Officer; and Peter Jones, Chief Scientific Officer. Bonnie Petersen, Exec. Assistant to Dr. Jones.

The VAI was established in 1996 with the mission of improving the health and changing lives through biomedical research and science education. Now home to more than 400 scientists, educators and support staff, the VAI and its collaborations are at the forefront of fundamental and translational science in pursuit of breakthrough treatment strategies for cancer, Parkinson's and other diseases. Through shared values and an entrepreneurial spirit, the VAI sparks innovation to multiply the impact of discovery and answer critical questions for our world.

It also has a Graduate School that offers a rigorous, research-intensive Ph.D. program that develops leaders in molecular and cellular biology. VAI's inquiry-based approaches for K-12 education help create classrooms where curiosity, creativity and critical thinking thrive.

Reps. Craig and Meijer and Mr. Coe will see a demonstration lab that shows research in progress and will learn about the Institute's history, milestones, and impact. Then, they will discuss with scientific teams the clinical trials in areas on cancer and Parkinson's disease. The two members will also meet with representatives from VAI's departments of Epigenetics, Neurodegenerative Science, Cell and Structural Biology, and Metabolism and Nutritional Programming.

Rep. Craig's service on the Energy and Commerce Health Subcommittee involves biomedical research and development; health information technology, and other biological products and devices, and the National Institutes of Health, which the Van Andel Institute collaborates with. The VAI is at the center of Grand Rapids Medical Mile, which is a significant planned corridor of Rep. Meijer's district, which includes education and scientific institutions, a major hospital, and a number of emerging companies in the health sciences.

6:00 Visit to Van Andel Institute concludes.

6:00-6:15 Drive to Grand River. Meet at Sixth St. Park, 647 Monroe Ave., NW.

6:15-7:00 Meet and tour with Grand Rapids Whitewater organization. Led by Steve Heacock, President & CEO; and Matt Chapman, Project Manager.

Grand Rapids is a city with a legend written into its name but the rapids in the Grand River haven't been seen for generations. They were flattened by a series of dams following the Civil War. Although Grand Rapids is thriving and became a tourist destination, its namesake feature is absent. Grand Rapids Whitewater aims to restore the Rapids in the Grand River.

The Grand River restoration project proposes to bring natural, cultural and commercial excitement back to the waterway by restoring a 2.5-mile stretch of the river to its rightful, rolling state. From Ann Street to Fulton Street, the project will reveal an 18-foot drop in spectacular fashion, snaking around boulders, stone and natural reefs. The goal is that with this feature at its heart, a new riverfront will rise.

The two members and Nick Coe will walk along the river, see one of the existing dams, and gather an appreciation for the scope of the project aiming to restore the rapids. The organization partners are also working to develop the waterfront, protect the river ecosystem, improve water quality, and ensure access for all citizens. In 2013, this stretch of the river was designated an Urban Waters Federal Partnership.

Reps. Meijer and Craig will discuss the federal funding component of the project which uses dollars from the Great Lakes Fishery Commission, which receives funds for the proposed Adjustable Hydraulic Structure from Congress and from the EPA Great Lakes Restoration Initiative to help pay for the construction work.

7:00 Grand Rapids Whitewater meeting concludes.

7:00-7:15 Drive to Founders Brewing Co., 235 Grandville Ave., SW.

7:15-9:15 Dinner and discussion program.

Working dinner with Grand Rapids Metro business and civic leaders. The entirety of the dinner is an officially connected activity. The program includes a discussion with the two members featuring Hank Meijer, Vice Chairman, Gerald Ford Presidential Foundation, and moderated by BPC Founder and President Jason Grumet. Also, featuring Richard Norton Smith, author who is about to release a definitive biography of Gerald Ford. The focus of the discussion will examine two key issues:

- What lessons can be drawn about how Gerald Ford governed in Congress and as Vice President and President that can be applied to today's culture of Congress.
- How can today's Congress effectively govern our polarized nation.

Also attending will be about 12 business, civic, and philanthropic leaders from the Grand Rapids area.

Reps. Craig and Meijer will also reflect on their visits in the district which dealt with issues ranging from workforce development and agriculture to manufacturing and health sciences. Finally, Reps. Craig and Meijer will also speak to how Congress could become a more productive, problem-solving institution.

9:15-9:30 Drive to Staybridge Suites, 3000 Lake East Brook Blvd., Grand Rapids, for check-in.

Tue., Oct. 19

8:45 a.m.	Check-out of hotel.
9:00 a.m.	Arrive GRR for check-in.
9:55 a.m.	Rep. Craig, Nick Coe, Jason Grumet, John Richter, Audrey Cope; Depart GRR, UA #5999
10:00 a.m.	Arr. ORD
10:50 a.m.	Dep. ORD, UA #3686
1:47 p.m.	Arr. DCA

Addendum – Primary Trip Sponsor Form

Item 4: Representative Angie Craig

Congresswoman Angie Craig (MN-2) represents a suburban/exurban and rural district in Minnesota which includes the Twin Cities metro area but also substantial agricultural lands and smaller towns in the southern part of the state.

She serves on the House Agriculture Committee, including the Subcommittees on Commodity Exchanges, Energy & Credit; General Farm Commodities and Risk Management; and Livestock and Foreign Agriculture. She also serves on the Energy and Commerce Committee including the Subcommittees on Communications & Technology; Consumer Protection and Commerce; and Health.

Rep Craig's service on the Agriculture Committee involves a focus on trade exports of dairy products, farm income and rural communities, renewable energy production, and farm growth and investment, all of which will be discussed on the trip. Her work on the Energy and Commerce Committee involves jurisdiction over public health and quarantine, health disparities; biomedical research and development; health information technology, and other biological products and devices, the National Institutes of Health, the Centers for Disease Control and Prevention, and the regulation of travel and tourism, which will also be part of the meetings and visits on the Exchange trip.

Rep. Craig will have the opportunity to meet with two agri-businesses in MI-3; one with a national reach in farm commodities and the other a more local market and customer base. She will also visit two manufacturers in Grand Rapids; one with a global market and the other one with a national focus, and she will be able to compare and contrast the challenges facing these manufacturers with the issues that the manufacturers in MN-2 grapple with.

Rep. Craig will also visit a nationally-recognized health research institution that receives substantial federal investment and makes substantial contributions to biomedical research and science education. Finally, Rep. Craig will have the opportunity to explore recreational and environmental issues on the Grand River. In ways similar to the Mississippi River, which Rep. Craig represents, the river issues in Grand Rapids involve balancing inland waterway commercial needs while also protecting ecosystems and growing the outdoor recreation economy.

Nicholas Coe – Chief of Staff: As the lead staffer responsible for the office, overall legislative agenda of the member, and strategic planning and execution, Nick will also gain the same understandings and issue briefings as Rep. Craig during the trip.

Item 7 (b):

American Congressional Exchange **Angie Craig (D-MN-2) visiting Peter Meijer (R-MI-3), Sept. 18-19, 2021**

Mon., Oct. 18

8:05 a.m.,

Rep. Craig and Nick Coe (CoS) Depart MSP, DL #4977

10:33 a.m. Arr. GRR

10:45-11:00 a.m. BPC Staff picks up Rep. Craig & Nick Coe and drives to Steelcase.

11:00 Arr. Steelcase, 901 44th St. SE

11:00-12:00 noon Steelcase tour and meeting. Led by Hannah Naltner, Chief-of-Staff to the President and CEO of Steelcase.

Steelcase, based in Grand Rapids, is the largest office furniture manufacturer in the world. For over 125 years, Grand Rapids has been the leading center for office furniture in the U.S.

The two members and Nick Coe will see the Learning and Innovation Center and discuss the future considerations for office planning and design in a post-pandemic workplace. The global pandemic has fundamentally changed how we live, learn and work. People have new needs and expectations, requiring shifts in the way we think about buildings and the workplace, and Steelcase will show the two members how they are re-thinking work spaces, furniture, the use and placement of devices, and collaboration.

The future of the workplace is hybrid and so is the future of collaboration. Reps. Craig and Meijer will talk with Steelcase leaders about how companies who will primarily be in the office will still encounter hybrid work — some partners, suppliers and customers will expect to connect over distance — and that means people will be collaborating with a blend of remote and co-located teammates more than ever before.

Rep. Craig's service on the House Energy & Commerce Consumer Protection and Commerce Subcommittee which has jurisdiction over interstate and foreign commerce, including all trade matters; consumer product safety and product liability provides relevance to this visit, as well as does Rep. Meijer's service on the Foreign Affairs Subcommittee on Europe, Energy, and the Environment and Cyber.

12:00 noon Steelcase visit concludes.

12:00-12:45 Drive to Herbruck's Poultry Ranch, 6425 Grand River Ave., Saranac

12:45-2:00 Tour and meeting at Herbruck's plus working lunch. Entirety of the lunch will constitute officially connected activity. Led by Amy Herbruck, Marketing & Community Support Manager. Herbruck's is the largest egg producer in Michigan and 10th largest in the U.S. with over 10M hens and nearly 3B eggs produced every year. Herbruck's partners with major national retailers, wholesalers and food service providers to feed the nation with premium cage-free eggs from humanely raised hens.

The fourth-generation company believes in nurturing their flocks with the best care, handling, nutrition, and environmental conditions resulting in

policies and practices that have both preceded and exceeded industry and federal guidelines. The two members will meet with some of the company's animal science experts to discuss bird care and biosecurity procedures as well as the rigorous training and auditing system Herbruck's employs for handling the health and welfare of the birds.

Reps. Craig and Meijer, and Nick Coe, will also learn about Herbruck's environmental practices that help reduce waste and byproducts and minimize its impact on the land, air, and water. The company has been an industry leader in energy efficiency, landscape design, and environmental monitoring, all of which will be discussed.

Rep. Craig's work on the Agriculture Committee and her interest in dairy products, farm income and rural communities, renewable energy production, and farm growth and investment will make this a timely visit.

2:00

Herbruck's visit concludes.

2:00-2:40

Drive to Robinette's Apple Haus & Winery, 3142 4 Mile Rd., NE
Contact: John Robinette, 616-293-3632

2:40-3:30

Tour and meeting at Robinette's. Led by John Robinette, owner.

This sixth-generation farm was founded in 1911 and now includes a bakery, lunch counter and eating area, cider mill, and home-grown fresh fruits. Robinette's grows a variety of fruit, including apricots, cherries, peaches, nectarines, blackberries and apples, on its 125-acre property. They grow 35 varieties of apples. The apples are harvested as early as July and as late as the beginning of November. Some apple varieties are grown primarily for hard cider production.

The two members will tour the extensive orchards and then learn about the system of making apple cider, which use a blend of apples, which changes as the season progresses, to achieve the perfect balance of sweet and tart. The cider mill uses a UV light process to prevent any bacterial contamination and never adds any preservatives or additives. The cider is also the starting point for our apple-based wines and hard ciders as the UV Light treatment removes almost all natural yeasts from cider. Finally, Reps. Meijer and Craig, along with Nick Coe, will see the cold storage operations which preserve the fruit products until they are ready for sale or shipment.

Rep. Craig's membership on the Agriculture General Farm Commodities and Risk Management Subcommittee will coalesce with this visit she will see an example of a smaller agri-business and discuss how it finances its operations. Rep. Meijer's service on the Science, Space, and Technology Committee fits with this visit because of its jurisdiction over the National Weather Service, which has a variety of new tools that farmers can use to predict and assess risk of climate conditions.

3:30 Visit to Robinette's concludes.

3:30-3:45 Drive to Angstrom Technologies, 3509 3 Mile Rd., NW

3:45-4:40 Tour and meeting at Angstrom Technologies. Led by Matt Isard, President.

Angstrom manufactures, sells, and distributes top-of-the-line cleanrooms all over the world. They also are a leading provider of cleanroom equipment, cleanroom furnishings, and static control elements. Angstrom serves industries ranging from aerospace, agriculture, and food manufacturing to server rooms, pharmaceutical, and medical research.

A cleanroom is a controlled environment where airborne particles like dust, microbes, and pollutants are filtered out in order to provide the cleanest area possible. Most cleanrooms are used for manufacturing products such as electronics, pharmaceutical products, and medical device equipment. A cleanroom can be classified into different levels of air cleanliness depending on the amount of particles allowed in the space, per cubic meter. Cleanrooms also control variables like temperature, air flow, and humidity.

The two members and Mr. Coe will first learn about clean room technology and the process for custom designing the products, selecting the materials, and the manufacturing. Then, the leadership of Angstrom will drive Reps. Craig and Meijer to a nearby customer, West Pharmaceutical Services, Inc., which makes medical device components and assemblies. There, they will see an example of the use of an FDA registered clean room that is used for precision injection molding for short to medium production runs, tool building and repair capabilities.

Rep. Craig's work on the Energy and Commerce Subcommittee on Consumer Protection and Commerce and its regulation of commercial practices, consumer privacy and data security corresponds to this meeting. Rep. Meijer's work on the Homeland Security Intelligence and Counterterrorism Subcommittee connects to this visit because of Angstrom's products for companies that concentrate on forensic science and weapons manufacturing.

4:40 Visit to Angstrom Technologies concludes.

4:40-5:00 Drive to Van Andel Institute, 333 Bostwick Ave., NE

5:00-6:00 Tour & Meeting at Van Andel Institute (VAI). Led by Dr. Jana Hall, COO; David Cabera, Chief-of-Staff, Office of the Chief Scientific Officer; and Peter Jones, Chief Scientific Officer.

The VAI was established in 1996 with the mission of improving the health and changing lives through biomedical research and science education. Now home to more than 400 scientists, educators and support staff, the VAI and its collaborations are at the forefront of fundamental and

translational science in pursuit of breakthrough treatment strategies for cancer, Parkinson's and other diseases. Through shared values and an entrepreneurial spirit, the VAI sparks innovation to multiply the impact of discovery and answer critical questions for our world.

It also has a Graduate School that offers a rigorous, research-intensive Ph.D. program that develops leaders in molecular and cellular biology. VAI's inquiry-based approaches for K-12 education help create classrooms where curiosity, creativity and critical thinking thrive.

Reps. Craig and Meijer and Mr. Coe will see a demonstration lab that shows research in progress and will learn about the institute's history, milestones, and impact. Then, they will discuss with scientific teams the clinical trials in areas on cancer and Parkinson's disease. The two members will also meet with representatives from VAI's departments of Epigenetics, Neurodegenerative Science, Cell and Structural Biology, and Metabolism and Nutritional Programming.

Rep. Craig's service on the Energy and Commerce Health Subcommittee involves biomedical research and development; health information technology, and other biological products and devices, and the National Institutes of Health, which the Van Andel Institute collaborates with. The VAI is at the center of Grand Rapids Medical Mile, which is a significant planned corridor of Rep. Meijer's district, which includes education and scientific institutions, a major hospital, and a number of emerging companies in the health sciences.

6:00

Visit to Van Andel Institute concludes.

6:00-6:15

Drive to Grand River.

6:15-7:00

Meet and tour with Grand Rapids WhiteWater organization. Led by Steve Heacock, President & CEO; and Matt Chapman, Project Manager.

Grand Rapids is a city with a legend written into its name but the rapids in the Grand River haven't been seen for generations. They were flattened by a series of dams following the Civil War. Although Grand Rapids is thriving and became a tourist destination, its namesake feature is absent. Grand Rapids WhiteWater aims to restore the Rapids in the Grand River.

The Grand River restoration project proposes to bring natural, cultural and commercial excitement back to the waterway by restoring a 2.5-mile stretch of the river to its rightful, rolling state. From Ann Street to Fulton Street, the project will reveal an 18-foot drop in spectacular fashion, snaking around boulders, stone and natural reefs. The goal is that with this feature at its heart, a new riverfront will rise.

The two members and Nick Coe will walk along the river, see one of the existing dams, and gather an appreciation for the scope of the project aiming to restore the rapids. The organization partners are also working

to develop the waterfront, protect the river ecosystem, improve water quality, and ensure access for all citizens. In 2013, this stretch of the river was designated an Urban Waters Federal Partnership.

Reps. Meijer and Craig will discuss the federal funding component of the project which uses dollars from the Great Lakes Fishery Commission, which receives funds for the proposed Adjustable Hydraulic Structure from Congress and from the EPA Great Lakes Restoration Initiative to help pay for the construction work.

7:00 Grand Rapids WhiteWater meeting concludes.

7:00-7:15 Drive to Gerald Ford Presidential Museum, 303 Pearl St., NW

7:15-9:15 Dinner and discussion program.

Working dinner with Twin Cities Metro business and civic leaders. The entirety of the dinner is an officially connected activity. The program includes a discussion with the two members featuring Hank Meijer, Vice Chairman, Gerald Ford Presidential Foundation, and moderated by BPC Founder and President Jason Grumet. The focus of the discussion will examine two key issues:

- What lessons can be drawn about how Gerald Ford governed in Congress and as Vice President and President that can be applied to today's culture of Congress.
- How can today's Congress effectively govern our polarized nation.

Also attending will be about 12 business, civic, and philanthropic leaders from the Grand Rapids area.

Reps. Craig and Meijer will also reflect on their visits in the district which dealt with issues ranging from workforce development and agriculture to manufacturing and health sciences. Finally, Reps. Craig and Meijer will also speak to how Congress could become a more productive, problem-solving institution.

9:15-9:30 Drive to TownePlace Suites by Marriott Grand Rapids Airport Southeast, 5430 28th St SE, Grand Rapids, for check-in.

Tue., Oct. 19

7:30 a.m. Rep. Meijer Departs GRR, AA #6109
9:22 a.m. Arr. PHL
10:30 a.m. Dep. PHL, AA #5652
11:35 a.m. Arr. DCA

9:55 a.m. Rep. Craig & Nick Coe Depart GRR, UA #5999
10:00 a.m. Arr. ORD

10:50 a.m.
1:47 p.m.

Dep. ORD, UA #3686
Arr. DCA

Item 12: *Bipartisan Policy Center*: The Bipartisan Policy Center is a non-profit organization that combines the best ideas from both parties to promote health, security, and opportunity for all Americans. BPC drives principled and politically viable policy solutions through the power of rigorous analysis and painstaking negotiation.

As a Washington, D.C.-based think tank that actively promotes bipartisanship, BPC works to address the key challenges facing the nation. Our policy solutions are the product of informed deliberations by former elected and appointed officials, business and labor leaders, and academics and advocates who represent both ends of the political spectrum. We are currently focused on such issues as health, energy, national security, the economy, financial regulatory reform, housing, immigration, infrastructure, and governance.

While a healthy, civil debate among those with differing viewpoints is an essential component of our democracy, the current partisan tone in government is impeding progress. BPC is focused on how to overcome political divides and help make our government work better.

Regardless of deep policy disagreements, Congress must operate with mutual respect, decency, and civility which are foundational to forging collaborative solutions. While there are disparities and regional differences, as elected officials, members of Congress all have a responsibility to address challenges confronting their constituents and the nation, as well as strengthen the institution itself.

The American Congressional Exchange (ACE) Program is a systematic approach to building better relationships and bipartisanship in Congress. ACE is focused on members of the U.S. House of Representatives and is built upon three precepts:

- To develop trust, Members of Congress must listen to one another to understand what it is that motivates them and concerns them.
- Once they listen to each other, they often learn they actually have more in common than meets the eye – and if they can see each other in that vein, impactful legislation can be achieved.
- A shared experience based on close interaction can be what brings Members of Congress together to take action on behalf of the American people.

The central goal of ACE is to build connections and trust, which will create conditions for intentional negotiation and compromise on issues of importance to the participants' constituencies as well as the nation. The trips will increase mutual understandings, and further collaboration on policy matters and legislation. Additionally, as a result, Congress will operate more effectively. BPC representative will accompany traveler on the trip to provide logistics and coordinate functioning of meetings, events, and site visits.

15. b. 2

The visit to this Western Michigan district which includes the Grand Rapids metro area, is home to office furniture manufacturing, machine tools, and biomedical research. Outside of Grand Rapids, the district becomes decidedly rural and agriculture-based.

The congressional district MI-3 affords Congresswoman Craig and Nick Coe a variety of learning opportunities relevant to her home district and her committee assignments. Supply chain issues, trade policy, transportation, child care, manufacturing, workforce development, affordable healthcare and advances in medical research are among the features of MI-3 that are analogous to MN-2.

As noted above, Rep. Craig and Mr. Coe will have the opportunity to meet with agricultural innovators, major manufacturing leaders, discuss critical breakthroughs at a renowned medical research institution, and gain perspectives on regional economic development that the Grand Rapids area has successfully employed.