MEMBER/OFFICER POST-TRAVEL DISCLOSURE FORM  [ ] Original  [ ] Amendment

This form is for disclosing the receipt of travel expenses from a private source for travel taken in connection with a Member or officer’s official duties. This form does not eliminate the need to report privately-funded travel on the Member or officer’s annual Financial Disclosure Statement. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, by email at gif/travelreports@mail.house.gov, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler:  Stephanie Bice

2. a. Name of Accompanying Relative:  N/A
   b. Relationship to Traveler:  [ ] Spouse  [ ] Child  [ ] Other (specify):  
      [ ] None

3. a. Dates:  Departure:  09/12/2021  Return:  09/14/2021
   b. Dates at Personal Expense, if any:

4. Departure City:  Oklahoma City, OK  Destination:  San Diego, CA  Return City:  Oklahoma City, OK

5. Sponsor(s), Who Paid for the Trip:  Bipartisan Policy Center

6. Describe Meetings and Events Attended (attach additional pages if necessary):
   Please see attached pages. Multiple meetings and visits to discuss military personnel, education, aerospace manufacturing, small business and trade.

7. Attached to this form are each of the following, signify that each item is attached by checking the corresponding box:
   a. [ ] a completed Sponsor Post-Travel Disclosure Form;
   b. [ ] the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Additional Sponsor Form(s);
   c. [ ] page 2 of the completed Traveler Form submitted by the Member or officer; and
   d. [ ] the letter from the Committee on Ethics approving my participation on this trip.

8. a. [ ] I represent that I participated in each of the activities reflected in the attached sponsor's agenda. 
   Signify statement is true by checking the box.
   b. If not, explain:

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. I have determined that all of the expenses on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with my duties as a Member or officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

Member / Officer Signature:  

Date:  09/23/2021

Version date 3/2021 by Committee on Ethics
SPONSOR POST-TRAVEL DISCLOSURE FORM

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Sponsor(s) who paid for the trip: Bipartisan Policy Center

2. Travel Destination(s): San Diego, CA

3. Date of Departure: Sept. 12, 2021 Date of Return: Sept. 14, 2021

4. Name(s) of Traveler(s): Rep. Stephanie Bice

5. Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

<table>
<thead>
<tr>
<th>Traveler</th>
<th>Total Transportation Expenses</th>
<th>Total Lodging Expenses</th>
<th>Total Meal Expenses</th>
<th>Total Other Expenses (dollar amount per item and description)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Traveler</td>
<td>479.18</td>
<td>348.22</td>
<td>85.00</td>
<td>Rental Car: 297.79 Fuel: 51.61 Parking: 5.00</td>
</tr>
<tr>
<td>Accompanying Family Member</td>
<td>NA</td>
<td>NA</td>
<td>NA</td>
<td>NA</td>
</tr>
</tbody>
</table>

6. [ ] All expenses connected to the trip were for actual costs incurred and not a per diem or lump sum payment. Signify statement is true by checking box.

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: [Signature] Date: 09/22/2021

Name: Jason Grumet Title: President

Organization: Bipartisan Policy Center

[ ] I am an officer of the above-named organization. Signify statement is true by checking box.

Address: 1225 I Street, NW, Washington, DC 20005

Email: [Email] Telephone: [Telephone]

Committee staff may contact the above-named individual if additional information is required.

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

Version date 3/2021 by Committee on Ethics
TRAVELER FORM

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed trip sponsor form(s) and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. This form and any attachments may be delivered to the Committee at 1015 Longworth or e-mailed to travel.requests@mail.house.gov.

Your completed request must be submitted to the Committee no less than 30 days before your proposed departure date. Absent exceptional circumstances, permission will not be granted for requests received less than 30 days before the trip commences. You must receive explicit approval from the Committee before you depart on this trip.

Name of Traveler: Stephanie L. Bice

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: [Signature]

Name of Signatory (if other than traveler): N/A

For Staff (name of employing Member or Committee): N/A

Office Address: 1223 Longworth HOB

Telephone Number: 202-225-2132

Email Address of Contact Person: Alli Smith, alli.smith@mail.house.gov

☐ Check this box if the sponsoring entity is a media outlet, the purpose of the trip is to make a media appearance sponsored by that entity, and these forms are being submitted to the Committee less than 30 days before the trip departure date.

NOTE: You must complete all of the contact information fields above, as Committee staff may need to contact you if additional information is required.

KEEP A COPY OF THIS FORM. Page 2 (but not this page) must be submitted to the Clerk as part of the post-travel disclosure required by House Rule 25. Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting paperwork for three subsequent Congresses from the date of travel.

If there are any questions regarding this form, please contact the Committee on Ethics at 202-225-7103 or via e-mail: travel.requests@mail.house.gov.

Version date 3/2021 by Committee on Ethics
TRAVELER FORM

1. Name of Traveler: Stephanie L. Bice

2. Sponsor(s) who will be paying or providing in-kind support for the trip:

   Bipartisan Policy Center

3. City and State OR Foreign Country of Travel: San Diego, CA

4. a. Date of Departure: 09/13/21
   Date of Return: 09/14/21
   b. Yes ☐ No ☐ Will you be extending the trip at your personal expense?
     If yes, list dates at personal expense: N/A

5. a. Yes ☐ No ☐ Will you be accompanied by a family member at the sponsor’s expense? If yes:
   (1) Name of Accompanying Family Member: N/A
   (2) Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): N/A
   (3) Yes ☐ No ☐ Accompanying Family Member is at least 18 years of age:

6. a. Yes ☐ No ☐ Did the trip sponsor answer “Yes” to Question 8(c) on the Primary Trip Sponsor Form
   (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
   b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:

7. Yes ☐ No ☐ Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments
   and Additional Sponsor Forms.

   NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify
   the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler’s individual official or representational duties.
   Staff should include their job title and how the activities on the itinerary relate to their duties.
   Opportunity to visit other Member districts to learn how different MOCs operate/represent their constituents. Allows
   for the creation of goodwill and bipartisan relationships.

9. Yes ☐ No ☐ Is the traveler aware of any registered federal lobbyists or foreign agents involved planning,
   organizing, requesting, or arranging the trip?

10. For staff travelers, to be completed by your employing Member:

    ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my
direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described
travel is in connection with my employee's official duties and that acceptance of these expenses will not create the
appearance that the employee is using public office for private gain.

Signature of Employing Member ________________________________ Date __________________
Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1. Sponsor who will be paying for the trip: Bipartisan Policy Center

2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent.
   Signify that the statement is true by checking box: ☑

3. Check only one. I represent that:
   a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip: ☑ OR
   b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: ☐ OR
   c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities: ☐
   If “c” is checked, list the names of the additional sponsors:

4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):
   U.S. Rep. Stephanie Bice (see addendum)

5. Is travel being offered to an accompanying family member of the House invitee(s)? ☑ Yes ☐ No

6. Date of Departure: September 13, 2021 Date of Return: September 14, 2021

7. a. City of departure: Oklahoma City, Oklahoma
   b. Destination(s): San Diego, California
   c. City of return: Oklahoma City, Oklahoma

8. Check only one. I represent that:
   a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: ☑ OR
   b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: ☑ OR
   c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was de minimis under the Committee’s travel regulations. ☐

9. Check only one of the following:
   a. I checked 8(a) or (b) above: ☑
   b. I checked 8(c) above but am not offering any lodging: ☐
   c. I checked 8(c) above and am offering lodging and meals for one night: ☑ OR
   d. I checked 8(c) above and am offering lodging and meals for two nights: ☑ If you checked this box, explain why the second night of lodging is warranted:

Version date 12/2018 by Committee on Ethics
10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). Indicate agenda is attached by checking box: ☑

11. Check only one of the following:
   a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify that the statement is true by checking box: ☑ OR
   b. Not Applicable. Trip sponsor is a U.S. institution of higher education: ☐

12. For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:
   See attached addendum

13. Answer parts a and b. Answer part c if necessary:
   a. Mode of travel: Air ☑ Rail ☐ Bus ☐ Car ☑ Other ☐ (specify: )
   b. Class of travel: Coach ☑ Business ☐ First ☐ Charter ☐ Other ☐ (specify: )
   c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
   N/A

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking box: ☑

15. Check only one. I represent that either:
   a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: ☑ OR
   b. The trip involves events that are arranged specifically with regard to congressional participation: ☑
   If "b" is checked:
   1) Detail the cost per day of meals (approximate cost may be provided): $70.00

   2) Provide the reason for selecting the location of the event or trip: See addendum

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
   Hotel Name: Comfort Inn Gaslamp Convention City: San Diego, CA Cost Per Night: $173.56
   Reason(s) for Selecting: proximity to events
   Hotel Name: City: Cost Per Night:
   Reason(s) for Selecting:
   Hotel Name: City: Cost Per Night:
   Reason(s) for Selecting:

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking box: ☑
18. **Total Expenses for each Participant:**

<table>
<thead>
<tr>
<th></th>
<th>Total Transportation Expenses per Participant</th>
<th>Total Lodging Expenses per Participant</th>
<th>Total Meal Expenses per Participant</th>
</tr>
</thead>
<tbody>
<tr>
<td>For each Member, Officer, or Employee</td>
<td>$271.18</td>
<td>$173.56</td>
<td>$140</td>
</tr>
<tr>
<td>For each Accompanying Family Member</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Other Expenses (dollar amount per item)</th>
<th>Identify Specific Nature of “Other” Expenses (e.g., taxi, parking, registration fee, etc.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>For each Member, Officer, or Employee</td>
<td>$128.55</td>
<td>Car rental/fuel</td>
</tr>
<tr>
<td>For each Accompanying Family Member</td>
<td>N/A</td>
<td></td>
</tr>
</tbody>
</table>

**NOTE:** Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

19. **Check only one:**
   a. I certify that I am an officer of the organization listed below: ☒ OR
   b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education. ☐

20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip. ☑

21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: [Signature]
Date: 8/12/2021

Name: Jason Grumet
Title: President
Organization: Bipartisan Policy Center
Address: 1225 I Street NW Washington, DC 20005
Telephone: 202-218-6778
Email: jgrumet@bipartisanpolicy.org

If there are any questions regarding this form, please contact the Committee at the following address:

**Committee on Ethics**
U.S. House of Representatives
1015 Longworth House Office Building, Washington, D.C. 20515
Phone: 202-225-7103 General Fax: 202-225-7392

Version date 12/2018 by Committee on Ethics
September 9, 2021

The Honorable Stephanie I. Bice
U.S. House of Representatives
1223 Longworth House Office Building
Washington, DC 20515

Dear Colleague:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to San Diego, California, scheduled for September 13 to 14, 2021, sponsored by the Bipartisan Policy Center.

This approval represents the Committee’s determination that the proposed trip complies with relevant House rules, federal laws, and Travel Regulations promulgated by the Committee. You should engage in your own assessment of the risks and implications of engaging in travel during the current COVID-19 pandemic.

You must complete a Member/Officer Post-Travel Disclosure Form and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. You must also report all travel expenses totaling more than $415 from a single source on the “Travel” schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.
If you have any further questions, please contact the Committee’s Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch  
Chairman

Jackie Walorski  
Ranking Member

TED/JW:tn
Addendum – Primary Trip Sponsor Form

Item 4: Representative Stephanie Bice:

Congresswoman Stephanie Bice is a member of the House Armed Services Committee, and its following subcommittees: Military Personnel, and Cyber, Innovative Technologies and Information Systems. She is also a member of the Science, Space, and Technology Committee.

Rep. Bice has expressed particular interest in the areas of economic opportunity, education, child care, and housing for military enlists and their families. She represents Oklahoma’s 5th Congressional District, which includes Tinker Air Force Base. Her visit to CA-53 will afford her the opportunity to experience a congressional district that includes a significant military presence throughout the San Diego region. Issues important to both representatives and districts include economic development, higher education, aerospace, and tourism.

The visit will provide Rep. Bice, along with Rep. Sara Jacobs, the chance to meet directly with civic leaders and economic drivers in San Diego as well as military personnel. These stops will relate directly to Rep. Bice’s service on her two committees. She will be able to tour and meet with leadership at Naval Station North Island and discuss human and social services that are provided to the women and men who live directly on and near the base. Finally, she will meet with a military contractor in the aerospace industry and several small and medium-sized businesses.

Item 7 (b):

American Congressional Exchange
Stephanie Bice (R-OK-5) visiting Sara Jacobs (D-CA-53), Sept. 13-14, 2021

Mon., Sept. 13
5:15 a.m. Rep. Bice Departs OKC, AA #1166
6:16 Arr. DFW
7:15 Dep. AA #1947
8:19 Arr. SAN

8:20-8:30 Transfer to Naval Air Station North Island at Naval Base Coronado, VADM Martin Gym.

Led by Caitlin Ostomel, NRSW Public Affairs Officer.

Naval Base Coronado (NBC) is a consortium of eight Navy installations: Naval Air Station North Island, Coronado (NASNI); Naval Amphibious Base, Coronado (NAB); Naval Outlying Landing Field, Imperial Beach (NOLF IB); Naval Auxiliary Landing Field, San Clemente Island (NALF SCI); Silver Strand Training Complex-South, Coronado (SSTC-South), formerly known as the Naval Radio Receiving Facility; Camp Michael Monsoor Mountain Warfare Training Center, La Posta; Camp Morena, La Posta and the Remote Training Site, Warner Springs (RTSWS).
Naval Air Station North Island is located at the north end of the Coronado Peninsula on San Diego Bay and is part of Naval Base Coronado, the largest aerospace-industrial complex of the U.S. Navy. It provides a shore-based platform for helicopters, aircraft carriers, SEAL Teams and other ashore and afloat commands for access to a comprehensive quantity of ground, sea, air, and undersea operational and training space. This includes 16 helicopter squadrons, 2 fixed wing squadrons, two aircraft carriers, four SEAL Teams, Navy Expeditionary Combat Command squadrons, and other air, surface and subsurface commands.

The meetings and tours will comprise three separate stops. The focus of the visit is on the military personnel support including families and children, spousal employment, child care and education, housing, and sexual assault prevention and response.
Both Reps. Bice and Jacobs serve on the House Armed Services Military Personnel Subcommittee.

8:30-8:45  Introductions and overview discussion about growth in metro San Diego, the region's role, cost-of-living considerations, and presentation of the base and its mission. Led by RDML Steven Barnett, Commander, Navy Region Southwest.

8:45-9:15  Discussion of Family and Military Children Support, including area school challenges (general and COVID-related), and child and youth development. Led by Mary Kirby, Navy Region Southwest Fleet and Family Support Programs.

9:15-9:30  Brief windshield tour of NAS North Island enroute to Crown Child Development Center (CDC), led by Commander Barnett.

9:30-10:00  Visit Crown Child Development Center, led by Cathy Prestonise, Naval Base Coronado CYP Administrator.

10:00-10:15  Depart Crown CDC and transit to Anchors Catering and Conference Center.

10:15-10:45  At Anchors Conference Center, discuss Sexual Assault Prevention & Response Program, led by Lori Walsh, NBC Sexual Assault Response Coordinator and Keith Goosby, NRSW Work and Family Programs.

10:45-11:15  Walking Tour of Gateway CYP Youth Center, led by Krishna Jackson, NBSD PAO and Caitlin Ostomel. This visit also includes a look at a vacant family housing home.

11:15 a.m. Visit to Naval Air Station North Island concludes.

11:15-11:30  Drive to University of San Diego (USD)

11:30-1:15  Working lunch, tour and discussion at Joan Kroch School of Peace Studies and other departments on the campus. The entirety of the lunch is an officially connected activity.
Led by Andrew Blum, Executive Director, USD Institute for Peace and Justice and Dr. Patricia Marquez, Associate Provost for Academic Planning and Innovation; Dean and Professor of Social Innovation at the Kroc School.

The Joan B. Kroc School of Peace Studies at the University of San Diego is the global hub for peacebuilding and social innovation. Founded in 2007, the Kroc School equips and empowers innovative changemakers to shape more peaceful and just societies. It offers master's degrees in peace and justice, social innovation, conflict management and resolution, and a dual degree in peace and law — programs which have attracted diverse and dynamic students from more than 50 countries who want to lead change. The Kroc School is also home to the Joan B. Kroc Institute for Peace and Justice, the Trans-Border Institute, and the Center for Peace and Commerce (a partnership with the University of San Diego School of Business) — award-winning entities which further enable the Kroc School to take applied learning beyond the classroom. Through groundbreaking research and forward-thinking programs, the Kroc School is shaping a future in which peaceful co-existence is the new normal.


As a contrast to their visit to the NAS North Island, Reps. Bice and Jacobs will engage in a discussion about new approaches towards ending cycles of violence; the applied and actionable research being undertaken to assist women peace leaders; and how the University is seeking to build peace in Mexico and the border region through research grounded in a nuanced understanding of the challenges faced by border communities and in partnership with local scholars, practitioners and policymakers.

1:15 p.m. Visit to University of San Diego concludes.
1:15-1:45 Drive to GKN Aerospace in El Cajon.
1:45-3:00 Tour and discussion at GKN, which manufactures lightweight structures for high performance aerospace applications and components such as rings, modules, ducts, compressor cases. Also, repair of fan blades and cases of jet engines. 800 employees. Led by Phillip Hoit, Senior Vice President, Operational Excellence, and Sibel Kayaalp, Government and External Affairs.

Rep. Bice serves on the House Armed Services Cyber, Innovative Technologies, and Information Subcommittee and Rep. Jacobs serves on the Armed Services Seapower and Projection Forces Subcommittee – both of which have some jurisdiction over military procurement. The two members will learn about the over 20 manufacturing programs GKN has for commercial aircraft like the 787 and A320 and military aircraft like the V-22 Osprey and F-16. They will discuss how GKN designs, develops, qualifies and manufactures a range of advanced systems and products for aerospace, military, marine and commercial applications. Lightweight flexible fuel tanks and buoyancy devices for their global aerospace and defense customers in air, land and sea applications and landing gear for military and commercial platforms.
3:00-3:15  Drive to Taylor Guitars.

3:15-4:30  Tour and Discussion at Taylor Guitars.

Led by Bob Taylor, President; Keith Brawley, Chief Business Development Officer; Barbara Wight, Chief Financial Officer.

Headquartered in El Cajon, CA, Taylor Guitars was founded in 1974 by Bob Taylor and Kurt Listug, and has grown into the leading global builder of premium acoustic guitars.

Taylor employs over 900 people and currently produces hundreds of guitars per day in its state-of-the-art factory complexes in both El Cajon and in Tecate, Baja California, Mexico. The company maintains an active dealer network, with Taylor guitars sold through hundreds of retail locations in North America and with international distribution to 60 countries. The company was a pioneer in the use of computer mills, lasers and other high-tech tools and proprietary machinery.

The visit will begin with a history and background presentation on the musical instrument business and a tour of the manufacturing facility, including meeting some of the line staff. The visit will then proceed to a roundtable discussion with Taylor Guitars executives and staff covering a range of topics including: trade/tariffs, the international outlook of Taylor, U.S.-Mexico relations as related to Taylor's plants in both countries, sustainability, advanced engineering/manufacturing.

4:30 p.m.  Visit to Taylor Guitars ends.

4:30-5:00  Drive to Balboa Park.

5:00-6:00  Balboa Park Visit.

Led by: Sarah Beckman, director of external relations, Balboa Park Conservancy; and Peter Comiskey, executive director and Susan Batt, manager of community engagement, Balboa Park Cultural Partnership.

Balboa Park is a 1,200-acre urban cultural park in San Diego. In addition to open space areas, natural vegetation zones, green belts, gardens, and walking paths, it contains museums, several theaters, and the San Diego Zoo. There are also many recreational facilities within the boundaries of the park. Placed in reserve in 1835, the park's site is one of the oldest in the United States dedicated to public recreational use. Balboa Park is managed and maintained by the Parks and Recreation Department of the City of San Diego. It contains some of San Diego's most popular tourism attractions, notably the San Diego Zoo, and the Park is now re-examining its mission and infrastructure to better accommodate a growing number of both residents and visitors to San Diego.

Stops along a walking and golf cart tour of the park will include:
Stop 1. Infrastructure Investments, Location: The Palisades
Stop 2. Placemaking/Park Activation, Location: Plaza de Panama
Stop 3. Restoration/Revitalization, Location: Botanical Building/Casa del Prado

6:00 p.m. Visit to Balboa Park ends.
6:00-6:15 Drive to North Park Neighborhood.
6:15-7:00 Tour North Park Neighborhood.

Led by Angela Landsberg of local biz association.

North Park is a neighborhood in San Diego, as well as a larger “community” as defined by the City of San Diego for planning purposes. There many local small businesses in this area. We will visit some of the businesses as well as meet with Angela Landsberg, executive director from the North Park Main Street (NPMS) organization, which is both a business improvement district established by the City of San Diego, and a Main Street program affiliated with the National Trust for Historic Preservation. As a volunteer-based, 501(c)(6) non-profit organization, NPMS advocates for North Park’s business community, administers the North Park Business Improvement District (BID), and champions development that preserves the community’s historic integrity, supports its Arts, Culture & Entertainment District, and promotes an urban, pedestrian-friendly shopping/dining environment.

7:00 p.m. Visit to North Park Neighborhood ends.
7:00-9:00 Dinner at Café 21, 2736 Adams Ave.

**Tue., Sept. 14**
7:10 a.m. Rep. Bice Departs on SWA #1129
8:30 Arr. PHX
9:30 Dep. PHX, SWA #3860
1:40 p.m. Arr. OKC

**Item 12: Bipartisan Policy Center:** The Bipartisan Policy Center is a non-profit organization that combines the best ideas from both parties to promote health, security, and opportunity for all Americans. BPC drives principled and politically viable policy solutions through the power of rigorous analysis and painstaking negotiation.

As a Washington, D.C.-based think tank that actively promotes bipartisanship, BPC works to address the key challenges facing the nation. Our policy solutions are the product of informed deliberations by former elected and appointed officials, business and labor leaders, and academics and advocates who represent both ends of the political spectrum. We are currently focused on such issues as health, energy, national security, the economy, financial regulatory reform, housing, immigration, infrastructure, and governance.
While a healthy, civil debate among those with differing viewpoints is an essential component of our democracy, the current partisan tone in government is impeding progress. BPC is focused on how to overcome political divides and help make our government work better.

Regardless of deep policy disagreements, Congress must operate with mutual respect, decency, and civility which are foundational to forging collaborative solutions. While there are disparities and regional differences, as elected officials, members of Congress all have a responsibility to address challenges confronting their constituents and the nation, as well as strengthen the institution itself.

The American Congressional Exchange (ACE) Program is a systematic approach to building better relationships and bipartisanship in Congress. ACE is focused on members of the U.S. House of Representatives and is built upon three precepts:

- To develop trust, Members of Congress must listen to one another to understand what it is that motivates them and concerns them.
- Once they listen to each other, they often learn they actually have more in common than meets the eye – and if they can see each other in that vein, impactful legislation can be achieved.
- A shared experience based on close interaction can be what brings Members of Congress together to take action on behalf of the American people.

The central goal of ACE is to build connections and trust, which will create conditions for intentional negotiation and compromise on issues of importance to the participants’ constituencies as well as the nation. The trips will increase mutual understandings, and further collaboration on policy matters and legislation. Additionally, as a result, Congress will operate more effectively. BPC representative will accompany traveler on the trip to provide logistics and coordinate functioning of meetings, events, and site visits.

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As referenced above, in CA-53, Rep. Bice will gain valuable insights into a variety of topics relevant to her committees and priorities in Congress representing Oklahoma’s 5th Congressional District.

Rep. Bice will have the opportunity to meet with military, educational, and business leaders to discuss and learn about their efforts and strategies for economic growth and ensuring the welfare of their citizens. Rep. Bice represents both suburban and urban areas, which is not unlike CA-53. She will be able to experience the great success San Diego has had in creating an ecosystem that revolves around advance manufacturing and military application, as well as travelling to city neighborhoods which have been revitalized by public/private partnerships. She will also be able to meet with employees at local businesses which is significant for her efforts on the House Armed Services Committee to expand opportunities for military spouses.
American Congressional Exchange
Stephanie Bice (R-OK-5) visiting Sara Jacobs (D-CA-53), Sept. 13-14, 2021

Sun., Sept. 12
2:25 p.m.  Rep. Bice Departs OKC, AA #3142
2:58      Arr. PHX
3:36      Dep. PHX, AA #1951
4:53      Arr. SAN
5:00      John Richter picks up Rep. Bice and drives to Comfort Inn Gaslamp Convention Center, 860 G. St., San Diego.

Mon., Sept. 13
7:15-7:45 Breakfast in the Hotel.
7:45-8:00 Transfer to Gateway Family Housing Community Center, 2741 Mendonca Dr., San Diego. Led by Caitlin Ostomel, NRSW Public Affairs Officer.

Naval Base Coronado (NBC) is a consortium of eight Navy installations: Naval Air Station North Island, Coronado (NASNI); Naval Amphibious Base, Coronado (NAB); Naval Outlying Landing Field, Imperial Beach (NOLF IB); Naval Auxiliary Landing Field, San Clemente Island (NALF SCI); Silver Strand Training Complex-South, Coronado (SSTC-South), formerly known as the Naval Radio Receiving Facility; Camp Michael Monsoor Mountain Warfare Training Center, La Posta; Camp Morena, La Posta and the Remote Training Site, Warner Springs (RTSWS).

Naval Air Station North Island is located at the north end of the Coronado Peninsula on San Diego Bay and is part of Naval Base Coronado, the largest aerospace-industrial complex of the U.S. Navy. It provides a shore-based platform for helicopters, aircraft carriers, SEAL Teams and other ashore and afloat commands for access to a comprehensive quantity of ground, sea, air, and undersea operational and training space. This includes 16 helicopter squadrons, 2 fixed wing squadrons, two aircraft carriers, four SEAL Teams, Navy Expeditionary Combat Command squadrons, and other air, surface and subsurface commands.

The meetings and tours will comprise three separate stops. The focus of the visit is on the military personnel support including families and children, spousal employment, child care and education, housing, and sexual assault prevention and response.

Both Reps. Bice and Jacobs serve on the House Armed Services Military Personnel Subcommittee.

8:00-8:30 Introductions and overview discussion about growth in metro San Diego, the region's role, cost-of-living considerations, and presentation of the base and its mission. Led by RDML Steven Barnett, Commander, Navy Region Southwest.
8:30-9:30 Discussion of Family and Military Children Support, including area school challenges (general and COVID-related), and child and youth development. Led by Mary Kirby, Navy Region Southwest Fleet and Family Support Programs.

9:30-10:00 Discuss NRSW Navy Family Housing. Presenters are Christian Babin, NRSW Housing and Matt Ruane, Lincoln Military Family Housing.

10:00-10:15 Transit to vacant Family Housing home.

10:15-10:30 Tour vacant home at 2824 Tuscaloosa St.

10:30-10:45 Transit to Patrick Wade Child Development Center, 2843 Hornet Way.

10:45-11:15 Tour of Child Development Center.

11:15 Visit to Naval Air Station North Island concludes.

11:15-11:30 Drive to University of San Diego (USD), Joan Kroc School of Peace Studies, 5998 Alcala Park, San Diego.

11:30-1:15 Working lunch, tour and discussion at Joan Kroc School of Peace Studies and other departments on the campus. The entirety of the lunch is an officially connected activity. Contact: Andrew McMillin.

Led by Rachel Locke, Director of Impact, Kroc Institute for Peace and Justice and Dr. Dustin Sharp, Associate Professor at the Kroc School.

The Joan B. Kroc School of Peace Studies at the University of San Diego is the global hub for peacebuilding and social innovation. Founded in 2007, the Kroc School equips and empowers innovative changemakers to shape more peaceful and just societies. It offers master's degrees in peace and justice, social innovation, conflict management and resolution, and a dual degree in peace and law — programs which have attracted diverse and dynamic students from more than 50 countries who want to lead change.

The Kroc School is also home to the Joan B. Kroc Institute for Peace and Justice, the Trans-Border Institute, and the Center for Peace and Commerce (a partnership with the University of San Diego School of Business) — award-winning entities which further enable the Kroc School to take applied learning beyond the classroom. Through groundbreaking research and forward-thinking programs, the Kroc School is shaping a future in which peaceful co-existence is the new normal.


As a contrast to their visit to the NAS North Island, Reps. Bice and Jacobs will engage in a discussion about new approaches towards ending cycles of violence; the applied and actionable research being undertaken to assist women
peace leaders; and how the University is seeking to build peace in Mexico and the border region through research grounded in a nuanced understanding of the challenges faced by border communities and in partnership with local scholars, practitioners and policymakers.

11:30-11:50, Welcome & Tour of USD (meet at reserved parking lot). Led by Richard Virgin, V.P. for University Advancement.
11:55-12:00, Where USD will be in 10 years
12:00-12:10, Overview of Kroc School of Peace Studies
12:10-1:10, Moderated conversation (Topics: Polarization and Partisanship in the U.S.; How to invest in peace as much as we invest in war.), led by Rachel Locke and Dustin Sharp.

1:15 p.m. Visit to University of San Diego concludes.
1:15-1:45 Drive to GKN Aerospace in El Cajon, 1150 W. Bradley Ave., El Cajon Park in front of entrance.
1:45-3:00 Tour and discussion at GKN, which manufactures lightweight structures for high performance aerospace applications and components such as rings, modules, ducts, compressor cases. Also, repair of fan blades and cases of jet engines. 800 employees. Led by Phillip Holt, Senior Vice President, Operational Excellence, and Sibel Kayaalp, Government and External Affairs.

Rep. Bice serves on the House Armed Services Cyber, Innovative Technologies, and Information Subcommittee and Rep. Jacobs serves on the Armed Services Seapower and Projection Forces Subcommittee – both of which have some jurisdiction over military procurement. The two members will learn about the over 20 manufacturing programs GKN has for commercial aircraft like the 787 and A320 and military aircraft like the V-22 Osprey and F-16. They will discuss how GKN designs, develops, qualifies and manufactures a range of advanced systems and products for aerospace, military, marine and commercial applications. Lightweight flexible fuel tanks and buoyancy devices for their global aerospace and defense customers in air, land and sea applications and landing gear for military and commercial platforms.

1:45 Arrive and check in at Security Gate. Parking will be provided in front near Security Office. Obtain Badges. Meet and greet. Brief Presentation in Executive Conference Room
2:00-2:30 Facility tour begins. Golf Cart to be used for transportation from B1 to B6. Safety equipment and briefing will be provided.

2:30-2:35 Tour concludes. Travel from B6 to B1 Conference Room
2:35-3:00 Sit-down discussion.

3:00-3:15 Drive to Taylor Guitars, 1980 Gillespie Way, El Cajon. Park in front lot of building. Contact: Barbara Wight.

3:15-4:30 Tour and Discussion at Taylor Guitars.
Led by Bob Taylor, President; Keith Brawley, Chief Business Development Officer; Barbara Wight, Chief Financial Officer.

Headquartered in El Cajon, CA, Taylor Guitars was founded in 1974 by Bob Taylor and Kurt Listug, and has grown into the leading global builder of premium acoustic guitars.

Taylor employs over 900 people and currently produces hundreds of guitars per day in its state-of-the-art factory complexes in both El Cajon and in Tecate, Baja California, Mexico. The company maintains an active dealer network, with Taylor guitars sold through hundreds of retail locations in North America and with international distribution to 60 countries. The company was a pioneer in the use of computer mills, lasers and other high-tech tools and proprietary machinery.

The visit will begin with a history and background presentation on the musical instrument business and a tour of the manufacturing facility, including meeting some of the line staff. The visit will then proceed to a roundtable discussion with Taylor Guitars executives and staff covering a range of topics including: trade/tariffs, the international outlook of Taylor, U.S.-Mexico relations as related to Taylor's plants in both countries, sustainability, advanced engineering/manufacturing.

4:30 p.m. Visit to Taylor Guitars ends.

4:30-5:00 Drive to Balboa Park, Pan American Plaza, San Diego
A large parking lot located near the San Diego Air & Space Museum, the Balboa Park Club, and the San Diego Automotive Museum. Orange cones will be in place to hold two parking spaces.

5:00-6:00 Balboa Park Visit. Contact: Sarah Beckman.

Led by: Sarah Beckman, director of external relations, Balboa Park Conservancy; and Peter Comiskey, executive director and Susan Batt, manager of community engagement, Balboa Park Cultural Partnership.

Balboa Park is a 1,200-acre urban cultural park in San Diego. In addition to open space areas, natural vegetation zones, green belts, gardens, and walking paths, it contains museums, several theaters, and the San Diego Zoo. There are also many recreational facilities within the boundaries of the park. Placed in reserve in 1835, the park's site is one of the oldest in the United States dedicated to public recreational use. Balboa Park is managed and maintained by the Parks and Recreation Department of the City of San Diego. It contains some of San Diego's most popular tourism attractions, notably the San Diego Zoo, and the Park is now re-examining its mission and infrastructure to better accommodate a growing number of both residents and visitors to San Diego.

Stop 1. The Palisades, International Cottages

- Infrastructure Investments
- Placemaking + Experience Plan
• Signage & Wayfinding

Stop 2: Botanical Building, Casa del Prado
• Public Private Partnerships
• Infrastructure Investments
• Placemaking + Experience Plan

Stop 3. Natural History Museum/The Rose Garden/East Mesa
• Master Plan and Park Vision
• Serving Community/Neighborhood
• Urban Forestry + Garden, Trees and Trails Stewardship

6:00 p.m. Visit to Balboa Park ends.

6:00-6:15 Drive to North Park Neighborhood. Meet at Pigment Gift Shop, 3801 30th St. Parking Garage across the street.

6:15-7:00 Tour North Park Neighborhood.

Led by Angela Landsberg of local biz association.

North Park is a neighborhood in San Diego, as well as a larger "community" as defined by the City of San Diego for planning purposes. There are many local small businesses in this area. We will visit some of the businesses as well as meet with Angela Landsberg, executive director from the North Park Main Street (NPMS) organization, which is both a business improvement district established by the City of San Diego, and a Main Street program affiliated with the National Trust for Historic Preservation. As a volunteer-based, 501(c)(6) non-profit organization, NPMS advocates for North Park’s business community, administers the North Park Business Improvement District (BID), and champions development that preserves the community’s historic integrity, supports its Arts, Culture & Entertainment District, and promotes an urban, pedestrian-friendly shopping/dining environment.

7:00 p.m. Visit to North Park Neighborhood ends.

7:00-9:00 Dinner at Bario Star. Katie Heller is working with Angela to decide location.

9:00-9:20 Drive to Comfort Inn.

**Tue., Sept. 14**

6:00 a.m. Check out of hotel and drive to SAN.
6:10 Arr. SAN for check-in.

7:10 Rep. Bice Departs SAN, SWA #1129
8:30     Arr. PHX
9:30     Dep. PHX, SWA #3860
1:40 p.m.  Arr. OKC