



U.S. House of Representatives

# COMMITTEE ON ETHICS

## Member / Officer Post-Travel Disclosure Form

Original  Amendment

This form is for disclosing the receipt of travel expenses from a private source for travel taken in connection with a Member or officer's official duties. This form does not eliminate the need to report privately-funded travel on the Member or officer's annual *Financial Disclosure Statement*. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, B-81 Cannon House Office Building, within 15 days after travel is completed. Please *do not* file this form with the Committee on Ethics.

**NOTE:** Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Representative Joyce Beatty
2. a. Name of Accompanying Relative: Otto Beatty Jr. OR None   
 b. Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_
3. a. Dates: Departure: Sunday, August 4, 2019 Return: Friday, August 9, 2019  
 b. Dates at Personal Expense, if any: \_\_\_\_\_ OR None
4. Departure City: Columbus, OH Destination: Copenhagen, Denmark Return City: Columbus, OH
5. Sponsor(s), Who Paid for the Trip: The Ripon Society and The Franklin Center for Global Policy Exchange
6. Describe Meetings and Events Attended (attach additional pages if necessary): See agenda

7. Attached to this form are *each* of the following, *signify that each item is attached by checking the corresponding box:*
  - a.  a completed *Sponsor Post-Travel Disclosure Form*;
  - b.  the *Primary Trip Sponsor Form* completed by the trip sponsor *prior* to the trip, *including all* attachments *and* the *Grantmaking or Non-Grantmaking Sponsor Forms*;
  - c.  page 2 of the completed *Traveler Form* submitted by the Member or officer; *and*
  - d.  the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda.   
*Signify statement is true by checking the box:*   
 b. If not, explain: \_\_\_\_\_

LEGISLATIVE RESOURCE CENTER  
219 AUG 15 PM 4:36  
CLERK OF THE CLERK  
HOUSE OF REPRESENTATIVES

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. I have determined that all of the expenses on the attached *Sponsor Post-Travel Disclosure Form* were necessary and that the travel was in connection with my duties as a Member or officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

Member / Officer Signature: \_\_\_\_\_

*Joyce Beatty*

Date: August 13, 2019

38



U.S. House of Representatives

# COMMITTEE ON ETHICS

## Sponsor Post-Travel Disclosure Form

Original  Amendment

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

*NOTE: Willful or knowing misrepresentation on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001*

- Sponsor(s) who paid for the trip: The Ripon Society and The Franklin Center for Global Policy Exchange
- Travel Destination(s): Copenhagen, Denmark
- Date of Departure: August 5, 2019 Date of Return: August 9, 2019
- Name(s) of Traveler(s): Representative Joyce Beatty

*Note:* You may list more than one traveler on a form only if *all* information is *identical* for each person listed.

- Actual amount of expenses paid on behalf of, or reimbursed to, each individual named in Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description)
Traveler	\$ 8,669	\$ 981	\$ 755	Security: \$260 Rep. Beatty paid personally for historical visits
Accompanying Family Member	\$ 8,669		\$ 755	Security: \$ 260 Rep. Beatty paid personally for historical visits

- All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. Signify statement is true by checking box:

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: James K. Conzelman Date: August 13, 2019

Name: James K. Conzelman Title: President and CEO

Organization: The Ripon Society and The Franklin Center for Global Policy Exchange

*I am an officer of the above-named organization. Signify statement is true by checking box:*

Address: 1155 15th Street, NW, Suite 550, Washington, DC 20005

Telephone: 202-216-1008 Email: jconzelman@riponsociety.org

*Committee staff may contact the above-named individual if additional information is required*

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.





U.S. House of Representatives

# COMMITTEE ON ETHICS

## TRAVELER FORM

1. Name of Traveler: Rep. Joyce Beatty
2. Sponsor(s) who will be paying for the trip: The Ripon Society and the Franklin Center for Global Policy Exchange
3. Travel Destination(s): Copenhagen, Denmark
4. a. Date of Departure: Aug. 4, 2019 Date of Return: Aug. 9, 2019
- b. Will you be extending the trip at your personal expense?  Yes  No
- If yes, list dates at personal expense: \_\_\_\_\_
5. a. Will you be accompanied by a family member at the sponsor's expense?  Yes  No If yes:
- (1) Name of Accompanying Family Member: Otto Beatty
- (2) Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_
- (3) Accompanying Family Member is at least 18 years of age:  Yes  No
6. a. Did the trip sponsor answer "Yes" to Question 8(c) on the *Primary Trip Sponsor Form* (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?  Yes  No
- b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
- \_\_\_\_\_

7. *Primary Trip Sponsor Form* is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms:  Yes  No

NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.

8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.

This policy conference will examine some of the key issues impacting the U.S.-Danish relationship through panel discussions that will feature Members of Congress and policy experts from both business and academia. Topics include but are not limited to trade, the challenges faced by banking and insurance companies, energy production, cybersecurity and NATO, health policies, cybersecurity and transportation.

9. Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip?  Yes  No

10. For staff travelers, to be completed by your employing Member:

### ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Signature of Employing Member \_\_\_\_\_ Date \_\_\_\_\_



U.S. House of Representatives

# COMMITTEE ON ETHICS

## Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee website (ethics.house.gov) provides detailed instructions for filling out the form.

*NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.*

1. Sponsor who will be paying for the trip: The Ripon Society and the Franklin Center for Global Policy Exchange

2. I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box:

3. *Check only one.* I represent that:

a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to finance any aspect of the trip:  OR

b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds:  OR

c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: \_\_\_\_\_

4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): \_\_\_\_\_

See Attachment A

5. Is travel being offered to an accompanying family member of the House invitee(s)?  Yes  No

6. Date of Departure: Sun. Aug 4, 2019 Date of Return: Fri. Aug. 9, 2019

7. a. City of departure: Washington, DC or Member's district

b. Destination(s): Copenhagen, Denmark

c. City of return: Washington, DC or Member's District

8. *Check only one.* I represent that:

a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965:  OR

b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent:  OR

c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. *Check only one of the following:*

a. I checked 8(a) or (b) above:

b. I checked 8(c) above but am not offering any lodging:

c. I checked 8(c) above and am offering lodging and meals for one night:  OR

d. I checked 8(c) above and am offering lodging and meals for two nights:  If you checked this box, explain why the second night of lodging is warranted: \_\_\_\_\_





U.S. House of Representatives

# COMMITTEE ON ETHICS

10. Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). Indicate agenda is attached by checking box:

11. Check only one of the following:

a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify that the statement is true by checking box:  OR

b. Not Applicable. Trip sponsor is a U.S. institution of higher education:

12. For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

The Ripon Society & The Franklin Center for Global Policy Exchange are both interested in enhancing int'l relations between the U.S. and countries such as Denmark. We will discuss various policy issues between our two countries. The Ripon Society and The Franklin Center only, plan and coordinate all arrangements for the conference.

13. Check part a and b. Answer part c if necessary:

a. Mode of travel: Air  Rail  Bus  Car  Other  (specify: \_\_\_\_\_)

b. Class of travel: Coach  Business  First  Charter  Other  (specify: \_\_\_\_\_)

c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:

\_\_\_\_\_

14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking box:

15. Check only one. I represent that either:

a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees:  OR

b. The trip involves events that are arranged specifically with regard to congressional participation:

If "b" is checked:

1) Detail the cost per day of meals (approximate cost may be provided): \_\_\_\_\_

\$178.75

2) Provide the reason for selecting the location of the event or trip: Denmark has been and is one of the U.S.'s closest allies economically and militarily. The U.S is Denmark's largest non European trading partner.

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

Hotel Name: Radisson Collection Royal City: Copenhagen, Denmark Cost Per Night: \$243\*

Reason(s) for Selecting: facilities, location, price. \*based on exchange rate as of 4/13/2019

Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_

Reason(s) for Selecting: \_\_\_\_\_

Hotel Name: \_\_\_\_\_ City: \_\_\_\_\_ Cost Per Night: \_\_\_\_\_

Reason(s) for Selecting: \_\_\_\_\_

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking box:



U.S. House of Representatives  
**COMMITTEE ON ETHICS**

18. Total Expenses for each Participant:

<input type="checkbox"/> Actual Amounts <input checked="" type="checkbox"/> Good Faith Estimates	Total Transportation Expenses per Participant	Total Lodging Expenses per Participant	Total Meal Expenses per Participant
For each Member, Officer, or Employee	\$3,400-\$9,500	\$972	\$715.00
For each Accompanying Family Member	\$3,400-\$9,500	0	\$715.00

	Other Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or Employee	\$472	Security \$242, Ground coach transportation \$230
For each Accompanying Family Member	\$472	Security\$242, Ground coach transportation \$230

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001

19. Check only one:

- a. I certify that I am an officer of the organization listed below:  OR
- b. Not Applicable. Trip sponsor is an individual or a U.S. institution of higher education.

20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.

21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: James K. Conzelman Date: May 31, 2019

Name: James K. Conzelman

Title: President, and CEO

Organization: The Ripon Society and The Franklin Center for Global Policy Exchange

Address: 1155 15th Street, NW Suit 550, Washington, DC 20005

Telephone: 202-216-1008

Email: jconzelman@riponsociety.org

If there are any questions regarding this form, please contact the Committee at the following address:

**Committee on Ethics**  
 U.S. House of Representatives  
 1015 Longworth House Office Building, Washington, D.C. 20515  
 Phone: 202-225-7103 General Fax: 202-225-7392



Theodore E. Deutch, Florida  
*Chairman*

Kenny Marchant, Texas  
*Ranking Member*

Grace Meng, New York  
Susan Wild, Pennsylvania  
Dean Phillips, Minnesota  
Anthony Brown, Maryland

John Ratcliffe, Texas  
George Holding, North Carolina  
Jackie Walorski, Indiana  
Michael Guest, Mississippi



ONE HUNDRED SIXTEENTH CONGRESS

## U.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust  
*Staff Director and Chief Counsel*

David W. Arrojo  
*Counsel to the Chairman*

Christopher A. Donesa  
*Counsel to the Ranking Member*

1015 Longworth House Office Building  
Washington, D.C. 20515-6328  
Telephone: (202) 225-7103  
Facsimile: (202) 225-7392

July 24, 2019

The Honorable Joyce Beatty  
U.S. House of Representatives  
133 Cannon House Office Building  
Washington, DC 20515

Dear Colleague:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your and your spouse's proposed trip to Denmark,<sup>1</sup> scheduled for August 4 to 9, 2019, sponsored by the Ripon Society and the Franklin Center for Global Policy Exchange.

You must complete a Member/Officer Post-Travel Disclosure Form and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. You must also report all travel expenses totaling more than \$390 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

Because the trip may involve meetings with foreign government representatives, we note that House Members may accept, under the Foreign Gifts and Decorations Act (FGDA), gifts "of minimal value [currently \$390] tendered as a souvenir or mark of courtesy" by a foreign government. Any tangible gifts valued in excess of minimal value received from a foreign government must, within 60 days of acceptance, be disclosed on a Form for Disclosing Gifts from Foreign Governments and either turned over to the Clerk of the House, or, with the written approval of the Committee, retained for official use.

---

<sup>1</sup> Please be aware that the Committee's review of the proposed trip does not extend to either the security situation in the destination country or security related to foreign travel in general. We recommend you contact the Sergeant at Arms (SAA) for a safety and security briefing prior to your departure. SAA may be reached at (202) 226-2044 or [ohsstaff@mail.house.gov](mailto:ohsstaff@mail.house.gov). House travelers should also register for the U.S. State Department's Smart Traveler Enrollment Program at <https://step.state.gov>.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

A handwritten signature in blue ink, appearing to read "Theodore E. Deutch".

Theodore E. Deutch  
Chairman

A handwritten signature in blue ink, appearing to read "Kenny Marchant".

Kenny Marchant  
Ranking Member

TED/KM:adw





## TransAtlantic Capital to Capital Exchange Copenhagen, Denmark – August 5-9, 2019

### Conference Agenda

#### Monday, August 5, 2019

- |                                      |   |
|--------------------------------------|---|
| <b>All Day</b>                       | <b>Flights arrive in Copenhagen from U.S.</b>   |
| <b>8:00 am-3:00 pm</b>               | <b>Registration and Check-in at Radisson Collection Hotel, Royal Copenhagen</b>   |
|                                      | <b>LUNCH ON OWN</b>   |
| <b><u>Business Casual Attire</u></b> |   |
| <b>3:45 pm</b>                       | <b>Members of Congress and Congressional guests gather in hotel lobby to walk to conference opening at the Confederation of Danish Industry (DI)</b>  |
| <b>4:00 pm-4:15 pm</b>               | <b>Members of Congress Pre-Conference Briefing led by The Honorable Dave Camp</b>   |
| <b>4:15 pm-4:30 pm</b>               | <b>Conference Opening by Representative Tom Reed, Representative Kathleen Rice, Representative Greg Walden, The Honorable Connie Morella and Mr. Jim Conzelman</b>  |
|                                      | <b>Welcoming remarks by Mr. Thomas Bustrup, COO &amp; Deputy Director General, Confederation of Danish Industry (DI)</b>  |
| <b>4:30 pm-5:15 pm</b>               | <b>In Country Briefing on Denmark with U.S. Embassy, Copenhagen staff</b> <ul style="list-style-type: none"><li>◦ <b>Ambassador Carla Sands – U.S. Ambassador to the Kingdom of Denmark</b></li><li>◦ <b>Mr. Steven Bitner – Political-Economic Counselor</b></li><li>◦ <b>Mr. Daniel Ernst – Public Affairs Counselor</b></li><li>◦ <b>Mr. Bjarke Frederiksen – Foreign Commercial Service Head</b></li><li>◦ <b>Colonel Christopher “Thumper” Cruise, USAF – Chief of the Office of Defense Cooperation</b></li></ul> |
| <b>5:15 pm-5:30 pm</b>               | <b>Logistics and security briefing with Mr. Jim Conzelman and Mr. Chris Morten, Pinkerton</b>   |
| <b>5:30 pm</b>                       | <b>Return to hotel for opening reception and dinner</b>   |
| <b>5:45 pm-8:00 pm</b>               | <b>Opening reception and dinner in ballroom of Radisson Hotel</b>   |
-

Tuesday, August 6, 2019

6:30 am-8:25 am      **Breakfast in ballroom of Radisson Hotel**

*Business Casual Attire*

8:25 am      Gather in hotel lobby to depart for policy panels at Axelborg

8:40 am      **Welcoming remarks**

- **Ambassador Lars Gert Lose – Permanent Secretary of State, Ministry of Foreign Affairs**
- **Introduction by Ambassador Connie Morella**

9:00 am-10:15 am

**Panel 1**

**Personal and Corporate Taxation**

*Panel of U.S. Members of Congress and Danish officials*

A discussion about progressive taxation, both on the individual and corporate side, in the United States and Denmark and what the U.S. may do to follow up on the Tax Cuts and Jobs Act of 2017 as well as the potential for an EU or OECD “digital tax”.

- **Representative Mike Kelly (R-PA)**
- **Representative Judy Chu (D-CA)**
- **Representative Tom Rice (R-SC)**
- **Representative Ron Estes (R-KS)**
- **Ms. Nina Legaard Kristensen – Head of Department for International Affairs, Ministry of Taxation**
- **Mr. Jacob Ravn – Head of Tax, Danish Chamber of Commerce**

**Moderator: The Honorable Dave Camp**

10:15 am-11:00 am

**Panel 2**

**An American GDPR? – The Future of Privacy Law in the U.S.**

*Panel of U.S. Members of Congress and Danish official*

This discussion will focus on what the U.S. can learn from the EU and Danish companies about the General Data Protection Regulation (GDPR) and its implementation as the U.S. potentially crafts its own federal privacy and data protection legislation. In addition to discussing the pros and cons of the GDPR framework and other privacy principles and ideas, the panel will debate whether preemption by Congress is appropriate in this area in order to avert a patchwork of state-level privacy laws.

- **Representative Greg Walden (R-OR)**
- **Representative Diana DeGette (D-CO)**
- **Representative Bill Flores (R-TX)**
- **Representative Billy Long (R-MO)**
- **Mr. Kim Haggren – Vice President, Chief Compliance Officer & Data Protection Officer, Confederation of Danish Industry (DI)**

**Moderator: Representative Sean Patrick Maloney (D-NY)**

11:00 am

**Break**



(Tuesday continued)

11:15 am-12:00 pm

**Panel 3**

**Global Financial Services**

*Panel of U.S. Members of Congress and Danish official*

A discussion about the challenges and opportunities being faced by banking, insurance and other financial services industries globally. The conversation will also discuss the potential for regulatory harmonization and how Brexit may affect the future of global financial services.

- **Representative Frank Lucas (R-OK)**
  - **Representative Bill Huizenga (R-MI)**
  - **Representative Joyce Beatty (D-OH)**
  - **Representative Tom Emmer (R-MN)**
  - **Mr. Ulrik Nødgaard – CEO, Finance Denmark**
- Moderator: Representative Dan Kildee (D-MI)**

12:00 pm-1:15 pm

**Lunch with panel discussion on the Danish Model and Flexicurity**

An educational discussion about Denmark's unique labor market and the relationship between the private sector and unions. The audience will hear about how guiding philosophies like "Flexicurity" and "the Danish Model" as well as their robust social safety net play a large role in this country's economy and Denmark's renowned worker efficiency and wellbeing.

- **Mr. Christoffer Skov – Director, Confederation of Danish Industry**
  - **Mr. Henrik Jensen – General Secretary, CO-industri**
- Introduction by Representative Bill Flores (R-TX)**

1:15 pm-2:15 pm

**Panel 4**

**Improving U.S. Governing by Increasing Bipartisanship**

*Panel of U.S. Members of Congress*

A discussion on the progress of the 116<sup>th</sup> Congress in forging a constructive agenda during this age of divided government.

- **Representative Fred Upton (R-MI)**
  - **Representative Stephanie Murphy (D-FL)**
  - **Representative Tom Reed (R-NY)**
  - **Representative Ami Bera (D-CA)**
- Moderator: Representative Kathleen Rice (D-NY)**

2:15 pm

Return to Radisson Hotel lobby to gather for Historian-led visits

2:30 pm-5:00 pm

**Optional Historian-led visits to various locations around Copenhagen.** Locations include: Christiansborg Palace, Rosenborg Castle, the Open Air Museum, and Nyhavn.

*Business Casual Attire*

6:30, 6:40, or 6:50 pm

Staggered departures from hotel lobby to walk to dinner restaurants in Tivoli Gardens.

(Tuesday continued)

7:00 pm-9:30 pm

**Member of Congress-led dinner roundtable discussions**

Each Member of Congress will lead a small dinner discussion on a topic relating to the panel discussions being held throughout the conference or are other issues pertinent to the U.S.-Denmark relationship. The topics are chosen based on the Representative's unique area of interest, committee assignments or expertise.

Rep. Beatty: Improving U.S. Governing by Increasing Bipartisanship	Rep. Kildee: Personal and Corporate Taxation
Rep. Bera: Personal and Corporate Taxation	Rep. LaHood: Personal and Corporate Taxation
Rep. Bucshon: The Future of Privacy Law in the U.S	Rep. Larsen: Improving U.S. Governing by Increasing Bipartisanship
Rep. Chu: Improving U.S. Governing by Increasing Bipartisanship	Rep. Long: Improving U.S. Governing by Increasing Bipartisanship
Rep. Cook: Improving U.S. Governing by Increasing Bipartisanship	Rep. Lucas: Improving U.S. Governing by Increasing Bipartisanship
Rep. DeGette: Improving U.S. Governing by Increasing Bipartisanship	Rep. Maloney: Improving U.S. Governing by Increasing Bipartisanship
Rep. Emmer: Improving U.S. Governing by Increasing Bipartisanship	Rep. Mitchell: Improving U.S. Governing by Increasing Bipartisanship
Rep. Estes: Improving U.S. Governing by Increasing Bipartisanship	Rep. Murphy: Personal and Corporate Taxation
Rep. Flores: Improving U.S. Governing by Increasing Bipartisanship	Rep. Newhouse: Improving U.S. Governing by Increasing Bipartisanship
Rep. Higgins: Personal and Corporate Taxation	Rep. Reed: Personal and Corporate Taxation
Rep. Huizenga: Improving U.S. Governing by Increasing Bipartisanship	Rep. K. Rice: The Future of Privacy Law in the U.S
Rep. Johnson: The Future of Privacy Law in the U.S	Rep. T. Rice: Improving U.S. Governing by Increasing Bipartisanship
Rep. Joyce: Improving U.S. Governing by Increasing Bipartisanship	Rep. Upton: The Future of Privacy Law in the U.S
Rep. Kelly: Improving U.S. Governing by Increasing Bipartisanship	Rep. Walden: Improving U.S. Governing by Increasing Bipartisanship

9:30 pm-11:30 pm

**After dinner coffee in ballroom of hotel**



Wednesday, August 7, 2019

6:30 am-7:35 am **Breakfast in ballroom of Radisson Hotel**

*Business Casual Attire*

7:35 am Members of Congress only gather in hotel lobby to travel to Amager Bakke for Danish green energy sector tour.

8:00 am-9:30 am **Members of Congress only tour of Danish green energy sector**  
A presentation and tour of the Danish green energy sector at Amager Bakke showcasing how Denmark and Copenhagen are working to achieve their aggressive greenhouse emissions reduction goals. This session will educate the U.S. policy makers about offshore wind energy as well as the technologies, laws and regulations utilized by another developed nation to tackle climate change.

- **Mr. Jacob Simonsen – CEO, ARC (Amager Resource Center)**
- **Mr. Benoît Bizet – Special Advisor, Danish Energy Agency**

9:30 am Members of Congress depart Amager Bakke for policy panels at Confederation of Danish Industry (DI)

10:00 am-11:00 am **Panel 5**  
**The Green Revolution and the Future of Energy Production**

*Panel of U.S. Members of Congress and Danish officials*

A panel on how renewables have transformed the energy sector in Scandinavia and what this could mean for climate change and the global economy. A conversation about the future of energy production will also occur.

- **Representative Fred Upton (R-MI)**
- **Representative Diana DeGette (D-CO)**
- **Representative Bill Johnson (R-OH)**
- **Representative Sean Patrick Maloney (D-NY)**
- **Mr. Morten Bæk – Permanent Secretary of State, Ministry of Energy, Utilities, and Climate**
- **Mr. Claus Madsen – Managing Director, ABB Denmark A/S; Chairman, Danish Energy Industries Federation**

**Moderator: Representative Tom Emmer (R-MN)**

11:00 am-11:45 am **Panel 6**  
**A Bigger, Better Workforce – Jobs Training and Immigration**

*Panel of U.S. Members of Congress and Danish official*

A discussion on what the U.S. can learn from the Danes about filling the record number of open jobs in the U.S. – more than 7 million – through jobs training as well as a dialogue about how a more effective immigration system can be used to fill these openings.

- **Representative Dave Joyce (R-OH)**
- **Representative Dan Kildee (D-MI)**
- **Representative Dan Newhouse (R-WA)**
- **Minister Peter Hummelgaard – Minister for Employment**

**Moderator: Representative Joyce Beatty (D-OH)**

11:45 am **Break**

(Wednesday continued)

12:00 pm-1:00 pm

*Panel 7*

**Balancing Pharmaceutical Innovation and Affordability**

*Panel of U.S. Members of Congress and Danish officials*

The panel will discuss the robust pharmaceutical industries of the U.S. and Denmark and how to ensure pharmaceutical innovation and R&D continues. Additionally, with the Trump Administration prioritizing the lowering of drug prices, the panel will explore some of these options as lawmakers learn how the Danes and Europeans approach this contentious issue.

- **Representative Greg Walden (R-OR)**
  - **Representative Judy Chu (D-CA)**
  - **Representative Mike Kelly (R-PA)**
  - **Representative Stephanie Murphy (D-FL)**
  - **Dr. Thomas Senderovitz – Director General, Danish Medicines Agency**
  - **Dr. Deborah Dunsire – President & CEO, Lundbeck**
- Moderator: Representative Larry Bucshon (R-IN)**

1:00 pm-1:30 pm

**Lunch**

1:30 pm-2:05 pm

*Panel 8*

**Improving Transportation Investment and Regulation**

*Panel of U.S. Members of Congress and Danish official*

A panel on how waterways, roads, trains, sidewalks and bridges affect commerce and daily life and what governments should do with infrastructure to best meet the needs of its citizenry. The conversation will also discuss the funding of infrastructure projects and what the U.S. can learn from the Danes with regards to their infrastructure planning, financing and regulatory processes and how they successfully utilize public-private partnerships.

- **Representative Sean Patrick Maloney (D-NY)**
- **Representative Paul Mitchell (R-MI)**
- **Mr. Kent Harnisch – Deputy Permanent Secretary, Ministry of Finance**

**Moderator: Representative Darin LaHood (R-IL)**

2:05 pm

Return to Radisson Hotel to gather for Historian-led visits

2:30 pm-5:00 pm

**Optional Historian-led visits to various locations around Copenhagen.** Locations include: Christiansborg Palace, Rosenborg Castle, the Open Air Museum, Nyhavn and The Honey Bee Sustainability presentation.

*Business Casual Attire*

6:30 pm

Depart for dinner at Langelinie Pavillion



(Wednesday continued)

7:00 pm-9:30pm

**Member of Congress-led roundtable discussions over dinner**

Each Member of Congress will lead a small dinner discussion on a topic relating to the panel discussions being held throughout the conference or are other issues pertinent to the U.S.-Denmark relationship. The topics are chosen based on the Representative's unique area of interest, committee assignments or expertise.

Rep. Beatty: Improving Transportation Investment and Regulation	Rep. Kildee: Improving Transportation Investment and Regulation
Rep. Bera: Balancing Pharmaceutical Innovation and Affordability	Rep. LaHood: Jobs Training and Immigration
Rep. Bucshon: The Green Revolution and the Future of Energy	Rep. Larsen: Improving Transportation Investment and Regulation
Rep. Chu: Jobs Training and Immigration	Rep. Long: Balancing Pharmaceutical Innovation and Affordability
Rep. Cook: The Green Revolution and the Future of Energy Production	Rep. Lucas: The Green Revolution and the Future of Energy Production
Rep. DeGette: Balancing Pharmaceutical Innovation and Affordability	Rep. Maloney: Jobs Training and Immigration
Rep. Emmer: Jobs Training and Immigration	Rep. Mitchell: Jobs Training and Immigration
Rep. Estes: The Green Revolution and the Future of Energy Production	Rep. Murphy: Jobs Training and Immigration
Rep. Flores: The Green Revolution and the Future of Energy Production	Rep. Newhouse: The Green Revolution and the Future of Energy
Rep. Higgins: Balancing Pharmaceutical Innovation and Affordability	Rep. Reed: Jobs Training and Immigration
Rep. Huitzenga: Jobs Training and Immigration	Rep. K. Rice: Jobs Training and Immigration
Rep. Johnson: Balancing Pharmaceutical Innovation and Affordability	Rep. T. Rice: Jobs Training and Immigration
Rep. Joyce: The Green Revolution and the Future of Energy Production	Rep. Upton: Balancing Pharmaceutical Innovation and Affordability
Rep. Kelly: The Green Revolution and the Future of Energy Production	Rep. Walden: The Green Revolution and the Future of Energy

9:30 pm-11:30 pm

**After dinner coffee in hotel ballroom**

Thursday, August 8, 2019

6:30 am-8:00 am      **Breakfast at in ballroom of hotel**

Business Attire

8:00 am

Participants depart for the Ministry of Foreign Affairs, Eigtveds Pakhus for policy panels.

8:30 am-9:15 am

**Panel 9**

**Health Care Delivery and Patient Accessibility**

*Panel of U.S. Members of Congress and Danish official*

As U.S. lawmakers continue to examine their health care laws, this panel seeks to enlighten them to the pros and cons of Denmark's almost entirely single payer, decentralized health care system which is managed through administrative regions and municipalities. The panel will discuss how both countries are working to improve their health care delivery, patient outcomes and effectiveness of care.

- **Representative Brian Higgins (D-NY)**
- **Representative Tom Reed (R-NY)**
- **Representative Larry Bucshon (R-IN)**
- **Representative Ami Bera (D-CA)**
- **Ms. Annemarie Lauritsen – Deputy Permanent Secretary,  
Ministry of Health**

**Moderator: Representative Fred Upton (R-MI)**

9:15 am-10:30 am

**Panel 10**

**U.S.-EU Trade**

*Panel of U.S. Members of Congress and Danish officials*

A discussion about the potential for a revival of the TTIP negotiations and the future of bilateral and multilateral trade deals during this age of increased skepticism of globalization. The conversation will also discuss the pros and cons of the current Section 232 steel and aluminum tariffs. Additionally, the panel will talk about the potential for disruptive 232 tariffs on automobile and parts and the retaliatory actions the EU would likely take to counter them.

- **Representative Rick Larsen (D-WA)**
- **Representative Brian Higgins (D-NY)**
- **Representative Tom Rice (R-SC)**
- **Representative Darin LaHood (R-IL)**
- **Ambassador Søren Kelstrup – Ambassador for Trade Policy,  
Ministry of Foreign Affairs**
- **Mr. Morten Dyrholm – Group Senior Vice President,  
Marketing, Communications and Public Affairs,  
Vestas Wind Systems A/S**

**Moderator: Representative Frank Lucas (R-OK)**

10:30 am

**Break**



(Thursday continued)

10:45 am-11:55 am

**Panel 11**

**The Future of NATO**

*Panel of U.S. Members of Congress and Danish official*

A discussion about strengthening NATO while Russia continues its aggression in Europe physically and through cyberspace. The panel may also discuss the geopolitical challenges and opportunities of the Arctic. Questions about whether NATO should increasingly focus on China may also occur.

- **Representative Rick Larsen (D-WA)**
- **Representative Paul Cook (R-CA)**
- **Representative Kathleen Rice (D-NY)**
- **Representative Paul Mitchell (R-MI)**
- **Mr. Thomas Ahrenkiel – Permanent Secretary of State,  
Ministry of Defense**

**Moderator: Representative Dan Newhouse (R-WA)**

11:55 am-12:30 pm

**Speaker on the geopolitical challenges and opportunities of the Arctic**

A conversation about the geopolitical challenges and opportunities presented by the Arctic for the Danes and the United States and our allies. In addition to discussing why the Arctic will play an important role in future trade, transportation and scientific discovery, the speaker will express thoughts on the international security concerns related to the region, particularly with regards to Russia and China will be heard. The topic of climate change and why those from the Arctic region believe this should be a priority for the United States and the global community will also be discussed.

- **Dr. Bo Lidegaard – Former Executive Editor-in-Chief,  
Politiken; Former Advisor on Foreign Policy to  
consecutive Danish Prime Ministers**

**Introduction by Representative Dave Joyce (R-OH)**

12:30 pm

Members of Congress depart for lunch and discussion with Parliamentarians at the Folketing, the Danish Parliament.

12:45 pm-2:30 pm

**Bilateral meeting discussing the future of Transatlantic Cooperation and U.S.-Denmark relations between U.S. Members of Congress & Danish Parliamentarians, Members of the Folketing, over lunch**

- **Mr. Alex Ahrendtsen, MF (Danish People's Party-Funen  
Storkreds)**
- **Mr. Christian Juhl, MF (Red-Green Alliance-Zealand)**
- **Ms. Marie Krarup, MF (Danish People's Party-South Jutland)**
- **Ms. Aki-Matilda Høegh-Dam, MF (Siumut-Greenland)**
- **Ms. Anne Sophie Callesen, MF (Social Liberal Party-East  
Jutland)**
- **Ms. Birgitte Bergman, MF (The Conservative Party-North  
Zealand)**
- **Ms. Camilla Fabricius, MF (Social Democratic Party-East  
Jutland)**
- **Ms. Katarina Ammitzbøll, MF (The Conservative Party-  
Copenhagen)**
- **Mr. Niels Flemming Hansen, MF (The Conservative Party-  
South Jutland)**

(Thursday continued)

2:30 pm Members of Congress return to the Radisson Hotel, pack for early departures and prepare for dinner

Business or Cocktail Attire

5:15 pm Gather in hotel lobby and depart by bus for closing reception and dinner at Kronborg Castle

6:00 pm-7:00 pm Closing Reception

7:00 pm-10:00 pm Closing dinner with Member of Congress-led roundtable discussions over dinner. Closing remarks by Representative Tom Reed, Representative Kathleen Rice, Representative Greg Walden, and Jim Conzelman.  
Special Guests:

- Ambassador Carla Sands – U.S. Ambassador to the Kingdom of Denmark
- Permanent Under-Secretary of State, Jean-Charles Ellermann-Kingombe, Ministry of Foreign Affairs

Each Member of Congress will lead a small dinner discussion on a topic relating to the panel discussions being held throughout the conference or are other issues pertinent to the U.S.-Denmark relationship. The topics are chosen based on the Representative's unique area of interest, committee assignments or expertise.

Rep. Beatty: U.S.-EU Trade	Rep. LaHood: Health Care Delivery & Patient Accessibility
Rep. Bera: U.S.-EU Trade	Rep. Larsen: The Geopolitical Challenges & Opportunities of the Arctic
Rep. Bucshon: U.S.-EU Trade	Rep. Long: U.S.-EU Trade
Rep. Chu: U.S.-EU Trade	Rep. Lucas: The Future of NATO
Rep. Cook: U.S.-EU Trade	Rep. Maloney: U.S.-EU Trade
Rep. DeGette: U.S.-EU Trade	Rep. Mitchell: U.S.-EU Trade
Rep. Emmer: U.S.-EU Trade	Rep. Newhouse: U.S.-EU Trade
Rep. Estes: U.S.-EU Trade	Rep. Reed: U.S.-EU Trade
Rep. Flores: U.S.-EU Trade	Rep. K. Rice: U.S.-EU Trade
Rep. Higgins: Health Care Delivery & Patient Accessibility	Rep. T. Rice: Health Care Delivery & Patient Accessibility
Rep. Johnson: U.S.-EU Trade	Rep. Upton: U.S.-EU Trade
Rep. Joyce: U.S.-EU Trade	Rep. Walden: U.S.-EU Trade
Rep. Kildee: U.S.-EU Trade	

10:30 pm-12:00 am After dinner coffee in ballroom of hotel

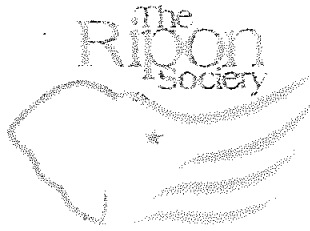
Friday, August 9, 2019

6:30 am-9:00 am    Breakfast in ballroom of hotel

Morning            Departures from Copenhagen back to U.S.

---

**End of TransAtlantic Capital to Capital Exchange**



## TransAtlantic Capital to Capital Exchange Copenhagen, Denmark – August 5-9, 2019

January 28, 2019

The Honorable Joyce Beatty  
U.S. House of Representatives  
2303 Rayburn House Office Building  
Washington, DC 20515

Dear Congresswoman Beatty,

I am writing to invite you and Otto to participate in the TransAtlantic Capital to Capital Exchange that The Ripon Society and the Franklin Center are holding in **Copenhagen, Denmark, August 5-9, 2019**. We will depart from the U.S. on Sunday, August 4<sup>th</sup>, to arrive in Copenhagen on Monday morning, August 5<sup>th</sup>, and return to the U.S. on Friday, August 9<sup>th</sup>.

The purpose of this policy conference is to examine some of the key issues impacting the U.S.-Danish relationship. One of our main topics will be trade, particularly as it relates between the U.S. and EU countries. The conference will also feature panel discussions and keynote presentations on such topics as energy production and climate change, immigration, international taxation, security and NATO, health policies, cybersecurity and transportation.

The conference keynote addresses and panel discussions will feature Members of Congress, Danish government officials, diplomats from the region, and policy experts from both business and academia. As a leader in U.S. legislative policy and a longtime proponent of keeping the United States engaged around the world, we would be honored to have you participate in these policy discussions as well.

You and Otto will receive non-refundable roundtrip business class airfare from your Congressional District to Copenhagen, hotel accommodations, group meals and ground transportation. The TransAtlantic Capital to Capital Exchange has been organized in accordance with all Ethics Committee guidelines.

As we are still finalizing plans for the program, we will send you a final agenda in June. You are asked to be a speaker at one or more of the sessions. While your contributions to all sessions would be of great interest, we will work with your office to identify the specific topic(s) where you can help lead the discussion as a speaker.



*TransAtlantic Capital to Capital Exchange*  
Page 2

Spouses are invited to attend these informative sessions as well as all events. We will visit the Danish Parliament among other historic places.

Once we receive your acceptance, we will provide the necessary documents you must submit to the House Ethics Committee. We can accommodate a 25 Member bipartisan delegation along with our other guests. It is our sincere hope that you will be able to participate in this event as well. We have limited capacity and will take acceptances on a first come first served basis. Kindly RSVP by February 8<sup>th</sup> but earlier if possible. as we could sell out before the 8<sup>th</sup>. If you have any questions, please feel free to contact me at (202) 216-1008 or [jconzelman@riponsociety.org](mailto:jconzelman@riponsociety.org).

Sincerely,

Jim Conzelman  
President and CEO  
The Ripon Society and The Franklin Center

Enclosures

*The Ripon Society is a not-for-profit corporation organized under the laws of the District of Columbia. It is exempt from federal income taxation pursuant to section 501 (c) (4) of the Internal Revenue Code. The Ripon Society does not make contributions or expenditures to influence elections. In addition, The Ripon Society does not engage in other election activities, including voter registration, voter identification, get-out-the-vote activity, or generic campaign activity, collectively referred to as "federal election activity" in the Bipartisan Campaign Reform Act of 2002. Donations from corporations, organizations or individuals are accepted.*

*The Franklin Center for Global Policy Exchange (Franklin Center) is a non-partisan, non-profit 501(c)(3) organization that was founded in 1978 and is committed to enhancing global understanding of important international issues. The Franklin Center does not make contributions or expenditures to influence elections nor does it engage in any election or lobbying activities.*



## TransAtlantic Capital to Capital Exchange Copenhagen, Denmark – August 5-9, 2019

### Attachment A

Subject to Change – June 5, 2019

#### Congressional Invitees

The Honorable Joyce Beatty (D-OH)  
The Honorable Ami Bera (D-CA)  
The Honorable Larry Bucshon (R-IN)  
The Honorable Judy Chu (D-CA)  
The Honorable Paul Cook (R-CA)  
The Honorable Diana DeGette (D-CO)  
The Honorable Tom Emmer (R-MN)  
The Honorable Ron Estes (R-KS)  
The Honorable Bill Flores (R-TX)  
The Honorable Brian Higgins (D-NY)  
The Honorable Bill Huizenga (R-MI)  
The Honorable Bill Johnson (R-OH)  
The Honorable Dave Joyce (R-OH)  
The Honorable Mike Kelly (R-PA)  
The Honorable Dan Kildee (D-MI)  
The Honorable Darin LaHood (R-IL)  
The Honorable Rick Larsen (D-WA)  
The Honorable Billy Long (R-MO)  
The Honorable Frank Lucas (R-OK)  
The Honorable Sean Patrick Maloney (D-NY)  
The Honorable Paul Mitchell (R-MI)  
The Honorable Stephanie Murphy (D-FL)  
The Honorable Dan Newhouse (R-WA)  
The Honorable Bill Pascrell (D-NJ)  
The Honorable Tom Reed (R-NY)  
The Honorable Kathleen Rice (D-NY)  
The Honorable Tom Rice (R-SC)  
The Honorable Fred Upton (R-MI)  
The Honorable Greg Walden (R-OR)

*The TransAtlantic Capital to Capital Exchange* will explore the relationship which exists between the United States and Denmark. To achieve this goal, the conference will hold panel discussions with French officials and members of industry focusing on 11 major policy areas: trade, taxation, transportation, health care, prescription drugs, bipartisanship, financial services, privacy, energy and climate change, NATO, and workforce training and immigration.

## **Panel Discussions**

Below are the panel discussions scheduled throughout the conference with the names of the Members of Congress who will be panelists for each topic. They will be joined on each panel with current Danish government officials, former officials and other experts from Denmark and the EU. All Members of Congress will be in the audience during these panel discussions.

### **Tuesday, August 6, 2019**

#### **Personal and Corporate Taxation**

- Representative Ron Estes (R-KS)
- Representative Mike Kelly (R-PA)
- Representative Bill Pascrell (D-NJ)
- Representative Tom Rice (R-SC)

#### **An American GDPR? – The Future of Privacy Law in the U.S**

- Representative Diana DeGette (D-CO)
- Representative Bill Flores (R-TX)
- Representative Billy Long (R-MO)
- Representative Greg Walden (R-OR)
- Moderator: Representative Sean Patrick Maloney (D-NY)

#### **Global Financial Services**

- Representative Joyce Beatty (D-OH)
- Representative Tom Emmer (R-MN)
- Representative Bill Huizenga (R-MI)
- Representative Frank Lucas (R-OK)
- Moderator: Representative Dan Kildee (D-MI)

#### **Improving U.S. Governing by Increasing Bipartisanship**

- Representative Ami Bera (D-CA)
- Representative Stephanie Murphy (D-FL)
- Representative Tom Reed (R-NY)
- Representative Fred Upton (R-MI)
- Moderator: Representative Kathleen Rice (D-NY)

### **Wednesday, August 7, 2019**

#### **The Green Revolution and the Future of Energy Production**

- Representative Diana DeGette (D-CO)
- Representative Bill Johnson (R-OH)
- Representative Sean Patrick Maloney (D-NY)
- Representative Fred Upton (R-MI)
- Moderator: Representative Tom Reed (R-NY)

#### **Improving Transportation Investment and Regulation**

- Representative Sean Patrick Maloney (D-NY)
- Representative Paul Mitchell (R-MI)
- Moderator: Representative Darin LaHood (R-IL)

Balancing Pharmaceutical Innovation and Affordability

- Representative Judy Chu (D-CA)
- Representative Mike Kelly (R-PA)
- Representative Stephanie Murphy (D-FL)
- Representative Greg Walden (R-OR)
- Moderator: Representative Larry Bucshon (R-IN)

A Bigger, Better Workforce – Jobs Training and Immigration

- Representative Dave Joyce (R-OH)
- Representative Dan Kildee (D-MI)
- Representative Dan Newhouse (R-WA)
- Moderator: Representative Joyce Beatty (D-OH)

**Thursday, August 8, 2019**

Health Care Delivery and Patient Accessibility

- Representative Larry Bucshon (R-IN)
- Representative Ami Bera (D-CA)
- Representative Brian Higgins (D-NY)
- Representative Tom Reed (R-NY)
- Moderator: Representative Fred Upton (R-MI)

U.S.-EU Trade

- Representative Darin LaHood (R-IL)
- Representative Rick Larsen (D-WA)
- Representative Bill Pascrell (D-NJ)
- Representative Tom Rice (R-SC)
- Moderator: Representative Frank Lucas (R-OK)

The Future of NATO

- Representative Paul Cook (R-CA)
- Representative Paul Mitchell (R-MI)
- Representative Rick Larsen (D-WA)
- Representative Kathleen Rice (D-NY)
- Moderator: Representative Dan Newhouse (R-WA)





## TransAtlantic Capital to Capital Exchange Copenhagen, Denmark – August 5-9, 2019

January 28, 2019

The Honorable Joyce Beatty  
U.S. House of Representatives  
2303 Rayburn House Office Building  
Washington, DC 20515

Dear Congresswoman Beatty,

I am writing to invite you and Otto to participate in the TransAtlantic Capital to Capital Exchange that The Ripon Society and the Franklin Center are holding in **Copenhagen, Denmark, August 5-9, 2019**. We will depart from the U.S. on Sunday, August 4<sup>th</sup>, to arrive in Copenhagen on Monday morning, August 5<sup>th</sup>, and return to the U.S. on Friday, August 9<sup>th</sup>.

The purpose of this policy conference is to examine some of the key issues impacting the U.S.-Danish relationship. One of our main topics will be trade, particularly as it relates between the U.S. and EU countries. The conference will also feature panel discussions and keynote presentations on such topics as energy production and climate change, immigration, international taxation, security and NATO, health policies, cybersecurity and transportation.

The conference keynote addresses and panel discussions will feature Members of Congress, Danish government officials, diplomats from the region, and policy experts from both business and academia. As a leader in U.S. legislative policy and a longtime proponent of keeping the United States engaged around the world, we would be honored to have you participate in these policy discussions as well.

You and Otto will receive non-refundable roundtrip business class airfare from your Congressional District to Copenhagen, hotel accommodations, group meals and ground transportation. The TransAtlantic Capital to Capital Exchange has been organized in accordance with all Ethics Committee guidelines.

As we are still finalizing plans for the program, we will send you a final agenda in June. You are asked to be a speaker at one or more of the sessions. While your contributions to all sessions would be of great interest, we will work with your office to identify the specific topic(s) where you can help lead the discussion as a speaker.

*TransAtlantic Capital to Capital Exchange*  
*Page 2*

Spouses are invited to attend these informative sessions as well as all events. We will visit the Danish Parliament among other historic places.

Once we receive your acceptance, we will provide the necessary documents you must submit to the House Ethics Committee. We can accommodate a 25 Member bipartisan delegation along with our other guests. It is our sincere hope that you will be able to participate in this event as well. We have limited capacity and will take acceptances on a first come first served basis. Kindly RSVP by February 8<sup>th</sup> but earlier if possible, as we could sell out before the 8<sup>th</sup>. If you have any questions, please feel free to contact me at (202) 216-1008 or [jconzelman@riponsociety.org](mailto:jconzelman@riponsociety.org).

Sincerely,



Jim Conzelman  
President and CEO  
The Ripon Society and The Franklin Center

#### Enclosures

*The Ripon Society is a not-for-profit corporation organized under the laws of the District of Columbia. It is exempt from federal income taxation pursuant to section 501 (c) (4) of the Internal Revenue Code. The Ripon Society does not make contributions or expenditures to influence elections. In addition, The Ripon Society does not engage in other election activities, including voter registration, voter identification, get-out-the-vote activity, or generic campaign activity, collectively referred to as "federal election activity" in the Bipartisan Campaign Reform Act of 2002. Donations from corporations, organizations or individuals are accepted.*

*The Franklin Center for Global Policy Exchange (Franklin Center) is a non-partisan, non-profit 501(c)(3) organization that was founded in 1978 and is committed to enhancing global understanding of important international issues. The Franklin Center does not make contributions or expenditures to influence elections nor does it engage in any election or lobbying activities.*

## **Small Dinner Discussions**

In addition to the eleven panel discussions, each Representative will lead three small dinner discussions on an assigned topic with conference participants. The topics are related to the panel discussions being held throughout the conference or are other issues pertinent to the U.S.-Denmark relationship. The topics are chosen on the Representative's unique area of interest, committee assignments or expertise.

### **Tuesday, August 6, 2019**

The Honorable Joyce Beatty (D-OH) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Ami Bera (D-CA) – An American GDPR? – The Prospects for a U.S. Privacy Law  
The Honorable Larry Bucshon (R-IN) – An American GDPR? – The Future of Privacy Law in the U.S  
The Honorable Judy Chu (D-CA) – Personal and Corporate Taxation  
The Honorable Paul Cook (R-CA) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Diana DeGette (D-CO) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Tom Emmer (R-MN) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Ron Estes (R-KS) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Bill Flores (R-TX) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Brian Higgins (D-NY) – Personal and Corporate Taxation  
The Honorable Bill Huizenga (R-MI) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Bill Johnson (R-OH) – An American GDPR? – The Future of Privacy Law in the U.S  
The Honorable Dave Joyce (R-OH) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Mike Kelly (R-PA) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Dan Kildee (D-MI) – Personal and Corporate Taxation  
The Honorable Darin LaHood (R-IL) – Personal and Corporate Taxation  
The Honorable Rick Larsen (D-WA) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Billy Long (R-MO) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Frank Lucas (R-OK) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Sean Patrick Maloney (D-NY) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Paul Mitchell (R-MI) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Stephanie Murphy (D-FL) – Personal and Corporate Taxation  
The Honorable Dan Newhouse (R-WA) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Bill Pascrell (D-NJ) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Tom Reed (R-NY) – Personal and Corporate Taxation  
The Honorable Kathleen Rice (D-NY) – An American GDPR? – The Future of Privacy Law in the U.S  
The Honorable Tom Rice (R-SC) – Improving U.S. Governing by Increasing Bipartisanship  
The Honorable Fred Upton (R-MI) – An American GDPR? – The Future of Privacy Law in the U.S  
The Honorable Greg Walden (R-OR) – Improving U.S. Governing by Increasing Bipartisanship

### **Wednesday, August 7, 2019**

The Honorable Joyce Beatty (D-OH) – Improving Transportation Investment and Regulation  
The Honorable Ami Bera (D-CA) – Balancing Pharmaceutical Innovation and Affordability  
The Honorable Larry Bucshon (R-IN) – Balancing Pharmaceutical Innovation and Affordability  
The Honorable Judy Chu (D-CA) – Jobs Training and Immigration  
The Honorable Paul Cook (R-CA) – The Green Revolution and the Future of Energy Production  
The Honorable Diana DeGette (D-CO) – Balancing Pharmaceutical Innovation and Affordability  
The Honorable Tom Emmer (R-MN) – The Green Revolution and the Future of Energy Production  
The Honorable Ron Estes (R-KS) – The Green Revolution and the Future of Energy Production  
The Honorable Bill Flores (R-TX) – The Green Revolution and the Future of Energy Production  
The Honorable Brian Higgins (D-NY) – Balancing Pharmaceutical Innovation and Affordability  
The Honorable Bill Huizenga (R-MI) – Jobs Training and Immigration

The Honorable Bill Johnson (R-OH) – Balancing Pharmaceutical Innovation and Affordability

The Honorable Dave Joyce (R-OH) – The Green Revolution and the Future of Energy Production

The Honorable Mike Kelly (R-PA) – The Green Revolution and the Future of Energy Production

The Honorable Dan Kildee (D-MI) – Jobs Training and Immigration

The Honorable Darin LaHood (R-IL) – Jobs Training and Immigration

The Honorable Rick Larsen (D-WA) – Improving Transportation Investment and Regulation

The Honorable Billy Long (R-MO) – Balancing Pharmaceutical Innovation and Affordability

The Honorable Frank Lucas (R-OK) – The Green Revolution and the Future of Energy Production

The Honorable Sean Patrick Maloney (D-NY) – Jobs Training and Immigration

The Honorable Paul Mitchell (R-MI) – Jobs Training and Immigration

The Honorable Stephanie Murphy (D-FL) – Jobs Training and Immigration

The Honorable Dan Newhouse (R-WA) – The Green Revolution and the Future of Energy Production

The Honorable Bill Pascrell (D-NJ) – Balancing Pharmaceutical Innovation and Affordability

The Honorable Tom Reed (R-NY) – Jobs Training and Immigration

The Honorable Kathleen Rice (D-NY) – Jobs Training and Immigration

The Honorable Tom Rice (R-SC) – Jobs Training and Immigration

The Honorable Fred Upton (R-MI) – Balancing Pharmaceutical Innovation and Affordability

The Honorable Greg Walden (R-OR) – The Green Revolution and the Future of Energy Production

## **Thursday, August 8, 2019**

The Honorable Joyce Beatty (D-OH) – U.S.-EU Trade

The Honorable Ami Bera (D-CA) – U.S.-EU Trade

The Honorable Larry Bucshon (R-IN) – U.S.-EU Trade

The Honorable Judy Chu (D-CA) – U.S.-EU Trade

The Honorable Paul Cook (R-CA) – U.S.-EU Trade

The Honorable Diana DeGette (D-CO) – U.S.-EU Trade

The Honorable Tom Emmer (R-MN) – U.S.-EU Trade

The Honorable Ron Estes (R-KS) – U.S.-EU Trade

The Honorable Bill Flores (R-TX) – U.S.-EU Trade

The Honorable Brian Higgins (D-NY) – U.S.-EU Trade

The Honorable Bill Huizenga (R-MI) – U.S.-EU Trade

The Honorable Bill Johnson (R-OH) – U.S.-EU Trade

The Honorable Dave Joyce (R-OH) – U.S.-EU Trade

The Honorable Mike Kelly (R-PA) – U.S.-EU Trade

The Honorable Dan Kildee (D-MI) – U.S.-EU Trade

The Honorable Darin LaHood (R-IL) – The Future of NATO

The Honorable Rick Larsen (D-WA) – The Geopolitical Challenges and Opportunities of the Arctic

The Honorable Billy Long (R-MO) – U.S.-EU Trade

The Honorable Frank Lucas (R-OK) – The Future of NATO

The Honorable Sean Patrick Maloney (D-NY) – U.S.-EU Trade

The Honorable Paul Mitchell (R-MI) – U.S.-EU Trade

The Honorable Stephanie Murphy (D-FL) – U.S.-EU Trade

The Honorable Dan Newhouse (R-WA) – U.S.-EU Trade

The Honorable Bill Pascrell (D-NJ) – The Future of NATO

The Honorable Tom Reed (R-NY) – U.S.-EU Trade

The Honorable Kathleen Rice (D-NY) – U.S.-EU Trade

The Honorable Tom Rice (R-SC) – The Future of NATO

The Honorable Fred Upton (R-MI) – U.S.-EU Trade

The Honorable Greg Walden (R-OR) – U.S.-EU Trade





**TransAtlantic Capital to Capital Exchange**  
Copenhagen, Denmark - August 5-9, 2019  
**Preliminary agenda**

**\*\*Some Times May Change\*\***

**Monday, August 5, 2019**

<b>All Day</b>	<b>Flights arrive in Copenhagen</b>
<b>8:00 am-3:30 pm</b>	<b>Registration and Check-in at the hotel</b>
	<b>LUNCH ON OWN</b>
<u><i>Business Attire</i></u>	
<b>4:00 pm-4:15 pm</b>	<b>Members of Congress Pre-Conference Briefing</b>
<b>4:15 pm-4:30 pm</b>	<b>Conference Opening</b>
<b>4:30 pm-5:15 pm</b>	<b>In Country Briefing on Denmark with U.S. Embassy Staff</b>
<b>5:15 pm</b>	<b>Depart for opening reception and dinner</b>
<b>6:00 pm-7:30 pm</b>	<b>Opening reception</b>
<b>8:00 pm-10:00 pm</b>	<b>Dinner</b>

---

## Tuesday, August 6, 2019

6:00 am-8:15 am      **Breakfast at hotel**

*Business Attire*

8:15 am                Depart for policy panels

8:30 am                **Welcoming remarks**

9:00 am-10:15 am

**Panel 1**

**Personal and Corporate Taxation**

*Panel of U.S. Members of Congress and Danish officials*

A discussion about progressive taxation, both on the individual and corporate side, in the United States and Denmark and what the U.S. may do to follow up on the Tax Cuts and Jobs Act of 2017 as well as the potential for an EU or OECD “digital tax”

10:15 am-11:00 am

**Panel 2**

**An American GDPR? – The Future of Privacy Law in the U.S**

*Panel of U.S. Members of Congress and Danish and EU officials*

This discussion will focus on what the U.S. can learn from the EU and Danish companies about the General Data Protection Regulation (GDPR) and its implementation as the U.S. potentially crafts its own federal privacy and data protection legislation. In addition to discussing the pros and cons of the GDPR framework and other privacy principles and ideas, the panel will debate whether preemption by Congress is appropriate in this area in order to avert a patchwork of state-level privacy laws

11:00 am

**Break**

11:15 am-12:00 pm

**Panel 3**

**Global Financial Services**

*Panel of U.S. Members of Congress and Danish officials*

A discussion about the challenges and opportunities being faced by banking, insurance and other financial services industries globally. The conversation will also discuss the potential for regulatory harmonization and how Brexit may affect the future of global financial services

12:00 pm-1:15pm

**Lunch with speakers on The Danish Model and Flexicurity**

1:15 pm-2:15 pm

**Panel 4**

**Improving U.S. Governing by Increasing Bipartisanship**

*Panel of U.S. Members of Congress*

A discussion on the progress of the 116<sup>th</sup> Congress in forging a constructive agenda during this age of divided government

2:15 pm-5:00 pm

**Optional Historian-led visits to various locations around Copenhagen.**

Locations include: Christiansborg Palace, Rosenborg Castle, the Open Air Museum, Nyhavn and others.

*Business Casual Attire*

6:30 pm

Gather in hotel lobby to walk to dinner in Copenhagen

7:00 pm-9:30 pm

**Member of Congress-led dinner roundtable discussions**

9:30 pm-11:30 pm

**After dinner coffee at hotel**

## Wednesday, August 7, 2019

6:00 am-8:00 am      **Breakfast at hotel**

*Business Attire*

8:00 am-10:00 am      **Members of Congress only tour of Danish Wind Turbines**

10:00 am-11:00 am      **Panel 5**

**The Green Revolution and the Future of Energy Production**

*Panel of U.S. Members of Congress and Danish officials*

A panel on how renewables have transformed the energy sector in Scandinavia and what this could mean for climate change and the global economy

11:00 am-11:45 am      **Panel 6**

**Improving Transportation Investment and Regulation**

*Panel of U.S. Members of Congress and Danish officials*

A panel on how waterways, roads, trains, sidewalks and bridges affect commerce and daily life and what governments should do with infrastructure to best meet the needs of its citizenry. The conversation will also discuss the funding of infrastructure projects and what the U.S. can learn from the Danes with regards to their infrastructure planning, financing and regulatory processes and how they successfully utilize public-private partnerships

11:45 am                      **Break**

12:00 pm-12:45 pm      **Panel 7**

**Balancing Pharmaceutical Innovation and Affordability**

*Panel of U.S. Members of Congress and Danish officials*

The panel will discuss the robust pharmaceutical industries of the U.S. and Denmark and how to ensure pharmaceutical innovation and R&D continues. Additionally, with the Trump Administration prioritizing the lowering of drug prices, the panel will explore some of these options as lawmakers learn how the Danes and Europeans approach this contentious issue

12:45 pm-1:30 pm      **Lunch with speaker on why the Danes are so happy**

1:30 pm-2:15 pm      **Panel 8**

**A Bigger, Better Workforce – Jobs Training and Immigration**

*Panel of U.S. Members of Congress and Danish officials*

A discussion on what the U.S. can learn from the Danes about filling the record number of open jobs in the U.S. – more than 7 million – through jobs training as well as a dialogue about how a more effective immigration system can be used to fill these openings

2:15 pm-5:00 pm      **Optional Historian-led visits to various locations around Copenhagen.**  
Locations include: Christiansborg Palace, Rosenborg Castle, the Open Air Museum, Nyhavn and others.

*Casual Attire*

6:30 pm                      Meet in hotel lobby to travel to dinner

7:00 pm-9:30pm      **Member of Congress-led roundtable discussions over dinner**

9:30 pm-11:30 pm      **After dinner coffee at hotel**

---

## Thursday, August 8, 2019

6:00 am-8:00 am      **Breakfast at hotel**

*Business Attire*

8:00 am              Participants depart for policy panels

8:30 am-9:15 am

**Panel 9**

**Health Care Delivery and Patient Accessibility**

*Panel of U.S. Members of Congress and Danish officials*

As U.S. lawmakers continue to examine their health care laws, this panel seeks to enlighten them to the pros and cons of Denmark's almost entirely single payer, decentralized health care system which is managed through administrative regions and municipalities. The panel will discuss how both countries are working to improve their health care delivery, patient outcomes and effectiveness of care

9:15 am-10:30 am

**Panel 10**

**U.S.-EU Trade**

*Panel of U.S. Members of Congress and Danish officials*

A discussion about the potential for a revival of the TTIP negotiations and the future of bilateral and multilateral trade deals during this age of increased skepticism of globalization. The conversation will also discuss the pros and cons of the current Section 232 steel and aluminum tariffs. Additionally, the panel will talk about the potential for disruptive 232 tariffs on automobile and parts and the retaliatory actions the EU would likely take to counter them

10:30 am

**Break**

10:45 am-11:45 am

**Panel 11**

**The Future of NATO**

*Panel of U.S. Members of Congress and Danish officials*

A discussion about strengthening NATO while Russia continues its aggression in Europe physically and through cyberspace. The panel may also discuss the geopolitical challenges and opportunities of the Arctic. Questions about whether NATO should increasingly focus on China may also occur

11:45 am-12:30 pm

**Speaker on the geopolitical challenges and opportunities of the Arctic**

12:30 pm-12:45 pm

Members of Congress depart for lunch and discussion with Parliamentarians at the Folketing, the Danish Parliament

12:45 pm-2:30 pm

**Bilateral meeting discussing the future of Transatlantic Cooperation and U.S.-Denmark relations between U.S. Members of Congress & Danish Parliamentarians over lunch**

2:30 pm

Return to the hotel and prepare for dinner

*Business or Cocktail Attire*

5:00 pm-10:30 pm

**Reception and closing dinner with Member of Congress-led roundtable discussions over dinner**

10:30 pm-12:00 am

**After dinner coffee at hotel**



Friday, August 9, 2019

6:00 am-9:00 am      Breakfast at hotel

Morning                      Departures

---

End of TransAtlantic Capital to Capital Exchange



**TransAtlantic Capital to Capital Exchange**  
Copenhagen, Denmark – August 5-9, 2019

**Preliminary agenda**

**\*\*Some Times and Topics Will Change\*\***

**MONDAY, AUGUST 5, 2019**

**All Day**

**Flights arrive in Copenhagen**

**8:00 am-3:30 pm**

**Registration and Check-in at the hotel**

**LUNCH ON OWN**

***Business Attire***

**4:00 pm-4:15 pm**

**Members of Congress Pre-Conference Briefing by Congressional  
Honorary Co-Chairs of The Ripon Society and Franklin Center**

**4:15 pm-4:30 pm**

**Conference Opening by Jim Conzelman, President and CEO of The  
Ripon Society & Franklin Center**

**4:30 pm-5:15 pm**

**In Country Briefing on Denmark with U.S. Embassy Staff**

**5:15 pm**

**Depart for opening reception and dinner**

**6:00 pm-7:30 pm**

**Opening reception**

**8:00 pm-10:00 pm**

**Dinner**

---

# TUESDAY, AUGUST 6, 2019

6:00 am-8:30 am      **Breakfast at hotel**

Business Attire

8:30 am                      Depart for policy panels

9:00 am-10:00 am

**Panel 1**

**The Green Revolution and the Future of Energy Production**

*Panel of U.S. Members of Congress and Danish officials*

A panel on how renewables have transformed the energy sector in Scandinavia and what this could mean for climate change and the global economy.

10:00 am-11:00 am

**Panel 2**

**Personal and Corporate Taxation**

*Panel of U.S. Members of Congress and Danish officials*

A discussion about progressive taxation, both on the personal and corporate side, in the United States and Denmark.

11:00 am

**Break**

11:15 am-12:15 pm

**Panel 3**

**U.S.-EU Trade**

*Panel of U.S. Members of Congress and Danish officials*

A discussion about the potential for a revival of the TTIP negotiations and the future of multilateral trade deals.

12:15 pm-1:15pm

**Lunch with Breakout Discussions on Trade**

1:15 pm-2:15 pm

**Panel 4**

**Increasing Bipartisanship**

*Panel of U.S. Members of Congress*

A discussion among centrist faction leaders in the House on the progress of the 116<sup>th</sup> Congress and how to forge a constructive agenda during this age of divided government.

2:15 pm-5:00 pm

**Optional Historian led visits to various locations around Copenhagen.**

Locations include: Christiansborg Palace, Rosenborg Palaces, the Open Air Museum and others.

Business Casual Attire

6:30 pm

Gather in hotel lobby to travel to dinner in Copenhagen

7:00 pm-9:30 pm

**Member of Congress-led dinner roundtable discussions**

Each Representative will lead a discussion on an assigned topic with a small group of conference participants seated at their table. The topics are related to the panel discussions being held throughout the conference and are based on the Representative's unique area of interest or expertise.

9:30 pm-11:30 pm

**After dinner coffee at hotel**

## WEDNESDAY, AUGUST 7, 2019

6:00 am-8:30 am      **Breakfast at hotel**

Business Attire

8:30 am                      Depart for policy panels

9:00 am-10:00 am

**Panel 4**

**Entitlements and the Welfare State**

*Panel of U.S. Members of Congress and Danish officials*

A discussion about how the Danes and the rest of Scandinavia approaches government benefits (and therefore taxation) and how the U.S. could reform their entitlement and government benefits system in the future.

10:00 am-11:00 am

**Panel 5**

**Immigration**

*Panel of U.S. Members of Congress and Danish officials*

A discussion about the challenges of legal and illegal immigration and how to best approach integration of new residents in the U.S. and the EU.

11:00 am

**Break**

11:15 am-12:15 pm

**Panel 6**

**NATO and Russia**

*Panel of U.S. Members of Congress and Danish officials*

A discussion about strengthening NATO while Russia continues its aggression.

12:15 pm-1:15 pm

**Lunch** with speaker on geopolitical challenges and opportunities posed by the Arctic

1:15 pm-2:15 pm

**Panel 7**

**Workforce productivity and worker retraining**

*Panel of U.S. Members of Congress and Danish officials*

A discussion on what the U.S. can learn from the Danes about increasing worker happiness and productivity while improving their skills for the 21<sup>st</sup> Century.

2:15 pm-5:00 pm

**Optional Historian led visits to various locations around Copenhagen.** Locations include: Christiansborg Palace, Rosenborg Palaces, the Open Air Museum and others.

Business Casual Attire

6:30 pm

Meet in hotel lobby to walk to dinner

7:00 pm-9:30pm

**Member of Congress-led roundtable discussions over dinner**

Each Representative will lead a discussion on an assigned topic with a small group of conference participants seated at their table. The topics are related to the panel discussions being held throughout the conference and are based on the Representative's unique area of interest or expertise

9:30 pm-11:30 am

**After dinner coffee at hotel**

# THURSDAY, AUGUST 8, 2019

**6:00 am-8:30 am**      **Breakfast at hotel**

*Business Attire*

**8:30 am**      Participants depart for policy panels

**9:00 am-10:00 am**

***Panel 9***

**Privacy**

*Panel of U.S. Members of Congress and Danish officials*

A discussion on what the U.S. can learn from the EU about GDPR as it crafts its own federal privacy legislation.

**10:00 am-11:00 am**

***Panel 10***

**The Transportation and Infrastructure**

*Panel of U.S. Members of Congress and Danish officials*

A panel on how waterways, roads, trains, sidewalks and bridges affect commerce and daily life and what governments should do with infrastructure to best meet the needs of its citizenry.

**11:00 am**

**Break**

**11:15 am-12:15 pm**

***Panel 11***

**Pharmaceutical Innovation and Pricing**

*Panel of U.S. Members of Congress and Danish officials*

A discussion about pharmaceutical innovation and the cost of drugs.

**12:15 pm-1:15 pm**

**Lunch with speaker** updating about the result of Brexit negotiations and the potential deal's impact on the EU and the rest of the world.

**1:15 pm-2:15pm**

***Panel 12***

**Health Care Delivery and Patient Accessibility**

*Panel of U.S. Members of Congress and Danish officials*

A panel on about improving patient outcomes, managing costs, and increasing the effectiveness of care.

**2:15 pm**

**Members of Congress travel to the Folketing, The Danish Parliament**

**2:30 pm-3:30 pm**

**Bilateral meeting between U.S. Members of Congress & Danish Parliamentarians**

**3:00 pm**

Return to the hotel and prepare for dinner

*Business or Cocktail Attire*

**6:00 pm-10:30 pm**

**Reception and closing dinner**

Each Representative will lead a discussion on an assigned topic with a small group of conference participants seated at their table. The topics are related to the panel discussions being held throughout the conference and are based on the Representative's unique area of interest or expertise

**10:30 pm-12:00 am**

**After dinner coffee at hotel**

**FRIDAY, AUGUST 5, 2019**

6:00 am-9:00 am      Breakfast at hotel

Morning                      Departures

---

**End of TransAtlantic Capital to Capital Exchange**